



# Ordinary Council Meeting

## AGENDA

Council Chambers, 95-101 Alfred St, Charleville

13 December 2024

9.00am



Charleville's Christmas Street Party 2024

**Notice is hereby given that an Ordinary Council Meeting of the Shire of Murweh will be held in the Council Chambers, 95-101 Alfred St, Charleville on 13, December 2024 at 9.00am.**

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	Nil	
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**1 OPENING PRAYER**

**2 APOLOGIES AND LEAVE OF ABSENCE**

**Apologies**

Nil

**Leave of Absence**

Nil

**Applications for Leave of Absence**

**3 DECLARATION OF CONFLICTS OF INTEREST**

**4 UPDATE/CHANGE TO COUNCILLOR REGISTER OF INTEREST**

**5 CONFIRMATION OF MINUTES**

Ordinary Council Meeting - 20 November 2024



# Ordinary Council Meeting

## MINUTES

Council Chambers, 95-101 Alfred St, Charleville

Wednesday, 20 November 2024

9.00AM



140 years working for Murweh Shire

Troy McQueen (35 years), Gavin Russell (36 years), John Holley (38 years) and David Small (31 years)



**MINUTES OF MURWEH SHIRE COUNCIL  
ORDINARY COUNCIL MEETING  
HELD AT THE COUNCIL CHAMBERS, 95-101 ALFRED ST, CHARLEVILLE  
ON WEDNESDAY, 20 NOVEMBER 2024 AT 9.02AM**

**PRESENT:** Cr S Radnedge (Mayor), Cr R Eckel, Cr P Alexander, Cr T Sommerfield, Cr M Ebsworth

**IN ATTENDANCE:** R Ranson (Director Community & Health Services), J Nicholson (Director Economic Development), B Scott (CEO), J Barton (Director of Engineering Services), J Kronk (Director Corporate Services)

**1 OPENING PRAYER**

Fr Peter delivered the prayer for the guidance of Council.

**2 APOLOGIES AND LEAVE OF ABSENCE**

**Apologies**

Nil

**Leave of Absence**

Nil

**Applications for Leave of Absence**

**3 DECLARATION OF CONFLICTS OF INTEREST**

Cr Radnedge declared a conflict of interest in agenda item 12.3. This declarable conflict of interest arises because a person who is a related party of his has an interest in the matter before council being a tender for the replacement of light vehicles.

Cr Eckel declared a conflict of interest in agenda item 12.3. This prescribed conflict of interest arises because he is the Toyota Service Agent in Charleville.

**4 UPDATE/CHANGE TO COUNCILLOR REGISTER OF INTEREST**

Nil

**5 CONFIRMATION OF MINUTES**

**RESOLUTION 262/24**

Moved: Cr T Sommerfield  
Seconded: Cr P Alexander

That the minutes of the Ordinary Council Meeting held 16 October 2024 be taken as read, confirmed and signed as a correct record of proceedings.

**CARRIED**

**6 BUSINESS ARISING FROM MINUTES**

**7 MAYORAL MINUTE**

**7.1 CONDOLENCE MOTION**

That Council pass on its sincerest condolences to Murweh Shire Council Staff Member Mr Josh Smith for the sad loss of his dear Sister.

**8 NOTICE OF MOTION**

Nil

**9 CORRESPONDENCE FOR MEMBERS' INFORMATION**

<b>9.1 CORRESPONDENCE FOR THE INFORMATION OF COUNCILLORS</b>
Received and noted.

**10 OFFICE OF CHIEF EXECUTIVE**

<b>10.1 MAYOR'S MONTHLY REPORT</b>
<p><b>RESOLUTION 263/24</b>                  Moved: Cr R Eckel                  Seconded: Cr M Ebsworth</p> <ol style="list-style-type: none"> <li>1. That Council approves the Mayor's travel as presented and notes the Mayor's Monthly Meeting Schedule Report and Official Correspondence.</li> <li>2. That the December meeting of Council be moved to Friday 13 December due to the Council office Christmas closure and Councillors' personal commitments.</li> </ol> <p style="text-align: right;"><b>CARRIED</b></p>

<b>10.2 PRESENTATION OF 2024 FINAL MANAGEMENT REPORT</b>
<p><b>RESOLUTION 264/24</b>                  Moved: Cr P Alexander                  Seconded: Cr M Ebsworth</p> <p>That Council receives the 2024 Final Management Report for Murweh Shire Council - noting that the Queensland Audit Office (QAO) has issued an unmodified audit opinion on the 2024 Financial Statements.</p> <p style="text-align: right;"><b>CARRIED</b></p>

<b>10.3 MEETING PROCEDURE POLICY</b>
<p><b>RESOLUTION 265/24</b></p> <p>Moved: Cr R Eckel                  Seconded: Cr T Sommerfield</p> <p>That Council considers and adopts the Meeting Procedure Policy as presented.</p> <p style="text-align: right;"><b>CARRIED</b></p>

<b>10.4 RETREAT CARAVANS FAMILY GROUP</b>
<p><b>RESOLUTION 266/24</b></p> <p>Moved: Cr T Sommerfield                  Seconded: Cr M Ebsworth</p> <ol style="list-style-type: none"> <li>1. That Council conditionally approve the Retreat Caravans Family Group hire of the Charleville Showgrounds for their 1 – 3 June 2025 Tag Along Event - noting that the size of the group is potentially too large to be accommodated at the local caravan parks and the presence of the Group will enhance the local economy.</li>   <li>2. The above approval is only granted providing there is evidence of written refusals from local caravan parks that they are unable to accommodate the needs of the Retreat Caravans Family Group.</li> </ol> <p style="text-align: right;"><b>CARRIED</b></p>

<b>10.5 DFV SOUTH WEST FORUM 2025 - STRENGTHENING THE SOUTH WEST THROUGH INNOVATIONS, SUPPORT AND EDUCATION</b>
<p><b>RESOLUTION 267/24</b></p> <p>Moved: Cr R Eckel                  Seconded: Cr T Sommerfield</p> <p>That Council provide sponsorship and support for the DFV South West Forum 2025 - Strengthening the South West through Innovations, Support and Education to the value of \$1,000.00 and in kind support of a waiver the venue hire.</p> <p style="text-align: right;"><b>CARRIED</b></p>

Director of Corporate Services entered the meeting at 9:55am.



**11 CORPORATE & REGULATORY**

<b>11.1 FINANCIAL REPORT - PERIOD ENDING 31 OCTOBER 2024</b>
<p><b>RESOLUTION 268/24</b></p> <p>Moved: Cr M Ebsworth                  Seconded: Cr T Sommerfield</p> <p>That Council receives the Finance Report for the period ending 31 October 2024, including;</p> <ol style="list-style-type: none"> <li>1. Cash Position</li> <li>2. Monthly Cash Flow Estimate</li> <li>3. Comparative Data</li> <li>4. Capital Funding – budget vs actual</li> <li>5. Road Works – budget vs actual</li> <li>6. Capital Funding Detail</li> <li>7. Rates Summary</li> <li>8. Income Statement October 2024</li> <li>9. Balance Sheet October 2024</li> <li>10. Financial Statements Actual October 2024</li> </ol> <p style="text-align: right;"><b>CARRIED</b></p>

The meeting adjourned for a morning tea break at 10:35 AM.  
 The meeting resumed normal proceedings at 10:53 AM.

<b>11.2 ANNUAL REPORT 2023-24 &amp; SIGNED FINANCIAL STATEMENTS 2023-24</b>
<p><b>RESOLUTION 269/24</b></p> <p>Moved: Cr P Alexander                  Seconded: Cr M Ebsworth</p> <p>That Council adopt the Annual Report 2023-24 including the signed Financial Statements 2023-24.</p> <p style="text-align: right;"><b>CARRIED</b></p>

<b>11.3 FIN-011 NON-CURRENT ASSETS, REVALUATION AND DEPRECIATION POLICY</b>
<p><b>RESOLUTION 270/24</b></p> <p>Moved: Cr R Eckel                  Seconded: Cr P Alexander</p> <p>That Council review and adopt the draft Non-Current Assets, Revaluation and Depreciation Policy as presented.</p> <p style="text-align: right;"><b>CARRIED</b></p>

<b>11.4 HUMAN RESOURCES REPORT</b>
<p><b>RESOLUTION 271/24</b></p> <p>Moved: Cr R Eckel                  Seconded: Cr M Ebsworth</p> <p>That Council receives and notes the Human Resources Report.</p> <p style="text-align: right;"><b>CARRIED</b></p>

<b>11.5 WHS REPORT</b>
<p><b>RESOLUTION 272/24</b></p> <p>Moved: Cr M Ebsworth                  Seconded: Cr T Sommerfield</p> <p>That Council receives and notes the report from the Workplace Health and Safety section.</p> <p style="text-align: right;"><b>CARRIED</b></p>

<b>11.6 TOURISM REPORTS OCTOBER 2024</b>
<p><b>RESOLUTION 273/24</b></p> <p>Moved: Cr P Alexander                  Seconded: Cr R Eckel</p> <p>That Council receives and notes the reports from the Tourism section.</p> <p style="text-align: right;"><b>CARRIED</b></p>

The Mayor extended a vote of thanks to the team at the WWII Base on achieving a Bronze in the "Cultural Tourism" category at the 2024 Queensland Tourism Awards.

<b>11.7 PLANNING MONTHLY REPORT</b>
<p><b>RESOLUTION 274/24</b></p> <p>Moved: Cr M Ebsworth                  Seconded: Cr T Sommerfield</p> <p>That Council receives and notes the Planning Monthly Report.</p> <p style="text-align: right;"><b>CARRIED</b></p>

<b>11.7 REGULATORY SERVICES REPORT - OCTOBER 2024</b>
<p><b>RESOLUTION 275/24</b></p> <p>Moved: Cr R Eckel                  Seconded: Cr P Alexander</p> <p>That Council receives and notes the Regulatory Services Report for October 2024.</p> <p style="text-align: right;"><b>.CARRIED</b></p>

The Director of Corporate Services exited the meeting at 11:45am.  
 The Director of Engineering Services entered the meeting at 11:45am.

Cr Radnedge exited the meeting at 11:46am.  
 Cr Radnedge returned to the meeting at 11:48am.

**12 ENGINEERING SERVICES**

<b>12.1 ENGINEERING SERVICES REPORT</b>
<p><b>RESOLUTION 276/24</b></p> <p>Moved: Cr M Ebsworth                  Seconded: Cr T Sommerfield</p> <p>That Council receives and notes the Engineering Services Report.</p> <p style="text-align: right;"><b>CARRIED</b></p>

<b>12.2 HIRE OF PLANT AND EQUIPMENT - FLOOD DAMAGE RESTORATION TENDER SUBMISSION</b>
<p><b>RESOLUTION 277/24</b></p> <p>Moved: Cr P Alexander                  Seconded: Cr R Eckel</p> <p>That Council under section 233 of the Local Government Regulation 2012, includes the following late submission onto the preferred supplier arrangement for the hire of plant and equipment for flood damage restoration work in 2024-25, commencing from 1 July 2024 at the rates submitted under this arrangement:</p> <ul style="list-style-type: none"> <li>• HBS Earthmoving (QLD) Pty Ltd</li> </ul> <p style="text-align: right;"><b>CARRIED</b></p>

Cr S Radnedge declared an interest in relation to item 12.3 due to a relative submitting a tender.  
 Cr Shaun Radnedge left the meeting at 12.20pm.  
 Cr Eckel declared an interest in relation to item 12.3 due to him being a local Toyota Service Agent.  
 Cr Robert Eckel left the meeting at 12.21pm.

<b>12.3 8 X UTILITY VEHICLE REPLACEMENT – TENDER JT1.24-25</b>
<p><b>RESOLUTION 278/24</b></p> <p>Moved: Cr M Ebsworth                  Seconded: Cr T Sommerfield</p> <p>That Council accepts the quote from Sedilli Pty Ltd (Trading as South West Ford) for the purchase of 7 x Ford Ranger XL Dual Cab with steel tray and 1 x Ford Ranger XL Dual Cab with alloy tray/canopy combination to the value of \$512,210.00 (ex GST).</p> <p style="text-align: right;"><b>CARRIED</b></p>

Cr Radnedge returned to the meeting at 12.39pm.

Cr Eckel returned to the meeting at 12.39pm.

<b>12.4 APPOINTMENT OF TOWN STREET RESEAL CONTRACTOR</b>
<p><b>RESOLUTION 279/24</b></p> <p>Moved: Cr P Alexander                  Seconded: Cr M Ebsworth</p> <p><b>RECOMMENDATION</b></p> <p>That Council engages Austek Asphalt Services under state arrangement CN-23570, in accordance with Local Government Regulation 2012 s235(f), for resealing town streets with the Murweh Shire to the value of \$1,203,513.74 (GST Inc.).</p> <p style="text-align: right;"><b>CARRIED</b></p>

The Director of Engineering exited the meeting at 12:43pm.

The Director of Economic Development entered the meeting at 12:43pm.

**13 ECONOMIC DEVELOPMENT**

<b>13.1 ECONOMIC DEVELOPMENT REPORT OCTOBER 2024</b>
<p><b>RESOLUTION 280/24</b></p> <p>Moved: Cr M Ebsworth                  Seconded: Cr R Eckel</p> <p>That Council receives and notes the October Economic Development Report.</p> <p style="text-align: right;"><b>CARRIED</b></p>

The meeting adjourned for a lunch break at 01:03 PM.

The meeting resumed normal proceedings at 01:53 PM.

<b>13.2    INSTALLATION OF ELECTRIC VEHICLE (EV) CHARGING STATION - AUGATHELLA</b>
<p><b>RESOLUTION 281/24</b></p> <p>Moved:    Cr R Eckel                  Seconded: Cr M Ebsworth</p> <p>1. That Council Is not opposed to the installation of an NRMA electric vehicle charging station at Augathella, however, the preference would be for this to be established on commercial land.</p> <p>2. If no commercial land is available for the installation of an NRMA electric vehicle charging station, Council will reconsider the request.</p> <p style="text-align: right;"><b>CARRIED</b></p>

The Director of Economic Development exited the meeting at 2:03pm.

The Director of Community & Health Services entered the meeting at 2:03pm.

**14        COMMUNITY & HEALTH SERVICES**

<b>14.1    COMMUNITY &amp; HEALTH SERVICES REPORT</b>
<p><b>RESOLUTION 282/24</b></p> <p>Moved:    Cr T Sommerfield                  Seconded: Cr R Eckel</p> <p>That Council receives and notes the October Community and Health Services Report.</p> <p style="text-align: right;"><b>CARRIED</b></p>

<b>14.2    LIBRARY OCTOBER MONTHLY REPORT</b>
<p><b>RESOLUTION 283/24</b></p> <p>Moved:    Cr M Ebsworth                  Seconded: Cr T Sommerfield</p> <p>That Council receives and notes the October Libraries Report.</p> <p style="text-align: right;"><b>CARRIED</b></p>

<b>14.3    REQUEST FOR ASSISTANCE - PAYMENT OF GRANT WRITER</b>
<p><b>RESOLUTION 284/24</b></p> <p>Moved:    Cr P Alexander                  Seconded: Cr T Sommerfield</p> <p>That Council contributes \$4000 towards the costs incurred by the Charleville Swimming Club in their successful funding application for new starting blocks for the Charleville Swimming Pool.</p> <p style="text-align: right;"><b>CARRIED</b></p>

**14.4 REQUEST FOR ASSISTANCE - AUGATHELLA & MORVEN CHRISTMAS LIGHT COMPETITION**

**RESOLUTION 285/24**

Moved: Cr R Eckel

Seconded: Cr M Ebsworth

That Council allocates \$400 prizemoney towards the Christmas Light Competition in both Augathella and Morven.

**CARRIED**

The Director of Community & Health exited the meeting at 2:17pm.

**15 CORRESPONDENCE FOR CONSIDERATION**

Nil

**16 CONFIDENTIAL MATTERS**

Nil

**17 CLOSURE**

There being no further business the Mayor declared the meeting closed at 2:39pm.

**6 BUSINESS ARISING FROM MINUTES**

**7 MAYORAL MINUTE**

Nil

**8 NOTICE OF MOTION**

Nil

## 9 CORRESPONDENCE FOR MEMBERS' INFORMATION

### 9.1 CORRESPONDENCE FOR THE INFORMATION OF COUNCILLORS

**Author:** Chief Executive Officer

**Authoriser:** Chief Executive Officer

#### BACKGROUND

Correspondence received post the November 2024 Council Meeting that will be of interest to Councillors.

#### LINK TO CORPORATE PLAN

- 1.1.1 Council has in place strategic decision-making frameworks to identify, prioritise, and meet current and future needs .

#### ATTACHMENTS

1. **Public Service Medal nominations for King's Birthday 2025 Honours List** [↓](#)
2. **Murweh Shire Council Stock Routes Capital Works funding - Expressions of interest for 2025-26** [↓](#)
3. **Play Well Participation Grant Program** [↓](#)





Department of the  
**Premier and Cabinet**

1 William Street Brisbane  
PO Box 15185 City East  
Queensland 4002 Australia  
**Telephone** 13 QGOV (13 74 68)  
**Website** [www.premiers.qld.gov.au](http://www.premiers.qld.gov.au)  
ABN 65 959 415 158

22 November 2024

Mr Bruce Scott  
Interim Chief Executive Officer  
Murweh Shire Council

Dear Mr Scott

I encourage you to nominate outstanding Queensland local government employees for consideration of a Public Service Medal in the King's Birthday 2025 Honours List prior to nominations closing on 18 December 2024.

The Public Service Medal recognises outstanding service by employees of the Australian Government and state, territory and local government employees. Outstanding service can be shown through service excellence to the public, or to external or internal clients, innovation in program, project or policy development, leadership, including as a member of a team or the achievement of more efficient processes, improved productivity or better service delivery.

The [PSM nomination form](#) can be downloaded for your completion or distribution across your organisation. Please also see the [PSM Guidelines](#) and [Media Notes Guide](#) to ensure all required details are provided and a comprehensive nomination is submitted.

Any PSM nomination must be endorsed by you as the Chief Executive Officer, or in the case of a nomination for a chief executive officer, the highest equivalent delegate of the nominee's organisation.

Further details about the PSM are available on the Department of the Prime Minister and Cabinet's [website](#).

Please forward completed PSM nominations to Engagement and Partnerships, Department of the Premier and Cabinet by email at [honours@premiers.qld.gov.au](mailto:honours@premiers.qld.gov.au) by close of business Wednesday 18 December 2024.

For advice or queries around submitting nominations, please contact Ms Jules Burton, Principal

Advisor, Events and Awards, Department of the Premier and Cabinet, by email at [honours@premiers.qld.gov.au](mailto:honours@premiers.qld.gov.au) or on telephone (07) 3003 9200.

Yours sincerely

A handwritten signature in black ink, appearing to read 'David Mackie', written in a cursive style.

David Mackie  
**Acting Director-General**



Department of Natural Resources and Mines, Manufacturing and Regional and Rural Development.

Mr Bruce Scott  
95-101 Alfred Street  
CHARLEVILLE QLD 4470

Dear Mr Scott

The Department of Natural Resources and Mines, Manufacturing and Regional and Rural Development (the department) administers a capital works and maintenance program to support the upgrade and maintenance of travelling stock facilities associated with the stock route network.

We are now calling for expressions of interest (EOIs) from councils **by 28 February 2025** for the 2025–26 program where we expect a total of \$1,040,000 (excl. GST) funding to be available for both capital and maintenance activities. The key deliverables and timeframes for the 2025-26 EOI process, to ensure the available funding is fully secured and expended for the 2025-26 program, are:

<b>2 December 2024</b>	<ul style="list-style-type: none"> <li>• 2025–26 EOIs open for capital works to be completed in 2025–26</li> </ul>
<b>28 Feb 2025</b>	<ul style="list-style-type: none"> <li>• 2025–26 EOIs to be submitted by council to the department.</li> </ul>
<b>21 March 2025</b>	<ul style="list-style-type: none"> <li>• Initial assessment completed by department. (Adjustments and requests for further information may subsequently occur.)</li> </ul>
<b>11 April 2025</b>	<ul style="list-style-type: none"> <li>• 2025–26 EOIs fully assessed and approved by the department</li> </ul>
<b>14 April 2025 onwards</b>	<ul style="list-style-type: none"> <li>• 2025–26 Quotes and other required information to be submitted by council for departmental approval. Works may begin any time after Form 2s are approved, but can only be claimed after 1 July 2025.</li> </ul>

The remaining requirements for Councils with approved funding for the current 2024-25 program are below. It is essential these timeframes are met to ensure the available funding is fully secured and expended for 2024-25 program.

<b>30 November 2024</b>	<ul style="list-style-type: none"> <li>• 2024–25 Progress Reports due from council to the department</li> </ul>
<b>30 March 2025</b>	<ul style="list-style-type: none"> <li>• 2024–25 Progress Reports due from council to the department</li> </ul>
<b>1 May 2025</b>	<ul style="list-style-type: none"> <li>• 2024–25 Works completed and F3s (claims) submitted by council</li> </ul>

The department's stock route management (SRM) officers will be in contact with your operational teams. The SRM officers will be able to provide you with further information.

Please lodge your EOIs through the department's Stock Route Management System (SRMS). To support your EOI and the department's assessment and allocation of funding, the following actions are required to support your submission:

1 William St  
PO Box 15216  
Queensland 4001 Australia  
Telephone +61 7 3199 7343  
www.resources.qld.gov.au  
ABN 59 020 847 551

- Undertake a facility inspection. The SRMS must indicate that an inspection has been completed within the last 12 months. This will ensure the asset details and asset condition are current for the department's assessment.
- Ensure the specifications for the proposed works adhere to the "Stock route water facility minimum standards". A copy of the standards is available through the SRMS. Reimbursement cannot occur if works do not meet the specifications.
- Include a separate detailed cost breakdown estimate for each EOI proposed in your submission. The estimates must be entered directly into SRMS to each component of the total cost for each EOI.
- Please ensure that EOI details and values are as accurate as possible, at the time of submission. Allocations are based on an expectation that subsequent quotes for provisionally approved projects will be within 10% of the EOI value. The ability for provisionally approved projects to proceed may be impacted where quotes are significantly higher than the provisional approval.

Works that are not completed and properly claimed within the required timeframe cannot be funded. Provisionally approved works are expected to be commenced and completed as early as possible to avoid the impacts of seasonal weather and other unforeseen delays.

I understand that for some councils, some provisionally approved projects for the current financial year are still in the process of finalising quotes and/or being approved. We require councils to progress these projects as soon as possible. However any delays in your 2024-25 program does not prevent you from submitting EOIs for 2025-26.

We look forward to working with your council in the delivery of the capital works program for the ongoing benefit of the stock route network and its users.

For further information, please contact your local SRM officer or Jim Mollison, Senior Project Officer, Land Operations Support of the department on telephone 3199 7343.

Yours sincerely



Simon Hausler  
**Director, Land Operations Support**

## OFFICIAL

Good morning, all,

I hope you have already seen this funding – but just in case, please take a look at it – Local Government are eligible to apply!!

Delivering inclusive, quality sport and physical activity programs to help tens of thousands of Australians get involved in sport and physical activity.

[https://www.sportaus.gov.au/grants\\_and\\_funding/play-well-participation](https://www.sportaus.gov.au/grants_and_funding/play-well-participation)

National sporting organisations, national sporting organisations for people with disability, national physical activity providers and Local Government Councils are eligible to apply. *Clubs are not eligible to apply as primary grant applicants but are encouraged to talk to their state and/or national bodies to express their interest in the Program.*

Grant streams

The funding will be split across two competitive funding streams:

- **Stream 1** to support national sport and peak physical activity organisations to deliver programs across at least three Australian states or territories (two for snow sport projects). Projects should focus on driving lifelong involvement in sport and physical activity.
  - **National Pilot Projects** between \$50,000 and \$100,000
  - **National Expansion Projects** between \$100,000 and \$300,000
  - **Project Evaluation** funding up to \$20,000 awarded to up to five organisations to receive additional funding to undertake an independent evaluation
- **Stream 2** to support Local Government Councils to form partnerships to deliver Projects that address local barriers to involvement in sport.
  - **Community Projects** between \$10,000 and \$40,000

For Program guidelines please go to the website, and can be found here

[https://www.sportaus.gov.au/data/assets/pdf\\_file/0009/1128087/ASC-Play-Well-Participation-Grant-Program\\_Program-Guidelines.pdf](https://www.sportaus.gov.au/data/assets/pdf_file/0009/1128087/ASC-Play-Well-Participation-Grant-Program_Program-Guidelines.pdf)

Good luck and let me know if I can help in any way.

Cheers

Penny



Queensland  
Government

**Penny Pyke**

Engagement Officer

**Service Delivery and Engagement | Sport and Recreation  
Department of Sport, Racing and Olympic and Paralympic  
Games**

P 07 4596 1008 M 0436 601 560

**Microsoft Teams** [Chat with me now](#)

Toowoomba Sports Ground,  
47 Arthur Street, Toowoomba QLD 4350  
PO Box 2259, Toowoomba QLD 4350  
[dts.qld.gov.au](https://dts.qld.gov.au)

**10 OFFICE OF CHIEF EXECUTIVE**

**10.1 MAYOR'S MONTHLY REPORT**

**Author:** Mayor  
**Authoriser:** Chief Executive Officer

**RECOMMENDATION**  
 That Council approves the Mayor’s travel as presented and notes the Mayor’s Monthly Meeting Schedule Report and Official Correspondence.



**CR SHAUN RADNEDGE**  
**MAYOR’S REPORT FOR THE MONTH OF November 2024**

Date	Meeting
<b>November</b>	
21	Meeting Georgina Hill flooding
22	SWROC weekly executive meeting Disaster Management Training Airport Exercise LDMG Meeting (all stakeholders) Welcome Channel 7 Weekender TV show
25	Meeting for Inter-Model Freight Study about freight back on rail
26	Dept. Local Govt. Training – Sustainability Travel to Brisbane
27	Deputations with new State Government; Deputy Premier Jarrod Bleijie Treasurer David Janetski Minister Ann Leahy & advisors TMR & Translink about flight capacity & freight subsidy
28	Meeting with WATCO – Morven Rail Hub Dinner meeting SW Health CE
29	SWROC weekly executive meeting
<b>December</b>	

2	Visit from Fiona Nash, Commissioner for rural education TAFE Qld visit
3	Charleville student youth council Commissioner Fiona Nash site visit SQRH Met with CEO & Council
4	CEO Briefing St Marys Awards Night Meeting with Lucy Rocket probation & parole
5	WQAC leadership meeting Murweh Shire Christmas party
13	Monthly Council Meeting SWROC leadership meeting, last one for 2024.

**On behalf of Council, we wish everyone a safe and Happy Christmas**

**Mayor Z**



**LINK TO CORPORATE PLAN**

1.2.1 Council has in place effective whole of community communication and engagement strategies

**ATTACHMENTS**

1. Hon Dan Purdie MP Minister for Police and Emergency Services [↓](#)
2. Hon Ros Bates MP Minister for Finance, Trade, Employment and Training [↓](#)
3. Hon Joh-Paul Langbroek MP Minister for Education and the Arts [↓](#)
4. Hon David Chrisafulli MP Premier and Minister for Veterans [↓](#)



## Minister for Finance, Trade, Employment and Training

1 William Street Brisbane QLD 4000  
PO Box 15185 City East QLD 4002  
**Telephone** +61 7 3719 7560  
**Email** FTET@ministerial.qld.gov.au

MO ref: MOLW20241202

Mayor Shaun Radnedge

Murweh Shire Council  
PO Box 63  
Charleville QLD 4470  
Email: [mail@murweh.qld.gov.au](mailto:mail@murweh.qld.gov.au)

Dear Shaun

I would like to extend my sincere thanks for your kind well-wishes as I embark on this exciting new challenge with my role as Minister for Finance, Trade, Investment, Employment and Training.

Your support and encouragement are deeply appreciated as I'm looking forward to bringing a new energy, as well as a fresh start for Queensland, as I highly value this important responsibility.

I'm dedicated to lead this portfolio with a focus on delivering strong economic growth, expanding employment and training opportunities, and ensuring a prosperous future for Queensland.

Thank you once again for your support and belief. Your continued encouragement is invaluable as we move forward together in building a better Queensland for everyone.

I look forward to an opportunity to visit the Murweh Shire in 2025.

Yours sincerely

A handwritten signature in cursive script, appearing to read 'Ros Bates'.

**Ros Bates MP**  
**Minister for Finance, Trade, Employment and Training**





## Minister for Finance, Trade, Employment and Training

1 William Street Brisbane QLD 4000  
PO Box 15185 City East QLD 4002  
**Telephone** +61 7 3719 7560  
**Email** FTET@ministerial.qld.gov.au

MO ref: MOLW20241202

Mayor Shaun Radnedge

Murweh Shire Council  
PO Box 63  
Charleville QLD 4470  
Email: [mail@murweh.qld.gov.au](mailto:mail@murweh.qld.gov.au)

Dear Shaun

I would like to extend my sincere thanks for your kind well-wishes as I embark on this exciting new challenge with my role as Minister for Finance, Trade, Investment, Employment and Training.

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I look forward to an opportunity to visit the Murweh Shire in 2025.

Yours sincerely

A handwritten signature in cursive script that reads 'Ros Bates'.

**Ros Bates MP**  
**Minister for Finance, Trade, Employment and Training**



## Minister for Education and the Arts

21 NOV 2024

1 William Street Brisbane 4000  
PO Box 15033 City East  
Queensland 4002 Australia  
Telephone +61 7 3719 7270  
Email: [education@ministerial.qld.gov.au](mailto:education@ministerial.qld.gov.au)  
[arts@ministerial.qld.gov.au](mailto:arts@ministerial.qld.gov.au)

Councillor Shaun Radnedge  
Mayor  
Murweh Shire Council  
Email: [mail@murweh.qld.gov.au](mailto:mail@murweh.qld.gov.au)

Dear Mayor *Shaun,*

Thank you for your letter dated 3 November 2024 congratulating me on my appointment as Minister for Education and the Arts. Your support is truly valued, and it strengthens my commitment to work diligently in service to our community.

As a member of the Crisafulli Government, I am especially focused on advancing this Government's plan for Queensland's future to create a strong, sustainable education system that serves every Queenslander and fostering a vibrant arts scene across Queensland.

As part of this plan, this Government has announced a policy for *More Teachers Better Education* with a boost of \$207 million to Queensland's education system, focusing on safe classrooms, more teachers and getting back to basics.

I have also committed to deliver and maintain Arts' assets across the State to ensure Queensland offers quality cultural experiences for Queenslanders and visitors to our State.

To ensure these policies are effective and inclusive, I look forward to meeting with the education sector and the Arts' community. These discussions are essential to understanding the needs and aspirations of our local stakeholders, and I am committed to working together to achieve shared goals.

Thank you once again for your congratulations and for your confidence in me as the Minister for Education and the Arts. I look forward to meeting with you in the coming months.

Yours sincerely

A handwritten signature in blue ink that reads "John-Paul Langbroek".

**JOHN-PAUL LANGBROEK MP**  
Minister for Education and the Arts

Ref: 24/1014371; M183



Premier and Minister for Veterans

For reply please quote: *PIE/LP – TF/24/21642*

1 William Street Brisbane  
 PO Box 15185 City East  
 Queensland 4002 Australia  
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 Website [www.thepremier.qld.gov.au](http://www.thepremier.qld.gov.au)

- 3 DEC 2024

Councillor Shaun Radnedge  
 Mayor  
 Murweh Shire Council  
[mail@murweh.qld.gov.au](mailto:mail@murweh.qld.gov.au)

Dear Councillor Radnedge

*200*

Thank you for your kind letter of congratulations on 1 November 2024. I appreciate your thoughtful message and support.

It is a great honour and privilege to serve as Premier.

Delivering the fresh start Queensland needs, in community safety, health, housing and cost of living, will be a joint effort, including with your council.

That is why one of the core values identified in the Charter Letter I have given to the Honourable Ann Leahy MP, Minister for Local Government and Water and Minister for Fire, Disaster Recovery and Volunteers, is to create an environment where the local government sector is empowered, and we have committed to rebuild the relationship between the Queensland Government and councils by maintaining a respectful relationship as equal partners.

I am confident that, together, we can make a meaningful impact on the issues that matter most to Queenslanders.

Again, thank you and I look forward to working with you.

Yours sincerely

*David* 

**DAVID CRISAFULLI MP  
 PREMIER AND MINISTER FOR VETERANS**

*ps see you soon mate.*

*DC*

**10.2 DONATION OF PLASTIC BENCH LEGS TO THE CHARLEVILLE RSL SUB BRANCH**

**Author:** Chief Executive Officer

**Authoriser:** Chief Executive Officer

**RECOMMENDATION**

That Council donate 2 surplus to requirements plastic park bench legs to the Charleville RSL Sub Branch for the purpose of a building a slat bench for the 2025 ANZAC Day raffle.

**BACKGROUND**

Council has been approached by the Charleville Returned Soldiers League (RSL) Sub Branch for the donation of two park bench legs for the construction of a slat park bench for a 2025 ANZAC Day raffle.

The Charleville RSL Sub Branch works very hard in continually supporting Legacy and the RSL in looking after the welfare of Returned Service Personnel and their Families, and the Families of those Australian Defence Force (ADF) Services Men and Women who made the ultimate sacrifice for our nation and our freedom.

The plastic legs are sitting in the Murweh Shire Council Store and are part of an incomplete park bench and surplus to Council's requirements.

The Members of the Charleville RSL Sub Branch will be offering their time and resources to construct the handmade park bench to be attached to the plastic legs.

**LINK TO CORPORATE PLAN**

2.5.3 Community is encouraged and supported to reduce waste, reuse, and recycle.

**ATTACHMENTS**

1. **Photo Park Bench Legs** [↓](#)



**10.3 COUNCIL ASSISTANCE APPLICATIONS**

**Author:** CEO Assistant/RADF Liaison  
**Authoriser:** Chief Executive Officer

**RECOMMENDATION**

That Council approves the Community Assistance Grants (for assistance required up to 30 June 2025) 2024-2025 as tabled, for \$4765.00 Sponsorship and \$39,750.00 In Kind.

**BACKGROUND**

Each year council calls for applications from the community for Council’s Community Assistance Program. The spreadsheet attached details the applications received for assistance required up to 30 June 2025.

The listing of applications received is attached. However, a fully costed list will be forwarded asap as the weather has delayed some of that process, due to staff commitments.

Applications in previous years have totalled as follows;

20-21	\$112,636.00
21-22	\$110,300.00
22-23	\$125,354.00
23-24	\$117,400.00
24-25	\$ 75,800.00 (Round 1)
24-25	\$ 44515.00 (Round 2)

**LINK TO CORPORATE PLAN**

1.1.1 Council has in place strategic decision-making frameworks to identify, prioritise, and meet current and future needs .

**ATTACHMENTS**

- Council Assistance Applications 2024-2025 ROUND 2** [↓](#)

Applicant	Contact	E-Mail	Contact Number (0)	Address	Town	Assistance Applied For	Sponsorship (\$)	Total Value (\$)
Adrian Vowles Rugby League Cup Association	Leslie McKay	<a href="mailto:avcup@outlook.com">avcup@outlook.com</a>	0421664141	68 Willis Street, Charleville Q 4470	Charleville	Waiver of Hire Fees, In-Kind Assistance, Other Preparation, maintenance (grounds person) & waiver of hire fees of the facility - Charleville Showgrounds, Racecourse Complex and Bakers Oval to host the Adrian Vowles Cup 21/02/25-23/02/25 Request to mow lawns 19/20th - Showgrounds, Bakers Oval Placement of grandstand 20th - Showgrounds, Bakers Oval Grounds person for weekend 21st, 22nd & 23rd - Showgrounds, Bakers Oval Other Assistance -Hire of bus		\$ 5,000.00
Augathella Aqua Ants Swimming Club Inc	Angela Smith	<a href="mailto:augathella.swimming@gmail.com">augathella.swimming@gmail.com</a>	0407372615	PO Box 44, Augathella Q 4477	Augathella	In-Kind Assistance, Other Financial assistance to cover cost of prizes for annual club carnival \$1,000 Assistance to cover the cost of volunteers to complete Lifeguard Accreditation - \$2265 Waiver of hire fees - 7/12/2024 Carnival Date (missed May cutoff funding) Access to the pool and therefore need for lifeguards and first aid officers for October to April yearly. Rubbish Bins - Augathella Swimming Pool - 7/12/24	\$ 3,265.00	\$ 750.00
Augathella Race Club Inc	Peter Creedon	<a href="mailto:augathellaraceclub@outlook.com">augathellaraceclub@outlook.com</a>	0428987241	PO Box 186 Augathella Q 4477	Augathella	In-Kind Assistance Possibility of waiving excess water charges so Race Club facility can be kept in pristine order 21.04.25 Water truck, Grader, Slasher, Weed poisoning 20.04.25 Stage		\$ 5,000.00
Charleville Fishing & Restocking Club Inc	Toni White	<a href="mailto:Charlevillefishing1991@mail.com">Charlevillefishing1991@mail.com</a>	0438161780	PO Box 89 Charleville Q 4470	Charleville	In-Kind Assistance Assistance to help aide in running club events - Carp busters, Cod Classic, and Junior Fishing Comp \$1,500 Sponsorship for Cod Classic held at Easter 2025 Easter 2025 - Ward River - Road graded/riverbank slashed if needed - Cod Classic Easter 2025 - Ward River - Port-a-loo (Double) -Cod Classic 14th June - New Bridge -Warrego River -Generator -Junior Comp 14th June - New Bridge -Warrego River - Port-a-loo (Double) -Junior Comp Fishing Club Grounds - Road Graded/grounds slashed if needed	\$ 1,500.00	\$ 2,000.00
Charleville Golf Club	Clifford Jones	<a href="mailto:djan@jynessmeshrepairs.com">djan@jynessmeshrepairs.com</a>	0746543909	PO Box 122 Charleville Q 4470	Charleville	Waiver Hire Fees, In-Kind Assistance, Other Hire of chairs, tables, stage etc for upcoming community events Golf Club - Mowing of Golf Course Golf Club - Assist with major water leaks Golf Club - Assist supply loam and sand Golf Club - any possible discounts on council rates		\$ 3,000.00
Charleville Masonic Lodge	Ric Newson	<a href="mailto:charleville_masons@outlook.com">charleville_masons@outlook.com</a>	0472528636	72 Galatea Street Charleville Q 4470	Charleville	Waiver Hire Fees, In-Kind Assistance Waiver fees Town Hall, Racecourse Complex, Showgrounds Some rates relief as we use minimal water on premises and have almost zero waste collection needs - 72 Galatea Street		\$ 1,000.00
Charleville School of Distance Education	Michelle Kent	<a href="mailto:mkip3@eq.edu.au">mkip3@eq.edu.au</a>	0746568999	Parry Street Charleville Q 4470	Charleville	Waiver Hire Fees, In-Kind Assistance Waiver fees for Showgrounds, Racecourse Complex, Town Hall, Chairs & Tables for CSDOE school events 01/01/2025-05/12/2025 (30/06/2025) Request for layer of gravel in school carpark area to assist with rainy weather (STATE ASSET)		\$ 6,300.00
Charleville Small Bore Rifle Club	Ann Bruton	<a href="mailto:csrclub@gmail.com">csrclub@gmail.com</a>	0488661941	PO Box 237 Charleville Q 4470	Charleville	In-Kind Assistance Rifle Club - Slashing of fence line for fire break. Rifle Club - Slashing inside fence line around camping area and clearing down from camping grounds Rifle Club - Rates assistance 2 x \$400		\$ 2,200.00
Charleville Triathlon	Jennifer Peacock	<a href="mailto:charlevilletriathlon@gmail.com">charlevilletriathlon@gmail.com</a>	0429637137	2 Eyre Street Charleville Q 4470	Charleville	In-Kind Assistance Road closures on Triathlon course and ensuring roads, paths, or venues are in optimal condition for the event 16/03/25 Road Closures - 16/03/25 - Charleville Swimming Pool - Cnr Parry Street & Warrego Street Ensuring roads, paths, or venues are in optimal condition for the event - 16/03/25 -Charleville Swimming Pool & Triathlon course		\$ 1,000.00
Girl Guides Queensland -Charleville District	Rickie Itzstein	<a href="mailto:CharlevilleDM@guidesqld.org">CharlevilleDM@guidesqld.org</a>	0409163163	PO Box 6 Charleville Q 4470	Charleville	Other Assistance with cost of Rates for Girl Guide Hut in Watson Street for 2025- general rates, water, sewerage, garbage and excess water fees Supply and application of a non-slip surface 10m x 10m concrete area (if external grant application for concreting is successful )		\$ 3,000.00
Lions Club of Charleville Inc	Gregory Blake	<a href="mailto:gescasin@gmail.com">gescasin@gmail.com</a>	0477449489	PO Box 298 Charleville Q 4470	Charleville	In-Kind Assistance, Other Lions Den - Soil for garden beds (sandy loam) The garden will require regular watering. Please give consideration of waiver of excess water rates Various labour inputs- initial club contribution \$500 (ongoing as project develops)		\$ 1,000.00
Meatant Dust Devils Motorbike Club	Wendy Clark	<a href="mailto:wendyccl@hotmail.com">wendyccl@hotmail.com</a>	0488574916	PO Box 65 Augathella Q 4477	Augathella	In-Kind Assistance, Other Annual Motorbike Gymkhana to be held in Augathella on the 5th & 6th July (2nd weekend of the June/July School Holidays) Augathella Rodeo Grounds - Water Truck 5th July to 6th July 2025 3 phase generator - only if required - if unable to source local community group to manage catering then will need to source catering from food vans which will require generator. Permission to use adjacent Rodeo grounds for one of the events (same area as previous years) Sponsorship packages available which includes promotion of the business - Name on event official program, announcements through out the event, naming rights to events, signage displayed etc.		\$ 1,500.00
Warrego Equestrian Inc	Michelle Gordon	<a href="mailto:gsrdonpm@bigpond.net.au">gsrdonpm@bigpond.net.au</a>	0427166127	PO Box 489 Charleville Q 4470	Charleville	Waiver of Hire Fees Waiver of hire fees on the Showgrounds oval, campdraft arena, pony club arena, stables and camping. Use of facilities to run a weekend Working Equitation weekend. Date TBA -looking at availability of facilities in June 2025.		\$ 2,500.00
Western Rugby League	Tracey Thorne	<a href="mailto:tmthomet@gmail.com">tmthomet@gmail.com</a>	0476002279	15 Coronation Street Charleville Q 4470	Charleville	Waiver of Hire Fees Waiver of fees for bus hire and use - Roma and District - 01/03/2025 to 30/09/2025 Football season is from March to September.		\$ 5,500.00
							\$4,765.00	\$39,750.00

## 11 CORPORATE & REGULATORY

### 11.1 MONTHLY FINANCIAL REPORT ENDING 30 NOVEMBER 2024

**Author:** Accountant  
**Authoriser:** Chief Executive Officer

#### RECOMMENDATION

That Council receives and notes the Finance Report for the period ending 30 November 2024, including;

1. Cash Position
2. Monthly Cash Flow Estimate
3. Comparative Data
4. Capital Funding – budget vs actual
5. Road Works – budget vs actual
6. Capital Funding Detail
7. Rates Summary
8. Income Statement November 2024
9. Balance Sheet November 2024
10. Financial Statements Actual November 2024

#### BACKGROUND

In accordance with Section 204 of the *Local Government Regulation 2012*, a financial report summarising Council's actual performance against budgeted performance must be provided to Council.

This report provides information to Council regarding actual financial performance for the month ended 30 November 2024 against the Budget FY24/25 as adopted by the Council.

#### Highlights of this month's Financial Report:

##### Report - Period Ending 30 November 2024

##### Revenue

Total revenue of \$24M to 30 November represents 53 % of the total budget of \$44.8M.

These statements are for 5 months of the financial year and generally would represent 42 % of the overall budget.



Actual revenue year to date is ahead at 53 % as FAGs which was normally received at the end of the 23/24 financial year was received in July 2024. A total of \$1.4M of grants revenue were received or earned during the month of November, mainly from DRFA/QRA and FAGs.

### Expenses

Total expenditure of \$ 14.4 M to 30 November represents 35 % of the total budgeted expenditure of \$ 40.9 M.

Actual expenses of 35 %, which is still below the year-to-date budget of 42 %. Main driver of the underspent is QRA work which has only been awarded to the contractors.

### Outcome

There is currently a cash balance of \$ 9.2 M, versus last month's balance of \$ 8.8 M.

Restricted cash – grant not yet spent: \$ 2.3 M (last month \$ 2.7 M). Restricted cash includes the loan balance of \$497K.

Actual unrestricted/surplus cash: \$ 6.8 M (last month \$ 6 M).

The total cash balance is sufficient to cover restricted cash.

The net cost to operate the Council's tourism facilities at the end of November were \$710,844 compared with the YTD budget of \$ 492,450. Net cost to Council has increased by \$ 132 K (budget vs actual).

Payments to Bilby fund for tickets sold less management fees are now up to date.

### Capital Works

See the Capital Funding Report 2024 – 25 for details of all projects.

1. Cash Position
2. Monthly Cash Flow Estimate
3. Comparative Data
4. Capital Funding – budget V's actual
5. Road Works – budget V's actual

**1. Cash Position as at 30 November 2024**

<b>CASH AT BANK</b>					
Operating Account				\$166,920	
<b>SHORT TERM INVESTMENTS</b>					
National Bank of Australia				\$ -	
QTC Cash Fund				\$9,032,649	
			<b>Total</b>	<b>\$ 9,199,570</b>	
The following items should be backed by cash and investments, plus any increases in the surplus of Debtors over Creditors.					
Cash backed <b>Current Liabilities</b> (AL,LSL,SL,RDO)				\$2,205,701	
Restricted cash - grants/loan received not yet spent				\$2,373,022	
				<b>\$ 4,578,723</b>	
Balance of estimated rates/other <b>debtors</b> - estimated <b>creditors</b> :					
	(	\$4,022,830	-	\$407,569 )	\$ 3,615,261
Plus cash surplus/(deficit)	\$	9,199,570	-	\$ 4,578,723	\$ 4,620,846
<b>Working Capital</b>					
			<b>Total</b>	<b>\$ 8,236,107</b>	

**2. Monthly Cash flow Estimate: - December 2024**

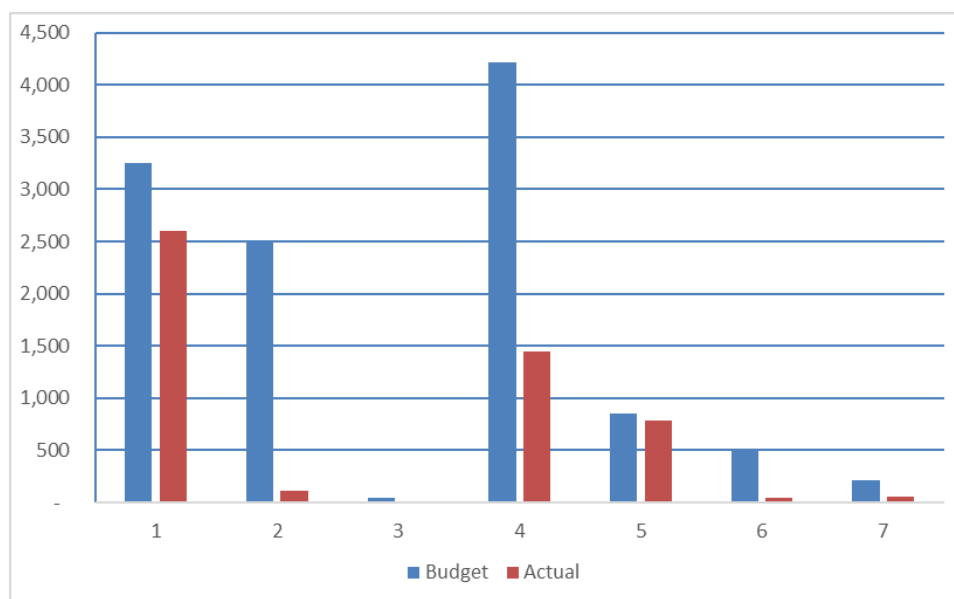
Cash Flow Estimate			
Receipts		Expenditure	
Rates	\$75,000	Payroll	\$880,000
Fees & Charges	\$25,000	Creditor Payments	\$1,200,000
Debtors	\$100,000	Loan Payments	\$0
Grants/Claims/Loan QTC	\$500,000	Lease Payments	\$0
<b>Total</b>	<b>\$700,000</b>	<b>Total</b>	<b>\$2,080,000</b>
Therefore cash is expected to decrease by		<b>\$1,380,000</b>	in the period.

**3. Comparative Data for the month of 30 November 2024**

Comparative Year	2024	2023	2022
	\$000	\$000	\$000
Cash position	\$ 9,200	\$ 10,004	\$ 9,741
Working capital	\$ 8,236	\$ 5,026	\$ 3,978
Rate arrears	\$ 1,039*	\$ 950	\$ 826
Outstanding debtors	\$ 122	\$ 833	\$ 82
Current creditors	\$ 221	\$ 16	\$ 863
Total loans	\$ 3,374	\$3,573	\$2,774

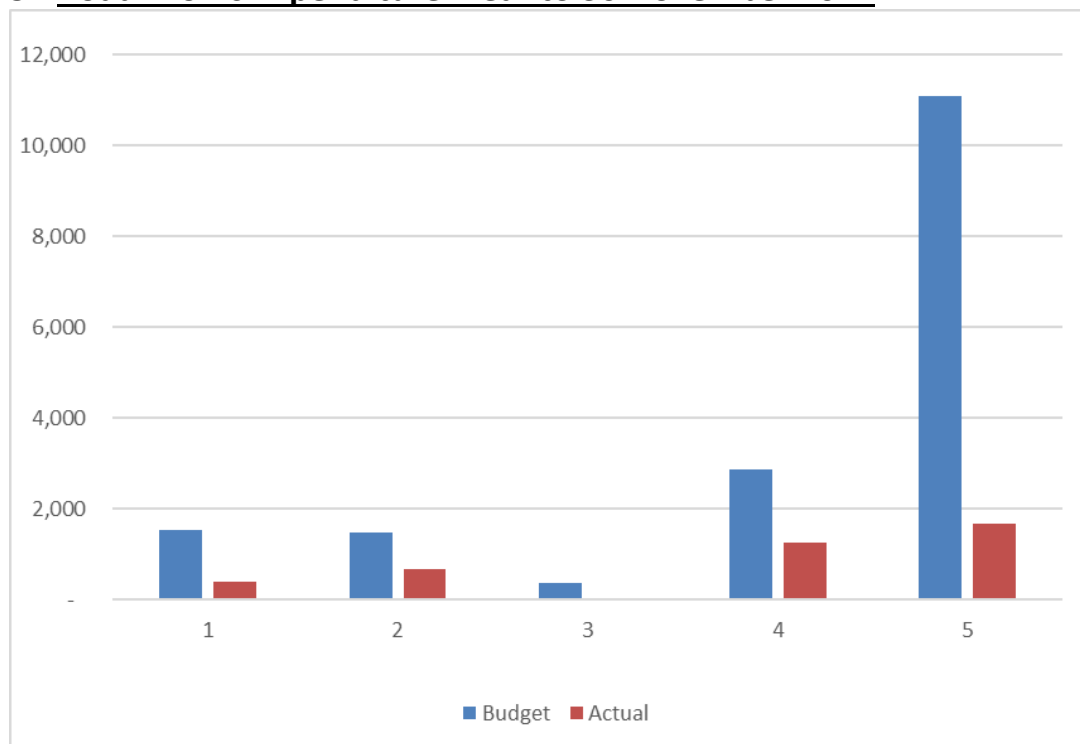
\*Net of rates paid in advance of \$ 304,704 and due to timing issues.

**4. Capital Funding: Year to 30 November 2024**



	Budget \$(000)	Expended YTD Actual \$(000)	% of Budget Expended
<b>Total Capital Funding</b>	<b>\$11,579</b>	<b>\$5,036</b>	<b>43.49%</b>
1 Buildings / Other Structures	\$3,252	\$2,595	79.82%
2 Plant & Equipment / Furniture & Fittings	\$2,500	\$111	4.46%
3 Airport Upgrade	\$50	\$0	0.00%
4 Roads & Drainage Infrastructure	\$4,216	\$1,448	34.35%
5 Water & Sewerage Infrastructure	\$850	\$789	92.79%
6 Office/Other Equip	\$500	\$41	8.29%
7 QTC - Loan Redemption	\$211	\$51	24.06%

**5. Road Works Expenditure: Year to 30 November 2024**



		Budget \$(000)	Expended YTD Actual \$(000)	% of Budget Expended
	<b>Total Road Expenditure</b>	<b>\$17,390</b>	<b>\$3,998</b>	<b>23%</b>
<b>1</b>	<b>Rural Roads</b>	\$1,532	\$405	<b>26%</b>
<b>2</b>	<b>Town Streets</b>	\$1,495	\$682	<b>46%</b>
<b>3</b>	<b>Private Works</b>	\$380	\$0	<b>0%</b>
<b>4</b>	<b>RMPC Works</b>	\$2,884	\$1,247	<b>43%</b>
<b>5</b>	<b>Flood Damage</b>	\$11,100	\$1,664	<b>15%</b>

**LINK TO CORPORATE PLAN**

1.1.1 Council has in place strategic decision-making frameworks to identify, prioritise, and meet current and future needs .

**ATTACHMENTS**

1. Rates & Charges Nov 24 [↓](#)
2. Income Statement Nov 2024 [↓](#)
3. Balance Sheet Nov 24 [↓](#)
4. Financial Statements Actual Nov 24 [↓](#)
5. WIP November 2024 [↓](#)



**STATEMENT OF RATES AND CHARGES**

**30 November 2024**



	ARREARS 30 JUNE 2024	LEVIES	INTEREST	RECEIPTS	DISCOUNT	WRITE OFFS	PENSIONER STATE	PENSIONER COUNCIL	BALANCE
<i>Charleville</i>	\$254,137.23	\$753,451.21	\$9,360.56	\$605,891.85	\$61,848.31	\$64.67	\$19,465.35	\$36,200.00	\$293,478.82
<i>Augathella</i>	\$33,389.59	\$85,400.85	\$1,355.65	\$61,090.81	\$6,658.60	\$0.55	\$3,904.60	\$8,000.00	\$40,491.53
<i>Morven</i>	\$16,249.83	\$42,773.93	\$769.55	\$32,450.83	\$3,556.77	\$0.00	\$1,790.40	\$3,800.00	\$18,195.31
<b>Total Urban</b>	\$303,776.65	\$881,625.99	\$11,485.76	\$699,433.49	\$72,063.68	\$65.22	\$25,160.35	\$48,000.00	\$352,165.66
<i>Rural</i>	\$216,194.65	\$1,468,811.29	\$9,065.82	\$1,339,456.02	\$133,425.53	\$99.30	\$3,404.74	\$5,609.48	\$212,076.69
<b>TOTAL GENERAL</b>	\$519,971.30	\$2,350,437.28	\$20,551.58	\$2,038,889.51	\$205,489.21	\$164.52	\$28,565.09	\$53,609.48	\$564,242.35
<b>CLEANSING</b>	\$134,075.22	\$411,791.50	\$4,888.61	\$351,037.39	\$34,213.30	\$129.51	\$5,740.62	\$0.00	\$159,634.51
<b>SEWERAGE</b>	\$148,490.09	\$485,832.53	\$5,337.42	\$428,576.61	\$41,871.30	\$39.74	\$0.00	\$0.00	\$169,172.39
<b>WATER</b>	\$277,807.43	\$638,687.00	\$10,557.12	\$557,751.09	\$53,386.00	\$745.05	\$76.20	\$0.00	\$315,093.21
<b>WATER CONSUMPTION</b>	\$22,412.34	\$193,927.15	\$0.00	\$185,674.45	\$0.00	\$6.35	\$0.00	\$0.00	\$30,658.69
<b>C.E.D.</b>	\$20,758.40	\$50,071.50	\$456.72	\$42,813.49	\$3,905.70	\$2.19	\$0.00	\$0.00	\$24,565.24
<b>LEGAL FEES</b>	\$5,483.66	\$0.00	\$0.00	\$483.66	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00
<b>LAND CHARGES</b>	\$753.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$753.50
<b>TOTALS</b>	\$1,129,751.94	\$4,130,746.96	\$41,791.45	\$3,605,226.20	\$338,865.51	\$1,087.36	\$34,381.91	\$53,609.48	\$1,269,119.89
STATE EMERGENCY LEVY									\$74,350.51
<b>TOTAL CURRENT &amp; ARREARS</b>									<b>\$1,343,470.40</b>

Current Year	1 Year	2 Years	3 Years	4 Years	5 Years +	Interest	
\$438,407.16	\$376,708.26	\$176,235.04	\$95,888.07	\$45,272.44	\$51,776.24	\$159,183.19	\$1,343,470.40
RATES PAID IN ADVANCE							\$304,704.61
<b>NET OUTSTANDING AS PER RATES GL</b>							<b>\$1,038,765.79</b>

General Ledger 2023.6.13.1		Revenue and Expenditure Summary								Page - 1
(Accounts: 0100-0001-0000 to 5490-2000-0000. All report groups. 43% of year elapsed. To Level 4. Excludes committed costs)		MURWEH SHIRE COUNCIL (Budget for full year) Financial Year Ending 2025								Printed(TOMASO): 04-12-2024 10:42:31 AM
		REVENUE		EXPENDITURE		SURPLUS/(DEFICIENCY)				
		30 Nov 2024	Budget	30 Nov 2024	Budget	30 Nov 2024	Budget			
1000-0001	EXECUTIVE MANAGEMENT									
1100-0002	CORP GOVERNANCE SUB PROGRAM	0.00	0%	0	223,507.39	38%	586,368	(223,507.39)	38%	(586,368)
1300-0002	DISASTER MANAGEMENT SUB PROGRAM	0.00	0%	17,500	59,231.92	64%	92,705	(59,231.92)	79%	(75,205)
1500-0002	HUMAN RESOURCES SUB PROGRAM	0.00	0%	500	117,864.11	38%	313,040	(117,864.11)	38%	(312,540)
1000-0001	EXECUTIVE MANAGEMENT	0.00	0%	18,000	400,603.42	40%	992,113	(400,603.42)	41%	(974,113)
2000-0001	CORPORATE SERVICES									
2100-0002	REVENUE SUB PROGRAM	9,448,857.92	77%	12,257,668	0.00	0%	0	9,448,857.92	77%	12,257,668
2200-0002	STORES OPERATION SUB PROGRAM	0.00	0%	0	36,958.48	27%	137,800	(36,958.48)	27%	(137,800)
2300-0002	ADMINISTRATION SUB PROGRAM	144,970.73	72%	200,000	1,427,286.67	44%	3,228,612	(1,282,315.94)	42%	(3,028,612)
2400-0002	FINANCE SUB PROGRAM	0.00	0%	0	34,451.18	36%	94,614	(34,451.18)	36%	(94,614)
2500-0002	ONCOSTS SUB PROGRAM	0.00	0%	0	265,174.13	-637%	(41,600)	(265,174.13)	-637%	41,600
2600-0002	LIBRARY SUB PROGRAM	37,720.18	204%	18,500	133,973.64	41%	325,590	(96,253.46)	31%	(307,090)
2700-0002	AERODROMES SUB PROGRAM	176,856.04	44%	400,000	471,409.02	46%	1,013,918	(294,552.98)	48%	(613,918)
2800-0002	AREA PROMOTION/DEVT SUB PRO									
2800-0003	ECONOMIC DEVELOPMENT	3,107,236.31	83%	3,754,741	201,020.64	36%	563,198	2,906,215.67	91%	3,191,543
2805-0003	COUNCIL HOUSING	0.00	0%	1,000	47,912.99	28%	171,848	(47,912.99)	28%	(170,848)
2815-0003	CULTURAL DEVELOPMENT	30,000.00	112%	26,775	64,772.37	32%	201,775	(34,772.37)	20%	(175,000)
2820-0003	TOURISM & PROMOTION									
2855-0004	TOURISM AND PROMOTION	1,136,963.13	49%	2,300,163	1,847,807.37	50%	3,678,990	(710,844.24)	52%	(1,378,827)
2820-0003	TOURISM & PROMOTION	1,136,963.13	49%	2,300,163	1,847,807.37	50%	3,678,990	(710,844.24)	52%	(1,378,827)
2800-0002	AREA PROMOTION/DEVT SUB PRO	4,274,199.44	70%	6,082,679	2,161,513.37	47%	4,615,811	2,112,686.07	144%	1,466,868
2000-0001	CORPORATE SERVICES	14,082,604.31	74%	18,958,847	4,530,766.49	48%	9,374,745	9,551,837.82	100%	9,584,102
3200-0001	HEALTH/ENVIRONMENTAL SERVICES									
3200-0002	SPORT, REC & COMMUNITY FACILITIES									
3200-0003	SPORTS & RECREATION FACILITIES									
3200-0004	PARKS GARDENS & RESERVES	12,615.27	42%	30,000	866,226.24	48%	1,814,361	(853,610.97)	48%	(1,784,361)
3220-0004	RACECOURSE	3,134.56	10%	31,000	137,277.09	49%	282,478	(134,142.53)	53%	(251,478)
3240-0004	SWIMMING POOLS	0.00	0%	0	195,032.16	54%	361,880	(195,032.16)	54%	(361,880)
3200-0003	SPORTS & RECREATION FACILITIES	15,749.83	26%	61,000	1,198,535.49	49%	2,458,719	(1,182,785.66)	49%	(2,397,719)
3260-0003	COMMUNITY FACILITIES									
3260-0004	TELEVISION, CCTV and WIFI	0.00	0%	0	55,450.78	34%	161,119	(55,450.78)	34%	(161,119)



General Ledger2023.6.13.1		Revenue and Expenditure Summary						Page - 2		
(Accounts: 0100-0001-0000 to 5490-2000-0000. All report groups. 43% of year elapsed. To Level 4. Excludes committed costs)										
MURWEH SHIRE COUNCIL (Budget for full year)				Financial Year Ending 2025		Printed(TOMASO): 04-12-2024 10:42:31 AM				
		REVENUE		EXPENDITURE		SURPLUS/(DEFICIENCY)				
		30 Nov 2024	Budget	30 Nov 2024	Budget	30 Nov 2024	Budget			
3270-0004	HALLS & CENTRES	6,656.29	11%	60,500	178,113.99	42%	422,833	(171,457.70)	47%	(362,333)
3280-0004	SHOWGROUNDS	10,385.03	35%	30,000	114,108.07	41%	275,000	(103,723.04)	42%	(245,000)
3290-0004	CEMETERIES & MEMORIALS	20,197.36	40%	50,000	77,304.87	35%	218,400	(57,107.51)	34%	(168,400)
3320-0004	PUBLIC CONVENIENCES	0.00	0%	0	118,198.36	52%	227,061	(118,198.36)	52%	(227,061)
3330-0004	AGED CARE	37,519.23	38%	100,000	48,896.07	29%	167,170	(11,376.84)	17%	(67,170)
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3260-0003	COMMUNITY FACILITIES	74,757.91	31%	240,500	592,072.14	40%	1,471,583	(517,314.23)	42%	(1,231,083)
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3200-0002	SPORT, REC & COMMUNITY FACILITIES	90,507.74	30%	301,500	1,790,607.63	46%	3,930,302	(1,700,099.89)	47%	(3,628,802)
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3400-0002	ENVIRONMENTAL SUB PROGRAM									
3410-0003	COMMUNITY HEALTH	13,940.00	107%	13,000	68,025.24	71%	96,000	(54,085.24)	65%	(83,000)
3435-0003	ANIMAL CONTROL	20,842.78	34%	61,700	130,463.49	49%	267,999	(109,620.71)	53%	(206,299)
3460-0003	RESERVES	0.00	0%	0	108,962.86	39%	281,000	(108,962.86)	39%	(281,000)
3475-0003	STOCK ROUTES	0.00	0%	150,000	211,724.78	32%	655,000	(211,724.78)	42%	(505,000)
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3400-0002	ENVIRONMENTAL SUB PROGRAM	34,782.78	15%	224,700	519,176.37	40%	1,299,999	(484,393.59)	45%	(1,075,299)
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3500-0002	REFUSE MANAGEMENT SUB PROGRAM									
3500-0004	CHARLEVILLE REFUSE MANAGEMENT	342,656.55	49%	694,218	337,070.72	37%	911,040	5,585.83	-3%	(216,822)
3540-0004	MORVEN REFUSE MANAGEMENT	13,500.44	49%	27,337	17,686.31	37%	47,959	(4,185.87)	20%	(20,622)
3570-0004	AUGATHELLA REFUSE MANAGEMENT	30,416.62	49%	61,575	14,633.90	35%	41,980	15,782.72	81%	19,595
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3500-0002	REFUSE MANAGEMENT SUB PROGRAM	386,573.61	49%	783,130	369,390.93	37%	1,000,979	17,182.68	-8%	(217,849)
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3200-0001	HEALTH/ENVIRONMENTAL SERVICES	511,864.13	39%	1,309,330	2,679,174.93	43%	6,231,280	(2,167,310.80)	44%	(4,921,950)
-----		-----		-----		-----		-----		
4000-0001	ENGINEERING SERVICES									
4100-0002	ENGINEERING OFFICE SUB PROGRAM	0.00	0%	0	1,859,483.17	43%	4,290,319	(1,859,483.17)	43%	(4,290,319)
4200-0002	BUILDING & PLANNING SUB PROGRAM	37,515.74	36%	104,000	143,152.53	57%	249,600	(105,636.79)	73%	(145,600)
4300-0002	PLANT OPERATIONS SUB PROGRAM	28,105.30	12%	225,600	(635,588.48)	209%	(304,591)	663,693.78	125%	530,191
4400-0002	PRIVATE WORKS ACTIVITIES	4,319,741.86	62%	7,005,185	1,084,413.06	32%	3,406,772	3,235,328.80	90%	3,598,413
4500-0002	OTHER ROAD ACTIVITIES SUB PROGRAM	3,744,526.37	26%	14,303,960	2,916,586.45	21%	14,008,488	827,939.92	280%	295,472
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4000-0001	ENGINEERING SERVICES	8,129,889.27	38%	21,638,745	5,368,046.73	25%	21,650,588	2,761,842.54	<999%	(11,843)
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5100-0001	WATER & SEWERAGE SERVICES									
5100-0002	WATER SUPPLY ACTIVITIES SUB PROGRAM									
5100-0003	CHARLEVILLE WATER	457,093.01	29%	1,570,192	468,052.41	64%	736,398	(10,959.40)	-1%	833,794
5200-0003	MORVEN WATER	40,381.25	31%	130,288	86,596.95	49%	176,800	(46,215.70)	99%	(46,512)
5300-0003	AUGATHELLA WATER	93,773.26	50%	186,286	102,422.00	67%	153,804	(8,648.74)	-27%	32,482
5390-0003	WATER DEPRECIATION	0.00	0%	0	268,747.27	41%	654,106	(268,747.27)	41%	(654,106)

General Ledger2023.6.13.1 Revenue and Expenditure Summary Page - 3  
 (Accounts: 0100-0001-0000 to 5490-2000-0000. All report groups. 43% of year elapsed. To Level 4. Excludes committed costs)  
 MURWEH SHIRE COUNCIL (Budget for full year) Financial Year Ending 2025 Printed(TOMASO): 04-12-2024 10:42:31 AM

		REVENUE		EXPENDITURE		SURPLUS/(DEFICIENCY)			
		30 Nov 2024	Budget	30 Nov 2024	Budget	30 Nov 2024	Budget		
5100-0002	WATER SUPPLY ACTIVITIES SUB PROGRAM	591,247.52	31% 1,886,766	925,818.63	54% 1,721,108	(334,571.11)	-202%		165,658
5400-0002	SEWERAGE ACTIVITIES SUB PROGRAM								
5400-0003	CHARLEVILLE SEWERAGE	449,258.91	49% 919,692	191,370.60	42% 459,414	257,888.31	56%		460,278
5450-0003	AUGATHELLA SEWERAGE	46,620.33	48% 96,462	44,736.96	33% 135,200	1,883.37	-5%		(38,738)
5490-0003	SEWERAGE DEPRECIATION	0.00	0% 0	220,954.24	55% 398,431	(220,954.24)	55%		(398,431)
5400-0002	SEWERAGE ACTIVITIES SUB PROGRAM	495,879.24	49% 1,016,154	457,061.80	46% 993,045	38,817.44	168%		23,109
5100-0001	WATER & SEWERAGE SERVICES	1,087,126.76	37% 2,902,920	1,382,880.43	51% 2,714,153	(295,753.67)	-157%		188,767
	TOTAL REVENUE AND EXPENDITURE	23,811,484.47	53% 44,827,842	14,361,472.00	35% 40,962,879	9,450,012.47	245%		3,864,963

General Ledger 2023.6.13.1 Balance Sheet Page - 1  
 (Accounts: 0100-0001-0000 to 5490-2000-0000. All report groups. 43% of year elapsed. To Details. Excludes committed costs)  
 MURWEH SHIRE COUNCIL (Budget for full year) Financial Year Ending 2025 Printed (TOMASO): 04-12-2024 10:44:22 AM

	OPENING BALANCE	YEAR TO DATE 30 Nov 2024	----- BUDGET	----- CURRENT BALANCE 30 Nov 2024	----- BUDGET			
CURRENT ASSETS								
=====								
0100-0001	CURRENT ASSETS							
0105-3000	Cash at Bank - General Account	346,045.32	(181,495.04)	---	0	164,550.28	45%	362,046
0110-3000	Cash on Hand	1,570.00	0.00	0%	0	1,570.00	100%	1,570
0115-3000	QTC - Cash Investments	1,963,949.65	7,068,699.78	---	0	9,032,649.43	73%	12,441,156
0116-3000	NAB - Term Deposits	0.00	0.00	0%	0	0.00	0%	0
0117-3000	Cash: Cosmos Centre Float	500.00	0.00	0%	0	500.00	100%	500
0118-3000	Cash: Visitor Info Centre	300.00	0.00	0%	0	300.00	100%	300
0120-3000	Accounts Receivable - Rates	863,151.95	172,091.75	---	0	1,035,243.70	152%	681,304
0121-3000	Acct Rec - Rates EOY Receipts	331,780.93	(331,780.93)	---	0	0.00	0%	340,463
0127-3000	Provision for Doubtful Rates	(165,032.94)	0.00	0%	0	(165,032.94)	---	0
0130-3000	Stores and Materials	347,337.91	121,239.53	---	0	468,577.44	164%	286,340
0132-3000	Inventory - Cosmos Centre	109,909.83	0.00	0%	0	109,909.83	121%	90,799
0140-3000	Prepaid Expenses	262,316.75	(262,316.75)	---	0	0.00	0%	253,896
0147-3000	Accrued Revenue - General	239,932.54	7,232.39	---	0	247,164.93	29%	844,919
0148-3000	Contract Assets	2,524,218.85	0.00	0%	0	2,524,218.85	163%	1,546,068
0150-3000	Workers Compensation Receivable	26,850.03	137.82	---	0	26,987.85	166%	16,255
0155-3000	Accounts Receivable - Debtors	661,921.57	(539,700.91)	---	0	122,220.66	35%	347,106
0156-3000	Accts Rec - Debtors EOY Receipts	0.00	0.00	0%	0	0.00	0%	50,093
0160-3000	Provision for Doubtful Debts	(16,022.98)	0.00	0%	0	(16,022.98)	10%	(166,333)
0165-3000	GST Receivable/Suspense	120,648.21	(53,572.76)	---	0	67,075.45	72%	92,526
0170-3000	Industrial Land for Resale	1,156,028.41	0.00	0%	0	1,156,028.41	100%	1,156,028
0171-3000	Provision for Obsolescence	(603,028.40)	0.00	0%	0	(603,028.40)	89%	(679,028)
-----								
0100-0001	CURRENT ASSETS TOTAL	8,172,377.63	6,000,534.88	---	0	14,172,912.51	80%	17,666,008
-----								
	TOTAL CURRENT ASSETS	8,172,377.63	6,000,534.88	---	0	14,172,912.51	80%	17,666,008

General Ledger2023.6.13.1 Balance Sheet Page - 2  
 (Accounts: 0100-0001-0000 to 5490-2000-0000. All report groups. 43% of year elapsed. To Details. Excludes committed costs)  
 MURWEH SHIRE COUNCIL (Budget for full year) Financial Year Ending 2025 Printed(TOMASO): 04-12-2024 10:44:22 AM

		OPENING	----- YEAR TO DATE -----	-----	----- CURRENT BALANCE -----	-----
		BALANCE	30 Nov 2024	BUDGET	30 Nov 2024	BUDGET
NON-CURRENT ASSETS						
=====						
0200-0001	NON-CURRENT ASSETS					
0200-4000	Land at Cost	0.00	0.00	0%	0	0
0205-4000	Land for Resale	0.00	0.00	0%	0	0
0210-4000	Land at Valuation	3,171,500.00	10,804.99	---	0	3,125,500
0211-4000	Land Improvements at Valuation	0.00	0.00	0%	0	0
0215-4000	Land Clearing Account	43,954.91	(431,413.12)	---	0	(387,458.21)
0217-4000	WIP - Land Improvements	55,890.20	7,530.01	1%	578,584	63,420.21
0221-4000	Aerodrome Landing Strip at Cost	442,570.92	(135,069.70)	---	0	307,501.22
0231-4000	Aerodrome Landing Strip at Valuation	15,096,088.25	135,069.70	---	0	15,231,157.95
0241-4000	Accum Depn - Aerodrome Landing Strip	(4,113,424.37)	(98,753.50)	---	0	(4,212,177.87)
0242-4000	WIP - Aerodrome Upgrade	65,004.65	0.00	0%	50,000	65,004.65
0300-4000	Buildings at Cost	9,565,476.65	(5,541,815.78)	---	0	4,023,660.87
0310-4000	Buildings at Valuation	66,691,293.25	5,785,190.74	---	0	72,476,483.99
0320-4000	Accum Depn - Buildings	(27,493,120.43)	(505,145.39)	---	0	(27,998,265.82)
0330-4000	Other Structures at Cost	9,177,241.80	(5,911,128.11)	---	0	3,266,113.69
0340-4000	Other Structures at Valuation	1,126,787.22	6,533,127.14	---	0	7,659,914.36
0350-4000	Accum Depn - Other Structures	(2,657,190.44)	(65,782.54)	---	0	(2,722,972.98)
0360-4000	WIP - Buildings	5,398,716.71	1,418,332.22	66%	2,136,890	6,817,048.93
0370-4000	WIP - Other Structures	1,680,299.19	125,804.47	23%	536,089	1,806,103.66
0380-4000	Parks at Cost	2,039,532.75	(1,178,162.17)	---	0	861,370.58
0381-4000	Accum Depn - Parks	(6,971,966.45)	(186,257.20)	---	0	(7,158,223.65)
0382-4000	WIP - Parks	0.00	0.00	0%	0	0.00
0383-4000	Parks at Valuation	15,778,029.88	1,328,550.74	---	0	17,106,580.62
0400-4000	Equipment and Furniture Fittings	3,331,783.20	11,526.36	---	0	3,343,309.56
0410-4000	Accum Depn - Equipment and FF	(1,786,228.14)	(63,728.03)	---	0	(1,849,956.17)
0411-4000	Plant	17,403,311.53	71,282.12	---	0	17,474,593.65
0415-4000	Accum Depreciation - Plant	(7,545,959.16)	(514,902.78)	---	0	(8,060,861.94)
0420-4000	Furniture and Fittings	2,112,888.28	0.00	0%	0	2,112,888.28
0430-4000	Accum Depn - Furniture and Fittings	(2,478,710.10)	0.00	0%	0	(2,478,710.10)
0445-4000	Plant Clearing Account	0.00	0.00	0%	2,500,000	0.00
0500-4000	Road Infrastructure at Cost	19,724,780.11	(6,033,296.90)	---	0	13,691,483.21
0510-4000	Road Infrastructure at Valuation	337,260,867.14	6,270,201.78	---	0	343,531,068.92
0520-4000	Accum Depn - Road Infrastructure	(73,291,576.49)	(1,498,744.15)	---	0	(74,790,320.64)
0525-4000	WIP - Road Infrastructure	515,391.79	1,189,568.97	28%	4,216,467	1,704,960.76
0530-4000	Water Infrastructure at Cost	2,966,549.60	(521,021.78)	---	0	2,445,527.82
0540-4000	Water Infrastructure at Valuation	36,795,201.08	882,091.41	---	0	37,677,292.49
0550-4000	Accum Depn - Water Infrastructure	(17,595,492.99)	(267,009.60)	---	0	(17,862,502.59)
0555-4000	WIP - Water Infrastructure	171,828.29	12,731.73	2%	600,000	184,560.02
0560-4000	Sewerage Infrastructure at Cost	844,013.02	(254,694.72)	---	0	589,318.30
0570-4000	Sewerage Infrastructure at Valuation	36,499,152.78	254,694.72	---	0	36,753,847.50
0580-4000	Accum Depn - Sewerage Infrastructure	(20,065,748.92)	(217,461.96)	---	0	(20,283,210.88)
0585-4000	WIP - Sewerage Infrastructure	697,160.88	414,013.19	166%	250,000	1,111,174.07

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 (Accounts: 0100-0001-0000 to 5490-2000-0000. All report groups. 43% of year elapsed. To Details. Excludes committed costs)  
 MURWEH SHIRE COUNCIL (Budget for full year) Financial Year Ending 2025 Printed(TOMASO): 04-12-2024 10:44:22 AM

	OPENING BALANCE	YEAR TO DATE 30 Nov 2024		BUDGET	CURRENT BALANCE 30 Nov 2024		BUDGET
0586-4000 WIP - Aurora Estate Stage 2	0.00	0.00	0%	0	0.00	0%	12,068
0587-4000 WIP - Aurora Estate Stage 3	0.00	0.00	0%	0	0.00	0%	24,682
0588-4000 WIP State Gov - Bradleys Gully Div	0.00	0.00	0%	0	0.00	0%	0
0589-4000 WIP - Industrial Estate	0.00	0.00	0%	0	0.00	0%	7,800
0595-4000 Residential Land Resale (NCA)	0.00	0.00	0%	0	0.00	0%	0
0596-4000 Right of Use Assets	221,275.59	0.00	0%	0	221,275.59	100%	221,276
0596-4001 Accumulated Amortisation	(221,275.59)	0.00	0%	0	(221,275.59)	100%	(221,276)
0597-4000 Equipment Clearing Account	145,011.69	29,936.08	6%	500,000	174,947.77	21%	813,871
0599-4000 Landfill Asset	0.00	0.00	0%	0	0.00	0%	0
0200-0001 NON-CURRENT ASSETS TOTAL	424,800,908.28	1,056,068.94	9%	11,368,030	425,856,977.22	97%	440,782,575
TOTAL NON-CURRENT ASSETS	424,800,908.28	1,056,068.94	9%	11,368,030	425,856,977.22	97%	440,782,575
TOTAL ASSETS	432,973,285.91	7,056,603.82	62%	11,368,030	440,029,889.73	96%	458,448,583

CURRENT LIABILITIES  
 =====

0600-0001 CURRENT LIABILITIES

0600-5000 Accounts Payable	21,465.87	199,853.83	---	0	221,319.70	---	0
0605-5000 Accrued Expenses - All	1,196,088.26	(1,186,290.26)	---	0	9,798.00	1%	1,729,514
0610-5000 Fire Services Levy Payable	149,683.97	36,464.98	---	0	186,148.95	627%	29,675
0612-5000 Contract Liabilities	3,360,065.43	(1,484,959.00)	---	0	1,875,106.43	70%	2,670,045
0613-5000 Prepaid Rates	331,780.93	(331,780.93)	---	0	0.00	0%	340,463
0614-5000 Unearned Revenue	0.00	0.00	0%	0	0.00	0%	0
0615-5000 PAYG Payable	0.00	0.00	0%	0	0.00	0%	0
0625-5000 Payroll Suspense	0.00	408,515.71	---	0	408,515.71	---	0
0630-5000 Wages Advance	0.00	0.00	0%	0	0.00	0%	0
0632-5000 RDO & Toil Accumulated	17,234.51	8,220.21	---	0	25,454.72	244%	10,424
0635-5000 Stock Routes Fees Payable	0.00	0.00	0%	0	0.00	0%	0
0636-5000 Finance Lease - Current	0.00	0.00	0%	0	0.00	0%	0
0640-5000 Office Extension Current Loan	0.00	0.00	0%	0	0.00	0%	0
0645-5000 Cosmos Centre Current Loan	0.00	0.00	0%	0	0.00	0%	0
0650-5000 Medical Centre Current Loan	0.00	0.00	0%	0	0.00	0%	49,790
0660-5000 Morven Rail Current Loan	62,356.87	(15,328.35)	-25%	61,739	47,028.52	26%	182,522
0665-5000 Plant Replacement Current Loan	0.00	0.00	0%	0	0.00	0%	0
0666-5000 Plant Replacement No 2 Current Loan	0.00	0.00	0%	0	0.00	0%	0
0670-5000 Residential Current Loan	51,077.99	(12,093.23)	-22%	54,691	38,984.76	31%	124,861
0671-5000 Flood Mitigation Current Loan	48,626.40	(11,798.75)	-25%	47,637	36,827.65	26%	140,478
0672-5000 Airport Upgrade Current Loan	47,883.07	(11,580.92)	-25%	46,933	36,302.15	26%	137,066
0675-5000 Annual Leave payable	963,006.46	131,750.83	---	0	1,094,757.29	116%	944,655

General Ledger2023.6.13.1		Balance Sheet				Page - 4		
(Accounts: 0100-0001-0000 to 5490-2000-0000. All report groups. 43% of year elapsed. To Details. Excludes committed costs)								
MURWEH SHIRE COUNCIL (Budget for full year)		Financial Year Ending 2025			Printed(TOMASO): 04-12-2024 10:44:22 AM			
	OPENING	YEAR TO DATE		CURRENT BALANCE				
	BALANCE	30 Nov 2024	BUDGET	30 Nov 2024	BUDGET			
0680-5000	Long Service Leave Payable	1,064,178.44	3,524.11	---	0	1,067,702.55	97%	1,095,363
0685-5000	Sick Leave Payable	0.00	17,786.41	---	0	17,786.41	9%	208,053
0690-5000	Land Rebate Holding Account	(7,000.00)	0.00	0%	0	(7,000.00)	100%	(7,000)
0697-5000	Salary Sacrifice Deduct - Before Tax	335,449.54	29,804.86	---	0	365,254.40	143%	256,296
0698-5000	Salary Sacrifice Deduct - After Tax	(345,695.43)	(23,703.26)	---	0	(369,398.69)	142%	(259,997)
0699-5000	Suspense Account: General Account	153,505.73	(172,974.04)	---	0	(19,468.31)	-30%	64,584
0600-0001	CURRENT LIABILITIES TOTAL	7,449,708.04	(2,414,587.80)	<999%	211,000	5,035,120.24	65%	7,716,792
	TOTAL CURRENT LIABILITIES	7,449,708.04	(2,414,587.80)	<999%	211,000	5,035,120.24	65%	7,716,792
NON-CURRENT LIABILITIES								
=====								
0700-0001	NON-CURRENT LIABILITIES							
0700-6000	Non-Current Long Service Leave	213,769.76	0.00	0%	0	213,769.76	123%	174,470
0701-6000	Finance Lease - Non current	0.00	0.00	0%	0	0.00	0%	0
0740-6000	Office Extension Non-Current Loan	0.00	0.00	0%	0	0.00	0%	0
0745-6000	Cosmos Centre Non-Current Loan	0.00	0.00	0%	0	0.00	0%	0
0750-6000	Medical Centre Non-Current Loan	0.00	0.00	0%	0	0.00	0%	0
0760-6000	Morven Rail Non-Current Loan	759,718.81	0.00	0%	0	759,718.81	92%	821,458
0765-6000	Plant Replacement Non-Current Loan	0.00	0.00	0%	0	0.00	0%	0
0766-6000	Plant Replacement No 2 Non-Current	0.00	0.00	0%	0	0.00	0%	0
0770-6000	Residential Develop Non-Current Loan	903,786.78	0.00	0%	0	903,786.78	95%	953,025
0771-6000	Flood Mitigation Non-Current Loan	929,109.23	0.00	0%	0	929,109.23	95%	976,746
0772-6000	Airport Upgrade Non-Current Loan	622,171.16	0.00	0%	0	622,171.16	93%	669,104
0780-6000	Landfill Restoration Provision	2,271,434.19	0.00	0%	0	2,271,434.19	81%	2,788,439
0700-0001	NON-CURRENT LIABILITIES TOTAL	5,699,989.93	0.00	0%	0	5,699,989.93	89%	6,383,242
	TOTAL NON-CURRENT LIABILITIES	5,699,989.93	0.00	0%	0	5,699,989.93	89%	6,383,242
	TOTAL LIABILITIES	13,149,697.97	(2,414,587.80)	<999%	211,000	10,735,110.17	76%	14,100,034
	NETT ASSETS/(LIABILITIES)	419,823,587.94	9,471,191.62	85%	11,157,030	429,294,779.56	97%	444,348,549

General Ledger2023.6.13.1		Balance Sheet				Page - 5	
(Accounts: 0100-0001-0000 to 5490-2000-0000. All report groups. 43% of year elapsed. To Details. Excludes committed costs)		Financial Year Ending 2025				Printed(TOMASO): 04-12-2024 10:44:22 AM	
MURWEH SHIRE COUNCIL (Budget for full year)							
	OPENING	YEAR TO DATE	BUDGET	CURRENT BALANCE			
	BALANCE	30 Nov 2024		30 Nov 2024		BUDGET	
COMMUNITY EQUITY							
=====							
0800-0001	EQUITY						
0800-0002	SHIRE CAPITAL						
0805-7000	Retained Surplus	47,026,755.59	0.00	0%	0	47,026,755.59 100% 47,026,756	
0807-7000	Retained Surplus-Cosmos	(1,275,671.18)	0.00	0%	0	(1,275,671.18) 100% (1,275,671)	
0810-7000	Asset Revaluation Reserve - Roads	199,528,539.56	9,934.71	---	0	199,538,474.27 100% 199,517,879	
0811-7000	Asset Revaluation Reserve - W & S	35,573,444.76	3,167.50	---	0	35,576,612.26 139% 25,625,035	
0812-7000	Asset Reval Res - Bldgs & Structures	41,164,376.05	6,834.51	---	0	41,171,210.56 112% 36,683,835	
0813-7000	Asset Revaluation Reserve-Land	762,322.33	0.00	0%	0	762,322.33 106% 716,322	
0815-7000	Asset Revaluation Reserve Aerodrome	12,631,866.21	1,242.43	---	0	12,633,108.64 100% 12,631,866	
0816-7000	Asset Revaluation Reserve - Plant	0.00	0.00	0%	0	0.00 0% 0	
0820-7000	Current Surplus / Deficit	0.00	9,450,012.47	245%	3,864,963	9,450,012.47 245% 3,864,963	
0825-7000	Year End Surplus/Deficit	84,411,954.62	0.00	0%	0	84,411,954.62 80% 104,998,180	
0800-0002	SHIRE CAPITAL TOTAL	419,823,587.94	9,471,191.62	245%	3,864,963	429,294,779.56 100% 429,789,165	
0830-0002	RESERVES						
0800-0001	EQUITY TOTAL	419,823,587.94	9,471,191.62	245%	3,864,963	429,294,779.56 100% 429,789,165	
	TOTAL COMMUNITY EQUITY	419,823,587.94	9,471,191.62	245%	3,864,963	429,294,779.56 100% 429,789,165	

## Murweh Shire Council Statement of Comprehensive Income

	Nov 24 Actual \$000	Jun-25 Budget \$000
<b>Revenue</b>		
<b>Operating revenue</b>		
Net rates, levies and charges	3,505	7,926
Fees and charges	1,598	3,368
Interest received	235	465
Sales revenue	1,141	3,614
Other income	2	67
Grants, subsidies, contributions and donations	14,302	22,767
<b>Total operating revenue</b>	<b>20,783</b>	<b>38,207</b>
<b>Capital revenue</b>		
Grants, subsidies, contributions and donations	3,028	6,515
<b>Total revenue</b>	<b>23,811</b>	<b>44,722</b>
<b>Capital income</b>		
Total Capital Income	-	106
<b>Total income</b>	<b>23,811</b>	<b>44,828</b>
<b>Expenses</b>		
<b>Operating expenses</b>		
Employee benefits	4,455	9,880
Materials and services	6,420	23,507
Finance costs	47	102
Depreciation and amortisation	3,439	7,474
<b>Total operating expenses</b>	<b>14,361</b>	<b>40,963</b>
<b>Net result</b>	<b>9,450</b>	<b>3,865</b>



## Murweh Shire Council Statement of Financial Position

	Nov 24 Actual	Jun-25 Budget
Assets	\$000	\$000
<b>Current assets</b>		
Externally restricted component	2,373	2,077
Unrestricted component	6,827	1,401
Cash and cash equivalents	9,200	3,478
Trade and other receivables	1,318	1,643
Inventories	1,131	854
Contract Assets	2,524	2,353
Other current assets	-	253
<b>Total current assets</b>	<b>14,173</b>	<b>8,581</b>
<b>Non-current assets</b>		
Property, plant & equipment	425,857	433,058
<b>Total non-current assets</b>	<b>425,857</b>	<b>433,058</b>
<b>Total assets</b>	<b>440,030</b>	<b>441,639</b>
<b>Liabilities</b>		
<b>Current liabilities</b>		
Trade and other payables	1,933	2,819
Contract Liabilities	1,875	2,670
Borrowings	159	218
Provisions	1,068	1,155
<b>Total current liabilities</b>	<b>5,035</b>	<b>6,862</b>
<b>Non-current liabilities</b>		
Borrowings	3,215	2,990
Provisions	2,485	2,903
<b>Total non-current liabilities</b>	<b>5,700</b>	<b>5,893</b>
<b>Total liabilities</b>	<b>10,735</b>	<b>12,755</b>
<b>Net community assets</b>	<b>429,295</b>	<b>428,884</b>
<b>Community equity</b>		
Asset revaluation surplus	289,682	282,325
Retained surplus	139,613	146,559
<b>Total community equity</b>	<b>429,295</b>	<b>428,884</b>

## Murweh Shire Council Statement of Cash Flows

	Nov 24 Actual \$000	Jun-25 Budget \$000
<b>Cash flows from operating activities</b>		
Receipts from customers	7,255	15,423
Payments to suppliers and employees	(13,366)	(32,827)
Interest received	235	465
Non-capital grants and contributions	14,302	22,768
Borrowing costs	(46)	(105)
Other cash flows from operating activities	-	-
<b>Net cash inflow from operating activities</b>	<b>8,380</b>	<b>5,723</b>
<b>Cash flows from investing activities</b>		
Payments for property, plant and equipment	(4,470)	(11,368)
Proceeds from sale of property, plant and equipment	-	106
Grants, subsidies, contributions and donations	3,028	6,515
<b>Net cash inflow from investing activities</b>	<b>(1,441)</b>	<b>(4,747)</b>
<b>Cash flows from financing activities</b>		
Repayment of borrowings	(51)	(211)
<b>Net cash inflow from financing activities</b>	<b>(51)</b>	<b>(211)</b>
<b>Total cash flows</b>		
<b>Net increase in cash and cash equivalent held</b>	<b>6,888</b>	<b>765</b>
<b>Opening cash and cash equivalents</b>	<b>2,312</b>	<b>2,713</b>
<b>Closing cash and cash equivalents</b>	<b>9,200</b>	<b>3,478</b>

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Projects											
Asset Class/GL Number	Job Number	Project Description	Funding source	30/06/2024 Balance carry over projects	Actual year to date 2024-25	% of 2024-25 budget	Budget Project Costs 2024-25	Responsible Officer	Officers update, ie % of completion, what's been done, commitments, etc	Project Status (traffic lights)	Progress (%)
<b>Land Improvements</b>											
217-4000-0	1500-0040	Aurora Estate No 3	Housing Support Program (Fed)	\$ 36,023	\$4,835	0.84%	\$578,584	DES	Design underway		<div style="width: 10%;"></div>
	1500-0090	Aurora Estate Stage 2	No budget	\$ 12,068	\$13,500				no budget in FY 24-25		
	<b>Sub total</b>			<b>\$ 48,090</b>	<b>\$ 18,335</b>	<b>\$ 0</b>	<b>\$ 578,584</b>				
<b>Airport</b>											
242-4000-0	8000-3609	Charleville Airport Masterplan	Grants W4Qld	\$ -	\$0	0.00%	\$50,000	DES	Contract awarded. Delivery by 30 June 2025.		
	<b>Sub total</b>			<b>\$ -</b>	<b>\$ -</b>		<b>\$ 50,000</b>				
<b>Buildings &amp; Other</b>											
360-4000-0	8000-1750	Executive Housing	Loan	\$ -	\$502,085	50.21%	\$1,000,000	CEO	Settlement occurred on 13 August for the purchase of 9 High St Charleville for \$530,000. Council is looking at the market to purchase another house.		<div style="width: 10%;"></div>
	8000-2589	Governance and Risk Capability Improvements	General	\$ -	\$0	0.00%	\$100,000	DCS / John Nicholson	This project will be changed in budget review.		
	8000-2590	Council Facility Infrastructure Program	SES/Council	\$ -	\$0	0.00%	\$250,000	DES	Augathella works depot materials and asbestos removal in planning.		
	8000-2591	King Edward Park Precinct Masterplan	W4Qld 21-24	\$ -	\$0	0.00%	\$50,000	DCS / John Nicholson	No action as yet		
	8000-2592	Cosmos Upgrade	Dept Tourism& Sport	\$ -	\$634	0.40%	\$158,601	DCS / John Nicholson	Contract signed with Xzibit. Schedule of works being drawn up		<div style="width: 10%;"></div>
	8000-2593	Construct amenities to support Multi -sport at Charleville Showgrounds-Dept of Tourism/sport	Dept Tourism& Sport	\$ -	\$2,871	0.50%	\$578,289	DES	Currently rescoping reduced footprint. Anticipate additional funding.		<div style="width: 10%;"></div>
	8000-2594	Charleville Showgrounds – Full Canteen Upgrade LRCIP 4	LRCIP 4	\$ 5,200	\$0	0.00%	\$100,000	DCS	TBA		
	8000-1752	SES Facility Upgrade	No budget	\$ 14	\$6,578				no budget in FY 24-25		
	8000-2575	Refurbish existing racecourse complex building LRCIP 3	LRCIP 3	\$ 192,503	\$50,872				no budget in FY 24-25		
370-4000-0	8000-2953	Charleville Racecourse Upgrades LRCIP 4	LRCIP 4	\$ 5,200	\$857	0.26%	\$336,089	DCS	Quotes for A/C replacement in progress		<div style="width: 10%;"></div>
	8000-2954	Charleville Cosmos Centre- Air Conditioning LRCIP 4	LRCIP 4	\$ 1,820	\$96,218	96.22%	\$100,000	DES	Completed Nov 2024.		<div style="width: 10%;"></div>
	8000-1761	Augathella Truck Wash Upgrade - LRCIP 4	LRCIP 4	\$ -	\$9,175				no budget in FY 24-25		
	8000-1899	Bus/Feasibility Freight hub	Dept of State Development	\$ -	\$8,000				no budget in FY 24-25		
	8000-2357	Upgrade Council's Public Records Storage-W4Qld	W4Qld 21-24	\$ 114,654	\$5,260				no budget in FY 24-25		
	8000-2360	Installation of shade facilities at Charleville Swimming Pool LRCIP 3 - carry over	LRCIP 3	\$ -	\$2,625				no budget in FY 24-25		
	8000-2579	Charleville Weighbridge LRCIP3- add funding from Toddler pool LRCIP 4	LRCIP 3	\$ 679,555	\$26,550				no budget in FY 24-25		

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Asset Class/GL Number	Job Number	Project Description	Funding source	30/06/2024 Balance carry over projects	Actual year to date 2024-25	% of 2024-25 budget	Budget Project Costs 2024-25	Responsible Officer	Officers update, ie % of completion, what's been done, commitments, etc	Project Status (traffic lights)	Progress (%)
	8000-2956	Charleville Swimming Pool Filters LRCIP 4	LRCIP 4	\$ 70,200	\$264,413				no budget in FY 24-25		
	<b>Sub total</b>			<b>\$1,069,146</b>	<b>\$976,139</b>		<b>\$2,672,979</b>				
<b>Plant Clearing Account</b>											
<b>445-4000-0</b>	8000-1200	Plant Purchase	General	\$ -	\$111,403	4.46%	\$2,500,000	DES	Ongoing.		
	<b>Sub total</b>			<b>\$ -</b>	<b>\$111,403</b>		<b>\$2,500,000</b>				
<b>Road Infrastructure</b>											
<b>525-4000-0</b>	8000-2305	Kerb and Channel annual renewals	General	\$ 31,460	\$7,478	4.99%	\$150,000	DES	Program under development.		
	8000-2310	Box culvert BOM to RFDS	General	\$ -	\$0	0.00%	\$20,000	DES	JRB met with Phil to discuss scope at end of September. Will program with maintenance crew.		
	8001-3040	Footpath renewals	General	\$ 144,588	\$27,658	13.83%	\$200,000	DES	Program under development.		
	8001-4001	R2R/TIDS project - Adavale Rd	R2R/TIDS	\$ 6,651	\$1,304,998	62.29%	\$2,095,000	DES	4.5km of road sealed. Expect to have another 2.5km sealed before Christmas 2024.		
	8000-3999	R2R - Resheeting & Reseals - Rural 500K	R2R	\$ -	\$0	0.00%	\$500,000	DES	TBA - May be reallocated to town reseals.		
	8000-3998	R2R - Resheeting & Reseals - Town \$500K	R2R	\$ -	\$0	0.00%	\$500,000	DES	Meeting with resal contractor 12/11/2024 to discuss program and costs.		
	8000-3024	Town Street Rehabilitation Program	Grants W4Qld	\$ -	\$0	0.00%	\$50,000	DES	Reseal prep works, to be completed in advance of reseals.		
	8000-4076	Old Tambo Road - Augathella	LRCIP 4	\$ 235,206	\$1,699	0.77%	\$220,000	DES	Complete.		
	8000-3016	Charleville Alfred Street	LRCIP 4	\$ -	\$0	0.00%	\$117,467	DES	Reseal project - to be packaged up with R2R sealing works.		
	8000-3020	Charleville Edward Street (1)	LRCIP 4	\$ -	\$0	0.00%	\$74,000	DES	Reseal project - to be packaged up with R2R sealing works.		
	8000-3021	Charleville Edward street (2)	LRCIP 4	\$ -	\$0	0.00%	\$100,000	DES	Reseal project - to be packaged up with R2R sealing works.		
	8000-3022	Augathella stormwater drainage- Main Street	LRCIP 4	\$ 18,124	\$91,431	70.33%	\$130,000	DES	Nearing completion.		
	8000-3023	Charleville Hood Street	LRCIP 4	\$ -	\$0	0.00%	\$60,000	DES	Reseal project - to be packaged up with R2R sealing works.		
	8000-3040	Walking the grant	Walking the Grant Project	\$ 27,825	\$15,117				no budget in FY 24-25		
	<b>Sub total</b>			<b>\$463,854</b>	<b>\$1,448,379</b>		<b>\$4,216,467</b>				
<b>Water Infrastructure</b>											
<b>555-4000-0</b>	8000-5254	Charleville water renewals	General	\$ 100,421	\$4,118	2.06%	\$200,000	DES	Program under development.		
	8000-5260	Morven water renewals	General	\$ 14,807	\$35,810	23.87%	\$150,000	DES	Brunell St mains replacement underway.		
	8000-5252	Augathella water renewals	General	\$ 21,058	\$0	0.00%	\$150,000	DES	Program under development.		
	8000-5270	Water and Sewerage CA & Programming	Grants W4Qld	\$ -	\$0	0.00%	\$100,000	DES	Us of W4Q funds to prioritise work locations and assist with planning renewals based on condition and risk.		

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Asset Class/GL Number	Job Number	Project Description	Funding source	30/06/2024 Balance carry over projects	Actual year to date 2024-25	% of 2024-25 budget	Budget Project Costs 2024-25	Responsible Officer	Officers update, ie % of completion, what's been done, commitments, etc	Project Status (traffic lights)	Progress (%)
	8000-6270	UV Disinfection Unit - W4Qld 21-24 add funding from Aug Truck Wash	W4Qld 21-24	\$ 27,197	\$333,872				no budget in FY 24-25		
	<b>Sub total</b>			<b>\$ 163,483</b>	<b>\$ 373,801</b>		<b>\$ 600,000</b>				
<b>Sewerage Infrastructure</b>											
<b>585-4000-0</b>	8000-5350	Augathella sewerage renewals	General	\$ -	\$0	0.00%	\$100,000	DES	Program under development.		
	8000-5360	Charleville sewerage renewals	General	\$ 60,351	\$0	0.00%	\$150,000	DES	Program under development.		
	8000-5370	Augathella CED Scheme	LGSSP 22-24	\$ 226,101	\$109,026				no budget in FY 24-25		
	8000-5372	Aug ST Design - BOR:Aug ST Design - BOR	BOR	\$ 31,576	\$68,646				no budget in FY 24-25		
	8000-5375	Charleville Sewerage Treatment Plant Upgrade LGSSP 21-24	LGSSP 22-24	\$ 379,133	\$237,211				no budget in FY 24-25		
	<b>Sub total</b>			<b>\$ 697,161</b>	<b>\$414,882</b>	<b>165.95%</b>	<b>\$250,000</b>				
<b>Outback Tourism BBRF</b>											
<b>360-4000-0</b>	8000-2680	Outback Museum of Australia	Building Better Regions	\$ 5,205,775	\$1,600,974	0.00%	\$0	John Nicholson	Stage 1 completion by Dec 2024 and financial acquittals Jan 2025		
				<b>\$ 5,205,775</b>	<b>\$ 1,600,974</b>		<b>\$ -</b>				
<b>Equipment Clearing Account</b>											
597-4000-0	8000-1782	Computers Renewals	General	\$ 16,647	\$4,862	19.45%	\$25,000	DCHS	Ongoing.		
	8000-1790	IT/Finance and Records System	General	\$ -	\$0	0.00%	\$100,000	DCHS	Still on hold. Finance system not being updated for minimum of 2 years. Decision has been made to proceed with implementation of MAGIQ record management system		
	8000-1794	Dental Equipment	General	\$ -	\$11,526	23.05%	\$50,000	John Nicholson	Purchased replacement scanner		
	8000-1796	Emergency Generator	Other State/Other Federal	\$ -	\$0	0.00%	\$325,000	CEO	Council was unsuccessful in obtaining Disaster Ready Funding (DRF) for these emergency generators.		
	8000-1783	IT Hardware (not PC)		\$ -	\$2,366				no budget in FY 24-25		
	8000-1795	Install CCTV cameras at elect Council's facilities LRCIP 3	LRCIP 3	\$ 118,315	\$10,482			John Nicholson	no budget in FY 24-25		
	8000-1797	Admin office photocopier		\$ -	\$12,226				no budget in FY 24-25		
	<b>Sub total</b>			<b>\$ 134,962</b>	<b>\$41,462</b>	<b>0.00%</b>	<b>\$500,000</b>				
	<b>Total Capital</b>			<b>\$7,782,471</b>	<b>\$4,985,376</b>	<b>\$2</b>	<b>\$11,368,030</b>				
Loan repayments		Current Loans Payments	General	\$ -	\$50,801	24.08%	\$211,000		Second quarter payment due in December 2024.		
	<b>Sub total</b>				<b>\$50,801</b>	<b>24.08%</b>	<b>\$211,000</b>				

2023-24

Asset Class/GL Number	Job Number	Project Description	Funding source	30/06/2024 Balance carry over projects	Actual year to date 2024-25	% of 2024-25 budget	Budget Project Costs 2024-25	Responsible Officer	Officers update, ie % of completion, what's been done, commitments, etc	Project Status (traffic lights)	Progress (%)
<b>GRAND TOTAL</b>				\$7,782,471	\$5,036,177	43.5%	\$11,579,030				

**11.2 HUMAN RESOURCES REPORT**

**Author:** Human Resource Manager  
**Authoriser:** Director of Corporate Services

**RECOMMENDATION**  
 That Council receives and notes the Human Resources Report.

**BACKGROUND**

**Current Recruitment:**

Apprenticeships – carpenter, plumber, mechanic. Business Admin trainee to all commence in the new year

**Resignation/Termination:**

Plant Operator (truck driver), Plant Operator (tractor operator)

**Overtime:**

Pay Period	Dates	Hours	Amount	Hours	Amount
26-1	1/06/24 to 28/06/24	714	35,848	938	48,024
2-3	29/6/24 to 26/7/24	631	32,526	854	43,203
4-5	27/7/24 to 23/8/24	735	37,563	621	33,131
6 -7	24/8/24 to 20/9/24	667	34,920	717	26,965
8-9	21/9/24 to 18/10/24	774	41,207	737	38,500
10-11	19/10/24 to 15/11/24	696	37,595	581	30,446
12-	16/11/24 to	559	31,522		

**LINK TO CORPORATE PLAN**

1.3.1 Council has in place operational systems and capacity to deliver strategic priorities and core operations.

**ATTACHMENTS**

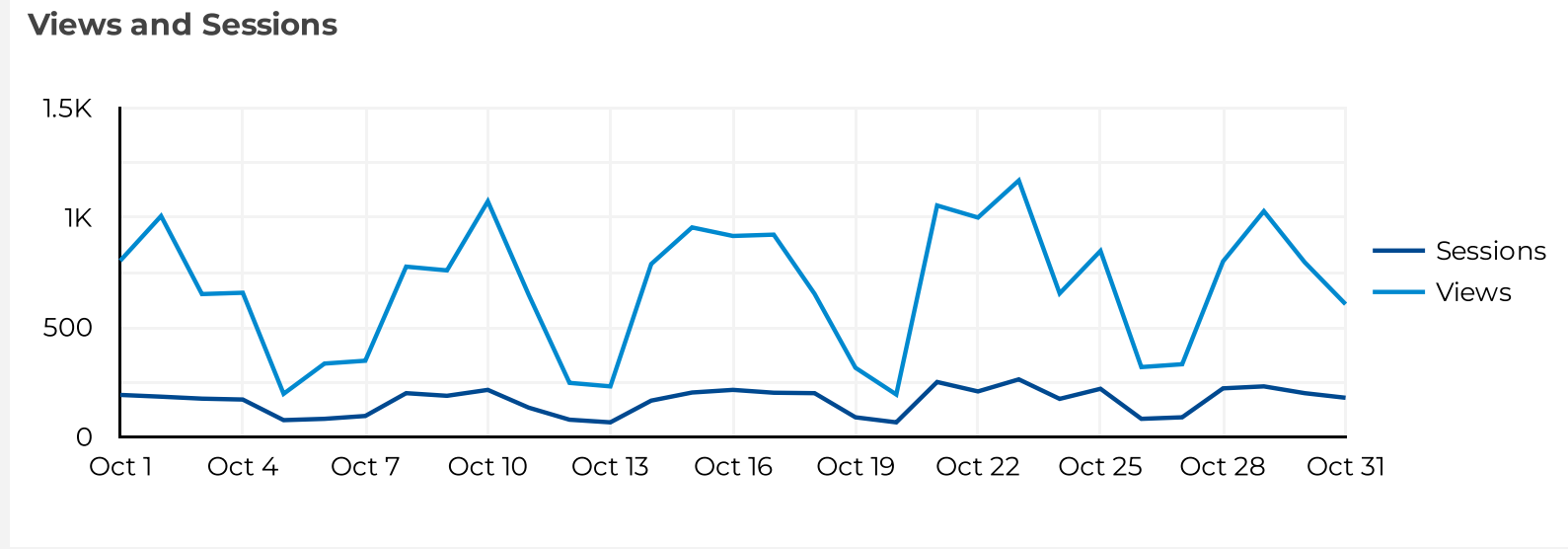
1. Murweh\_Shire\_Council- Monthly\_Analytics\_Snapshot.pdf [↓](#)

# MURWEEH SHIRE COUNCIL - Monthly Analytics Snapshot

**Sessions**  
5,056

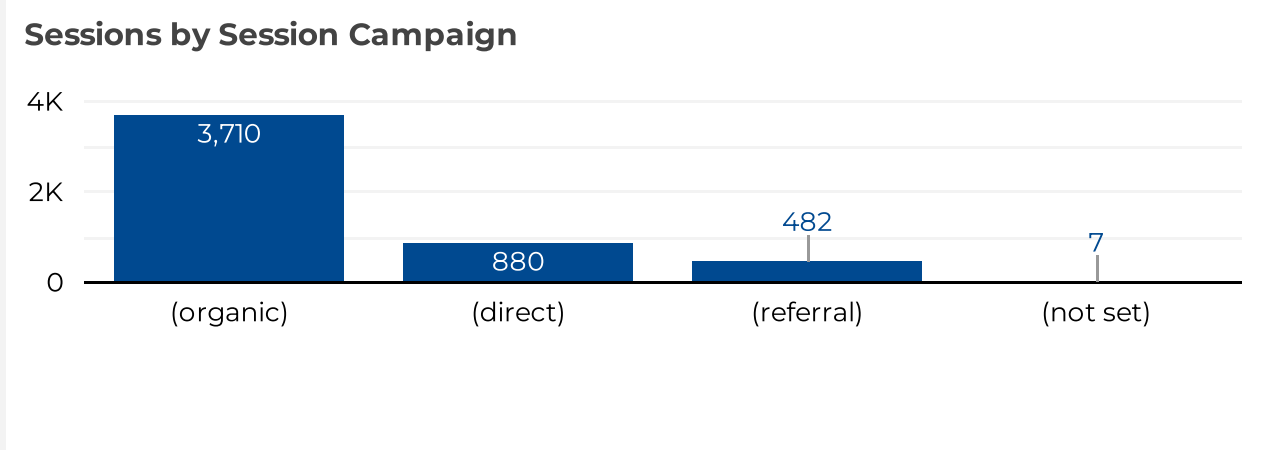
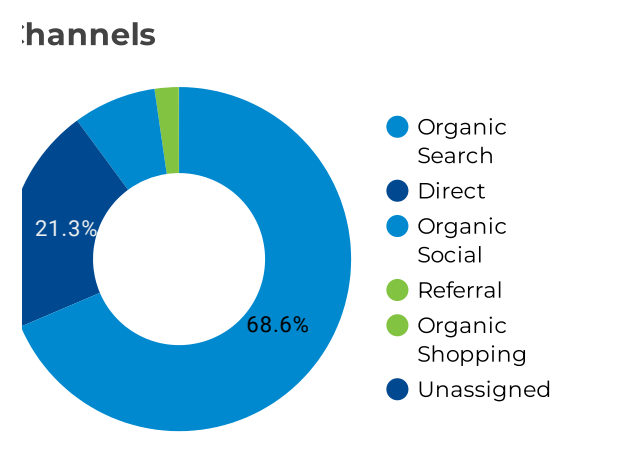
**Views**  
21,074

**Views / Session**  
4.17



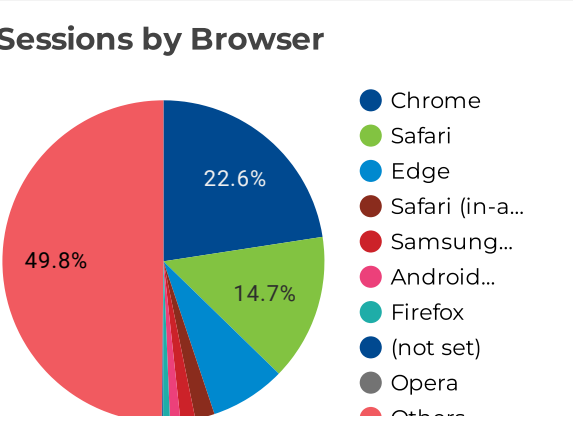
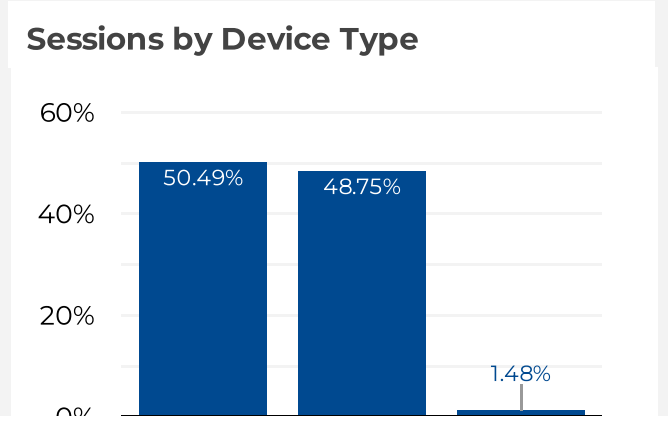
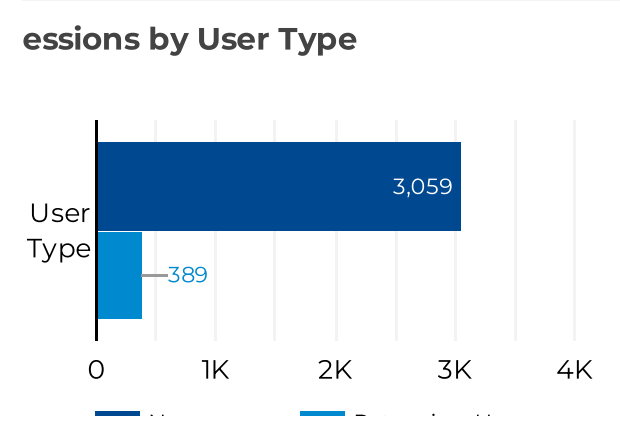
### Top 10 Pages

Rank	Page path	Views
1.	/	3,395
2.	/council/employment	1,000
3.	/contact-us	600
4.	/site-search/results/	550
5.	/council	460
6.	/facilities/cemeteries	440
7.	/community-services	400
8.	/downloads/download/98/e...	390
9.	/facilities/swimming-pool	330
10.	/business-planning-tourism	300



### Top 10 Referral Sources

Rank	Session source	Sessions	Views
1.	google	3,414	13,600
2.	(direct)	880	3,200
3.	bing	290	1,700
4.	m.facebook.com	161	420
5.	lm.facebook.com	83	260
6.	l.facebook.com	55	250
7.	galaxy.lgaq.digital	39	540
8.	au.search.yahoo.c...	21	50
9.	localgovernment...	19	150





**11.3 WHS REPORT**

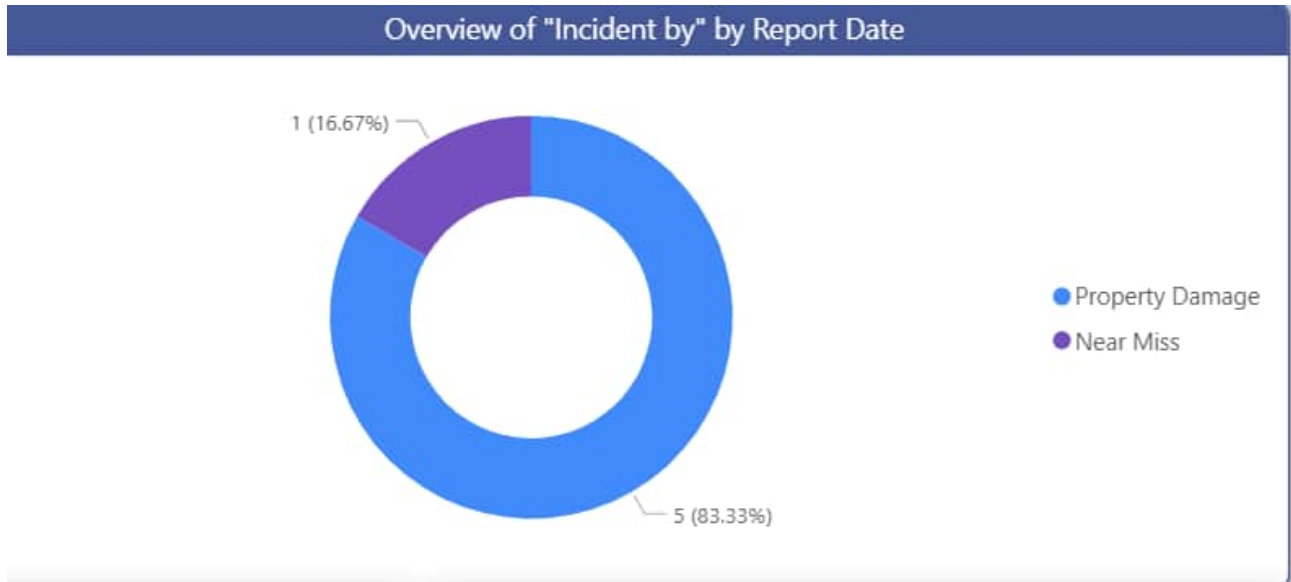
**Author:** Administration  
**Authoriser:** Chief Executive Officer

**RECOMMENDATION**  
 That Council receives and notes the Workplace Health and Safety Report.

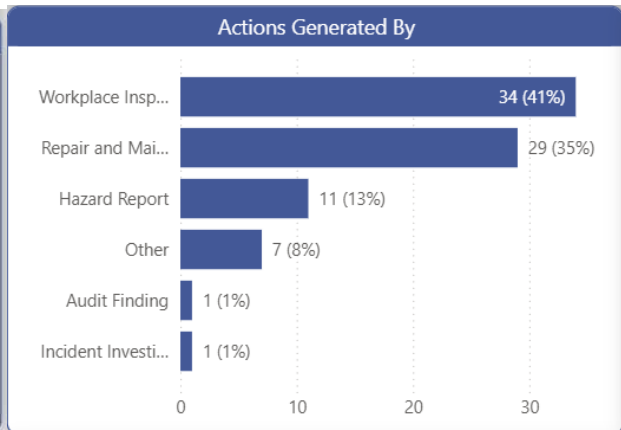
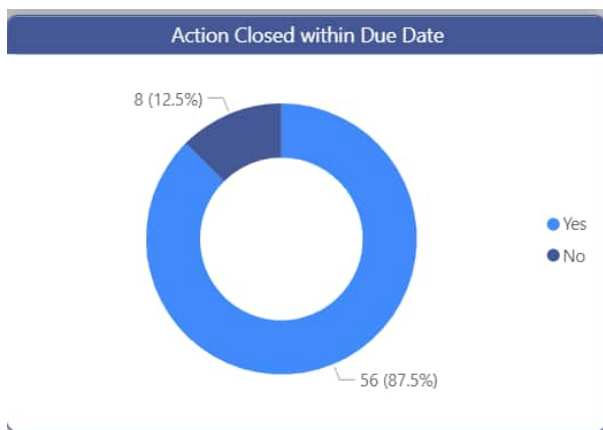
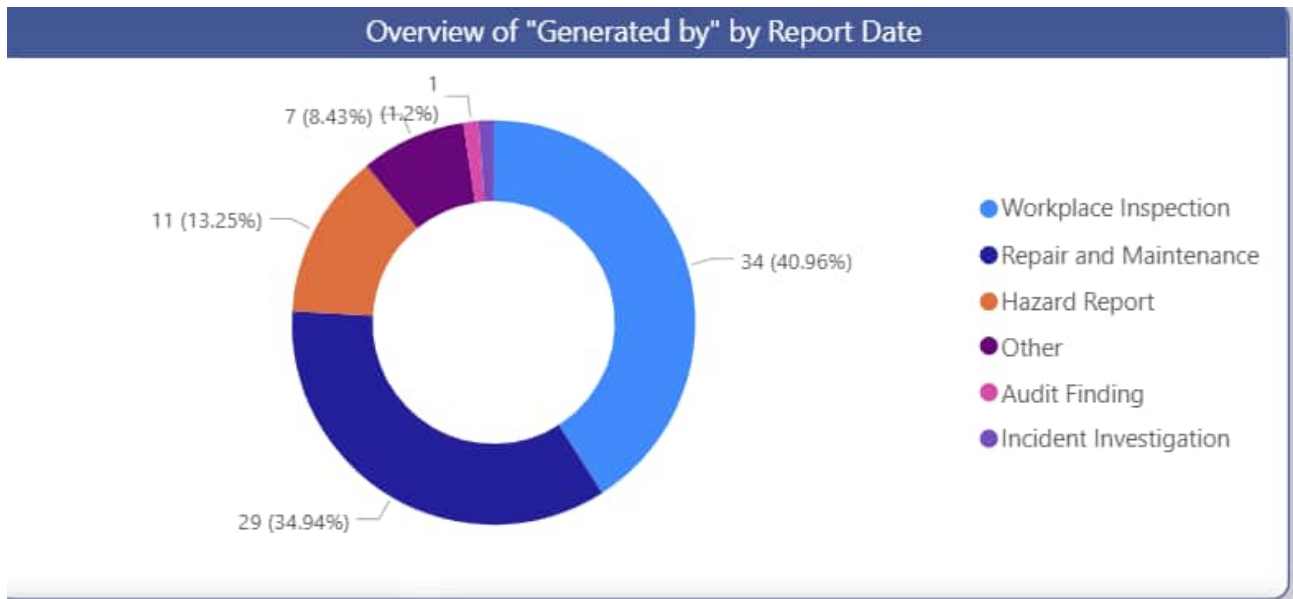
**BACKGROUND**

**INCIDENT REPORTS (since last report)**

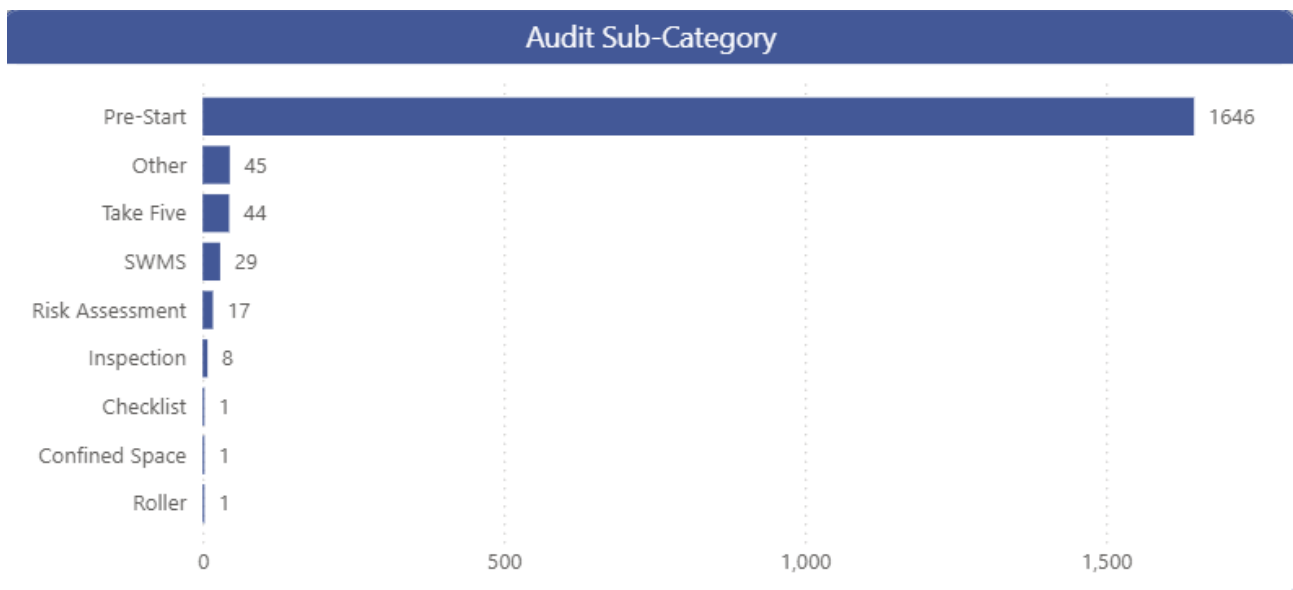
INC0033	2024-12-05	Property Damage	2025-01-02	Number plate on unit
INC0032	2024-12-02	Report Only	Closed	over weekend rock smashed back window on grader
INC0031	2024-11-18	Property Damage	Closed	multi type roller drove into and hit the rear end of the smooth drum roller causing damage to both machines (mainly the multi tyre).
INC0030	2024-11-18	Near Miss	2024-12-16	Staff member from lightning has hit building has had shock from computer as
INC0029	2024-11-13	Property Damage	Closed	Operator was clearing a fire break, as he finished he clipped the pole as he was passing it.
INC0028	2024-11-11	Property Damage	2024-12-09	Pushing tree with Grader with the front of the Grader. Unit number



**HAZARD/ACTION**



**Checklists/Inspections**



Takes 5's as above for total.

Staff have been advised that take 5's are being phased out.  
 1 has been submitted through Safety Champion in the last month.  
 4 have also been handed in and entered manually to be recorded.

Name	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24
Total	53	21	33	19	4

**Test & Tagging of Electrical Equipment**

The contractor has completed the Test and Tagging of electrical equipment in Morven and Augathella.

**First Aid Kit inspections**

First Aid Kits have been inspected and all expired supplies replaced.

**ALCOHOL & DRUG TESTING**

Portable Alcolizer has been calibrated and is back in the office.

**SAFETY CHAMPION**

We are still working hard in the background to develop the Safety Champion system to suit our workforce needs. Training has been ongoing and conducted on various work area sites.

Council's Safety Consultant is currently on site until the Christmas break up and will assist with training and development of staff. Council's new WHS Advisor has now commenced and is undertaking training with Council's safety consultant.

**WHS COMMITTEE MEETINGS**

Last meeting held: 02.12.2024

Next meeting: Feb 2025

<b>Think Safe</b>	<b>Work Safe</b>	<b>Home Safe</b>
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**LINK TO CORPORATE PLAN**

1.1.1 Council has in place strategic decision-making frameworks to identify, prioritise, and meet current and future needs .

**ATTACHMENTS**

Nil

**11.4 PLANNING MONTHLY REPORT**

**Author:** Director of Corporate Services

**Authoriser:** Chief Executive Officer

**RECOMMENDATION**  
 That Council receives and notes the November Planning Monthly Report.

**BACKGROUND**

The following report outlines that activity undertaken in relation to planning and development services for the last month.

Activity	Current Month	Prior Period Still Active	Comments
Development Application Lodged	2	2	
Decision Appeals	0	0	
Future Enquiries	9	4	
Projects and Systems	3	3	
Decision Notices	0	0	

**LINK TO CORPORATE PLAN**

1.3.1 Council has in place operational systems and capacity to deliver strategic priorities and core operations.

**ATTACHMENTS**

Nil

**11.5 DEVELOPMENT APPLICATION 697 VALERA VALE ROAD CHARLEVILLE**

**Author:** Director of Corporate Services  
**Authoriser:** Chief Executive Officer

**SUMMARY**

**Applicant:** Leichardt Group  
**Owner:** Michael Flynn  
**Proposal:** Development Permit for Reconfiguring a Lot (creation of an easement to give access to a lot from a constructed road)  
**Location:** 697 Valera Vale Road, Charleville

**RECOMMENDATION**

That Council *That Murweh Shire Council approves the application for a Development Permit for Reconfiguring a Lot for creation of an easement to give access to a lot from a constructed road on land located at 697 Valera Vale Road, Charleville, formally described Lot 2 OR88, Lot 1 OR63 and Lot 1 LO13, subject to the following conditions:*

NO.	CONDITIONS	CONDITION TIMING						
<b>1.0</b>	<b>Parameters of Approval</b>							
1.1	The Developer is responsible for ensuring compliance with this development approval and the conditions of the approval by an employee, agent, contractor, or invitee of the Developer at all times unless otherwise stated.	At all times.						
1.2	The cost of all works associated with the development and construction of the development including services, facilities and/or public utility alterations required are met at no cost to the Council or relevant utility provider, unless otherwise stated in a development condition.	At all times.						
<b>2.0</b>	<b>Approved Plans and Documents</b>							
2.1	The approved development must be completed and maintained generally in accordance with the approved plan, except where amended by the conditions of this permit.	At all times						
	<table border="1"> <thead> <tr> <th>Document Name</th> <th>Date</th> <th>Drawn by</th> </tr> </thead> <tbody> <tr> <td>Valera Vale – Easement Option</td> <td>4/12/2024</td> <td>Leichardt Group</td> </tr> </tbody> </table>	Document Name	Date	Drawn by	Valera Vale – Easement Option	4/12/2024	Leichardt Group	
Document Name	Date	Drawn by						
Valera Vale – Easement Option	4/12/2024	Leichardt Group						
<b>3.0</b>	<b>Easements</b>							
3.1	An easement must be provided in accordance with the approved plan of development.	At the time of registration of the Plan of Survey and at all times.						
3.2	A copy of the easement documentation must be provided to Council prior to Council endorsement of the Survey Plan.	Prior to Council endorsement of the Survey Plan.						

3.3	The existing access track must be contained within the designated easement.	Prior to Council endorsement of the Survey Plan and at all times.
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**ASSESSMENT MANAGER (COUNCIL) ADVISORY NOTES**

1. This approval, granted under the provisions of the Planning Act 2016, shall lapse four (4) years from the day the approval takes effect in accordance with the relevant provisions of s85 of the *Planning Act 2016*.
2. The section of Valera Vale Road maintained by Murweh Shire Council will not be extended as a result of this approval. Private road access works undertaken within the designated road reserve must comply with Council’s Maintenance of unformed or unmade road policy.
3. This approval does not negate the requirement for compliance with all other relevant Local Laws and other statutory requirements. Any provisions contained in this approval relating to the enforcement of any of the conditions shall be in addition to all other rights, powers and privileges that the Council may possess or obtain, and nothing contained in these conditions shall be construed so as to prejudice, affect or otherwise derogate or limit these rights, powers and privileges of the Council.
4. General environmental duty under the *Environmental Protection Act 1994* prohibits unlawful environmental nuisance caused by noise, aerosols, particles, dust, ash, fumes, light, odour or smoke beyond the boundaries of the development site during all stages of the development including earthworks, construction and operation.
5. This development approval does not authorise any activity that may harm Aboriginal cultural heritage. It is advised that under Section 23 of the *Aboriginal Cultural Heritage Act 2003*, a person who carries out an activity must take all reasonable and practicable measures to ensure the activity does not harm Aboriginal cultural heritage (the “cultural heritage duty of care”).
6. The Commonwealth *Environment Protection and Biodiversity Conservation Act 1999* applies to action that has, will have or is likely to have a significant impact on matters of national environmental significance. Further information on the EPBC Act can be obtained from the Department of Agricultural, Water and the Environment website <https://www.environment.gov.au/epbc/about>.

**INFORMATION**

**EXECUTIVE SUMMARY**

This application seeks Council approval to create an access easement over a private access track within Lot 2 OR88 and Lot 1 OR63 to benefit Lot 1 LO13. The purpose of the easement is to provide lawful access from Valera Vale Road to Lot 1 LO13. The existing access is the only practical access to the lot. The three lots are currently under common ownership

Under the *Murweh Shire Planning Scheme 2017 (v2)*, the subject site is in the Rural zone.

The development application triggered Code Assessable development and was therefore not subject to public notification.

An amended plan lodged with Council proposed the access easement to be extended into Lot 1 LO13 to provide access for Lot 2 OR88 and Lot 1 OR63 to existing bores. Creating an easement for access to a bore is not assessable development.

The application complies with the relevant provisions of the planning scheme and is recommended for approval. An advice clause will be included in the approval to confirm that the section of Valera Vale Road maintained by Murweh Shire Council will not be extended as a result of this approval.

**DEVELOPMENT SUMMARY**

**TABLE 1 - OVERVIEW**

<b>PROPERTY DETAILS</b>	
<b>Site Address</b>	697 Valera Vale Road, Charleville
<b>RPD</b>	Lot 2 OR88, Lot 1 OR63 and Lot 1 LO13
<b>Site Area</b>	Lot 2 OR88 – 12,974.6264 ha Lot 1 OR63 – 5,235.013 ha Lot 1 LO13 – 4,623.938 ha
<b>Landowner</b>	Michael Flynn
<b>Existing Use of Land</b>	Cattle grazing
<b>APPLICATION DETAILS</b>	
<b>Application No.</b>	PA7798
<b>Applicant</b>	Leichardt Group
<b>Application Description</b>	Development Permit for Reconfiguring a Lot
<b>Proposal</b>	Creation of an easement to give access to a lot from a constructed road
<b>STATUTORY DETAILS</b>	
<b>State Planning Policy (SPP)</b>	State Planning Policy (July 2017)
<b>Mapped SPP Matters</b>	<p><b>Biodiversity</b> MSES – Regulated vegetation (category B) MSES – Regulated vegetation (category C) MSES – Regulated vegetation (intersecting a watercourse)</p> <p><b>Natural Hazards Risk and Resilience</b> Flood hazard area – Level 1 – Queensland floodplain assessment Flood hazard area - Local Government flood mapping area Bushfire prone area</p>
<b>Regional Plan</b>	South West Regional Plan (August 2009)
<b>Planning Scheme</b>	Murweh Shire Council Planning Scheme 2017 (v2)
<b>Zone</b>	Rural
<b>Precinct</b>	Not applicable
<b>Overlays</b>	Flood Hazard map (Scheme and SPP mapping) Biodiversity (SPP mapping) Bushfire (SPP mapping)
<b>Level of Assessment</b>	Code Assessment
<b>Referral Agencies</b>	None
<b>Submissions</b>	Statutory public notification not required for Code Assessable application No submissions

## 2.0 SITE AND SURROUNDING DESCRIPTION

The subject site is a cattle grazing property with a combined site area of approximately 22,833 hectares. The property is located approximately 21 km south-west of Augathella and 43 km north of Charleville.

Existing structures includes a dwelling house, sheds and cattle yards. Vehicle access is achieved via the formed gravel Valera Vale Road, which is currently maintained by Council to the southern boundary of Lot 2 OR88 (refer Figure 2)

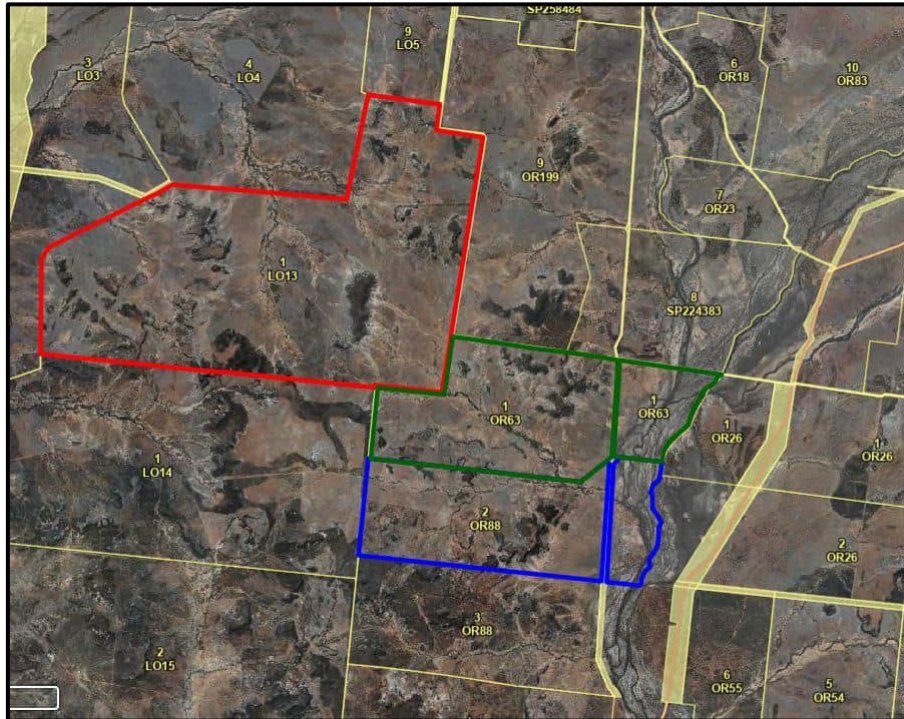


FIGURE 1: Subject Site

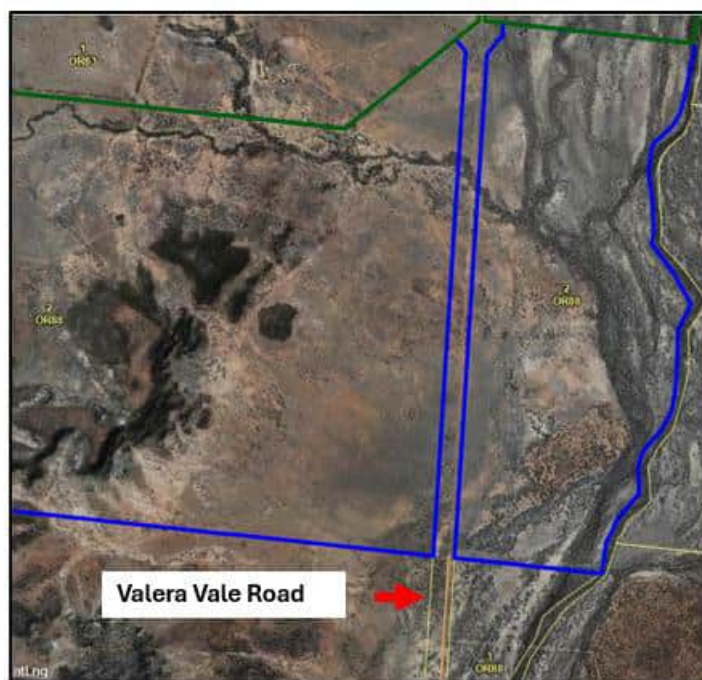
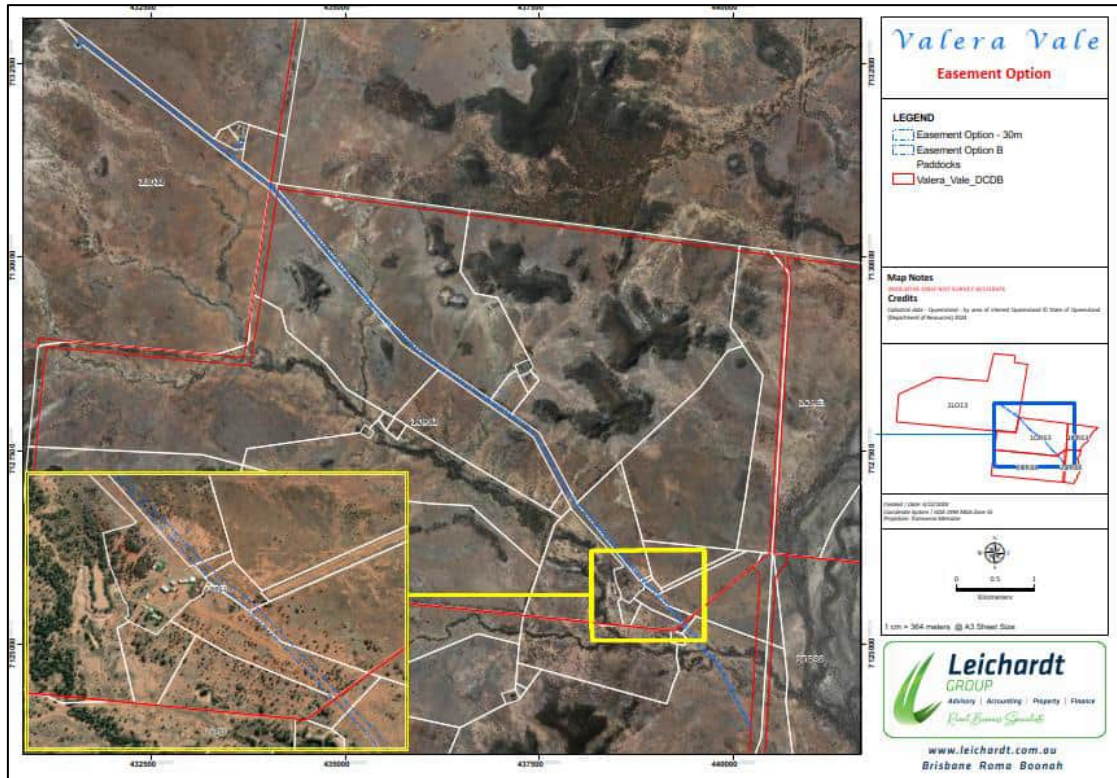


FIGURE 2: Extent of Valera Vale Road maintained by Murweh Shire Council (orange line). The access track within the road reserve extending north is not maintained by Council.



### 3.0 DESCRIPTION OF PROPOSAL

This application seeks to create an access easement over an existing internal access track through Lot 2 OR88 and Lot 1 OR63. The easement approximately 9,323m long and 30m wide will provide a practical access from Valera Vale Road to Lot 1 LO13.



**FIGURE 3:** Proposed easement

### 4.0 PLANNING ASSESSMENT

In accordance with section 45(3) of the *Planning Act 2016*, Code Assessment is an assessment that must be carried out –

- a) Against the assessment benchmarks in a categorising instrument for the development; and
- b) Having regard to any matters prescribed by regulation for this paragraph.

Pursuant to section 45(3)(a) of the Act, the categorising instrument for the development is the *Murweh Shire Council Planning Scheme 2017 (v2)*.

Sections 26 and 27 of the *Planning Regulation 2017* prescribe additional assessment benchmarks and matters that must be considered in deciding a Code Assessable development application.

**TABLE 2 – ADDITIONAL ASSESSMENT BENCHMARKS**

Assessment Benchmarks	Comment
Schedule 9	Schedule 9 is not applicable as the application is not for building work under the Building Act
Schedule 10	Not applicable. No referrals triggered.
Regional Plan	South West Regional Plan (August 2009). The relevant land use policies are reflected in the Planning Scheme.
State Planning Policy, part E	The current version of the SPP (July 2017) is reflected in the Planning Scheme. The state interests are reflected in the Planning Scheme and no additional assessment provisions in the current SPP (Part E) are applicable requiring further assessment.

Assessment Benchmarks	Comment
Temporary State Planning Policy	There are no Temporary State Planning Policies.
Local Government Infrastructure Plan (LGIP)	Not applicable.
Any development approval for, and any lawful use of the premises, or adjacent premises	There is no relevant historical approvals or lawful use of the subject site or adjacent site that is relevant to the assessment of this application.
The common material	All the material received about the application has been assessed and has informed the recommendation of this report.

#### 4.1 MURWEH SHIRE COUNCIL PLANNING SCHEME 2017 (V2)

##### 4.1.1 Category of Development and Assessment

In accordance with Table 5.6 of the Planning Scheme, Reconfiguring a Lot is Code Assessable in the Rural Zone.

##### 4.1.2 Assessment Benchmarks – Reconfiguration of a Lot code (7.4.2)

In summary, the proposed development achieves compliance with the relevant Acceptable Outcomes (AO), Performance Criteria (PO) and the Purpose and Overall Outcomes of the assessment benchmark as summarised below.

- There is no change to the current land use. The proposal is seeking to provide practical access to Lot 1 LO13 from Valera Vale Road via an access easement over an existing well formed access track (PO2).
- No change to the lot sizes or rural use of the lots.
- The access track is existing and does not result in clearing of vegetation or impact on existing waterways (PO4, PO5).
- The access easement is not within the mapped flood hazard area – level 1 – Queensland floodplain assessment overlay. Part of the existing Valera Vale Road reserve is within the mapped hazard area. The proposal is seeking to formalise a practical access to Valera Vale Road for one additional lot (P08).
- No additional risk to people or property from Bushfire (PO9). The existing access track provides additional firebreak and access in event of a bushfire.

#### 4.2 Relevant Matters

There are no other relevant matters to take into consideration.

#### 5.0 REFERRALS

The application did not trigger a referral to the State Assessment Referral Agency (SARA) or any other agency under the provisions of the *Planning Regulation 2017*.

#### 6.0 SUBMISSIONS

The proposed development application was subject to code assessment and statutory public notification was not required.

#### 7.0 CONCLUSION

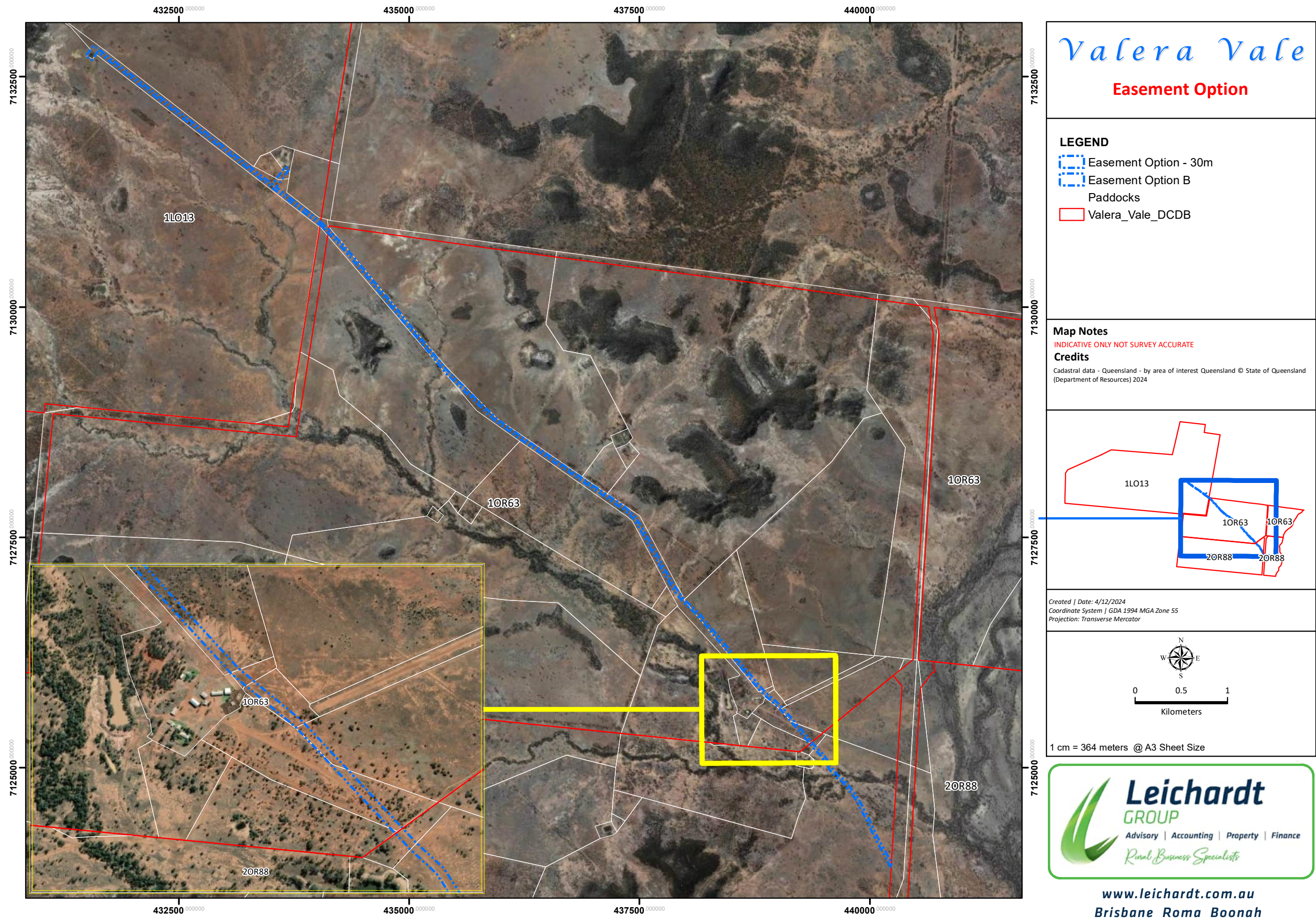
The proposed development is considered appropriate for the subject site and this report recommends approval subject to conditions.

The following reasons for the decisions are to be included in the Notice of Decision required under section 63(5) of the *Planning Act 2016*.

- (a) The proposal is compliant with the assessment benchmarks and consistent with the Murweh Shire Planning Scheme 2017 (v2).
- (b) The proposed access easement containing an existing access track provides practical access to Valera Vale Road.

## **ATTACHMENTS**

1. **Plan of Development** [↓](#)



**11.6 DEVELOPMENT APPLICATION 724 LANGLO RIVER ROAD CHARLEVILLE**

**Author:** Director of Corporate Services  
**Authoriser:** Chief Executive Officer

**SUMMARY**

**Applicant:** Peter James Wade and Margaret Mary Wade  
 c/ Leichardt Group  
**Owner:** Peter James Wade and Margaret Mary Wade  
**Proposal:** Development Permit for Reconfiguring a Lot (1 lot into 3 lots)  
**Location:** 724 Langlo River Road, Charleville

**RECOMMENDATION**

*That Murweh Shire Council approves the application for a Development Permit for Reconfiguring a Lot (1 lot into 3 lots) on land located at 724 Langlo River Road, Charleville, formally described Lot 3 on CP908605, subject to the following conditions:*

NO.	CONDITIONS	CONDITION TIMING						
<b>1.0</b>	<b>Parameters of Approval</b>							
1.1	The Developer is responsible for ensuring compliance with this development approval and the conditions of the approval by an employee, agent, contractor, or invitee of the Developer at all times unless otherwise stated.	At all times.						
1.2	The cost of all works associated with the development and construction of the development including services, facilities and/or public utility alterations required are met at no cost to the Council or relevant utility provider, unless otherwise stated in a development condition.	At all times.						
<b>2.0</b>	<b>Approved Plans and Documents</b>							
2.1	The approved development must be completed and maintained generally in accordance with the approved plan, except where amended by the conditions of this permit.	At all times						
	<table border="1"> <thead> <tr> <th>Document Name</th> <th>Date</th> <th>Drawn by</th> </tr> </thead> <tbody> <tr> <td>Site Plan</td> <td>October 2024</td> <td>Leichardt Group</td> </tr> </tbody> </table>	Document Name	Date	Drawn by	Site Plan	October 2024	Leichardt Group	
Document Name	Date	Drawn by						
Site Plan	October 2024	Leichardt Group						
<b>3.0</b>	<b>Services</b>							
3.1	All services must be wholly contained within the proposed lot boundary, relocated or contained within required easements.	Prior to Council endorsement of the Survey Plan and at all times.						
<b>4.0</b>	<b>Compliance</b>							
4.1	All relevant conditions of this development permit must be complied with prior to the Plan of Survey being submitted to Council for endorsement.	Prior to Plan of Survey being						

		submitted to Council.
<b>5.0</b>	<b>Outstanding Charges</b>	
5.1	All rates, service charges, interest and other charges levied on the land are to be paid prior to Council endorsement of the Plan of Survey.	Prior to Council endorsement of the Survey Plan.

**ASSESSMENT MANAGER (COUNCIL) ADVISORY NOTES**

1. This approval, granted under the provisions of the Planning Act 2016, shall lapse four (4) years from the day the approval takes effect in accordance with the relevant provisions of s85 of the *Planning Act 2016*.
2. This approval does not negate the requirement for compliance with all other relevant Local Laws and other statutory requirements. Any provisions contained in this approval relating to the enforcement of any of the conditions shall be in addition to all other rights, powers and privileges that the Council may possess or obtain, and nothing contained in these conditions shall be construed so as to prejudice, affect or otherwise derogate or limit these rights, powers and privileges of the Council.
3. General environmental duty under the *Environmental Protection Act 1994* prohibits unlawful environmental nuisance caused by noise, aerosols, particles, dust, ash, fumes, light, odour or smoke beyond the boundaries of the development site during all stages of the development including earthworks, construction and operation.
4. This development approval does not authorise any activity that may harm Aboriginal cultural heritage. It is advised that under Section 23 of the *Aboriginal Cultural Heritage Act 2003*, a person who carries out an activity must take all reasonable and practicable measures to ensure the activity does not harm Aboriginal cultural heritage (the “cultural heritage duty of care”).
5. The Commonwealth *Environment Protection and Biodiversity Conservation Act 1999* applies to action that has, will have or is likely to have a significant impact on matters of national environmental significance. Further information on the EPBC Act can be obtained from the Department of Agricultural, Water and the Environment website <https://www.environment.gov.au/epbc/about>.

**INFORMATION**

**EXECUTIVE SUMMARY**

This application seeks Council approval to reconfigure the lot to create three (3) large rural lots. Two of the lots contain an existing dwelling house, with all lots accessible from sealed access roads.

Under the *Murweh Shire Planning Scheme 2017 (v2)*, the subject site is in the Rural zone.

The development application triggered Code Assessable development and was therefore not subject to public notification.

The application complies with the relevant provisions of the Planning Scheme and is recommended for approval.

**DEVELOPMENT SUMMARY**

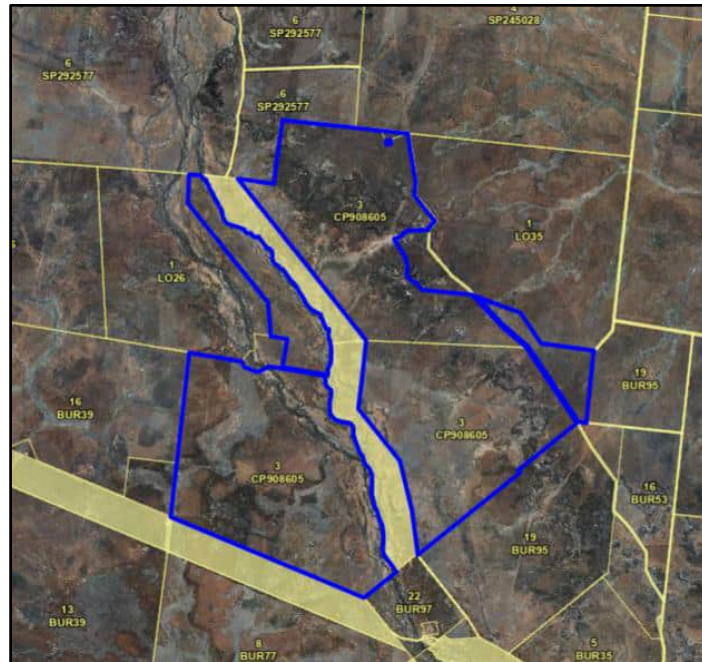
**TABLE 1 - OVERVIEW**

<b>PROPERTY DETAILS</b>	
<b>Site Address</b>	'Ravenscourt' 724 Langlo River Road, Charleville
<b>RPD</b>	Lot 3 CP908605
<b>Site Area</b>	23,650 ha
<b>Landowner</b>	Peter James Wade and Margaret Mary Wade
<b>Existing Use of Land</b>	Cattle grazing
<b>APPLICATION DETAILS</b>	
<b>Application No.</b>	PA7805
<b>Applicant</b>	Peter James Wade and Margaret Mary Wade c/ Leichardt Group
<b>Application Description</b>	Development Permit for Reconfiguring a Lot
<b>Proposal</b>	1 lot into 3 lots
<b>STATUTORY DETAILS</b>	
<b>State Planning Policy (SPP)</b>	State Planning Policy (July 2017)
<b>Mapped SPP Matters</b>	<p><b>Agriculture</b> - Stock route network</p> <p><b>Biodiversity</b> - MSES – Regulated vegetation (category B) - MSES – Regulated vegetation (category C) - MSES – Regulated vegetation (intersecting a watercourse)</p> <p><b>Natural Hazards Risk and Resilience</b> - Flood hazard area – Level 1 – Queensland floodplain assessment - Flood hazard area - Local Government flood mapping area - Bushfire prone area</p>
<b>Regional Plan</b>	South West Regional Plan (August 2009)
<b>Planning Scheme</b>	Murweh Shire Council Planning Scheme 2017 (v2)
<b>Zone</b>	Rural
<b>Precinct</b>	Not applicable
<b>Overlays</b>	Agriculture – stock route Flood Hazard map (Scheme and SPP mapping) Biodiversity (SPP mapping) Bushfire (SPP mapping)
<b>Level of Assessment</b>	Code Assessment
<b>Referral Agencies</b>	None
<b>Submissions</b>	Statutory public notification not required for Code Assessable application No submissions

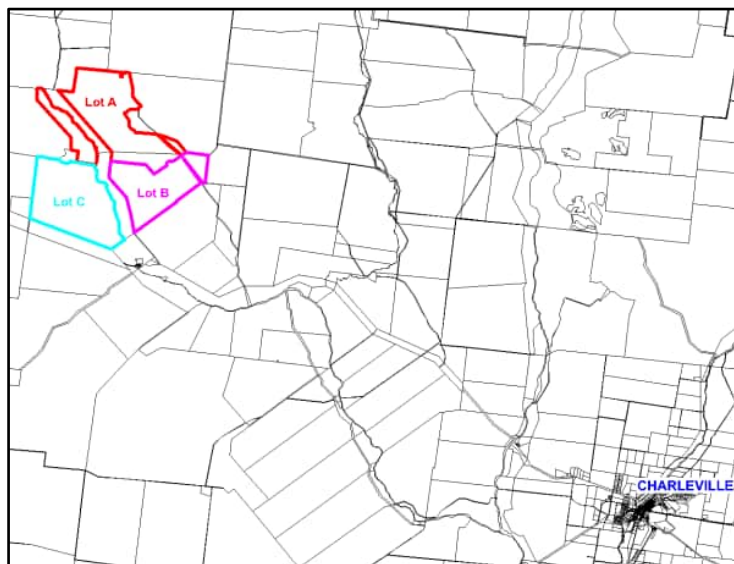
**2.0 SITE AND SURROUNDING DESCRIPTION**

The subject site is a cattle grazing property of 23,650 hectares, located approximately 72 km north/west of Charleville. The lot comprises of two portions bisected by the Langlo River and road reserve.

Existing structures includes two houses, associated outbuildings and cattle yards. Vehicle access is achieved via the Charleville-Adavale Road and Langlo River Road (Figure 1).



**FIGURE 1: Subject Site**



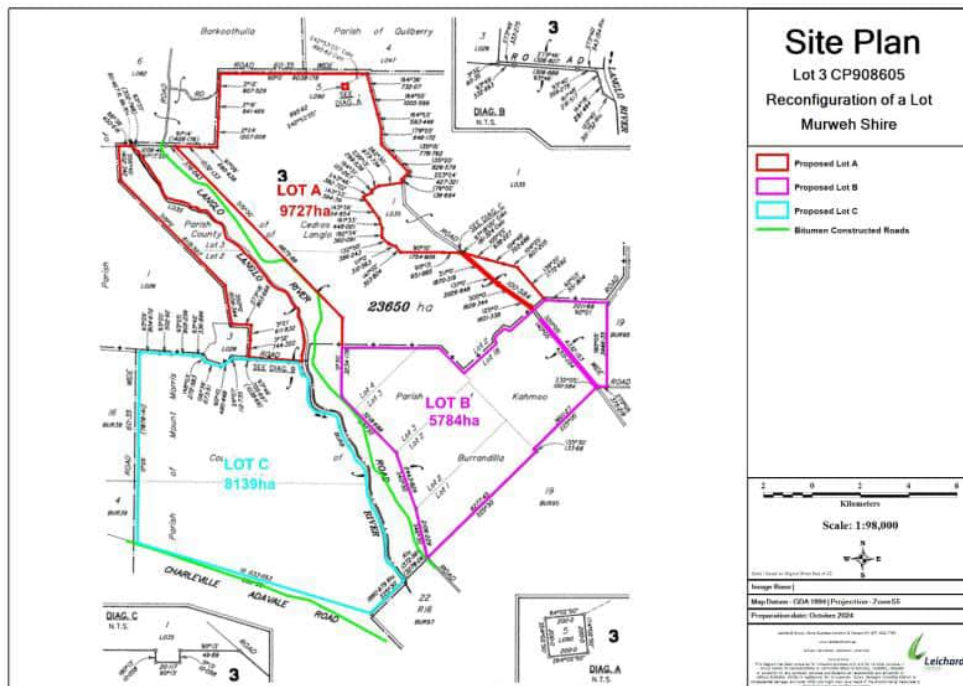
**FIGURE 2: Locality**

**3.0 DESCRIPTION OF PROPOSAL**

This application seeks to reconfigure Lot 3 into three (3) lots as follows:

Proposed Lot	Lot size	Improvements and access
A	9,727 ha	Vacant, no built improvements Vehicle access from Langlo River Road
B	5,784 ha	Existing dwelling and outbuildings Vehicle access from Langlo River Road
C	8,139 ha	Existing dwelling and outbuildings Vehicle access from Charleville – Advale Road





**FIGURE 3:** Proposed plan of development

**4.0 PLANNING ASSESSMENT**

In accordance with section 45(3) of the *Planning Act 2016*, Code Assessment is an assessment that must be carried out –

- a) Against the assessment benchmarks in a categorising instrument for the development; and
- b) Having regard to any matters prescribed by regulation for this paragraph.

Pursuant to section 45(3)(a) of the Act, the categorising instrument for the development is the *Murweh Shire Council Planning Scheme 2017 (v2)*.

Sections 26 and 27 of the *Planning Regulation 2017* prescribe additional assessment benchmarks and matters that must be considered in deciding a Code Assessable development application.

**TABLE 2 – ADDITIONAL ASSESSMENT BENCHMARKS**

Assessment Benchmarks	Comment
Schedule 9	Schedule 9 is not applicable as the application is not for building work under the Building Act
Schedule 10	Not applicable. No referrals triggered.
Regional Plan	South West Regional Plan (August 2009). The relevant land use policies are reflected in the Planning Scheme.
State Planning Policy, part E	The current version of the SPP (July 2017) is reflected in the Planning Scheme. The state interests are reflected in the Planning Scheme and no additional assessment provisions in the current SPP (Part E) are applicable requiring further assessment.
Temporary State Planning Policy	There are no Temporary State Planning Policies.
Local Government Infrastructure Plan (LGIP)	Not applicable.
Any development approval for, and any lawful use of the premises, or adjacent premises	There is no relevant historical approvals or lawful use of the subject site or adjacent site that is relevant to the assessment of this application.
The common material	All the material received about the application has been assessed and has informed the recommendation of this report.

## **4.1 MURWEH SHIRE COUNCIL PLANNING SCHEME 2017 (V2)**

### **4.1.1 Category of Development and Assessment**

In accordance with Table 5.6 of the Planning Scheme, Reconfiguring a Lot is Code Assessable in the Rural Zone. The prescribed assessment benchmark is the Reconfiguration of a Lot code (7.4.2).

### **4.1.2 Assessment Benchmarks – Reconfiguration of a Lot code (7.4.2)**

In summary, the proposed development achieves compliance with the relevant Acceptable Outcomes (AO), Performance Criteria (PO) and the Purpose and Overall Outcomes of the assessment benchmark as summarised below.

- The proposal complies with the purpose and relevant overall outcomes of the Reconfiguring a Lot code.
- Parts of the lot and road reserve are mapped in the Flood hazard area – level 1 - Queensland floodplain assessment overlay for the Lango River. While affected by flood and bushfire hazard mapping, each proposed lot has access to a bitumen sealed road, with existing dwelling houses located in two of the proposed lots (Lot B and Lot C). The portion of Lot A on the eastern side of the road reserve is not affected by flood hazard mapping and an adequate building envelope is available outside mapped bushfire hazard area. The proposed lots are suitable for current and future rural uses and do not result in an unacceptable risk to people or property from Bushfire and Flood hazards (PO1, PO2, PO8, PO9).
- All lots comply with the prescribed minimum lot size of 5,000 hectares in the Rural zone (PO4 and PO6).
- The reconfiguration of the lot will not result in adverse impacts on the adjoining waterways.
- Parts of the lots are mapped as remnant vegetation. The reconfiguration of the lot does not involve clearing of vegetation. Proposed lot boundaries are currently fenced. Clearing of remnant vegetation is not required to facilitate a future dwelling house on proposed Lot A. No additional clearing of vegetation is required to manage bushfire hazards with existing fire trails along fenced boundaries (PO 5 and PO12).
- All lots have access to a potable water supply. No concerns are raised with the ability of proposed Lot A to accommodate onsite effluent disposal at the time of future dwelling construction.
- Lango River road reserve is a mapped Stock Route. The creation of two lots with access from the road reserve will not adversely affect the functionality of the stock route (PO16).
- There is no mapped pipeline within 200m of the proposed lots (PO17).

## **4.2 Relevant Matters**

There are no other relevant matters to take into consideration.

## **5.0 REFERRALS**

The application did not trigger a referral to the State Assessment Referral Agency (SARA) or any other agency under the provisions of the *Planning Regulation 2017*.

## **6.0 SUBMISSIONS**

The proposed development application was subject to code assessment and statutory public notification was not required.

## **7.0 CONCLUSION**

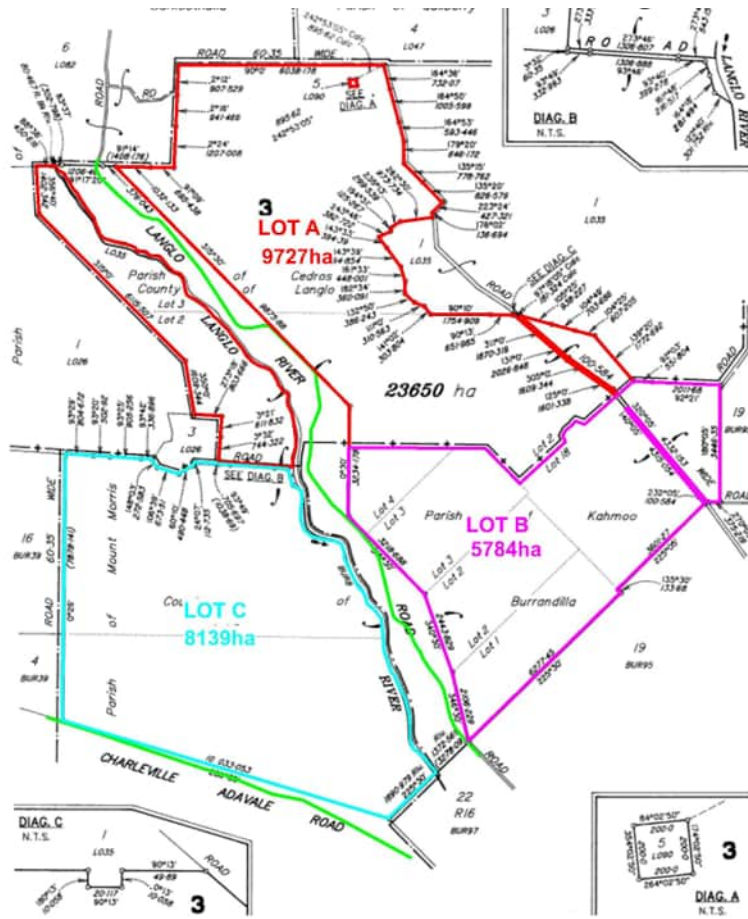
The proposed development is considered appropriate for the subject site and this report recommends approval subject to conditions.

The following reasons for the decisions are to be included in the Notice of Decision required under section 63(5) of the *Planning Act 2016*.

- (a) The proposal is compliant with the assessment benchmarks and consistent with the Murweh Shire Planning Scheme 2017 (v2).
- (b) The proposed lots are appropriate taking into consideration flood and bushfire hazard risk and protection of environmental values of the site.

## **ATTACHMENTS**

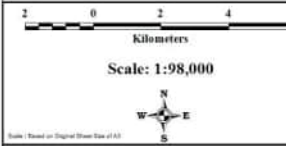
1. **Plan of Development** [↓](#)



# Site Plan

Lot 3 CP908605  
Reconfiguration of a Lot  
Murweh Shire

- Proposed Lot A
- Proposed Lot B
- Proposed Lot C
- Bitumen Constructed Roads



Scale: 1:98,000  
Image Date: [ ]  
Map Datum: GDA 1994 | Projection: Zone 55  
Preparation date: October 2024  
Leicht

**11.7 REGULATORY SERVICES REPORT - SEPTEMBER 2024**

**Author:** Manager Regulatory Services  
**Authoriser:** Chief Executive Officer

**RECOMMENDATION**  
 That Council receives and notes the Regulatory Services Report for November 2024.

**STOCK ROUTE**

*Water Facilities Maintenance/Repairs*

Council has been advised that its application to upgrade the following primary stock route water facilities have been approved:

1. Augathella Water Facility – new 150,000 litre tank and trough inlet pipe	\$46,750.00
2. Nive Water Facility – new 150,000 litre tank and trough inlet pipe	\$60,060.17
3. Clara Creek Water Facility – 150,000 litre tank and inlet pipe	\$44,444.50
<b>Total</b>	<b>\$151,254.67</b>

Department of Natural Resources and Mines – Stock Route Division, have called for expressions of interest (EOI) from local governments for the 2025/26 Capital Works funding. The following water facilities will be included in the EOI:

- a) Charleville Water Facility – new tank
- b) Westlyn Water Facility – new troughs
- c) Barford Bore – new tank
- d) Augathella Water Facility – new troughs

*Flooding Affects*

Rodeo Paddock Reserve Fence has been washed down by flooding in Bradley’s Gully over the past three weeks. The Stock Route team had completed maintenance work, however the flooding on Wednesday 3 December 2024 caused the fence to fail again (due to debris building up and breaking the wire). The Town Ranger was called out by Queensland Police Service on Wednesday evening, as horses were running loose in the area immediately adjacent to the Charleville cemetery. The horses were recaptured and placed back into the Rodeo Paddock and fence secured to eliminate the animals from roaming.



Damaged fence and debris

*Wild Dog Control*

Council’s November Coordinated baiting program commenced on Tuesday 12 November 2024. Rain at the end of that week disrupted this campaign. Aerial baiting at Bonella was the only site not undertaken in the campaign (Langlo River uncrossable), and the aerial contractor could not provide another suitable date due to other commitments up to and including the end of November.

The stock route Supervisor contacted all affected landholders, who had advised when the weather was suitable, they would undertake ground baiting. One landholder has since contacted Council seeking if it would appoint an aerial contractor based at Quilpie to complete the aerial baiting. This was not done, due to flooding in the Langlo River and the Bonella airstrip not being accessible.

Approximate Cost for this coordinated baiting:

Plant and Equipment	\$ 2,000.00	
Payroll	\$11,000.00	
Meat	\$40,900.00	
Plane	\$12,300.00	<b>Total \$66,200.00</b>

(Does not include the grading of the Yarronvale airstrip)

*Yarronvale Airstrip*

Due to uneven sections of the Yarronvale Airstrip and the risk for the plane associated with aerial baiting, Council completed grading of this strip prior to the commencement of its baiting campaign. The grader was located in close proximity to Cooladdi prior to this task being actioned.

*Scalps*

The following scalps have been presented during this November 2024

Male	31
Female	16
Total Scalps for the year	198

**November Total \$9,900.00**

**BIOSECURITY**

Spraying of Prickly Acacia has occurred on the Mitchell Highway, south of Charleville together with inspections undertaken at the locations where previous infestations were on the Morven/Augathella Road.

*Improved Weed Report Mechanism*

Council has recently implemented the Echo App which has been downloaded onto the Stock Route Supervisors handheld appliances supplied by Main Roads provides a comprehensive report to Department of Transport and Main Roads linking the Road Maintenance Performance Contract (RMPC) claim, stating where works have been undertaken for the spraying of weeds. [An example of the report will be tabled for Councillor review at the meeting]

## **AERODROME**

### *Café in the Mulga*

The Café continues its exceptional service and has become a highlight for a number of visitors arriving by air – it is understood that numerous pilots provide such information to passengers prior to arrival at Charleville.

Council is currently in the process of advertising for casual staff for the Café, due to a number of current employees not being available to work the five weeks, or for the operational hours of the Café.

The Café will be closed during the Council Christmas shut down and will reopen providing services to clients on Tuesday 7 January 2025, (Monday will be preparation day). The Co-ordinator will be away for annual holidays during the month of January, as such catering will not be undertaken from this service during this month.

## **ANIMAL MANAGEMENT**

### *Rooster within the Urban Area*

Council has been notified of a rooster that is causing sleep deprivation within the urban area. Correspondence has been sent to the owner of the animal; however, the required action has not been undertaken and the resident has a locked front gate. Assistance from Queensland Police is being sought to work with the client rather than issuing a 'warrant' to remove the animal.

### *Dogs continually barking in Galatea Street*

A complaint has been received regarding barking dogs towards the south western end of Galatea Street. The owner of the dogs is cooperating with both Council officers and Queensland Police regarding a matter causing the issue at hand.

Further consultation (verbal) has occurred with the complainant due to the dogs continuing to bark between the hours of 10pm and 6am, where a dog can only bark for a total of 3 minutes in any 30-minute period on any day. (Reference *Murweh Shire Council Local Law No. 2 (Animal Management) 2012 – Schedule 4 Minimum standards for keeping animals generally Section (2)(b)*)

This matter is being monitored and it is anticipated that formal correspondence will be actioned to both the owner of the animals and the complainant once all the information has been collated.

### *Keeping of Animals – Permit Approvals*

Inspections are being undertaken of registered approvals associated with Keeping of Animals (approximately 10 sites), to ensure compliance with Council's local law requirements.

## **ENVIRONMENTAL HEALTH**

### *Commercial Food Premises*

Inspections of registered Commercial Food Premises is being undertaken to ensure that practices in each business meets the requirements of the Food Safety Standard. At the time of writing this report, three premises require a reinspection out of six premises inspected.

### *Water Testing*

Each towns water reticulation system has had conforming test results in accordance with the Australian Drinking Water Guidelines. Every week internal testing is undertaken of each towns

reticulation system whereby samples are tested using Council's equipment; and once per month samples are sent to a NATA accredited laboratory for third party testing and certification.

## GOVERNANCE

### *Lease Agreements*

A copy of a draft lease agreement together with a letter of offer has been sent to the four approved applicants for the recently advertised Council owned/managed land. The applicants have thirty days to execute the lease agreement from the issued date of 29 November 2024.

### *Lease Hangar/Shed Augathella Aerodrome*

At the time of writing this report, The Director of Corporate Services and myself plan to meet with the proprietor of A Bit on Helicopters, the commercial aviation service working out of Council's hangar at the Augathella Aerodrome, on Monday 9 December 2024. The purpose of this meeting is to go through the draft lease agreement. Further information from the meeting maybe provided at the general meeting of Council.

### *Containers for Change*

The lease agreement for the hire of the shed at the Charleville Airport for the purpose of conducting Containers for Change, a commercial business, has expired. Discussions with the proprietors occurred in October 2024, however since that time no further information has been provided to Council. This matter is being followed up in an attempt to finalise a new agreement.

## WASTE MANAGEMENT

### *Charleville Waste Facility*

During the month of October, the Charleville Waste Facility experienced theft of diesel from the contractor's plant located on site. There was no other damage done to the machinery, and the Police were notified of this incident. This is the third break and enter to this site for this year – battery theft occurred in the first two incidents, and fuel at this time.

### *Morven Waste Facility*

Employees at Morven have been required to dig animal waste pits to rid a number of stock carcasses taken from the Morven rail hub.

## LINK TO CORPORATE PLAN

- 1.3.1 Council has in place operational systems and capacity to deliver strategic priorities and core operations.

## ATTACHMENTS

1. Proterra Report - Charleville Refuse Site - October 2024 [↓](#)





MONTHLY WASTE FACILITY REPORT

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**CHARLEVILLE WASTE  
FACILITY MONTHLY REPORT  
OCTOBER 2024**



**MONTHLY WASTE FACILITY REPORT**

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## MONTHLY WASTE FACILITY REPORT

The Monthly Report is to provide Council with a concise list of major events that have occurred at the Waste Facility site.

### 1. OPERATIONAL SERVICES PROGRESS SUMMARY

October has been an extremely dry month for the Charleville site with only 14mm of rain onsite.

October winds continue and the team have been putting in extra hours to keep the windblown rubbish to a minimum.

Thieves entered site this month, cutting the fence and stealing diesel from two of the onsite machines. No other theft or damage to property. The additional green waste loads from the hospital works have seen approximately 50 truckloads delivered to site. The team have built additional fire breaks around the green waste stockpiles to try to mitigate the high fire danger risk.

Public Education required – no smoking onsite.

- Separate rubbish from Recyclables

Introduction of Waste Specific Software will benefit onsite team and Council with up-to-date access to data both on and off site.



Figure 1 November 2022

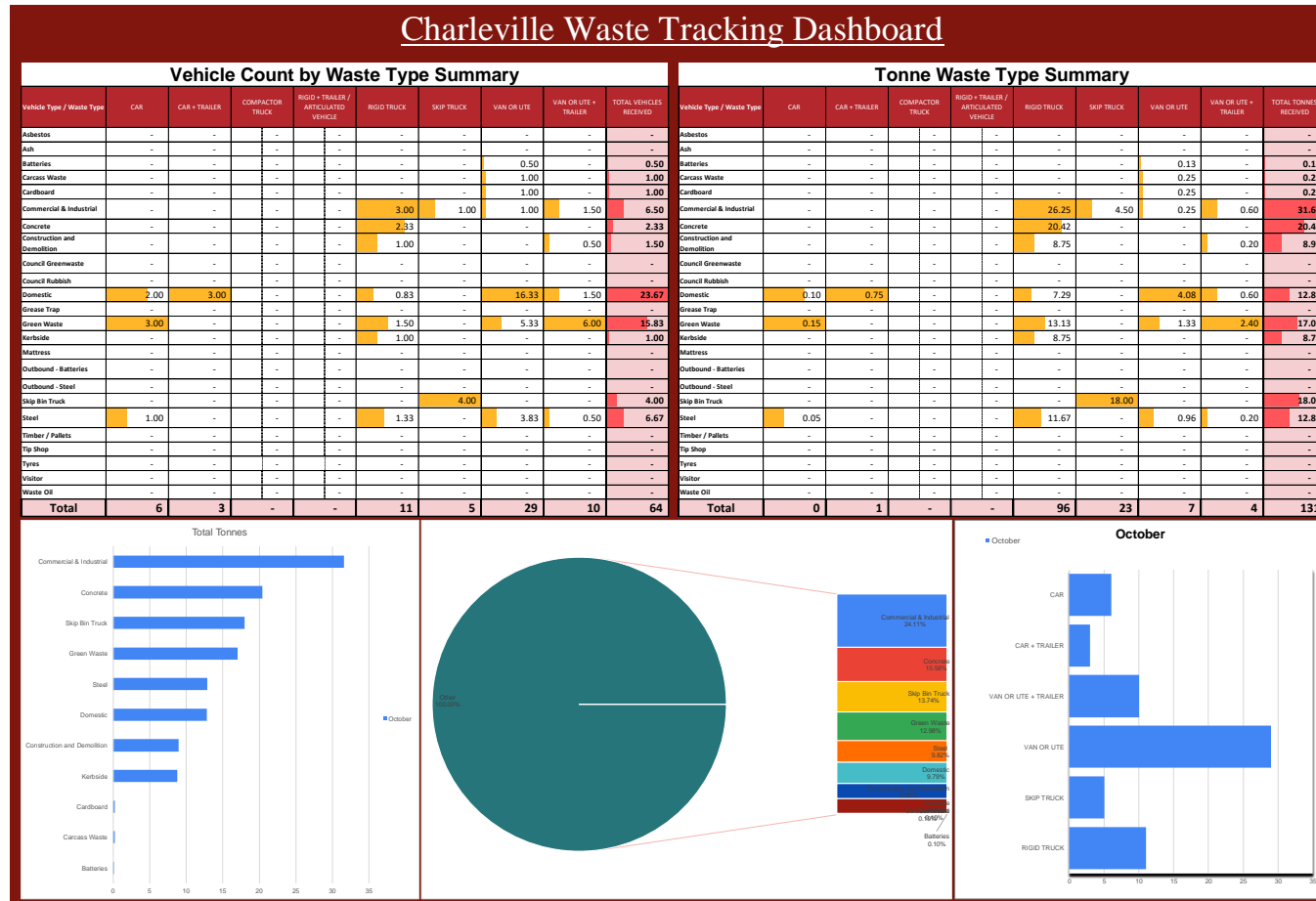
Figure 2 October 2024





# MONTHLY WASTE FACILITY REPORT

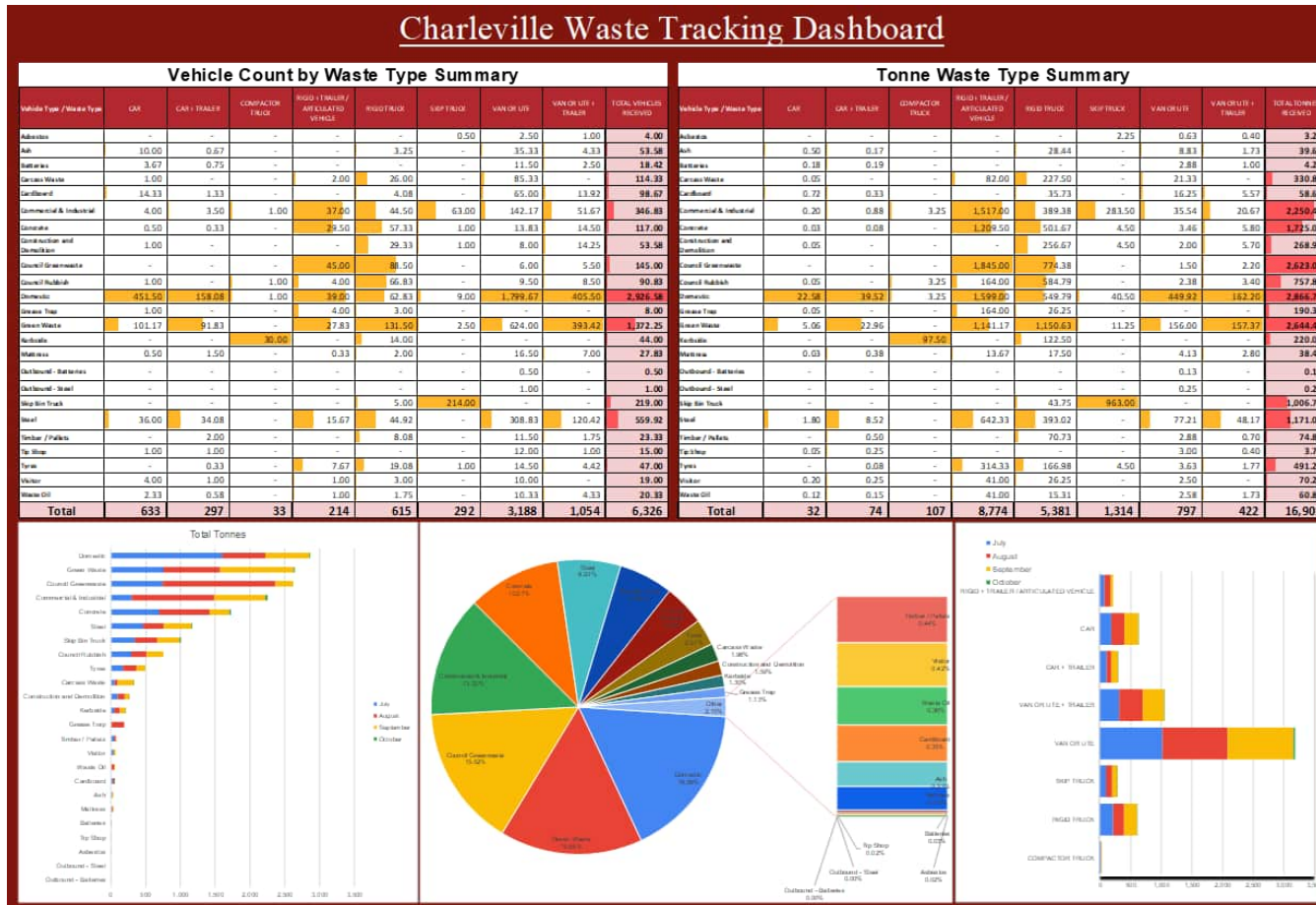
## 1.1 WASTE RECEIVALS RECORDING – October 2024





# MONTHLY WASTE FACILITY REPORT

## 1.2 WASTE RECEIVALS RECORDING - YTD October 2024





**MONTHLY WASTE FACILITY REPORT**

**2. DONATIONS & COMMUNITY SUPPORT**

Council Area	Event	Amount Given
	<b>Total to date FY24/25:</b>	\$1,500



**MONTHLY WASTE FACILITY REPORT**

**3. REPORTING**

**3.1 COMPLAINTS SUMMARY**

232	12/12/2023	Anni Colbran	Complaint	Murweh Client complaint that Gate Team are not stopping customers to provide direction, inspection therefore concerned that the data being received is incorrect	Install Stop Signs Training of Team to stop all cars Change work process so that Gate Keeper duties take priority.	Anni Colbran	n/a	15/12/2023	Corrective	14/12/2023
233	12/12/2023	Anni Colbran	Complaint	Murweh Client complaint that no income is being collected by Gate Team for Council Fees despite fee introduction at July 1.	Council to complete education/advertising of the fees and charges. Council to provide EFPOS for onsite payment PG to provide training to Team for payment/receipting	Anni Colbran	n/a	15/12/2023	Customer Originated Defect	14/12/2023
234	10/04/2024	Anni Colbran	Complaint	Murweh Client Complaint: All social media posts regarding Council's facilities are to be approved by the CEO of Council. This also forms part of the agreement for all contractors and any emergency management processes.  Can you please ensure that you send all information that you want posted to social media regarding the Charleville Waste Facility to Council prior to being placed in this advertising platform. Council will undertake to post such information for the appropriate purpose. This will enable ease of management of information going to our community, and also allows us to inform our elected members of what is occurring at the facilities that we manage.	PG to send through proposed posts regarding wet weather conditions etc to Council for approval prior to posting.	Anni Colbran	NA	10/04/2024	Customer Originated Defect	10/04/2024

**3.2 ACCIDENTS/INCIDENTS/NEAR MISS/HAZARDS**

07/10/2024 - Incident No. 232 - fence cut and fuel stolen from machinery. Break and enter report submitted to Police.



## MONTHLY WASTE FACILITY REPORT

### 4. WORKFORCE EVENTS

#### 4.1 EMPLOYEE MOVEMENTS

Contract Representative (Waste Manager) – Anni Colbran  
 Waste Admin – Kiri Colbran  
 Gatehouse Team – Tyrone Kozak, Ben Riley, Michael King  
 Operating Team – Edward King, Roy McCarthy  
 Relief Operator – Angus Morris

#### Upcoming Leave:

NIL

#### 4.2 RECRUITMENT

NIL

#### 4.3 DISCIPLINARY ACTIONS

NIL

#### 4.4 INDUSTRIAL ACTION

NIL

#### 4.5 WORKPLACE HEALTH & SAFETY EVENTS

NIL

#### 4.6 STAFF TRAINING/CONFERENCES

Tyrone, Ben & Michael to complete First aid/CPR. Eddie & Roy to update yearly CPR – currently in discussions with the upcoming Roma Fire training.

Truck licence – Tyrone booked for November.

#### 4.7 STAFF QUALIFICATIONS

	Anni Colbran	Roy McCarthy	Edward King	Tyrone Kozak	Ben Riley	Michael King
<b>Job Title</b>	Waste Manager	Machine Operator	Machine Operator	Gatehouse Operator	Gatehouse Operator	Gatehouse Operator
<b>White Card</b>	GCI00793550	#1099335	#1260497	#8688347	TBC	TBC
<b>Proterra Group Induction</b>	Completed	Completed	Completed	Completed	Completed	Completed
<b>Apply First Aid</b>	Completed	Completed Exp: Nov 2026	Completed Exp: Nov 2025	Expired	TBC	TBC
<b>CPR</b>	Completed	Completed Exp: Nov 2024	Completed Exp: Nov 2024	Expired	TBC	TBC
<b>Fire Warden</b>	Completed	Completed	Completed	Completed	Completed	Completed
<b>Asbestos Awareness</b>	Completed	Completed	Completed	Completed	Completed	TBC
<b>Track loader Ticket</b>	N/A	#8690752	#8690751	N/A	N/A	N/A
<b>Excavator Ticket</b>	N/A	#8690752	#8690751	N/A	N/A	N/A
<b>Compactor Ticket</b>	N/A	Completed	Completed	N/A	N/A	N/A





## MONTHLY WASTE FACILITY REPORT

### 5. ENVIRONMENTAL & PROPERTY ISSUES

#### 5.1 ROUTINE MONITORING OF ENVIRONMENTAL OUTCOMES

NIL

#### 5.2 ENVIRONMENTAL IMPACTS & EVENTS

5.2.1 NOISE

5.2.2 AIR

5.2.3 SOIL

5.2.4 RAINFALL

Day of Month	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
1	9.0											
2	0.2											
3												
4												
5	0.2											
6	0.2	4.2										
7												
8	0.2											
9	0.2											
10	0.2		0.2									
11												
12		7.8										
13		0.4										
14												
15		0.2										
16												
17												
18												
19												
20												
21												
22												
23												
24												
25												
26												
27			1.4	13.8								
28	11.8											
29												
30												
31												
<b>Month Total</b>	<b>26</b>	<b>12.6</b>	<b>1.6</b>	<b>13.8</b>								



## MONTHLY WASTE FACILITY REPORT

### 6. PLANT & EQUIPMENT

Plant & Equipment		Powered by  monday.com					
Current Assets							
Name	Type of Item	Description	Registration Number	Year of Make	Etag	Purchase Date	Supplier
129	P&E	Honda Generator EU20i		2016		2017-11-23	Motor Mecca
024	Heavy Plant	Caterpillar Compactor	S/N: 86X00586	1981		2010-03-22	AGH Plant Hire
155	Heavy Plant	Caterpillar Track Loader	963C	2003		2019-11-19	McGregor Diesel
225	Heavy Plant	Sumitomo Excavator	SH210LC6	2022		2022-09-16	Tutt Bryant
239	Heavy Plant	Fuso FS52J Hook Truck	XB1 2GJ	2008		2023-03-03	Doot Trucks
240	Heavy Plant	Mitsubishi FM515 Water Truck	XB7 7FV	1985		2023-03-13	MJ Downing, Murwillamba
161	Vehicle	Toyota Hilux	976 GZ6	2017		2020-06-30	AVIS Toowoomba
243	Equipment	Hook lift skip bin	N/A			2023-03-23	Doot Trucks
229	Equipment	Pressure Cleaner Comet BWD-K 302		2022		2022-09-27	Peco Trading
241	Equipment	Waste Lids		2023		2023-05-03	Grant Lacey
243	Equipment	Hook lift skip bin		2023		2023-03-23	Doot Trucks
253	Equipment	Genlite GH7000 Generator		2022		2022-10-05	Tas Mini Motors
256	Equipment	20,000 Litre Water tank				2023-07-09	Market Place
258	Equipment	15m3 Skip Bin (Hook Truck)		2024		2024-01-24	Astech Group
259	Equipment	15m3 Skip Bin (Hook Truck)		2024		2024-01-24	Astech Group
260	Equipment	15m3 Skip Bin (Hook Truck)		2024		2024-01-24	Astech Group
267	Equipment	Makita Drill combo Kit (DLX2283S)		2023		2024-03-06	Charleville Home Hardware
244	Container/Storage	Charleville Shipping Container				2023-08-22	Roma Containers
245	Container/Storage	Charleville Site Hut/Toilet Block				2023-10-05	Watkins & Company
250	Container/Storage	Charleville Toilet/Shower block		2023		2023-06-10	Roma Auctions
264	Other	In Wall Air con Charleville Office		2023		2023-12-11	C.R.E Charleville

- Unit #161 replace rear brake shoes & wheel cylinders and struts.
- Unit #239 hook repairs required
- Unit #240 six-month service.



## MONTHLY WASTE FACILITY REPORT

### 7. WASTE FACILITY UPDATES

#### 7.1 GENERAL

Progressing southern direction with a 3-4m x 24m cover being applied weekly. Under the current waste receipts we should reach the end of the cell by Christmas.

- Ramp will be constructed at the end of cell to allow ease of traffic flow and continue the loop road access.
- Dry and dusty conditions requires water truck daily to maintain ramp and approaches to tip face.



#### Oil collection

Cooking Oils are collected by South West Oils

- Waste Oil: JJ Richards collected 8,800ltrs of waste oil from site on 8.10.2024.
- Drums in place for oil filter collection.
- Receiving local mechanics waste oil due to not making the list of JJ's collection run this month.
- Customers are reluctant to empty cooking oil drums from local businesses.





## MONTHLY WASTE FACILITY REPORT

### Tyre Stockpiles

Currently the stockpile of tyres onsite is approximately 8,987m<sup>3</sup>. Predominantly these tyres are brought to site by the local tyre companies and local transport businesses.



**Scrap Steel** - The scrap steel market is currently on the decline therefore whilst we are awaiting quotes we will hold off on collection until the market picks up.

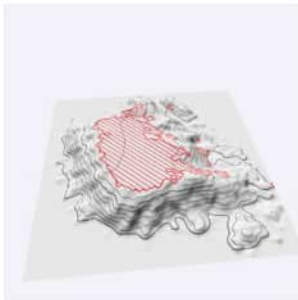
21 Oct 2024, 7:08 am

Volume  
**2587 m<sup>3</sup>**

{{ EPS }}

Notes

**October steel**



### Green Waste

- Extra greenwaste received from the hospital grounds this month approx. 50 rigid truck loads.
- Increase in receivals due to warmer months.
- Older stockpiles at front getting dry and are a high fire hazard.
- Extra fire breaks put in place
- Power pole barricades in place to keep punters away.
- October 550m<sup>3</sup>
- 8086m<sup>3</sup>



## MONTHLY WASTE FACILITY REPORT

### Lawn clippings

- Small contaminates received in waste.
- Gatehouse crew work this area often to remove them.
- Increase in waste receivals expected over the next few months.

**Concrete Waste** – small amounts of concrete waste are being delivered to site currently.

- Stockpile 1,560m<sup>3</sup>

### Animal Waste Area

- New pit excavated.
- Still receiving some abattoir waste.
- Contaminates – plastic, paper continues to arrive with butcher's waste.

### Battery Stockpile

- 9 pallets stacked and wrapped awaiting collection.
- PG is following up with Battery Collection company to develop "milk run" – ongoing difficulty finding a registered waste transporter to purchase batteries.
- PG working with Battery Stewardship program to offer lithium battery collection onsite.

### Grease Trap Waste Area

- Filling with wash bay waste from the shire trucks.

### Asbestos Pit

- Current cell 80%
- New cell excavated.

## 7.2 PROPERTY DAMAGE

NIL

## 7.3 PROPERTY IMPROVEMENTS

### 7.3.1 Maintenance Works

- Rubbish collection – outside fence area cleaned up
- Tip face extended
- Bund wall at tip face extended
- Cleaned up of western wall.
- Fire break on northern fence line increased.
- Removal of power poles near landfill complete.
- Septic tank emptied and ablution lines unblocked.

### 7.3.2 Capital Works

- NIL



## MONTHLY WASTE FACILITY REPORT

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### 8. APPENDIX

**11.8 TOURISM REPORT NOVEMBER 2024**

**Author:** Tourism Manager  
**Authoriser:** Director of Corporate Services

**RECOMMENDATION**  
 That Council receives and notes the Tourism Reports

**BACKGROUND**



**Visitor Numbers for November 2024**

Charleville Visitor Information Centre has seen a 1.16% decrease in visitor numbers for November compared to the same period last year.

Charleville Visitor Information Centre has seen a 64.29% decrease in visitor numbers compared to the previous month.

**Charleville Visitor Information Centre Monthly Statistics**

Charleville VIC Walk in Stats														
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total	
2019	230	159	285	1333	1893	2150	2896	1666	1737	158	303	123	12933	
2020	193	201	186	0	24	606	1333	1351	2183	1236	657	340	8310	
2021	367	266	1134	3543	2086	6972	7169	3393	5040	2758	982	750	34460	
2022	670	332	1311	3544	3433	6313	6703	4713	4660	2234	1022	544	35479	
2023	677	656	1184	2947	4290	6582	6002	4646	4206	1665	695	411	33961	
2024	525	506	1103	2537	3929	5213	6678	5024	4807	1924	687			

Charleville VIC Phone Stats														
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total	
2019	103	91	125	159	139	156	206	223	219	131	92	37	1681	
2020	83	138	111	59	78	199	101	153	277	183	149	40	1571	
2021	124	84	325	461	652	1222	344	384	490	366	188	152	4792	
2022	147	170	318	526	666	998	1019	725	554	349	255	109	5836	
2023	159	206	314	488	800	1075	1010	709	666	454	238	147	6266	
2024	271	242	383	747	631	1055	1263	1008	581	403	204			

Information Packs Sent Out														
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total	
2019	16	25	14	9	8	14	6	9	5	1	4	1	112	
2020	3	6	5	5	3	8	4	0	0	0	2	2	38	
2021	8	12	15	13	6	3	0	0	2	1	1	0	61	
2022	0	7	9	10	5	9	6	16	5	4	1	1	72	
2023	4	8	6	3	7	6	2	1	0	2	0	0	39	
2024	0	7	4	10	3	9	6	1	4	4	3			

**Bilby Report**

Bilby Experience Pax														
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total	
2021			231	1749	1559	1334	2928	1334	2418	1334	272	270	13429	
2022	178	0	547	1633	1606	2515	2777	1890	1992	876	270		14284	
2023	76	105	288	1159	1442	2454	2144	1656	1730	543	180	0	11777	
2024	10	51	342	845	1054	1832	2221	1838	1717	545	66			

Bilby Experience Shows														
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total	
2021	0	0	15	72	61	101	102	48	64	37	23	19	542	
2022	21	0	43	60	60	74	73	60	66	47	13	11	528	
2023	8	11	26	58	64	75	59	55	64	32	21	0	473	
2024	3	6	29	51	49	47	71	68	65	40	W/Ts			

**Transport**

Charleville Visitor Information Centre booked for 8 people - Queensland Rail Tickets.

Charleville Visitor Information Centre booked for 2 people - Greyhound Tickets.

Charleville Visitor Information Centre had N/A enquiries about Rex Airline.

**Charleville Visitor Information Centre Update**

During the month of November, there has been a large decrease in visitor numbers, but we continued to welcome visitors through our doors.

2025 group bookings are looking busy for next year.

The VIC coordinator completed First Aid & CPR training.

The Bilbies were removed from the centre mid-November for their Christmas break, they will return late February 2025.

QRail organised contract cleaning for bathrooms.

**Morven and Augathella Visitor Information Centre Reports**

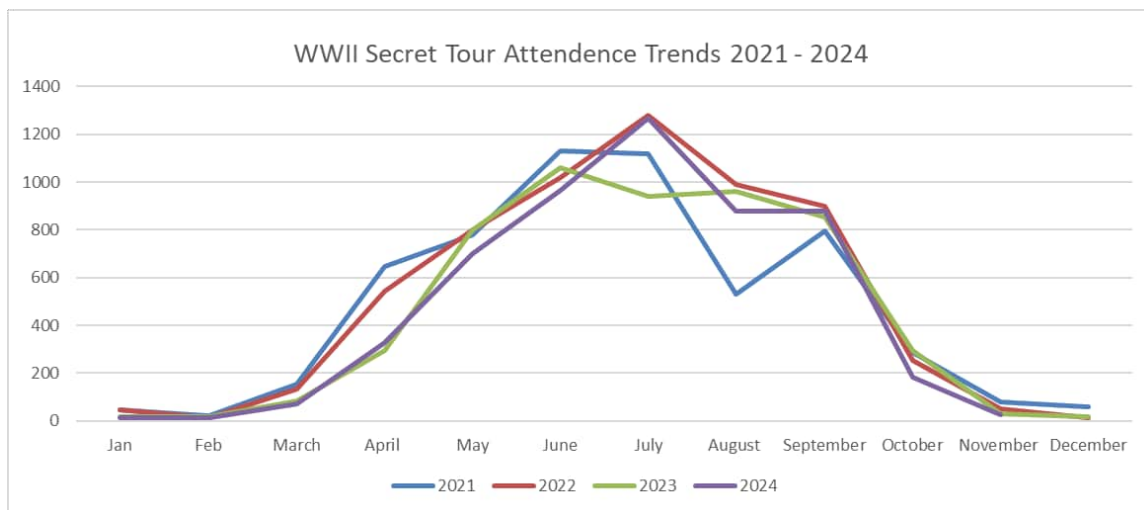
**Augathella VIC**

The Augathella Visitor Information Centre had a total of 6 people visit for the month of November.

**Morven VIC**

The Morven Visitor Information Centre is closed, 4<sup>th</sup> October 2024 until 1<sup>st</sup> April 2025.

**WWII Tag-a-long Tour:**

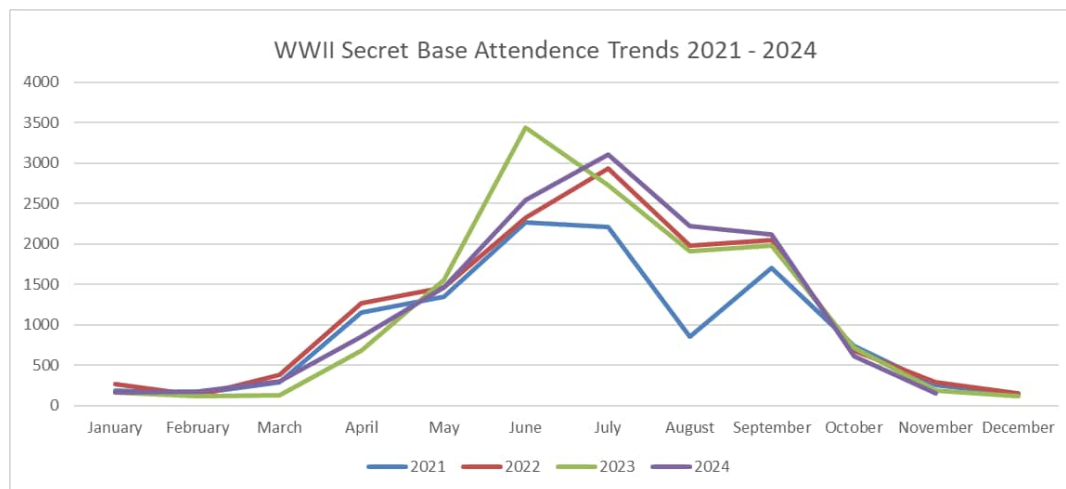


WWII Tour monthly	2021	2022	2023	2024	% growth
Jan	47	46	19	15	-21%
Feb	23	15	17	15	-12%
March	153	133	83	71	-14%
April	647	543	294	329	12%
May	777	801	800	699	-13%
June	1129	1018	1061	967	-9%
July	1119	1281	942	1266	34%
August	532	991	961	879	-9%
September	794	899	853	878	3%
October	286	254	296	185	-38%
November	81	53	30	26	-13%



The tag-along tour experienced a 13% decrease in visitation, with four less participants compared to 2023. Considering the adverse weather events and numerous tour cancellations due to poor road conditions, this modest decline is encouraging. Had road conditions permitted more tours to operate, we likely would have matched last year's numbers.

**WWII Base / Interactive Exhibit:**



WWII Secret Base monthly	2021	2022	2023	2024	% growth
January	186	262	158	158	0%
February	145	124	115	169	47%
March	290	379	122	303	148%
April	1154	1268	679	856	26%
May	1350	1461	1553	1459	-6%
June	2262	2329	3436	2545	-26%
July	2206	2931	2727	3104	14%
August	852	1984	1912	2225	16%
September	1705	2053	1974	2117	7%
October	741	677	709	613	-14%
November	255	286	188	151	-20%

The base and interactive exhibit recorded a 20% decrease in visitation. This decline can be attributed to the severe weather conditions, with travellers demonstrating increased caution during periods of extreme weather warnings.

**General:**

November marked a milestone achievement for the WWII Secret Base, securing Bronze at the Queensland Tourism Awards in the Cultural Attraction category. This is a remarkable accomplishment for our outback operation, and recognition must be extended to all tourism staff and Council support personnel who contributed to this success.

The judges provided constructive feedback, primarily suggesting we implement more rigorous tracking of our marketing initiatives and project outcomes to better demonstrate their effectiveness.

Weather conditions significantly impacted our operations this month, causing the cancellation of numerous tours. Our staff demonstrated admirable adaptability, successfully trialling an alternative approach during wet weather by utilising walkie-talkies in vehicles to avoid rain exposure. While this received positive visitor feedback and shows promise for future wet weather operations, unsafe road conditions remain our primary constraint.

In operational developments, we have completed our off-season maintenance action plan for The Base and everything is ready for the facility to be operating at 100% for the 2025 season. Additionally, we have taken the first steps to undertake a comprehensive audit of all tourism and heritage site signage throughout the Murweh Shire, currently, progress has slowed as we await clearer weather conditions for better images of current signs.

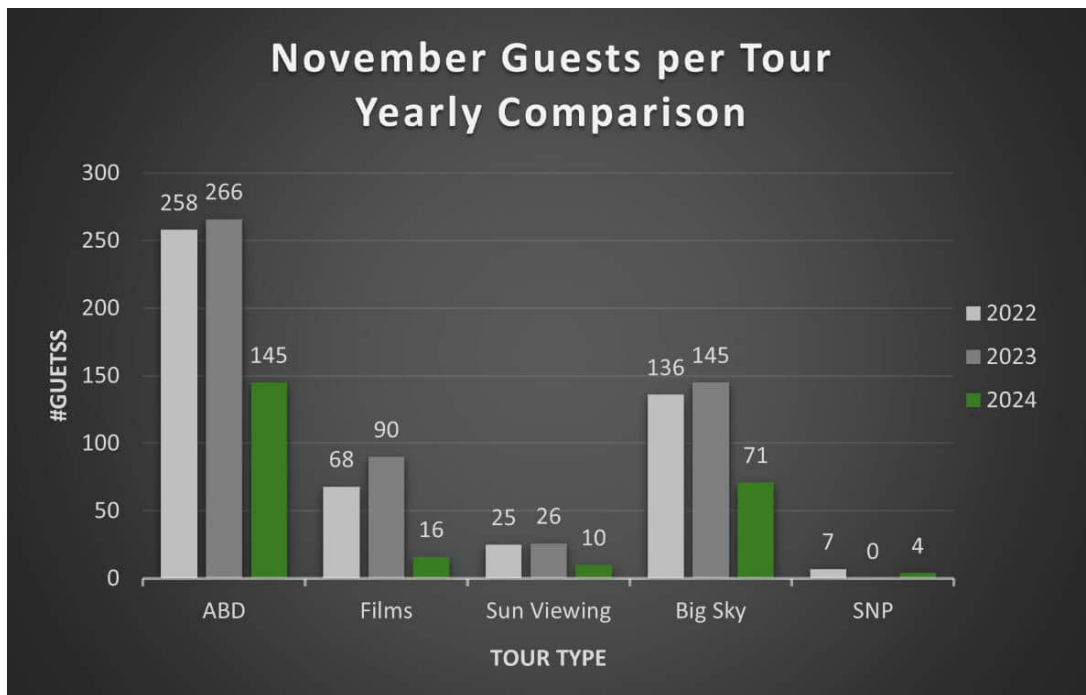
This report outlines the notable activities, engagement, and progression at the Charleville Cosmos Centre.

**Briefing**

This November has seen a large drop in guests compared to the previous two years. This is likely due to a combination of many cloudy days, and less visitors to Charleville. The ratio of guests enjoying the Big Sky Tour to those that visited the Centre is around 50% which has remained consistent each year. This indicates that while our tours remain popular, the overall decline in visitors has impacted the potential audience.

The faulty air-conditioner has been replaced at the Cosmos Centre which was fully covered by a grant under the Local Roads and Community Infrastructure Program.

Another grant provided under the Building Bush Tourism program is currently being utilised to update and fix existing displays in the Astronomy by Day interactive exhibit. Two specialists from Xzibit visited the Centre to measure up and analyse the current exhibit. Developing a strategic plan for future upgrades will also be completed with this project.



**LINK TO CORPORATE PLAN**

- 1.3.1 Council has in place operational systems and capacity to deliver strategic priorities and core operations.

**ATTACHMENTS**

Nil

## 12 ENGINEERING SERVICES

### 12.1 ENGINEERING SERVICES REPORT

**Author:** Director Engineering Services

**Authoriser:** Chief Executive Officer

#### RECOMMENDATION

That Council receives and notes the November Engineering Services Report.

#### BACKGROUND

##### Executive Update

##### Local Roads

- Significant potholing due to saturated pavement conditions
- New street sweeper arrives 11 December 2024
- Suffcon have demobilised from Wellwater Road due to wet weather and will be return to complete works in the new year.
- Flood damage pickup from the April 2024 event is complete.
- Reseal program – expected to be delivered Jan/Feb 2025.
- Alfred Street, Wills Street and Charleville Airport added to Local Roads of Regional Significance (LLRS) register

##### TIDS

- Delayed due to wet weather – unlikely to carry out any more sealing works until 2025.

##### Water and Sewerage

- Main breaks as result of saturated ground conditions
- Significant infiltration into sewerage network observed during recent heavy falls
- Issue with flood warning devices offline or not publicly available will be addressed when flood waters fall. Not all gauges are owned by Murweh Shire Council and it is understood BOM will be taking ownership of several devices at critical locations which will improve reliability and the long term sustainability of the network.

##### Works for Queensland (W4QLD)

- Project scoping underway
- Augathella Works Depot will be the first construction project.

##### Local Roads & Community Infrastructure Program - Phase 4

- Augathella Truck Wash - construction underway
- Cosmos AC upgrade completed November 2024

- Scope of works for Charleville Racecourse painting to be developed and offered to private contractors

## **Local Shire Roads**

A summary of the capital works and maintenance activities on Local Shire Roads are listed below.

<b>Road Name</b>	<b>Activity Name</b>	<b>Chainage From (km)</b>	<b>Chainage To (km)</b>	<b>Remarks</b>
Adavale Road	Guidepost Maintenance	52,470	52,870	Installation of new guidepost in grid and culverts
Adavale Road	Guidepost Maintenance	82,940	65,790	Replace guideposts with new ones
Adavale Road	Inspections	0	101,670	Category 3 roadworks
Allendale Warrah Road	Inspections	0	46,630	Racas run - category 3
Ariotti Street	Clearing	410	320	Cleared fire break behind Charleville Hospital
Barngo Road	Inspections	0	132,600	Racas run - category 4, MG category 5 in one section repairs 7/11/24
Barngo Road	Install Signs	85,890	86,050	Installation of new river sign
Bogarella Road	Inspections	0	18,750	Racas run - category 3
Bollon Road	Slashing	0	46,890	Clearing undergrowth in table drains and drains
Caldervale Road	Inspections	0	2,750	Racas run - category 3
Columbo Road	Inspections	0	2,430	Racas run - category 3
Cunno Road	Inspections	0	11,840	Racas run - category 3
Fortland Road	Emergency Work	9,400	9,400	Removing trees from road
Fortland Road	Emergency Work	8,830	8,830	Removing trees from road
Fortland Road	Emergency Work	6,470	6,470	Removing trees from road
Fortland Road	Emergency Work	5,280	5,280	Removing trees from road
Fortland Road	Emergency Work	2,270	2,270	Removing trees from road
Fortland Road	Emergency Work	7,360	7,360	Removing trees from road
Fortland Road	Emergency Work	9,520	9,520	Removing trees from road
Glenbrook Road	Maintenance Grading with w/car/multi roller	0	18,800	Mtc grade with water truck
Killarney Road	Inspections	0	80,260	Racas run - category 3 6,000.00 ui7
Khyber Road	Inspections	0	79,230	Racas run - Category 3 PG
Langlo Mt Morris Road	Guidepost Maintenance	10	62,650	installation of new guidepost and replacing old guidepost
Middle Creek Road	Inspections	0	52,500	Some invert wash the rest quite good
Mona Road	Inspections	0	3,550	Racas run - category 3 PG
Mt Tabor Road	Clearing	120,200	136,370	Removed fallen trees from roadway
Orange Tree Crossing Road	Inspections	0	18,250	Racas run - category 3
Red Ward Road	Inspections	0	36,340	Minor wash across road closed at the Ward River
Valeravale Road	Inspections	0	7,200	Racas run - category 3

Wellwater Road	Inspections	0	80,430	Racas run - category 2
Wheatleigh Road	Emergency Work	18,210	18,210	Removing trees from road
Wheatleigh Road	Emergency Work	33,880	33,880	Removing trees from road
Wheatleigh Road	Emergency Work	29,240	29,240	Removing trees from road
Wheatleigh Road	Emergency Work	30,790	30,790	Removing trees from road
Wheatleigh Road	Emergency Work	30,000	30,000	Removing trees from road
Wheatleigh Road	Emergency Work	20,370	20,370	Removing trees from road
Wheatleigh Road	Emergency Work	25,300	25,300	Removing trees from road
Wheatleigh Road	Emergency Work	19,880	19,880	Removing trees from road
Woolabra Road	Inspections	0	590	Racas run - category 2 J7

### **Road Maintenance Performance Contract (RMPC)**

#### **November 2024 Maintenance Works on National Highways and State Controlled Roads**

<b>Location</b>	<b>Activity Name</b>	<b>Chainage From (km)</b>	<b>Chainage To (km)</b>	<b>Quantity</b>	<b>Costs (\$)</b>
Diamantina Dev Road (Charleville - Quilpie)	Edge Repair with Emulsion/Aggregate	46.96	50.20	35	\$52,500.00
Diamantina Dev Road (Charleville - Quilpie)	Edge Repair with Emulsion/Aggregate	46.96	50.20	35	\$52,500.00

Diamantina Dev Road (Charleville - Quilpie)	Edge Repair with Emulsion/Aggregate	97.19	102.58	30	\$45,000.00
Diamantina Dev Road (Charleville - Quilpie)	Edge Repair with Emulsion/Aggregate	97.19	102.58	30	\$45,000.00
Diamantina Dev Road (Charleville - Quilpie)	Edge Repair with Emulsion/Aggregate	89.07	90.32	35	\$52,500.00
Diamantina Dev Road (Charleville - Quilpie)	Edge Repair with Emulsion/Aggregate	89.07	90.32	35	\$52,500.00
Diamantina Dev Road (Charleville - Quilpie)	Gravel Supply - Heavy Shoulder Grading	89.26	90.31	280	\$11,760.00
Diamantina Dev Road (Charleville - Quilpie)	Gravel Supply - Heavy Shoulder Grading	90.29	89.00	147	\$6,174.00
Diamantina Dev Road (Charleville - Quilpie)	Heavy Shoulder Grading - Rural	86.26	90.31	4	\$37,200.00
Diamantina Dev Road (Charleville - Quilpie)	Heavy Shoulder Grading - Rural	90.29	87.00	3	\$27,900.00
Diamantina Dev Road (Charleville - Quilpie)	Inspections for Forward List of Works	0.01	106.15	8,170	\$8,170.00
Diamantina Dev Road (Charleville - Quilpie)	Rest Area Servicing	0.01	106.15	11,725	\$11,725.00
Diamantina Dev Road (Charleville - Quilpie)	Surface Correction - Major	97.19	100.50	116,846	\$116,846.00
Diamantina Dev Road (Charleville - Quilpie)	Traffic Control Jet Patcher	46.96	46.96	3,360	\$3,360.00
Diamantina Dev Road (Charleville - Quilpie)	Traffic Control Jet Patcher	97.19	102.58	8,560	\$8,560.00
Diamantina Dev Road (Charleville - Quilpie)	Traffic Control Jet Patcher	97.19	102.58	6,770	\$6,770.00
Diamantina Dev Road (Charleville - Quilpie)	Traffic Control Jet Patcher	103.42	105.10	8,716	\$8,716.00
Diamantina Dev Road (Charleville - Quilpie)	Traffic Control Jet Patcher	103.42	105.10	8,950	\$8,950.00
Diamantina Dev Road (Charleville - Quilpie)	Traffic Control Jet Patcher	89.07	90.32	7,160	\$7,160.00
Diamantina Dev Road (Charleville - Quilpie)	Traffic Control Jet Patcher	89.07	90.32	5,370	\$5,370.00
Landsborough Highway (Morven - Augathella)	Inspections for Forward List of Works	0.01	88.88	10,640	\$10,640.00
Landsborough Highway (Morven - Augathella)	Rest Area Servicing	0.01	88.88	8,500	\$8,500.00
Mitchell Highway (Cunnamulla - Charleville)	Gravel Supply - Heavy Shoulder Grading	156.10	157.10	300	\$12,600.00
Mitchell Highway (Cunnamulla - Charleville)	Heavy Shoulder Grading - Rural	156.10	157.10	1	\$9,300.00
<b>TOTAL</b>					<b>\$609,701.00</b>

**RMPC 24-25 Works Expenditure**

Schedules	Allocated Budget	UpToDate Expenditure	Remaining
Schedule 1 (National Highways)	\$ 649,210.00	\$ 178,656.00	\$ 470,554.00
Schedule 2 (Other State Controlled Roads)	\$ 2,534,750.00	\$ 1,424,846.32	\$ 1,109,903.68
Schedule 3 – Invasive Plants & Animals (National Highways)	\$ 16,000.00	\$ 0.00	\$ 16,000.00
Schedule 4 – Invasive Plants & Animals (Other State Controlled Roads)	\$ 24,000.00	\$ 0.00	\$ 24,000.00
Schedule 5 – Fire Risk Management (National Highways)	\$ 16,000.00	\$ 0.00	\$ 16,000.00
Schedule 6 – Fire Risk Management (Other State Controlled Roads)	\$ 24,000.00	\$ 0.00	\$ 24,000.00
Schedule 7 – Surface Correction (Other State Controlled Roads)	\$ 116,846.00	\$ 116,846.00	\$ 0.00
<b>TOTALS</b>	<b>\$ 3,380,806.00</b>	<b>\$ 1,720,348.32</b>	<b>\$ 1,660,457.68</b>



## Water & Sewerage

Maintenance works carried out in November 2024.

### Water Works

#### **Charleville**

Activities	Completed
Service Line Breaks	4
Repair Water Mains	8
Meters Replaced/ checked	2
Pump Station Faults	10
Water Bore Maintenance	0
Disconnections	0
New Connections	0

**General Comment:** Waterline breaks due to ground movement.

Vac water overflow at the fuel pump depot.

#### **Morven**

Activities	Completed
Service Line Breaks	0
Repair Water Mains	5
Meters Replaced/ checked	1
Pump Station Faults	4
Water Bore Maintenance	0
Disconnections	0
New Connections	0

**General Comment:** Installed backflow valve at the Cattle hub.

Replace shower mixes at the rec grounds x3.

#### **Augathella**

Activities	Completed
Service Line Breaks	1
Repair Water Mains	3
Meters Replaced/ checked	2
Pump Station Faults	2
Water Bore Maintenance	0
Disconnections	0
New Connections	0

**General Comment:** Busted water line due to ground movement.

**Sewerage Works**

**Charleville**

Activities	Completed
Main line Chokes	1
Service Line Chokes	3
Pump Station Faults	12
Toilet Faults	2
New Connections	0
Unblock Sewer House / Main Connections	2

**General Comment:** Sewerage pump station shutdown due to stormwater overload.  
 Little Galatea Street sewerage pump electrical fault, circuit breaker need to be replaced.

**Morven**

Activities	Completed
Main line Chokes	0
Service Line Chokes	0
Pump Station Faults	2
Toilet Faults	0
New Connections	0
Unblock Sewer House / Main Connections	0

**General Comment:** Nil.

**Augathella**

Activities	Completed
Main line Chokes	0
Service Line Chokes	0
Pump Station Faults	0
Toilet Faults	3
New Connections	0
Unblock Sewer House / Main Connections	0

**General Comment:** Sewerage shutdown due to power faults.

**Electrical**

Works completed by Council's Preferred Supplier's for Electrical Services, **Charleville Refrigeration and Electrical (CRE), Brayley's Electrical and Patto's Electrical.**

Activity	Charleville	Augathella	Morven
<b>Patto's Electrical</b>			
Check fault Morven town pump			✓
Change light fitting at Dental Surgery	✓		
Repair workshop compressor	✓		
Test fridge at Unit 1 Forrest Street		✓	
Install new wiring to new FBW meter at Bore 5 and to connect /commission.	✓		
Call out – Called out after hours to attend sewerage station and test out pump faulting out. Found underground to have failed and causing site to trip out. Made temporary repairs, to return and make repairs.	✓		
Call out – Called out to Racecourse Drive where an electrical cable had been dug up and damaged during a water main repair. Cleaned up cable and made repairs to underground conduit.	✓		
Works as per RFF – Supply and installation of AC units	✓		

**Town Maintenance**

Activity	Charleville	Augathella	Morven
Grave Digging	0	0	0
Edge Break			
Pothole Patching			
Repair Seal Defects			
Bitumen Sealing (Reseal)			
Heavy Patching/Pavement Repair			
Gravel Resheeting			
Table Drain & Floodway Maintenance	✓	✓	
Clear Culverts	✓	✓	✓
Subsurface Drains			
Slashing	✓	✓	✓
Hand Mowing	✓	✓	✓
Clearing	✓	✓	✓
Weed Spraying	✓	✓	✓
Maintain Signs			
Guidepost Maintenance			
Footpath Works			
Line Marking	✓		
Kerb & Channel			
Street Furniture Maintenance			
Riverwalk Maintenance	✓		
Litter Collection	✓	✓	✓
Pit Maintenance	✓	✓	✓
Dead Animals			
<b>Other</b>			
Works Requests	✓	✓	✓
Playground Inspections	✓	✓	✓
Clean BBQs	✓	✓	✓
Slash Gully			
Plant Flowers	✓	✓	✓
Fix Sprays in Park	✓	✓	✓
Water pots in Main Street	✓	✓	
Mow Ovals & Parks	✓	✓	✓
Service Plant	✓	✓	✓
New Signs			

**Completed Town Works**

- General town maintenance in all three towns.
- Christmas trees have been put up in all 3 towns.
- Line marking done in Charleville Depot for loading area at store.
- Power box fixed at Showgrounds main toilet block due to heavy rain getting into box.

**Workshop**

<b>MSC WORKSHOP MONTHLY REPORT NOVEMBER 2024</b>	
<b>SAFETY</b>	Zero incidents and zero accidents
<b>WORK CARRIED OUT ON VEHICLES</b>	
Unit 657	Carried out service and repaired hi-ab
Unit 612	Carried out service
Unit 680	Replaced intercooler hose
Unit 613	Carried out service
Unit 674	Carried out service
Unit 671	Carried out service
Unit 653	Unblocked A/C drain and replaced UHF aerial
Unit 651	Replaced A/C blower motor, removed and cleaned radiator
Unit 611	Carried out service
Unit 675	Carried out service
<b>WORK CARRIED OUT ON GRADERS</b>	
Unit 115	Replaced headlight, replaced steps, replaced air con blower motor, replaced aerial and carried out service
Unit 116	Replaced head lights, repaired impact damage adjust circle, circle drive and cylinder cups
Unit 117	Carried out service and replaced joystick
<b>WORK CARRIED OUT ON TRUCKS</b>	
Unit 46	Carried out service, Replaced right hand auger and bearings
Unit 57	Replaced broom hydraulic hoses
Unit 33	Replaced fan belt, adjusted clutch and replaced tailgate release solenoid
Unit 59	Replaced left hand front inner axle seal
Unit 52	Replaced voltage reducer and installed new spray setup
Unit 44	Repaired PTO oil leak, replaced cab airbag, repaired damaged air lines under cab, installed 4 extra air control switches, replaced DPF temp sensors, replaced speedo sensor, replaced jack shaft, replaced RHF shock, repaired bonnet mounts, replaced fuel level sender and replaced torque rod
Unit 01	Replaced engine sump, carried out service, repaired phone cradle and fitted yard tow hitch
Unit 38	Replaced engine mounts, replaced pogo stick and replaced torque rod bushes
Unit 02	Installed yard tow hitch
Unit 39	Replaced PTO hoses and repaired fuel tank
Unit 50	Repaired engine break and repaired beacon lights
Unit 53	Repaired mirror mounts
Unit 47	Replaced fan belts
Unit 55	Replaced driver's seat
Unit 49	Replaced PTO pump, repaired air tank, replaced shackle pins and bushes

Unit 41	Repaired battery isolator and replaced fan belts
<b>WORK CARRIED OUT ON TRAILERS</b>	
Unit 332	Repaired load cover
Unit 333	Repaired light wiring
Unit 270	Replaced spray pump and motor
Unit 436	Replaced springs, replaced handbrake lever and cable
Unit 241	Build sign rack
Unit 993	Repair stabilizing legs
Unit 490	Replaced pressure reducing valve, replaced ignition switch, replaced low water level float valve, replaced throttle cable and replaced hose wind in/out switch
Unit 492	Repair lights
Unit 330	Replaced pressure reducing valve
<b>WORK CARRIED OUT ON NAVMAN</b>	
Unit 50	Repaired screen cables
<b>WORK CARRIED OUT MOWERS AND TRACTORS</b>	
Unit 174	Resealed steering cylinder and replaced steering hoses
Unit 582	Replaced starter motor and wiring
Unit 584	Replaced hydraulic oil and filter
Unit 585	Removed and cleaned radiator
Unit 592	Replaced steering arm
<b>WORK CARRIED OUT ON MISCELLANEOUS</b>	
Unit 172 Loader	Replaced mirror, replaced komtrac aerial, repair air seat, carry out service and install pressure reducing valve in ripper circuit to slow the ripper operation
Unit 201 - Multi Tyre Roller	Replace door strut and door break
Unit 200 - Multi Tyre Roller	Replaced beacon light, carried out service and replaced front tyre
Unit 232 - Aerator	Replaced drive belt
Unit 203 – Multi Tyre Roller	Repaired oil leak and repaired A/C blower motor wiring
Unit 165 - Backhoe	Replaced worn hydraulic hoses, replaced intercooler hoses, replaced batteries, replaced cutting edges and replaced RH bucket crowd cylinder
Unit 177 - Backhoe	Repaired coolant leak
Unit 153 – Skid Steer	Replaced failed hydraulic hoses
Unit 191 – Drum Roller	Carried out service
<b>PLAN FOR DECEMBER</b>	
Carry out planned plant maintenance. Continue organising workshop, prepare for Christmas shutdown to maximise the shutdown time where possible.	

## Murweh Shire Flood Restoration Works – November Report

### Monthly Progress Report



Project Name	Murweh Shire September 22, January 24 and April 24 Flood Restoration Delivery		
Date	3 December 2024	Report Period	November 2024
Project Manager	Russell Hood		
Reporting To	Bruce Scott Jacob Barton Troy McQueen		

<b>1.</b>	<b>Current Status</b>
	<p>Overall progress for the Sept 22 event from the 22-23 year to the end of November 2024 as reported to QRA is 75%. There are 103 damage sites remaining under the Sept 22 event, primarily as follows:</p> <ul style="list-style-type: none"> <li>- Heavy formation grading and areas of gravel top-up on Mt Tabor and Khyber Roads;</li> <li>- Sealed Road pavement repairs in Charleville town and on Biddenham, Khyber and Nebine Roads.</li> </ul> <p>This work must be completed prior to 30 June 2025.</p> <p>Overall progress for the Jan and April 24 events from the 23-24 year to the end of November 2024 as reported to QRA is 21% for the 4 submissions that are approved to date. All damage assessment and submission development for these events is complete and lodged with QRA. There are 54 damage sites under the Jan 24 event and 1482 under the April 24 event. This work must be completed prior to 30 June 2026.</p>
<b>2.</b>	<b>Delivery</b>
	<ul style="list-style-type: none"> <li>o Grading was completed on Glenbrook Road for both the Sept 22 and April 24 events.</li> <li>o All restoration work on Wellwater, Greenstead and Belrose Roads was completed for the April 24 event on 14 November 2024.</li> <li>o Gravel was carted into Shelbourne Road for the April 24 event. Suffcon have been delayed commencing works on Noorooloo Road due to wet weather and will attempt to commence again Monday 9 December 2024.</li> <li>o Gravel has been ordered for Biddenham Road pavement repairs for the Sept 22 event and will be carted by Council onto 3 stockpile pads when weather permits.</li> <li>o Tenders for the Red Ward Road area have been received and a separate report for award of this tender has been prepared for the Council Meeting on 13 December 2024 for commencement in early 2025.</li> </ul>
<b>3.</b>	<b>Submissions</b>
	<ul style="list-style-type: none"> <li>o All submissions under the Sept 22 event are approved and the total approved funding for this event including project management, contingencies and escalation is \$11,783,608.</li> <li>o 4 submissions are approved for the Jan and April 24 events and another 10 submissions have been lodged with QRA at various stages of assessment. The total value of all submissions for both the Jan and April 2024 events including project management, contingencies and escalation is \$17M.</li> </ul>
<b>4.</b>	<b>Overall Program Progress</b>
	<ul style="list-style-type: none"> <li>o Sept 22 event overall program progress is 75% to end of November 2024.</li> <li>o Jan &amp; April 24 events overall program progress is 21% to end of November 2024 for the 4 submissions approved to date. This percentage will reduce when the balance of submissions are approved and included in the monthly reporting.</li> </ul>
<b>5.</b>	<b>Budget</b>
	<ul style="list-style-type: none"> <li>o Total claimed expenditure for the Sept 22 event to end of November 2024 - \$6,871,793</li> <li>o Estimated cost to complete - \$2,315,600</li> <li>o Estimated final cost - \$9,187,393</li> <li>o Total claimed expenditure for the Jan &amp; April 24 events to end of November 2024 - \$649,474</li> <li>o Estimated cost to complete - \$2,128,653 (4 approved submissions only)</li> <li>o Estimated final cost - \$2,778,127 (4 approved submissions only)</li> </ul>

# Monthly Progress Report



<b>6.</b>	<b>Reporting and Final Close-outs</b>
	<ul style="list-style-type: none"> <li>○ QRA monthly progress reports and payment claims have been lodged with QRA on 3/12/2024.</li> <li>○ Payment claims are being made each month where expenditure of a submission exceeds 30% upfront payment. Where submissions have reached 90% completion, no further payments will be made until the final close-out of the submission is done, when the final 10% will be paid.</li> <li>○ Submission MuSC.0031.2223C has been completed and the final close-out submission has been lodged with QRA with all completion photos and financial transactions. The final cost for this submission was \$745,265.</li> <li>○ Submission MuSC.0038.2223C has been completed and the final close-out submission has been lodged with QRA with all completion photos and financial transactions. The final cost for this submission was \$700,593.</li> <li>○ Submission MuSC.0034.2223C has been completed and the final close-out submission has been lodged with QRA with all completion photos and financial transactions. The final cost for this submission was \$528,678.</li> <li>○ Submission MuSC.0032.2223C has been completed and the final close-out submission has been lodged with QRA with all completion photos and financial transactions. The final cost for this submission was \$717,861.</li> <li>○ Submission MuSC.0040.2223C has been completed and the final close-out submission has been lodged with QRA with all completion photos and financial transactions. The final cost for this submission was \$1,014,051.</li> </ul>
<b>7.</b>	<b>Potential Risks and Issues</b>
	<ul style="list-style-type: none"> <li>○ Only works from the approved submissions for the Jan and April 24 events is being delivered to minimise Council’s risk of undertaking work that is not approved. There is sufficient approved work to keep ahead of the contractors currently engaged.</li> <li>○ Numerous submissions under the April 24 event have already been through compliance and technical assessment and are awaiting final approval from QRA.</li> </ul>



**SEPTEMBER 2022 EVENT FLOOD RESTRATION**

Asset / road name	Recommended Value	Claimed Expenditure	% Complete	Timing
Alfred Street	\$5,372.92	\$865.00	5%	Dec-24
Belrose Road	\$31,830.77	\$27,117.50	100%	
Gowrie Crossing Road	\$25,823.14	\$27,362.58	100%	
Greenstead Road	\$171,245.26	\$70,137.50	100%	
River Street	\$7,234.47	\$0.00	0%	Dec-24
Wellwater Road	\$1,218,192.93	\$693,926.17	100%	
Wills Street	\$5,425.84	\$0.00	0%	Dec-24
Bilbie Park Road	\$53,510.90	\$50,569.20	100%	
Bollon Road	\$520,837.10	\$256,735.00	100%	
Merrigang Road	\$10,828.06	\$8,710.00	100%	
Newstead Road	\$71,104.80	\$49,391.00	100%	
Noorooloo Road	\$731,306.49	\$266,560.52	100%	
Shelbourne Road	\$8,525.31	\$5,300.00	100%	
Old Tambo Road	\$551,237.37	\$674,629.44	100%	
Allendale Warrah Road	\$132,020.06	\$89,820.00	100%	
Borea Road	\$87,368.78	\$27,590.00	100%	
Clara Creek Road	\$208,600.87	\$113,257.00	100%	
Gundare Road	\$81,060.69	\$79,595.00	100%	
Joylands Road	\$11,166.96	\$12,922.50	100%	
Meigunya Access Road	\$35,189.61	\$34,420.00	100%	
Newholme Road	\$26,085.76	\$25,547.50	100%	
Ouida Downs Road	\$78,642.22	\$62,912.20	100%	
Valeravale Road	\$22,106.68	\$21,165.00	100%	
Woolabra Road	\$7,025.92	\$6,800.00	100%	
Balmacarra Road	\$38,245.44	\$35,525.00	100%	
Burrandilla Road	\$149,646.56	\$140,714.50	100%	
Croxdale Road	\$28,296.81	\$24,671.00	100%	
Lass O Gowrie Road	\$9,671.37	\$1,813.00	100%	
Lyons Road	\$7,697.09	\$6,925.00	100%	
Middle Creek Road	\$106,181.16	\$77,477.10	100%	
Pinnacle Road	\$1,345.45	\$1,840.00	100%	
Red Ward Road	\$332,964.12	\$155,500.02	100%	
Rhylstone Road	\$10,606.95	\$6,061.72	100%	
Wardsdale Road	\$227,531.32	\$178,892.78	100%	
Albury Road	\$15,962.30	\$7,440.00	100%	
Blackburn Road	\$31,199.02	\$29,325.00	100%	
Coolaman Road	\$4,820.47	\$2,550.00	100%	
De Warra Road	\$2,720.85	\$2,390.00	100%	
Dillalah Bridge Road	\$799.14	\$6,423.23	100%	
Dundee Road	\$13,174.04	\$10,180.00	100%	

Fortland Road	\$29,203.76	\$26,930.00	100%	
Glenbrook Road	\$36,417.91	\$61,085.90	100%	
Guestling Road	\$115,672.05	\$111,765.00	100%	
Gunnawarra Road	\$17,746.81	\$14,590.00	100%	
Hythe Road	\$159,137.92	\$158,135.00	100%	
Killarney Road	\$118,983.48	\$120,754.18	100%	
Murweh Road	\$85,055.84	\$84,600.00	100%	
Nebine Community Rd	\$108.97	\$0.00	100%	
Nebine Road	\$264,545.58	\$236,884.86	85%	Dec-24
Nebine Shortcut Road	\$1,995.29	\$1,700.00	100%	
No 7 Block Road	\$8,188.49	\$0.00	100%	
Wallal Riversleigh Road	\$171,519.79	\$136,470.00	100%	
Wheatleigh Road	\$86,010.23	\$44,045.00	100%	
Wyandra Boatman Road	\$30,881.72	\$0.00	100%	
Yanna Bridge Road	\$35,495.27	\$30,600.00	100%	
Biloola Road	\$92,498.59	\$55,781.59	100%	
Cooladdi Access Road	\$5,233.38	\$8,094.33	100%	
Cooladdi Langlo Road	\$331,521.85	\$279,791.73	100%	
Doobiblah Road	\$85,569.86	\$36,708.50	100%	
Glenallen Road	\$23,399.29	\$15,409.00	100%	
Langlo Mt Morris Road	\$276,833.03	\$88,591.50	100%	
Loddon East Road	\$17,045.81	\$11,316.00	100%	
Loddon West Road	\$26,043.65	\$34,196.24	100%	
Merrigol Road	\$16,636.57	\$15,673.00	100%	
Monamby Road	\$23,042.44	\$8,368.54	100%	
Nimboy Road	\$85,048.52	\$126,777.35	100%	
Norah Park Road	\$40,624.68	\$45,138.48	100%	
Old Quilpie Road	\$122,010.67	\$83,415.27	100%	
Old Ward Road	\$2,949.98	\$2,600.00	100%	
Ouida Road	\$2,176.68	\$0.00	100%	
Riccartoon Road	\$23,095.99	\$18,090.00	100%	
Wiringa Road	\$20,060.09	\$19,864.50	100%	
Wooyenong Road	\$58,252.00	\$26,148.00	100%	
Yarronvale Road	\$74,590.05	\$31,877.00	100%	
Adavale Road	\$340,190.93	\$280,979.62	100%	
Biddenham Road	\$1,935,722.62	\$166,332.56	10%	Jan-25
Cargara Road	\$10,701.98	\$13,930.52	100%	
Caroline Crossing Road	\$101,681.91	\$93,859.00	100%	
Cavanagh Street	\$46,493.95	\$34,081.20	100%	
Khyber Road	\$143,120.50	\$72,883.61	50%	Jan-25
Laguna Road	\$233,614.12	\$185,939.00	100%	

Main Street	\$442.93	\$426.48	100%	
Mt Tabor Road	\$199,990.73	\$14,027.62	10%	Jan-25
Raincourt Road	\$100,063.28	\$49,107.00	100%	
Oxford Downs Road	\$194,507.62	\$117,655.00	100%	
Perola Park Road	\$19,877.89	\$14,150.00	100%	
Project Management	\$886,998.48	\$599,959.41	65%	
<b>Total</b>	<b>\$11,783,608.18</b>	<b>\$6,871,793.45</b>	<b>93%</b>	
Weighted Percentage Complete from QRA Progress Report			75%	

**JANUARY & APRIL 2024 EVENTS FLOOD RESTORATION**

Asset / road name	Recommended Value	Claimed Expenditure	% Complete	Timing
Belrose Road	\$63,546.60	\$44,657.93	100%	
Greenstead Road	\$65,942.09	\$42,244.87	100%	
Wellwater Road	\$631,164.95	\$406,203.71	100%	
Adavale Road	\$7,830.18	\$2,048.45	25%	Dec-24
Bollon Road	\$141,167.76	\$0.00	0%	TBC
Caroline Crossing Road	\$10,198.89	\$15,965.36	100%	
Meigunya Access Road	\$4,535.42	\$0.00	0%	TBC
Mt Tabor Road	\$612,785.06	\$0.00	0%	TBC
Bilbie Park Road	\$5,055.99	\$0.00	0%	Jan-25
Merrigang Road	\$4,333.71	\$0.00	0%	Jan-25
Noorooloo Road	\$827,761.61	\$0.00	0%	Dec-24
Shelbourne Road	\$58,393.88	\$1,072.09	2%	Dec-24
Bakers Bend Road	\$11,809.01	\$0.00	0%	Mar-25
Croxdale Road	\$35,933.60	\$0.00	0%	Apr-25
Glenbrook Road	\$8,125.68	\$841.60	100%	
Guestling Road	\$21,487.93	\$0.00	0%	Jan-25
Hythe Road	\$101,140.03	\$0.00	0%	Feb-25
Murweh Road	\$16,789.01	\$0.00	0%	Jan-25
Palmers Road	\$9,570.26	\$0.00	0%	Mar-25
Wallal Riverleigh Road	\$105,415.74	\$0.00	0%	Mar-25
Wheatleigh Road	\$32,311.17	\$0.00	0%	Feb-25
Yanna Bridge Road	\$13,007.69	\$0.00	0%	Jan-25
Project Management	\$228,069.41	\$136,440.00	10%	Exp \$194,443.07
<b>Total</b>	<b>\$3,016,375.67</b>	<b>\$649,474.01</b>	<b>23%</b>	
Weighted Percentage Complete from QRA Progress Report			21%	

**LINK TO CORPORATE PLAN**

- 1.1.1 Council has in place strategic decision-making frameworks to identify, prioritise, and meet current and future needs .
- 2.4.1 Road and street infrastructure investment is strategic and effective to accomplish maintenance priorities and development opportunities

**ATTACHMENTS**

- 1. **Engineering Services Costing Report** [↓](#)



**12.2 PROCUREMENT OF CONTRACTOR - PACKAGE MUSC-5 RED WARD AREA**

**Author:** Director Engineering Services  
**Authoriser:** Chief Executive Officer

**RECOMMENDATION**  
 That Council delegates authority to the CEO to enter into a Contract with Russell’s Grader Hire Pty Ltd for April 2024 Flood Restoration Delivery (flood damage works) for Package MuSC-5 on Red Ward, Middle Creek, Black Ward, Balmacarra, Creswell Access and Burrandilla Roads.

**BACKGROUND**

**Purpose**

Appoint a civil construction contractor to undertake flood damage restoration works on Red Ward, Middle Creek, Black Ward, Balmacarra, Creswell Access and Burrandilla Roads for the April 2024 flood event, with all costs eligible to be claimed under the Disaster Recovery Funding Arrangements (DRFA).

**Discussion**

Tenders for flood restoration works on Red Ward, Middle Creek, Black Ward, Balmacarra, Creswell Access and Burrandilla Roads have been received from four (4) civil contractors from Council’s Hire of Plant and Equipment preferred supplier arrangement for flood restoration 2024-25. Summary of the tenders received is as follows, with all pricing exclusive of GST:

Murweh Shire Council  
 April 2024 Flood Damage Restoration - Package MuSC-5  
 Red Ward, Middle Creek, Black Ward, Balmacarra, Creswell Access and Burrandilla Roads

Treatment	Quantity	Unit	Tenderer							
			Russell’s Grader Hire		R & R Tickell		Suffcon		Schmidt Plant Hire	
			Tender Rate	Tender Amount	Tender Rate	Tender Amount	Tender Rate	Tender Amount	Tender Rate	Tender Amount
Bulk excavate surplus material and remove from site	24	m3	\$90.00	\$ 2,160.00	\$ 27.50	\$ 660.00	\$57.54	\$ 1,380.96	\$42.50	\$ 1,020.00
Bulk fill - imported	384	m3	\$26.50	\$ 10,176.00	\$ 25.10	\$ 9,638.40	\$54.80	\$ 21,043.20	\$42.50	\$ 16,320.00
Gravel Resheeting 100mm	93	m3	\$39.50	\$ 3,673.50	\$ 55.00	\$ 5,115.00	\$52.99	\$ 4,928.07	\$30.90	\$ 2,873.70
Heavy formation grading	28300	m	\$9.40	\$ 266,020.00	\$ 9.00	\$ 254,700.00	\$9.24	\$ 261,492.00	\$12.35	\$ 349,505.00
Heavy formation grading incorporating 75mm of imported material	1289.63	m3	\$27.60	\$ 35,593.65	\$ 50.50	\$ 65,126.06	\$49.28	\$ 63,552.72	\$40.30	\$ 51,971.89
Heavy shoulder grading - incorporating 50mm of imported material	220	m	\$26.50	\$ 5,830.00	\$ 41.50	\$ 9,130.00	\$	-	\$13.00	\$ 2,860.00
			\$ 323,453.15		\$ 344,369.46		\$ 352,396.95		\$ 424,550.59	
Available Start Date			13/01/2025		6/01/2025		12/01/2025		1/04/2025	
Planned Completion Date			14/02/2025		7/02/2025		5/02/2025		1/07/2025	
Comments			Compliant Tender		Compliant Tender		Compliant Tender		Compliant Tender	

**Tender Assessment**

All offers received have all been assessed as compliant tenders, in that all pricing requested has been provided and rates include all specification requirements included in the preferred supplier arrangement. All these contractors have substantial experience with the delivery of flood damage restoration works in south-west Queensland and assessed as capable of delivering the scope of works.

Tenders have been assessed in compliance with Council’s 2024-25 Procurement Policy on the same criteria as previous packages of works as follows:

Evaluation Criteria	Weighting
Price	50%
Experience	15%
Past Performance	15%
Timing	10%
Local Content	10%

All evaluation criteria were scored between 1 and 5, with 1 being the lowest score. The pricing score was calculated by comparison of tender amounts against the average of all tenders and the lowest tender amount scoring 5. The other criteria were assessed on the following basis:

Score	Experience	Past Performance	Timing	Local Content
1	Well Below Average	Well Below Average	Within 12 months	Outside Qld
2	Below Average	Below Average	Within 6 months	In Queensland
3	Average	Average	Within 3 months	Southern Qld
4	Above Average	Above Average	Within 2 months	In Adjoining Council
5	Well Above Average	Well Above Average	Within 1 month	In Murweh Shire

The raw scoring had the above weighting applied and the summary of total weighted scores for all tenders and there subsequent ranking is as follows, with 5 being the highest possible overall score:

Tenderer	Russell's Grader Hire	R & R Tickell	Suffcon	Schmidt Plant Hire
Score	4.9	4.6	4.6	4.0
Rank	1	2	3	4

The tender assessment demonstrates that Russell's Grader Hire scored the highest overall and is the lowest tenderer.

It is therefore recommended that the offer from Russell's Grader Hire, being the highest assessed score and lowest tender be accepted. Russell's Grader Hire have delivered flood damage works for Murweh Shire in recent years and are familiar with Council's requirements and expectations. The crew is available to commence in mid-January 2025 and complete the works by mid-February 2025, weather permitting.

**Consultation**

Tenders were received from 4 contractors on Council's Hire of Plant and Equipment preferred supplier arrangement for the flood restoration 2024-25 as per Council resolution 110/24 from the Ordinary Meeting on 21 June 2024.

**Financial Risks**

The works under this package are 100% funded by Disaster Recovery Funding Arrangements (DRFA) administered by the Queensland Reconstruction Authority (QRA).

**Environmental Risks**

N/A

**Social Risk**

N/A

**Legal Risk**

N/A

**LINK TO CORPORATE PLAN**

- 2.4.1 Road and street infrastructure investment is strategic and effective to accomplish maintenance priorities and development opportunities
- 2.1.1 No loss of life or property, critical infrastructure is protected, and economic impacts are minimised from natural disasters

**ATTACHMENTS**

**Nil**



## 13 ECONOMIC DEVELOPMENT

### 13.1 ECONOMIC DEVELOPMENT REPORT - NOVEMBER 2024

**Author:** Director Economic Development

**Authoriser:** Chief Executive Officer

#### RECOMMENDATION

That Council receives and notes the November Economic Development Report as presented.

#### BACKGROUND

#### BACKGROUND

##### 1. PROJECT UPDATES

###### **Outback Museum of Australia**

This is the final project of the Building Better Regions Funding that Council was successful in obtaining in 2022. The funded works (Stage 1 of the facility) will be completed at the end of the year and financially acquitted at the end of January 2025. Stage 2 plans have already been drawn up for future funding initiatives. This stage will focus on increasing the number of enclosed spaces and installation of displays, equipment and technology.

###### **Cluster Fencing**

310 kms of the subsidised 411kms installation has currently been completed by the five cluster Associations of Loddon, Reynella; Yanna; Myendetta and Nive. Loddon has been granted an extension of time for completion by October 2025 and is progressing with the installation process.

###### **Cosmos Centre Upgrade**

The successful contractor, Xzibit, was on site for 2 days at the end of November and have consulted with the Cosmos coordinator and staff on priorities for the internal refit of equipment and new installations. Works will now commence on design, research, installation and visitor flows within the building.

###### **Earth Check Destination Sustainability Certification.**

Murweh Shire Council has now received its Silver Certification as a 'sustainable destination'. Marketing material has been made available for council promotions and advertising.

Part of the certification process includes the posting of all the sustainable documentation on Council's website. The link for this is: [-https://www.murweh.qld.gov.au/services/sustainabletourism](https://www.murweh.qld.gov.au/services/sustainabletourism)

###### **Inter Modal Freight Hub Study - Rural Economic Futures Fund**

A recommendation has now been made to Council for the appointment of a contractor for delivering the Intermodal Rail Freight Study (Charleville & Roma Terminals).

The feasibility study will include Freight data, Future demand, Capacity constraints, Decarbonisation, Productivity, Sustainability, and the Business case will also be produced to create a working model with emphasis on value added services, employment, training opportunities, cost efficiencies and price of freight.

**2. FUNDING SUBMISSIONS AWAITING CONFIRMATION**

- Community Energy Upgrade Program - (Solar Installations)
- Charleville Airport: - Upgrade to Taxiways and Apron areas.
- SES – Outside respite BBQ Area
- Queensland Remembers Fund - for the restoration of the Charleville Memorial area at the town hall. Work requirements currently being prioritised and costed
- Stage 2 of the Outback Museum project.
- Country University Centre for Charleville.

**3. FUNDING APPROVED**

- Welcome to Charleville 2025
- SES Mobile Kitchen

**4. ACTIVITIES**

- CCTV camera issues and responsibilities
- Intermodal Freight Study evaluations and Contracts
- Earth check financial acquittals and invoicing
- Royal Flying Doctor
- Local Business sample survey

**5. GENERAL**

- Project reporting, budgets and authorisations.

**6. MEETINGS**

- Department of Industry, Science & Resources. AI vehicle research
- Department of State Development
- Balonne Shire Council – Business Group Engagement Strategy
- Charleville Neighbourhood Centre
- Maranoa Council – Intermodal Freight Study
- SWROC Economic Development
- Tennis Queensland
- Blair Batts Consulting
- Department of Transport & Main Roads
- Australia Rail Track Corporation
- Neighbourhood Centre

**LINK TO CORPORATE PLAN**

- 1.1.1 Council has in place strategic decision-making frameworks to identify, prioritise, and meet current and future needs .

**ATTACHMENTS**

Nil

**13.2 INTERMODAL FREIGHT HUB STUDY - SUCCESSFUL TENDERER**

**Author:** Director Economic Development  
**Authoriser:** Chief Executive Officer

**RECOMMENDATION**  
 That Council accepts the Tender from 'WSP Australia Pty Ltd' for the value of \$402,860 exclusive of GST to conduct the Queensland State Government funded feasibility study and business case for an Inland Ports Precinct in Charleville and Roma, and for the transitioning of future freight from road onto the rail network

**BACKGROUND**

**Purpose**

Funding from the Regional Economic Futures Fund has been allocated to Murweh Shire Council to deliver a study and business case for the establishment of an Intermodal Freight Hub (Inland Port Precinct) in Roma and Charleville. This study will also look at the advantages of moving future freight from road to rail.

**Discussion**

Following a comprehensive tender process through Vendor Panel and by direct invite, the Company 'WSP Australia Pty Ltd' was selected by the panel of representatives from Maranoa and Murweh Shire Council. The contract will be for \$402,860 with the study due for completion by August 2025.


















WSP is experienced in this area of logistics including amongst other studies: -

- Network modelling and infrastructure design for the Western Sydney Freight line and Intermodal Terminal
- Heavy Vehicle Assessment for the Department of Transport & Main roads
- Inland Rail investment strategy for the Department of Transport & Main roads.
- Consolidated freight commodity and economic forecasting for NSW Port Kembla, Hunter Freight and western Sydney freight line

**Tender Process**

Expressions of Interest were originally sought through the Local Government procurement portal, Vendor Panel, for companies wishing to present a full tender for the works. Seven companies were identified. Only WSP expressed an interest in tendering. Other recommendations were sought from Government Departments and another company GHD accepted the invitation to tender. Full tender documentation was forwarded to both companies and received for evaluation within an extended deadline.

**Name:** Business and Feasibility Study - Inland Port Precincts & Transitioning of new Freight to Rail  
**Ref:** VP428373

SUPPLIER DETAILS		NOTIFIED	DATE FIRST READ	SUPPLIER RESPONDED
1	 <b>WSP AUSTRALIA PTY LIMITED</b> (previously known as WSP Australia Pty Ltd) Business Management & Consulting Services LB309	 Yes	 19/Sep/2024 03:24 PM	 Responses received
2	 <b>Hartecs Group Pty Ltd</b> Planning, Surveying, Design & Architecture LB335	 Yes	 30/Sep/2024 10:26 AM	 None
3	 <b>KERRY DOSS CONSULTING</b> Planning, Surveying, Design & Architecture LB335	 Yes	 01/Oct/2024 08:31 AM	 Declined to respond
4	 <b>PREMISE AUSTRALIA PTY LTD</b> Planning, Surveying, Design & Architecture LB335	 Yes	 01/Oct/2024 09:25 AM	 None
5	 <b>Mecone Group Pty Limited</b> Planning, Surveying, Design & Architecture LB335	 Yes	 02/Oct/2024 04:54 PM	 Declined to respond
6	 <b>Morgan Wilson Planning Consultant</b> Planning, Surveying, Design & Architecture LB335	 Yes	 23/Sep/2024 10:19 AM	 None
7	 <b>Modai Planning Pty Ltd</b> Planning, Surveying, Design & Architecture LB335	 Yes	 19/Sep/2024 06:26 PM	 None

Tenders Received			
WSP	\$402,860	ex gst	Meeting all criteria
GHD	\$399,037	ex gst	Non-conforming tender

WSP was judged to be the successful tenderer by representatives of Maranoa and Murweh Shire Council tender evaluation panel.

**Consultation**

State Government and Maranoa Regional Council

**Financial Risks**

Nil 100% funded project

**Environmental Risks**

Nil

**Social Risk**

Unlikely. There will be stakeholder and community engagement during the course of the study

**Legal Risk**

Nil

**LINK TO CORPORATE PLAN**

1.1.1 Council has in place strategic decision-making frameworks to identify, prioritise, and meet current and future needs .

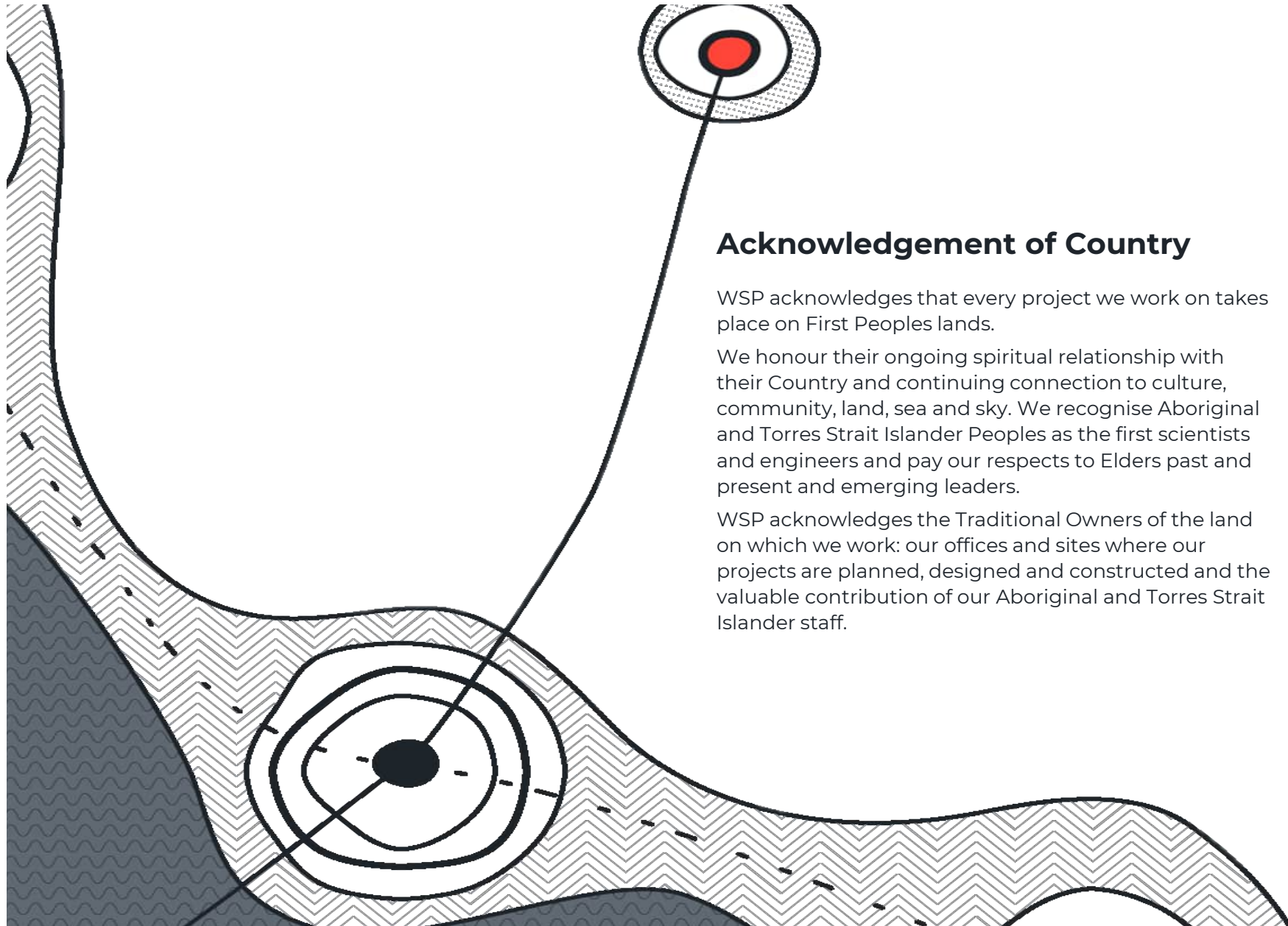
**ATTACHMENTS**

1. **WSP Business and Feasibility Study Proposal - Inland Port Precincts** [↓](#)



## Business and Feasibility Study - Inland Port Precinct & Transition of Future Freight to Rail (Charleville & Roma)

Warweh Shire Council and Maranoa Regional Council



## Acknowledgement of Country

WSP acknowledges that every project we work on takes place on First Peoples lands.

We honour their ongoing spiritual relationship with their Country and continuing connection to culture, community, land, sea and sky. We recognise Aboriginal and Torres Strait Islander Peoples as the first scientists and engineers and pay our respects to Elders past and present and emerging leaders.

WSP acknowledges the Traditional Owners of the land on which we work: our offices and sites where our projects are planned, designed and constructed and the valuable contribution of our Aboriginal and Torres Strait Islander staff.



WSP // Tender Submission // PP218769 // Business and Feasibility Study - Inland Port Precinct & Transition of Future Freight to Rail (Charleville & Roma)

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John Nicholson,  
Murweh Shire Council  
95 Alfred St  
Charleville, Queensland 4470

WSP Australia Pty Limited  
900 Ann Street, Level 12  
Brisbane, 4006  
Australia

Dear John,

Thank you for the opportunity to provide a tender for the Business and Feasibility Study - Inland Port Precincts & Transitioning of new Freight to Rail.

WSP brings a wealth of relevant experience and a strong commitment to aiding development in Queensland. WSP has a deep understanding of the area and appreciates the potential growth opportunities including for freight supply chains, including the future transition to rail and the opportunities for multimodal inland freight developments.

The Murweh Shire and Maranoa Regional areas can serve as hubs for future economic growth and can serve as a vital connection point for inland freight operations. Key regional hubs such as Roma and Charleville have the opportunity to be major connections between the south-west Queensland corridor and other destinations such as Brisbane, connecting local industries such as agriculture to a range of customer destinations.

The key elements in our response include:

**Freight Specific Expertise:** WSP hosts many industry-leading freight SMEs, making us uniquely positioned to assist the Murweh Shire Council to develop their vision. Our proposed team have a proven track record of delivering freight chain and economic analysis to a diverse range of clients, as demonstrated by our similar studies attached. WSP hosts industry leading freight SMEs, such as our freight lead **Kanya Raj** who has extensive freight economics and forecasting experience, **Sam Potts** who will lend his comprehensive knowledge of multimodal freight to the study, and **Todd Webster** who is our Queensland-based rail freight expert and has 20 years' of industry experience.

**Local Expertise:** We understand the importance of having a team with a deep connection to Queensland's communities and local contexts. Our proposed stakeholder engagement team is entirely based in Queensland, with our freight team being supported by local personnel such as **Briana Shea**. Our team also has vast experience in working on infrastructure projects in Regional Queensland, including our stakeholder engagement team comprising of **Kirsten Ruckert** and **Stephanie Malone**, and understand the close relationship and potential opportunities that future inland port infrastructure will bring to local communities such as in Roma and Charleville.

**Experienced Project Leadership:** As project manager, I have extensive financial and commercial analysis experience, having over 18 years' experience in providing infrastructure planning and strategic advice to clients, whilst being your first point of contact to ensure that our delivery approach perfectly aligns with your needs. Further, our project director **Kerrin Roberts** will lend her vast knowledge of freight infrastructure planning to the project, whilst being a trusted contact to maximise project results whilst helping Council realise the future benefits that these future precincts could bring.

We look forward to collaborating with the Murweh Shire Council and Maranoa Regional Council to bring their vision to fruition. Please find attached our detailed response.

Regards,

Laura O'Brien

Team Executive, Strategic Advisory









## Our interest in conducting this study

We would relish the opportunity to work with the Murweh Shire Council and the Maranoa Regional Council to help develop their inland port precinct.

WSP understands the potential future economic opportunities that could be provided to the communities of Roma and Charleville from the development of the inland port precincts, and we believe we are the perfect partner to guide the feasibility study and business case.

WSP is a proven industry leader in guiding client results for freight developments, exemplified by our collaborations with clients at all levels of government including Department of Transport and Main Roads (TMR), Transport for New South Wales (TfNSW), as well as prior engagement with the Maranoa Regional Council.

We understand the regional contexts that will drive industry and community buy-in, and look forward to collaborating the Maranoa Regional and Murweh Shire Councils to realise their social, economic, and environmental aims for the inland port precincts.





Our team's  
experience  
and capacity



## Demonstrated capability and experience – Key Team

The indicative nominated team has a depth of relevant expertise and availability to undertake this scope of works. We are confident in our proposed team's ability to deliver high-quality strategic analysis and advice. CVs for all nominated staff are also provided in Appendix A. .

WSP is pleased to provide an experienced, delivery-focused team, full of individuals that have demonstrated an effective track-record of meeting client goals and standards, across Queensland and the nation more broadly. Our team for the project is detailed below.

### Leadership Team

**Kerrin Roberts** and **Laura O'Brien** bring extensive experience in infrastructure planning, freight analysis, economics and coordination. Their leadership will ensure effective project management throughout the engagement. Their expertise will contribute to seamless integration, engagement and alignment with Murweh Shire and Maranoa Regional Council's goals.

The core delivery team are all experienced consultants who each bring the skills required to deliver this project.

### Freight Workstream

- **Kanya Raj:** Kanya's expertise in freight and financial economics, as well as her experience in leading impactful business case analyses will allow for the economic feasibility of the precincts to be accurately quantified. She will leverage her recent experience on TfNSW's Consolidated Freight Studies project.
- **Briana Shea:** Briana will have significant influence on the economic analysis of the project, providing her experience with freight analysis and financial decision making to the engagement.

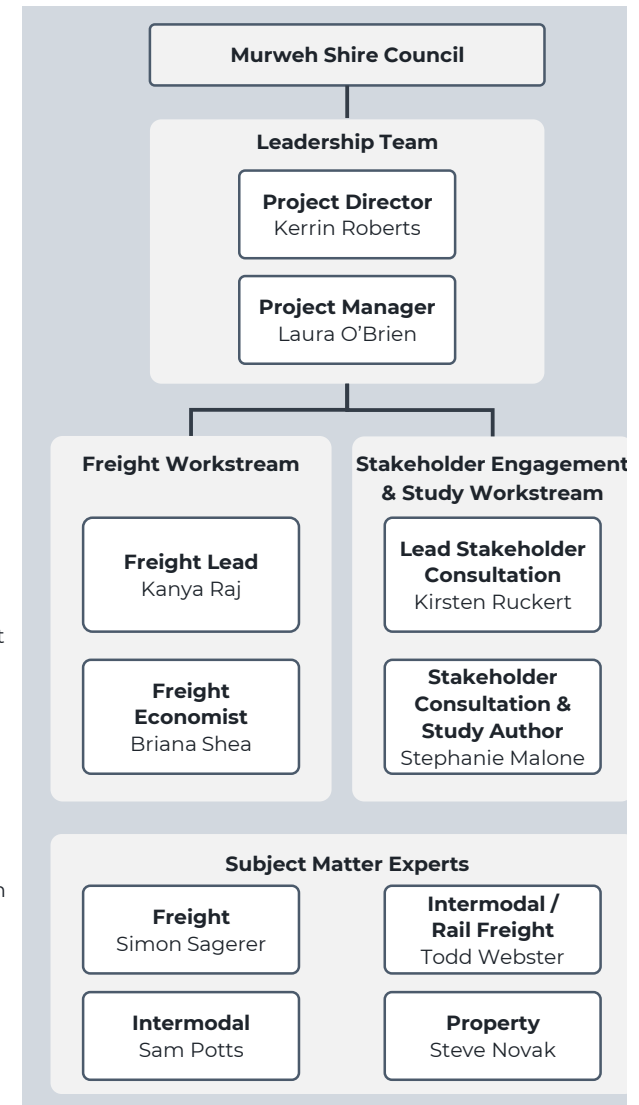
### Stakeholder Engagement

- **Kirsten Ruckert:** Kirsten's experience in stakeholder engagement, knowledge of navigating political and policy complexity, as well as her prior experience in leading engagement with local governments including the Maranoa Regional Council make her the ideal stakeholder engagement lead for the project.
- **Stephanie Malone:** Stephanie's proficiency and expertise in business case development, as well as her vast experience in leading successful client and stakeholder collaborations, will enable her to gauge sentiment from industry and local communities alike and translate stakeholder insights into project results.

### Subject Matter Experts

A key element of why you should choose WSP for this engagement is the ability to draw upon the experience of Subject Matter Experts (SMEs), the below are all leads in their fields:

- **Simon Sagerer (Freight):** Simon holds extensive knowledge and an in-depth understanding of freight demand and economics, which will maximise the accuracy and overall impact of the feasibility study.
- **Todd Webster (Rail Freight):** Todd's expertise in rail freight operations and intermodal terminal make him the ideal SME to optimise logistics and connectivity.
- **Sam Potts (Intermodal / Rail Freight):** Sam's knowledge of intermodal freight systems ensures efficient movement of goods. Sam's intricate knowledge of the freight industry, exemplified by his contributions to projects such as TfNSW's Consolidated Freight Studies project, will ensure that the projects can incorporate industry leading insight.
- **Steve Novak (Property):** Steve's significant experience in major Queensland property projects, as well as his 24 years' experience in infrastructure and development, positions him well to address property-related











## Demonstrated Capability and experience – Core Team





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Resource	Role & location	Experience & responsibilities
 <b>Kerrin Roberts</b>	<b>Project Director</b> Brisbane based	Kerrin is a Principal Project Manager with 20 years' experience of working on the delivery of complex multi-disciplinary major rail infrastructure projects in the UK and in Australia. She has extensive knowledge of both design and delivery of rail systems and station assets, and recent experience delivering new rail alignments in both greenfield sites and brownfield alignments. Her experience spans concept development through detailed design and into construction and handover to operations. Kerrin's recent experience on freight, rail yard and intermodal opportunities, such as on the Brisbane Freight Terminal Concept Study, allow her to steward the project efficiently.  As Project Director, she will support and guide the Project Team, providing strategic direction and oversight.
 <b>Laura O'Brien</b>	<b>Project Manager</b> Brisbane based	Laura is a Senior Principal of WSP's Infrastructure Advisory team with over 18 years' experience providing infrastructure planning and strategic advice to clients. Laura's areas of technical expertise include the provision of financial, commercial, strategic and procurement advice as well as delivering projects throughout various stages of the infrastructure lifecycle. She is skilled in business case development, having delivered key components of over 30 business cases for Government, including the Toowoomba to Brisbane Passenger Rail Preliminary Business Case.  As Project Manager, Laura will be your day-to-day contact, focused on a collaborative delivery approach, driving high-quality outcomes.
 <b>Kanya Raj</b>	<b>Freight Lead</b> Sydney based	Kanya is an Economist with over 8 years of experience in economic evaluation. She has worked across a broad range of transport projects, including developing business cases and key analysis such as financial and economic assessments, regulatory and program reports and model reviews. Kanya's recent work on TfNSW's Consolidated Freight Studies exemplifies her deep knowledge of freight economics. Kanya has demonstrated experience in estimating and reporting project benefits, as well as a strong understanding of requirements for project appraisal.  As Freight Lead, Kanya will bring her extensive knowledge and understanding of freight demand and economics to the engagement.
 <b>Briana Shea</b>	<b>Freight Economist</b> Brisbane based	With 5 years of experience in economic consulting, Briana has proven proficiency in the areas of cost-benefit analysis, economic and financial modelling, business case development, supply chain analysis, freight demand analysis and economic impact analysis. She specialises in economic and financial analysis to support the development of transport business cases, identifying and quantifying demand and key benefit streams.  As Freight Economist, Briana will play a key role in delivery of the project and bring her experience with freight analysis to the engagement.
 <b>Kirsten Ruckert</b>	<b>Lead Stakeholder Consultation Manager</b> Brisbane based	Kirsten is a Strategy Consultant with 29 years of experience leading and facilitating executives and teams to navigate complexity and respond to continuous change. Kirsten specialises in stakeholder engagement and has a deep understanding of the machinery of government and how to navigate political and policy complexity to achieve outcomes, exemplified by her role on the Inland Freight Route Investment Strategy.  In her role as Lead Stakeholder Consultation Manager, Kirsten will engage with the relevant stakeholders for the project, to understand the required outcomes and issues.
 <b>Stephanie</b>	<b>Stakeholder Consultant &amp; Study Author</b> Brisbane based	Stephanie is a Senior Consultant with over 7 years' experience advising clients on infrastructure projects. Her proficiency in business case development allows her to convey project findings, insights, and recommendations to stakeholders in a clear and concise manner. Stephanie possesses a unique talent for developing compelling project narratives that engage and inform diverse audiences. She has extensive knowledge in investment frameworks and collaborates with clients to guide them through the gating process and associated requirements. Her role on the Inland Freight Route Investment Strategy demonstrates her ability to turn stakeholder sentiment into actionable insights.  In her role as Stakeholder Consultant and Study Author, Stephanie will support Kirsten with engagement with relevant



## Demonstrated Capability and experience – Subject Matter Experts

Resource	Role & location	Experience and responsibilities
 <b>Simon Sagerer</b>	<b>Subject Matter Expert: Freight</b> Sydney based	<p>Simon is an infrastructure economist with 15 years of experience. His work focusses on strategic assessment of the likely demand and associated economic effects of major infrastructure assets ranging from roads and railways, airports and pipelines to urban redevelopment. He has been responsible for developing and delivering forecasting and valuation models to inform commercial strategies, business cases, due diligence processes and expert witness statements.</p> <p>As a key freight SME Simon will bring his extensive knowledge and understanding of freight demand and economics to the engagement.</p>
 <b>Todd Webster</b>	<b>Subject Matter Expert: Rail Freight</b> Brisbane based	<p>Todd is a Senior Project Manager and RPEQ with 20 years of experience across multiple disciplines of civil engineering including roads, railways, structures, earthworks, utilities and water infrastructure, Todd has had exposure to a wide range of projects in both the design and construction phases. He has demonstrated successful project delivery across a variety of contract models.</p> <p>Todd will act as key SME for elements related to rail freight.</p>
 <b>Sam Potts</b>	<b>Subject Matter Expert: Multimodal Freight</b> Sydney based	<p>Sam is an Economist with 12 years of experience in transportation, freight, rail planning, policy and management consulting, Sam excels at independent problem-solving informed by macroeconomic thinking and business analytics. His technical capabilities include Business Case development, Strategy and Policy, Stakeholder Engagement, Business Process Improvements, Urban Planning and Property Economics. Sam has been involved in a range of tasks relating to freight and regional rail services. Sam was a member of the Freight Working Group which involved representatives of Transport for NSW, Sydney Trains and the Asset Standards Authority.</p> <p>Sam will act as key SME for elements related to multimodal.</p>
 <b>Steve Novak</b>	<b>Subject Matter Expert: Property</b> Brisbane based	<p>Steve is a WSP Director who leads the National Civil Team. He is a Chartered Civil Engineer with over 24 years' experience in infrastructure and development. He has worked on projects such as the remediation of brownfield sites, the design and construction of civil infrastructure schemes with public and private sector clients, and greenfield developments. Steve has extensive experience in the building development and infrastructure sector and provides knowledge and appreciation of complex sites, exemplified by his contributions to the Willowbank Industrial Precinct. His experience and capabilities ensure coordination and innovation on all projects.</p> <p>Steve will act as key SME for elements related to property development.</p>



## Availability Matrix

The nominated team has the availability to meet your project needs relevant to each role on this engagement. The below table details the team’s availability over the next year and beyond.

Member	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep - beyond
<b>Kerrin Roberts</b>	40%	40%	40%	40%	50%	50%	50%	60%	60%	60%	60%	60%
<b>Laura O'Brien</b>	50%	50%	50%	50%	60%	60%	70%	70%	70%	70%	70%	70%
<b>Kanya Raj</b>	70%	70%	70%	70%	70%	70%	80%	80%	80%	80%	80%	80%
<b>Briana Shea</b>	70%	70%	80%	80%	80%	80%	80%	80%	80%	80%	80%	80%
<b>Kirsten Ruckert</b>	40%	40%	40%	40%	40%	40%	40%	40%	40%	40%	40%	40%
<b>Stephanie Malone</b>	50%	50%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%
<b>Todd Webster</b>	20%	20%	20%	20%	30%	30%	40%	40%	40%	40%	40%	40%
<b>Sam Potts</b>	20%	20%	20%	20%	30%	30%	40%	40%	40%	40%	40%	40%
<b>Simon Sagerer</b>	40%	40%	40%	40%	40%	50%	50%	50%	50%	50%	50%	50%
<b>Steve Novak</b>	20%	20%	20%	20%	20%	20%	30%	30%	30%	30%	30%	30%

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Freight  
Logistics  
Capability  
and Expertise





## Evidence of similar studies

### Consolidated Freight Studies

#### Client: Transport for New South Wales

**Project overview:** WSP has been engaged by Transport for NSW (TfNSW) to undertake consolidated freight studies across four key NSW freight topics – the Western Sydney Freight Study (WSFS), Port Kembla Rail Access Development (PKRAD), Hunter Freight Study, and the Western Sydney Freight Line (WSFL).

Through the input of key in-house personnel, WSP is delivering insightful freight demand modelling updates and 40-year transport network infrastructure needs assessment. The CFS project will enable New South Wales to prepare their freight network for future levels of demand whilst maximising economic and environmental outcomes.

**Stakeholder engagement:** WSP is conducting comprehensive stakeholder engagement for the CFS project. Testing and verifying potential assumptions is key to establishing confidence in the modelling, which is why our approach features the following components:

- Leveraging our existing relationships to gain unique insight and intelligence.
- Developing a tailored survey and Dashboard for stakeholders before consultation to develop project buy in, and test assumptions, expected volumes and requirements.
- Assessing the impact of potential green energy hubs and other regional policy initiatives.

**Commodity & economic forecasting:** WSP is using findings and assumptions from stakeholder engagement to form a comprehensive picture of commodity and economic forecasts. In developing these forecasts, our team of forecasters and economists will leverage our understanding of existing NSW freight dynamics including relevant commodities, locations, and transport networks, as well as insights into future trends and global influences.

**Outputs & final reporting:** WSP will collaborate closely with TfNSW to get their input and buy in for infrastructure solutions. We will also be estimating high level costs and benefits across NSW, which will allow to communicate new enhancements effectively with TfNSW.

This will support the narrative highlighting the importance of investment in freight for productivity, the environment and society.

WSP will also be primarily responsible for compiling all findings of the freight studies into a series of final reports for each of the freight areas. This will support future planning and feed into business cases for TfNSW.

#### Applicability of our experience:

- WSP is demonstrating the ability to deliver freight demand modelling that plays within the transport network.
- WSP has an appreciation of the complexities surrounding freight demand analysis





## Evidence of similar studies

### Willowbank Development and Ebenezzer Intermodal Terminal

#### Client: Economic Development Queensland (EDQ)

**Project overview:** 400ha Greenfield development to instigate industrial development in the Willowbank Industrial Park that interfaces with Inland Rail to the north. First stage of the Willowbank Development is the delivery of 50ha precinct that is fully serviced and access taken from Cunningham Highway to the east.

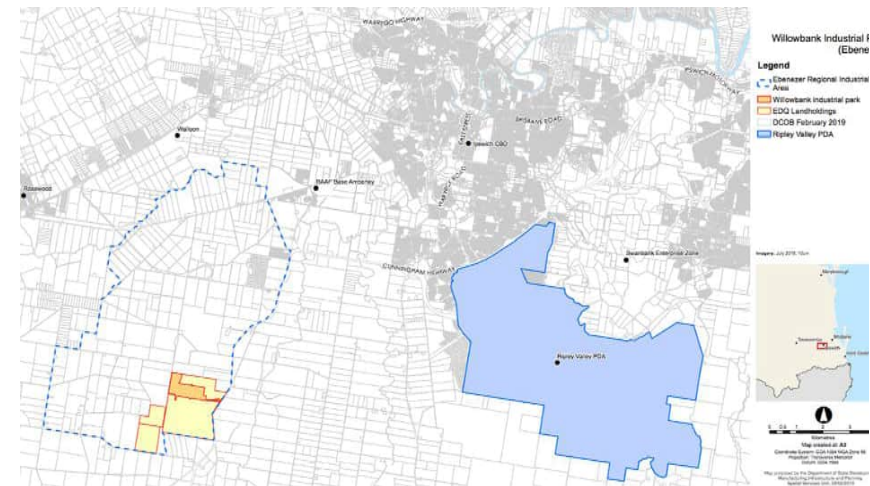
**Role:** WSP has been working closely in collaboration with EDQ on this site since 2010 for the Willowbank Industrial Park development of approximately 400ha and more recently the Ebenezzer Intermodal Terminal options across the precinct. The Willowbank Industrial Park entailed an industrial subdivision (detailed design) for roads, services and earthworks as well as a new intersection of the Cunningham Highway to meet TMR requirements. Ecological assessments and environmental approvals have been undertaken. Works also included infrastructure agreements with Urban Utilities and consultation with Energex for new power supply.

WSP also conducted a high-level terminal assessment of the site to identify a preferred layout option for an Intermodal Terminal that would connect to the Inland Rail corridor and meet future freight demand. WSP used its PRIME modelling software to assess the capacity, capital and operating costs of various intermodal terminal layout options to ascertain a preferred layout. WSP identified development layout options that would provide for an intermodal terminal that would potentially meet future freight demand generated by the Inland Rail and to maximise available industrial land for development. In meeting this objective the earthworks impacts were also taken into account.

WSP considered terminal layouts that could meet the following capacity - 350,000 TEU, 600,000 TEU and 1 Million TEU. WSP reviewed its PRIME modelling conducted in its original report to confirm that these layouts were operationally efficient and would meet the levels of capacity identified.

#### Applicability of our experience:

- WSP's experience and appreciation of both an industrial precinct design that can accommodate an intermodal facility
- Appreciation of servicing large scale sites with new facilities such as Water Reservoir, Sewerage Treatment facilities and road access in conjunction with TMR requirements
- WSP understand the working requirements of a DPA site and the approval requirements and processes





## Evidence of similar studies

### Western Sydney Freight Line (WSFL) and Intermodal

**Client:** Transport for New South Wales

**Project overview:** In 2014, we were involved as technical advisors on the Western Sydney Freight Line and Intermodal Terminal Investigation, which involved identification of a freight rail corridor to connect the Southern Sydney Freight Line to a possible intermodal terminal in the Broader Western Sydney Employment Area. Our team assessed multiple corridor options and designed routes through areas constrained by rapid development, existing residential and industrial areas, flood prone land and environmentally sensitive areas.

In 2020, WSP were engaged as technical advisors to progress the development of the Western Sydney Intermodal Terminal and its interface with the Western Sydney Freight Line.

Our team developed concept level designs for an alternative intermodal terminal, considering sensitive environmental areas (Cumberland Plain Woodland), optimal site arrangements and rail siding configurations, train movements, and broader container distribution through provision of a dedicated freight network.

The Mamre Road Precinct within the Western Sydney Employment Area was rezoned in June 2020, with the Western Sydney IMT a key component.

In 2021, we were engaged as the **Transport and Network Integration Lead** and **Freight Branch Interface** for the WSFL Strategic Business Case. We were responsible for leading an integrated and multi-disciplinary project team with representatives across TfNSW and other service providers, defining the service need and supporting this with a robust evidence case, options development and assessment, and specific rail service planning and modelling.

In 2021-2023 WSP was also the Freight Branch Interface lead for the WSFL FBC. As part of this role, they wrote the Needs Assessment for the WSFL SBC, outlining the key challenges and constraints driving the need for investment, including inputting demand for different bulk commodities.

**Network modelling and infrastructure design:** WSP undertook Rail analysis to understand capacity and constraints on the network and recommend potential infrastructure and non-infrastructure options in the SBC.

We also worked with the Freight Branch to develop the concept for an inland port to be included in the program, including landside and off-site operational requirements. WSP also assisted with writing the SBC, proposing and undertaking the options assessment, as well as incorporating input from subject matter experts and Directors within the Freight Branch and Strategic Transport Planning.

**Stakeholder engagement:** WSP were involved in the external stakeholder engagement, meeting with freight generators and operators to develop the need for investment for the WSFL and IMT. This involved one-on-one interviews with key industry stakeholders to incorporate their feedback into the options development and SBC.

The Freight Branch Interface Needs Assessment and the Transport and Network Integration options development also required extensive internal stakeholder engagement, to ensure internal staff feedback was incorporated.

**Applicability of our experience:**

- WSP is demonstrating the ability to deliver freight demand modelling that plays within the transport network.



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## Evidence of similar studies

WSP // Tender Submission // PP218769 // Business and Feasibility Study - Inland Port Precinct & Transition of Future Freight to Rail (Charleville & Roma)

### Crown Lands

**Client:** Department of Planning and Environment (DPIE)

**Project overview:** Special Activation Precincts (SAPs) are an exciting initiative to support regional economic development and job creation. The SAPs are funded through the \$4.2 billion Snowy Hydro Legacy Fund and aim to improve coordination of land use and infrastructure planning, to develop common-user infrastructure.

#### Our Role:

- **Moree:** Master planning, the development of a Net Zero Energy Strategy and stakeholder engagement. This included a circular economy framework, which delivered positive outcomes across energy, carbon, water and value chains.
- **Parkes:** Baseline environmental assessments to support the development of the Parkes SAP Master Plan including assessments of biodiversity, noise, water quality, air quality and odour, heritage, contamination and hydrogeology values
- **Wagga Wagga:** Development of an Infrastructure and Transport Plan, a Renewable Energy Plan, environmental assessments and assessment for biodiversity, heritage, contamination and hydrogeology values, each informing the baseline environmental assessment. These assessments supported the preparation of a Master Plan and other related technical studies.
- **Snowy Mountains:** Engineering and environmental assessment. Incorporated infrastructure, transport, renewable energy, flooding, hydrogeology, geotechnical, environmental and heritage assessments.

#### Applicability of our experience:

- WSP leveraged their team of SMEs in planning integration, stakeholder engagement and a range of multi-disciplinary specialists to deliver the overarching integration piece to deliver the vision for each SAP.
- WSP successfully liaised with numerous project stakeholders to coordinate and successfully deliver the SAPs.

### Spatial Analysis of Land Use and Renewable-Industrial Hubs Case Studies Victoria

**Client:** Department of Energy, Environment and Climate Action

**Project overview:** DEECA engaged WSP's Location Intelligence team to undertake a spatial multi-criteria analysis to locate appropriate sites where energy intensive industries could be paired with renewable electricity generation, thus forming a 'Renewable-Industrial Hub'.

Eight case study areas throughout Victoria were specified by DEECA, each with their own respective industries to be investigated. A bespoke methodology was developed by WSP to meet project requirements which considered many factors, including but not limited to land zoning and size, planning overlays, proximity to transport and utilities (electrical transmission, water, sewer), and distance from sensitive receptors such as residential areas, schools, hospitals, and cultural sites.

Each industry was then assessed by WSP's subject-matter experts to determine the relative importance (weighting) of the above factors, and any other specific requirements. From this, industries are assigned a 'suitability score', with higher scores being better suited. This methodology was scripted to ensure that the process could be repeatable, and changes could be efficiently made to meet the client's requirements when needed and additionally adjustments can be made to weightings when required.

A manual review and analysis of results was also conducted to confirm validity and ensure opportunities are not overlooked. Potential hub-site locations are then selected based on the best performing parcels and any other factors specific to the region in question. The analysis was presented in a report format accompanied by maps along with a digital data deliverable and methodology that could be used to conduct further analysis in future.



## Evidence of similar studies

### Inland Freight Route Investment Strategy

**Client:** Department of Transport and Main Roads (TMR)

**Project overview:** The Inland Freight Route (IFR) is a 1,185km-kilometre route extending from Mungindi to Charters Towers. The location of the IRF is close to major economic supply chains for agricultural and horticultural production and the resources sector, including the Bowen, Galilee and Surat energy provinces.

In consultation with the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (DITRDCA), TMR developed a 10-year, \$1 billion IFR Investment Strategy (IFRS) to determine a vision, objectives and short, medium and long-term priorities for the IFR.

**Our Role:**

- **Stakeholder Engagement:** Our stakeholder engagement team, highlighted by **Kirsten Ruckert** and **Stephanie Malone**, undertook extensive stakeholder engagement inclusive of the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (DITRDCA), National Heavy Vehicle Regulator (NHVR), TMR Central Region, TMR Southern Region, TMR Northern Region, local governments including the Maranoa Regional Council, Regional Roads and Transport Groups (RRTGs) and industry representatives (Queensland Trucking Association and other industry representatives)
- **Developed prioritisation and Multi-Criteria Assessment (MCA) Framework:** Supported in the development of the prioritisation framework to prioritise investment on the IFR.
- **Heavy Vehicle Assessment:** The report presented an assessment of the route from Mungindi to Emerald in accordance TMR’s guideline “Route Assessment for Multi-Combination Vehicles (MCV) and Performance Based Standards (PBS) Vehicles in Queensland May 2022”, to determine if the route is suitable for PBS Class 3B and Type 2 Road Train. The report also provided comment the feasibility and risk of undertaking a "bespoke" assessment regarding the appropriateness of access by non-PBS 42.5 m AB-Triple vehicles and the constraints and issues, if any, associated with allowing Higher Mass Limits (HML) vehicles access to the IFR, Mungindi to Charters Towers.

- **Investment strategy:** Developed the public facing investment strategy that defined the outcomes of the prioritisation and detailed the resultant 10-year investment program.

**Applicability of our experience:**

- WSP leveraged their team of SMEs in planning integration, stakeholder engagement and a range of multi-disciplinary specialists to deliver the overarching integration piece to deliver the vision for each SAP.
- WSP successfully liaised with numerous project stakeholders to coordinate and successfully deliver the SAPs.



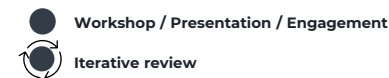
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## Proposed timeline



Our proposed Project Plan outlines estimated timeframe of the engagement, including key deliverables, stakeholder engagement and consultation activities.

Year	2024		2025						
Month	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
<b>Phase 1: Project inception and management</b>									
Project Inception, including workshop with Murweh Shire Council, Maranoa Regional Council and advisors, to confirm key project contacts, communication protocols, timelines and scope			ONGOING COMMUNICATION TO COUNCIL PROJECT TEAM						
Establish project management plan and stakeholder management plan									
<b>Phase 2: Research and stakeholder consultation</b>									
Identify findings and gaps from previous studies and existing data (if any)									
Conduct research into current and projected freight volumes and freight service influencers									
Investigate opportunities and barriers for potential growth of regional freight									
Identify potential risks associated with the development and operation of the intermodal precincts									
Stakeholder engagement workshops with councils and local industry organisations									
<b>Phase 3: Feasibility assessments</b>									
Assess feasibility of the Roma and Charleville intermodal precincts based on findings from Phase 2									
Develop and write up feasibility study, outlining the impact of the proposed Intermodal Inland Port Precincts on freight volumes across various scenarios									
<b>Phase 4: Business case development</b>									
Assess the impact of the proposed Intermodal Inland Port Precincts, including employment prospects, future business opportunities and economies of scale in future freight logistics									
Develop and write up business case, outlining future growth potential for regional freight and its impact on the regional community									
<b>Phase 5: High-level concept masterplan</b>									
Identify relevant site inclusions, such as warehousing and storage facilities, and transport infrastructure									
Conduct desktop analysis and inspection of suitable sites									
Develop preliminary concept masterplans for the two intermodal precincts									
<b>Phase 6: Council presentations</b>									
Develop slide decks of key findings from the feasibility study, business case and masterplan									
Present findings from final documents to council and document advice on next steps									

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## Methodology

The proposed methodology outlined below is tailor made to meet the exact requirements of this specific project. In this methodology we have brought together our vast technical analytic capabilities and our unique understanding of local industry requirements. We acknowledge there are always timing and budgetary constraints, but this methodology has rigorous mitigation strategies in place to assure the project is delivered on-time and on-budget.

Phase	Phase 1: Project inception and management	Phase 2: Research and stakeholder consultation	Phase 3: Feasibility assessments	Phase 4: Business case development	Phase 5: High-level concept masterplan	Phase 6: Council presentations
Tasks /Activities	<ul style="list-style-type: none"> <li>- Inception meeting with Maranoa Regional Council and Murweh Shire Council</li> <li>- Initial principal supplied information provided by Maranoa Shire Council and Murweh Regional Council</li> <li>- Develop a Project Management Plan (PMP)</li> <li>- Develop a Stakeholder Engagement Framework</li> </ul>	<ul style="list-style-type: none"> <li>- Identify findings and gaps from previous studies and existing data</li> <li>- Research current and projected freight volumes, and freight service influencers</li> <li>- Investigate opportunities and barriers for potential growth of regional freight</li> <li>- Identify potential risks associated with the development and operation of the inland precincts</li> <li>- Stakeholder engagement workshops with councils and local industry organisations</li> </ul>	<ul style="list-style-type: none"> <li>- Collate and review findings from the desktop research and stakeholder engagement in Phase 2</li> <li>- Compile findings into a structured report that details the anticipated outcomes of implementing the intermodal precincts</li> <li>- Prepare an initial draft of the feasibility study and allow for one round of consolidated feedback</li> <li>- Present the draft feasibility study to internal stakeholders and integrate feedback into the final feasibility study</li> </ul>	<ul style="list-style-type: none"> <li>- Evaluate economies of scale in future freight logistics through cost savings and operational efficiencies resulting from the precincts</li> <li>- Compile evidence of future growth potential, incorporating feasibility study findings and stakeholder feedback</li> <li>- Prepare an initial draft of the business case and allow for one round of consolidated feedback</li> <li>- Present the draft business case to internal stakeholders and integrate feedback into the final business case</li> </ul>	<ul style="list-style-type: none"> <li>- Define essential components, including warehousing, cool stores, transport infrastructure, and renewable energy sources to be incorporated into the masterplan</li> <li>- Conduct desktop research to shortlist and validate sites based on logistical suitability, access, and infrastructure needs</li> <li>- Develop high-level concept masterplan</li> <li>- Present the draft concept masterplan and integrate feedback into the final masterplan</li> </ul>	<ul style="list-style-type: none"> <li>- Develop a comprehensive presentation that summarises key findings from the final documents, including the feasibility study, business case, and masterplan</li> <li>- Present findings to the council and document advice on next steps</li> <li>- Facilitate knowledge sharing among council stakeholders</li> <li>- Maintain availability of project resources to address any further queries or concerns</li> </ul>
Engagement	<ul style="list-style-type: none"> <li>- Inception meeting with Maranoa Regional and Murweh Shire Councils</li> </ul>	<ul style="list-style-type: none"> <li>- Engagement with relevant key stakeholders as identified in the stakeholder engagement plan.</li> </ul>	<ul style="list-style-type: none"> <li>- Present draft feasibility study for internal stakeholder feedback</li> </ul>	<ul style="list-style-type: none"> <li>- Present draft business case for internal stakeholder feedback</li> </ul>	<ul style="list-style-type: none"> <li>- Present draft concept masterplans for internal stakeholder feedback</li> </ul>	<ul style="list-style-type: none"> <li>- Final presentation to council</li> <li>- Knowledge transfer session</li> </ul>
Deliverables	<ul style="list-style-type: none"> <li>- Inception meeting minutes, actions and key outcomes</li> <li>- Confirmed schedule and program for deliverables.</li> <li>- PMP and SMP</li> </ul>	<ul style="list-style-type: none"> <li>- Findings from review of existing data and research</li> <li>- SWOT analysis</li> <li>- Risk assessment</li> <li>- Feedback and insights from stakeholder engagement</li> </ul>	<ul style="list-style-type: none"> <li>- Draft and final feasibility study</li> <li>- Slide decks for internal stakeholder presentation</li> </ul>	<ul style="list-style-type: none"> <li>- Draft and final business case</li> <li>- Slide decks for internal stakeholder presentation</li> </ul>	<ul style="list-style-type: none"> <li>- Draft and final concept masterplans</li> <li>- Slide decks for internal stakeholder presentation</li> </ul>	<ul style="list-style-type: none"> <li>- Final presentations to council</li> <li>- Handover of materials gathered during the project</li> </ul>

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## Methodology

### Phase 1: Project Inception and management

#### Objectives

- To set up the project for success including establishment of working styles, governance and cadence.

#### Key engagements

- Inception meeting with WSP team members, Maranoa Regional Council and Murweh Shire Council.
- Regular progress meetings as a part of a PWG arrangement.

#### Key outputs

- Inception meeting minutes, actions and key outcomes.
- Confirmed schedule, program and timetable for deliverables.
- Project Management Plan.
- Stakeholder Management Plan.

#### Overview

Online inception meeting to confirm key project contacts, communication protocols, timelines and scope.

Initial document handover in preparation for the subsequent review and gap analysis tasks.

Develop Project Management Plan – outline project tasks, resources, deliverables, agreed target dates, project risk and opportunity assessment.

Develop Stakeholder Management Plan – confirm stakeholders to be engaged throughout project duration and defined check in / consultation dates.

#### Activities

##### Inception meeting with Maranoa Regional Council and Murweh Shire Council

- Hold an online inception meeting with key personnel from Maranoa Regional and Murweh Shire Councils, along with the WSP project team to confirm scope and deliverables.

##### Handover of information

- Initial principal supplied information provided by Maranoa Shire Council and Murweh Regional Council.

##### Develop a Project Management Plan (PMP)

- Create a PMP that includes a Work Breakdown Structure (WBS), project roles and responsibilities, communication plan, risk management strategies, project schedule, and quality management plan.

##### Develop a Stakeholder Engagement Framework

- Create a Stakeholder Engagement Framework that includes stakeholders for consultation, approach, preliminary questions and desired outcomes of the engagement for key internal and external stakeholders.

### 8 Client Commandments



Timeline: November 2024 (Weeks 1-2)



## Methodology

### Phase 2: Research and stakeholder consultation

#### Objectives

- To evaluate regional freight growth potential in Charleville and Roma through desktop research of key drivers and engagement with key local stakeholders.

#### Key engagements

- Engagement with relevant key stakeholders as identified in the stakeholder engagement plan.
- Regular progress meetings as a part of a PWG arrangement.

#### Key outputs

- Findings from review of existing data and research.
- SWOT analysis.
- Risk assessment of development and operation of the inland precincts.
- Feedback and insights from stakeholder engagement.

#### Overview

Review literature and analyse datasets to summarise key insights and identify knowledge gaps.

Collect data on current and projected freight volumes and identify key factors influencing freight services.

Conduct a SWOT analysis and evaluate regional infrastructure to identify opportunities and barriers for freight growth in Charleville and Roma.

Assess risks related to inland precincts and develop mitigation strategies based on best practices.

Organise workshops with stakeholders to gather insights and document feedback for refining recommendations.

#### Activities

##### Identify findings and gaps from previous studies and existing data

- Review relevant literature on regional freight transport and intermodal precincts.
- Analyse existing datasets related to freight volumes and services (such as the Queensland freight model).
- Summarise key findings and highlight any gaps in the current knowledge base.

##### Research current and projected freight volumes, and freight service influencers

- Collect data on current and projected freight volumes in the region from various sources (e.g., Government reports, industry publications).
- Identify key factors influencing freight services, such as economic trends, infrastructure availability, and policy changes.

##### Investigate opportunities and barriers for potential growth of regional freight

- Conduct a SWOT analysis to identify factors affecting freight growth in Charleville and Roma.
  - Evaluate regional infrastructure and services to identify areas for improvement or investment.
- ##### Identify potential risks associated with the development and operation of the inland precincts
- Assess risks of the inland precincts, including but not limited to economic viability and community acceptance.
  - Conduct a risk analysis to evaluate the likelihood and potential impact of identified risks.
  - Develop mitigation strategies for high-risk areas based on best practices from existing case studies.

##### Stakeholder engagement workshops with councils and local industry organisations

- Organise workshops with relevant stakeholders, including Maranoa Shire and Murweh Regional Councils, industry organisations, and operators.
  - Facilitate engagement on regional freight issues and intermodal precinct development.
  - Gather insights on potential opportunities for growth and existing barriers.
- Document feedback and insights from stakeholders to inform the project and refine recommendations.



## Methodology

### Phase 3: Feasibility assessments

#### Objectives

- Develop feasibility study for the Charleville and Roma inland port precincts.

#### Key engagements

- Present draft feasibility study for internal stakeholder feedback.
- Regular progress meetings as a part of a PWG arrangement.

#### Key outputs

- Draft and final feasibility study.
- Slide decks for internal stakeholder presentation.

#### Overview

Collate and review findings from Phase 2, including data on freight volumes, opportunities, barriers, and risks to assess the feasibility of the inland precincts.

Compile findings into a structured report detailing anticipated outcomes and prepare an initial draft for feedback.

Stakeholder presentations of draft feasibility study for comments and feedback.

Integrate feedback and comments into the final feasibility study.

#### Activities

##### Assess feasibility of the Charleville and Roma intermodal precincts based on findings from phase 2

- Collate and review findings from the desktop research and stakeholder engagement in Phase 2, including data on current and projected freight volumes, opportunities, barriers, and risks.
- Evaluate the alignment of proposed inland precincts with freight needs and existing infrastructure.
- Identify baseline freight volumes and projected increases due to the precincts under different scenarios (e.g., low growth, high growth, and base case).
- Conduct a cost-benefit analysis to determine the economic viability of the proposed precincts.

##### Develop and write up feasibility study

- Compile findings into a structured report that details the anticipated outcomes of implementing the intermodal precincts.
- Prepare an initial draft of the feasibility study and allow for one round of consolidated feedback.
- Present the draft feasibility study to internal stakeholders and integrate feedback into the final feasibility study.



## Methodology

### Phase 4: Business case development

#### Objectives

- Develop feasibility study and business case for the Charleville and Roma inland port precincts.

#### Key engagements

- Present draft business case for internal stakeholder feedback.
- Regular progress meetings as a part of a PWG arrangement.

#### Key outputs

- Draft and final business case.
- Slide decks for internal stakeholder presentation.

#### Overview

Estimate job creation opportunities, identify necessary skills and training programs, and investigate potential business attraction and supply chain efficiencies.

Develop a draft business case to detail the growth potential and benefits to the local community.

Stakeholder presentations of draft business case for comments and feedback.

Integrate feedback and comments into the final business case.

#### Activities

##### Assess the impact of the proposed intermodal inland port precincts

- Estimate the potential job creation opportunities linked to the development and operation of the precincts, and identify necessary skills and training programs for the local workforce.
- Investigate how the precincts may attract new businesses and enhance existing operations in the region through improving supply chain efficiencies.
- Evaluate economies of scale in future freight logistics through cost savings and operational efficiencies resulting from the precincts.

##### Develop and write up the business case

- Convey the context and objectives of the business case, focusing on regional freight growth potential and community impact in Maranoa Regional Council, Murweh Shire Council and surrounding areas.
- Compile evidence of future growth potential, incorporating feasibility study findings and stakeholder feedback to present projected growth figures and market share.
- Outline the social, economic, and environmental benefits, along detailing recommendations and implementation strategies for the councils.
- Prepare an initial draft of the business case and allow for one round of consolidated feedback.
- Present the draft business case to internal stakeholders and integrate feedback into the final business case.



## Methodology

### Phase 5: High-level concept masterplans

#### Objectives

- Develop high-level concept masterplans for the Charleville and Roma inland port precincts, and detail a plan for project implementation.

#### Key engagements

- Present draft concept masterplans for internal stakeholder feedback.
- Regular progress meetings as a part of a PWG arrangement.

#### Key outputs

- Draft and final concept masterplans.
- Slide decks for internal stakeholder presentation.

#### Overview

Identify key components such as warehousing, cool stores, transport infrastructure, and renewable energy sources.

Desktop examination of the site, considering local network connectivity, environmental, and regulatory factors.

Develop the masterplan to include the vision and aspirations, background, context, investigation findings, structure plan, and implementation strategy for the inland port precincts.

Stakeholder presentations of draft concept masterplan for comments and feedback.

#### Activities

##### Identify key site inclusions

- Define essential components, including warehousing, cool stores, transport infrastructure, and renewable energy sources (e.g., rooftop and farmed solar with storage) to be incorporated into the masterplan.
- Specify access points, internal layouts, and road/rail interfaces to support efficient freight logistics.

##### Site analysis

- Conduct desktop research to shortlist and validate sites based on logistical suitability, access, and infrastructure needs.
- Complete a desktop review of environmental and regulatory requirements at shortlisted sites.

##### Develop high-level concept masterplan

- The high-level master plan will be structured to include:
  - **Vision and aspirations:** identified in the terminal purpose definition workshop the section will detail the intentions and vision for the inland port precincts.
  - **Background:** the section will describe why the Maranoa Regional Council and Murweh Shire Council are investigating inland port precincts and background.
  - **Context:** the section will provide a brief history of possible identified locations.
  - **Investigations:** the section summarises the findings of the site investigations, shared access evaluation and relevant.
  - **Structure Plan:** the section will detail of the preferred option(s) and relevant connections.
  - **Implementation:** the section will detail a plan for project implementation.
- Present the draft concept masterplan to internal stakeholders and integrate feedback into the final masterplan.



## Methodology

### Phase 6: Council presentations

#### Objectives

- Present the findings of the feasibility study, business case and concept masterplan to the council
- Facilitate knowledge sharing and ensuring a smooth transition.

#### Key engagements

- Final presentation to council.
- Knowledge transfer session.

#### Key outputs

- Final presentations to council.

#### Overview

Present findings to the council and document advice on next steps to ensure clarity and understanding among all stakeholders.

Conduct a knowledge transfer session to formally conclude the project, ensuring all relevant information and documentation are passed on to council stakeholders.

#### Activities

##### Develop final presentation

- Develop a comprehensive presentation that summarises key findings from the final documents, including the feasibility study, business case, and masterplan..

##### Council presentation

- Present findings to the council and document advice on next steps to ensure clarity and understanding among all stakeholders.

##### Knowledge transfer

- Conduct a knowledge transfer session to formally conclude the project.
- Facilitate knowledge sharing among council stakeholders by handing over materials gathered during the project to ensure relevant information and documentation are passed on.

##### Ongoing support

- Maintain availability of project resources to address any further queries or concerns.
- Provide support for a smooth transition and continued clarity on project outcomes.







## Resumes

Resumes for the project team nominated to deliver this project are provided in Appendix A.





Engagement  
strategy and  
stakeholder  
plan



## Engagement strategy

Stakeholder engagement is critical to verifying current and future assumptions that will feed into all other elements of the project. Our project team understands the importance of this and has extensive stakeholder engagement experience with industry and government in the freight space.

Pinpointing insights and verifying assumptions that will flow into the concept designs, feasibility study, and business case through targeted consultation with key stakeholders is essential to the success of the project and will establish industry and community buy-in into the potential precincts.

Our team will deliver on the identified stakeholder engagement tasks, and aim to add value through the following ways:

- Leverage our existing relationships to gain unique insight and intelligence
- Hold a targeted and impactful workshop with key industry bodies to develop a robust understanding of the economic and freight contexts of the Maranoa and Murweh LGAs, including current challenges faced by stakeholders
- Assess the economic potential alongside other regional policy initiatives.
- Identify industry and community appetite for the potential inland port precincts

### Stakeholder Engagement Lead: Kirsten Ruckert

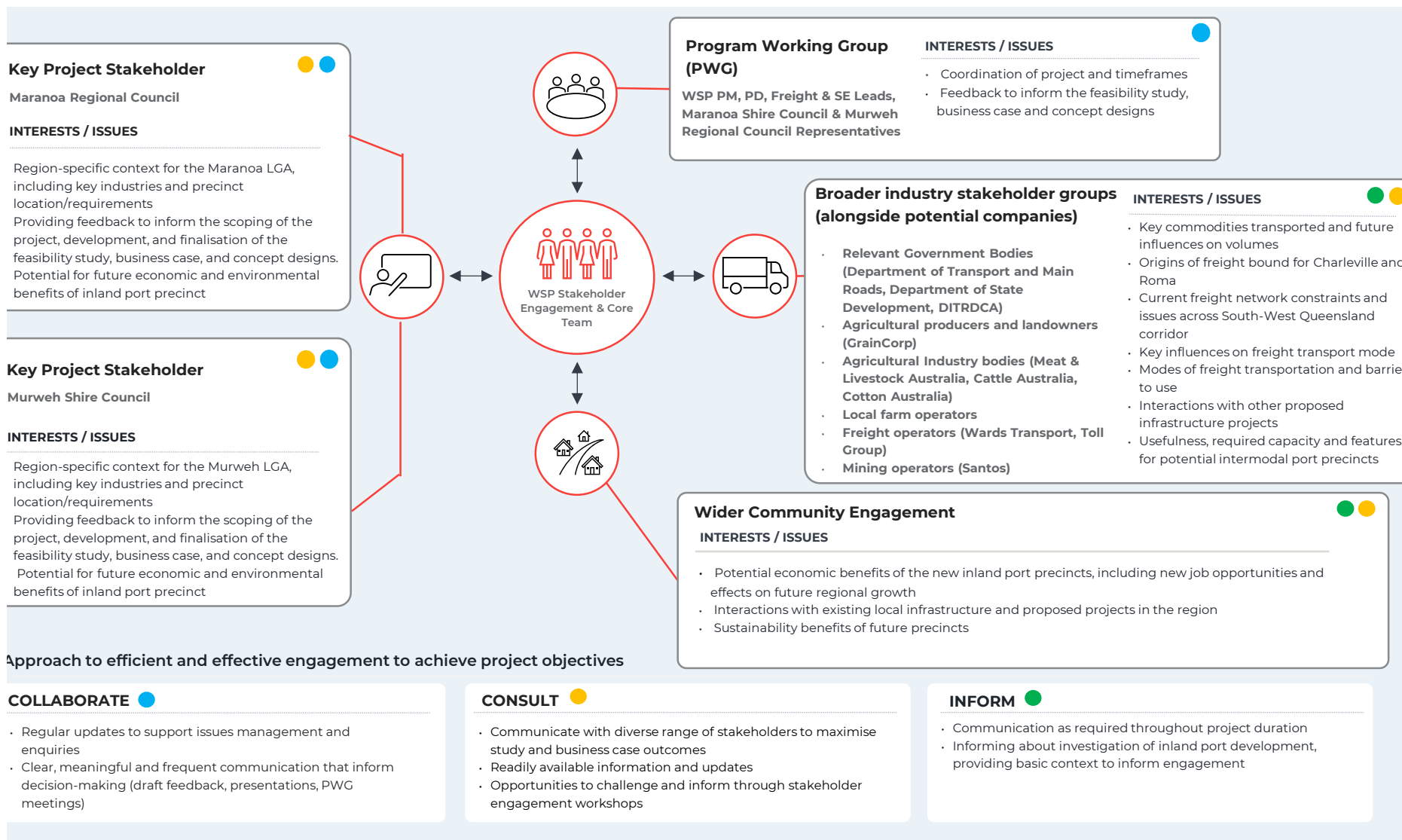


Kirsten's experience in stakeholder engagement and knowledge of navigating political and policy complexity, as well as understanding local community sentiment, will enable a successful engagement process.

### Stakeholder Engagement: Stephanie Malone



Stephanie's proficiency and expertise in business case development, as well as her vast experience in leading successful client and stakeholder collaborations, will be a major asset to the project.





## Engagement strategy

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### Key Project Stakeholder Communication

WSP’s strategic advisory team has a proven track record of collaborating with clients from a diverse range of industries to provide pragmatic and holistic investment decision making backed by deep expertise and robust analysis.

Our experience in advising clients within the freight industry, as well as local councils on business cases and feasibility studies, will allow us to present unique insights and evidence-based advice that the Murweh Shire and Maranoa Regional Councils will be able to rely on.

Our key subject matter experts, as well as our core project management team with extensive business case and advisory experience, will be ready and available at any time to communicate with the councils throughout the project.

### PROPOSED COMMUNICATION WITH MURWEH SHIRE & MARANOA REGIONAL COUNCILS:

- Regular progress meetings as a part of a PWG arrangement
- Online engagement with different departments within the councils as required
- Opportunities to provide draft feedback on deliverables

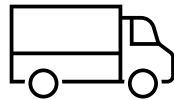
### METHODS OF ENGAGEMENT:

- Consultation with personnel within the Murweh Shire and Maranoa Regional Councils as required
- Interactive online stakeholder workshop



## Engagement strategy

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### Targeted Industry Engagement

Our team will leverage our extensive industry connections to conduct meaningful stakeholder engagement, which feeds into all other elements of the project. Consultation with key stakeholders will involve collaboration with the Maranoa Regional Council and Murweh Shire Council and program management to ensure we can gather the right information to inform the feasibility study, concept designs, and later business case whilst considering the needs of local industry.

Through a structured stakeholder engagement process, including two online workshops, we will provide local industries the confidence that their needs have been considered when evaluating the potential for the inland port precincts.

### KEY SECTORS AND COMPANIES TO BE INCLUDED IN ENGAGEMENT PROCESS:

- Major agricultural companies (Graincorp)
- Mining operators (Santos)
- Government bodies (Department of State Development TMR, DITRDCA)
- Agricultural industry bodies (Meat & Livestock Australia, Cattle Australia, Cotton Australia)
- Major freight operators (Toll Group, Wards Transport)

### METHODS OF ENGAGEMENT:

- Targeted online consultation with significant stakeholders through two interactive online workshops





## Engagement strategy

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### Effective Community Engagement

A key component of assessing the feasibility of a potential inland port precinct will be to gauge the potential interest of local communities, whilst identifying the issues and contexts that will influence their support of the project.

The potential inland port precinct developments will potentially provide local communities with additional economic opportunities, whilst improving sustainability outcomes. Thoughtful community engagement will allow us to maximise the social utility of the potential precincts, whilst establishing local buy-in.



### Power Working Group Establishment

We understand that clear and successful project direction comes from the top, which is why we propose that a power working group with key personnel from WSP, the Maranoa Regional Council, and the Murweh Shire Council is established.

Our stakeholder engagement team, as well as our wider project team, has prior experience working with the Maranoa Regional and Murweh Shire Councils. This allows us to understand the councils' needs, and work efficiently within a PWG from day one.

Regular progress meetings, as well as ad-hoc client contact when required and the opportunity to provide draft feedback, will ensure that we can work to maximise project outcomes whilst closely managing the progress of the feasibility study, business case, and concept designs.







## Value that WSP will provide to the final product

Our above project team and capabilities demonstrate our ability to deliver the feasibility study, business case, and concept designs. We are able to draw on our broader company experience to offer you specialised solutions matched to your requirements.

We have detailed experience delivering projects in the transport sector, including relevant sectors for this project:

- Rail projects
- Road projects
- Freight specific projects and intermodal terminals

We develop **creative, comprehensive and sustainable engineering solutions** for a future where society can thrive. Equipped with an intimate understanding of local intricacies, world-class talent and proactive leadership, we plan, design, manage and engineer long lasting and impactful solutions to uniquely complex problems.

WSP combines **hands-on, multimodal experience in freight markets and operations** that result in practical solutions for the policy, planning and management of supply chains.

We provide strategic and technical expertise for major programs and investments at the local, national and international level, and for states, regions, corridors and metropolitan areas, including:

- Statewide multimodal freight and road/rail plans
- Metropolitan freight and port development plans
- Trade studies and supply chain analyses

**Our relevant capabilities include:**

- Business Case development
- Feasibility studies
- Benefit-cost analysis
- Federal grant advisory
- Freight forecasting and modelling
- Freight and road/rail planning and policy
- Investment grade analytic support
- Market, economic, financial and sustainability assessments
- Network integration advisory
- Performance measurement and management
- Land use and transport planning

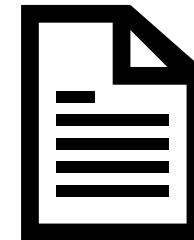
Refer to our website for further details on our capabilities: [What we do WSP](#)



## Delivering bespoke insights for public audiences

In a rapidly changing business environment, it is not only crucial to identify the social and economic benefits of potential projects but convey findings and information in a way that all private and public stakeholders can understand and appreciate.

Using our proven experience in delivering business cases and feasibility studies, our proposed team is adept at delivering public-facing documents that deliver complex analysis to a wide range of audiences.



### Industry Leading Public Communication – Social and Economic Impact Assessment of Gove Mine Closure

WSP were appointed by Rio Tinto to build on the Socio-Economic Baseline and Impact Assessment (SEIA) previously prepared for closure in 2019. The project included providing a detailed understanding of the impacts and benefits of closure and the region's transition to a non-mining economy. It was underpinned by a complex and multi-phased consultation program incorporating hundreds of interviews across the region and a series of online surveys targeting businesses, the resident community and mine workers.

This process required the careful communication of the closure process to local communities and affected workers, whilst communicating economic forecasts and future short-, medium- and long-term considerations for a diverse range of public audiences. WSP's continued collaboration with Rio Tinto will ensure that the region can sustainably transition to a new chapter following mine closure.

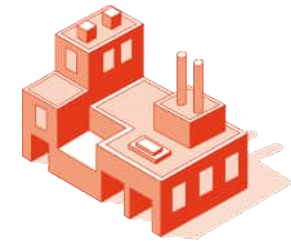


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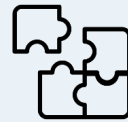
## What are our advantages?

We have four key competitive advantages that will allow us to provide the Murweh Shire and Maranoa Regional Councils with high quality analysis that considers local contexts.



### We leverage from practical technical expertise

We can readily draw on specialist technical expertise across WSP, including our freight and rail planning teams that can help bring the inland port precincts to fruition. We bring that real-world knowledge and experience to inform our advice to clients with implementable, pragmatic recommendations.



### Integrated economics, social + environmental outcomes

Our proposed team comprises of generalists and specialists who bring a broad perspective across the full spectrum of economic, social and environmental outcomes. This means we can bring comprehensive, strategic advice to ask questions, and articulate problems and solutions that the precinct developments may face.



### Queensland-based expertise that understands local contexts

Our proposed project team has many key resources based in Queensland, meaning that we understand and can leverage our intricate knowledge of local factors that will directly influence project results. Our prior collaboration with the Maranoa Regional Council also provides us with an established working relationship that will allow us to make impactful contributions.



### Equip clients with capabilities and industry-leading advice

We equip our clients with the capabilities and advice to enable long-term success. Our holistic understanding of the freight industry and strategic decision making will allow the Murweh Shire and Maranoa Regional Councils to make future informed decisions and strategic investments.



## Our Future Ready approach for the project

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A key component of the feasibility study and business case will be to assess the many environmental, social, and economic benefits that will be offered to the Maranoa and Murweh regions for generations to come.

We believe that the transition to rail is an important step for freight in Australia, and our company-wide Future Ready approach to project planning and analysis places us in a unique position to advise on the future benefits of the inland port precincts.

### FUTURE READY

WSP's flagship innovation program, Future Ready helps us see the future more clearly through key trends in climate change, society, technology and resources. It challenges our people to design solutions that are both ready for today and tomorrow's challenges.

Future Ready delivers peace of mind, lower lifecycle costs and greater resilience.

### WHY FUTURE READY?

- The planning decisions that we make now will affect communities for years to come.
- The society of the future will be different. We need to consider growing populations and changing demographics to support future generations.
- There is an increasing expectation that projects support and deliver value to people. Supporting accessibility, indigenous influence, healthy outcomes, and unique community needs is becoming non-negotiable.







## Fee proposal

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### Estimated fees by phase

Phase	Estimated Fee
Phase 1: Project inception and management	\$64,640
Phase 2: Research and stakeholder consultation	\$159,687
Phase 3: Feasibility assessments	\$52,884
Phase 4: Business case development	\$64,636
Phase 5: High-level concept masterplan	\$39,010
Phase 6: Council presentations	\$22,004
<b>Total</b>	<b>\$402,860</b>

### Estimated fees by key resource

Resource	Role	Hourly Rate	Hours	Total
<b>Kerrin Roberts</b>	Project Director	\$384	79	\$30,411
<b>Laura O'Brien</b>	Project Manager	\$384	162	\$62,116
<b>Kanya Raj</b>	Freight Lead	\$240	230	\$55,133
<b>Briana Shea</b>	Freight Economist	\$176	488	\$85,805
<b>Kirsten Ruckert</b>	Lead Stakeholder Consultation	\$358	102	\$36,344
<b>Stephanie Malone</b>	Stakeholder Consultation & Study Author	\$225	344	\$77,468
<b>Todd Webster</b>	SME (Intermodal / Rail Freight)	\$320	22	\$7,010
<b>Sam Potts</b>	SME(Intermodal)	\$304	22	\$6,659
<b>Simon Sagerer</b>	SME (Freight)	\$352	60	\$20,957
<b>Steve Novak</b>	SME (Property)	\$352	60	\$20,957

### Assumptions

This fee estimate is based on the following assumptions:

- The effort outlined below is commensurate with reasonable effort as outlined in the methodology.
- There will be no transport modelling conducted as part of the feasibility study or business case.
- The 35-week (total) timeframe is reflected in the estimated fees.
- The meetings outlined in the methodology are included.
- Deliverables will be issued in draft, for which a single consolidated set of client review comments will be received and that these will be addressed in a second and final deliverable submission.
- Two stakeholder workshops are to be conducted virtually.
- There will be no onsite visits; only the footprint will be developed for the masterplans with recommended site inclusions (not designs) and we will look to leverage council information to establish land ownership and tenure.

### Conflict of interest

We confirm that WSP does not have any conflicts of interest in relation to this project and are willing to enter an NDA if required.





**KERRIN ROBERTS**

*Principal Project Manager, Rail*



**Profile**

Kerrin is a Principal Project Manager with 20 years’ experience of working on the delivery of a number of complex multi-disciplinary major rail infrastructure projects in the United Kingdom and in Australia. She has extensive knowledge of both design and delivery of most rail systems and station assets and recent experience delivering new rail alignments in both greenfield sites and brownfield alignments. Her experience spans concept development through detailed design and into construction and handover to operations. Kerrin’s recent experience focus’ on freight, rail yard and intermodal opportunities. Kerrin has experience working with requirements of all public rail infrastructure managers in Queensland as both client and consultant.

**Education**

**3 years with WSP**

**20 years of experience**

**Areas of expertise**

*Project management*

*Intermodal Terminals*

*Freight Rail*

*Station Upgrades*

*Signalling schemes*

*Track renewals*

*Multi-disciplinary platform works*

*Risk management*

*Principal contractor*

*Development manager*

*Detailed design*

*Project controls*

*Risk assessment*

**Languages**

*English*

Master of Business Administration – University of New England	2019
Graduate Diploma in Law – University of New England, Armadale Australia	2011
Bachelor of Arts (History / Political Science) – University of Queensland, Brisbane Australia	2004
Basic Signaling Technology – Catalis TQ	2011

**Professional Associations**

Associate Member – Association for Project Management Professionals, 2007 (Chartership awaiting outcome)	APMP
Engineers Australia - Affiliate Permanent Way Education 2008	AffilEA

**Selected Experience**

**Project management**

– **Roma St Station Surface Integration, Brisbane, Queensland, Australia, Arup / Department of Transport and Main Roads (Qld), Project Manager, Current**

Kerrin is responsible for the delivery of the Rail Systems, Systems Engineering and Environment and Sustainability workstreams in collaboration with Arup, on the network-critical RSSI project as Technical Advisor. The project presents complex interfaces with other critical Queensland Rail projects and external stakeholders and, requires agility and adaptability in an evolving major project landscape in South-East Queensland.

– **Larapinta Temporary Terminal Detailed Design, Brisbane, Queensland, Australia, Aurizon, Project Director, Current**

Kerrin is leading the delivery of detailed design of a temporary intermodal terminal and stabling yard on the Interstate Mainline in Brisbane. The project interfaces with Aurizon and ARTC networks, and presents challenges in terms of grade, flooding and environmental considerations. This is also a rapid delivery project with tight timeframes critical to the successful operation of the network.

– **Long Distance Passenger Rail Technical Advisory Services, Brisbane, Queensland, Australia (2022-Present) Department of Transport and Main Roads (Qld), Principal Project Manager.**

Kerrin acted in a technical delivery lead and project management role providing Technical Advisory services on rolling stock and interfacing civil and station assets for the Client. Critical to this role, was the ability to adapt to changing client needs and turn

*Revision date: 21/10/2021*



## KERRIN ROBERTS

*Principal Project Manager, Rail*

around technical advice in short timeframes. The project included technical scoping of project requirements, production of concept designs for rolling stock carriages, locomotive and carriage performance specifications, provisions, stabling and maintenance infrastructure concepts and value engineering, and cost, risk and reference project reporting to support a Business Case Equivalent.

- **Brisbane Freight Terminal Concept Study, Acacia Ridge, Queensland, Australia (2022 - 2023), Pacific National, Project Manager.**

Project Manager responsible for delivery of a Concept Study for the Acacia Ridge Intermodal Terminal, to determine future growth and development scenarios. Successfully delivered an option selection and multi-criteria assessment process to determine most appropriate future concept layouts for the terminal, including throughput analysis, financial scenario comparisons and preferred concept design.

- **Valeria Project Non-Process Infrastructure Feasibility Study, Central Queensland, Australia (2022), Glencore, Rail Lead.**

Rail Lead responsible for delivery of rail feasibility design for a greenfield rail spur and balloon loop including connection to the Aurizon and Queensland Rail networks, to support a new coal mine near Emerald in Central Queensland. Duties included co-ordination of various engineering disciplines including track and civil, rail systems, hydrology and drainage, and development of a bespoke set of Principal's Project Requirements to ensure cost effective design solutions; and engagement with key state and national regulators to ensure their acceptance of the proposed project.

- **Narngulu East, Western Australia, Australia (2022), Aurizon Operations Ltd, Project Director.**

Project Director providing oversight and key escalation in the provision of site investigations and detailed design to DD50 for the Narngulu East Link Road in Geraldton, WA. Scope of services included track and civils works and supporting investigations to connect the Arrival Road and Red Card Road and provide and additional 300m siding within the depot.

- **Northern Civil Works Program, Inland Rail, May 2021 – October 2021**

Kerrin was employed by ARTC where this role was accountable for the delivery approximately 160km of civil works for the Inland Rail alignment on both green and brownfield sections between Whetstone and Gowrie. This role is accountable for delivery of works under an Incentivised Target Cost arrangement. The project is complicated by significant hydrology issues across the Condamine floodplain, as well as interfacing with Queensland Rail, DTMR, and regional council assets. As a result, the relationship between engineering solutions and stakeholder relationships requires careful consideration.

- **Kagaru to Acacia Ridge and Bromelton Project, Inland Rail, Senior Project Manager, November 2018 – April 2021**

Employed by ARTC, this role was accountable for the delivery enhancement clearance works on the Interstate line, including track lowerings and crossing loops, in an operational rail environment. The project is complicated by the operational rail environment, high density urban area, and complex stakeholder relationships. The position requires public facing community consultation as well as the integration of functional teams, government authorities and operational interests.



**LAURA O'BRIEN**

*Regional Executive – Queensland, Infrastructure Advisory*



**PROFILE**

Laura is a Senior Principal of WSP’s Infrastructure Investment Decisions Advisory team with over 18 years’ experience providing infrastructure planning and strategic advice to clients.

Laura’s areas of technical expertise include the provision of financial, commercial, strategic and procurement advice as well as delivering projects throughout various stages of the infrastructure lifecycle.

Laura has an in-depth understanding of government clients’ needs having worked for Queensland Treasury for over 7 years. Laura is skilled in Business Case Development, having delivered key components of over 30 business cases for Government.

**3 years with WSP**

**18 years of experience**

**LOCATION**

*Brisbane (900 Ann Street), Australia*

**EDUCATION**

Bachelor of Economics, James Cook University 2005

Prince2 Project Management 2012

**PROFESSIONAL EXPERIENCE**

**TECHNICAL SKILLS**

*Financial Analysis*

*Commercial Analysis*

*Options Analysis*

*Risk Analysis*

*Value for Money*

*Assessment Affordability*

*Assessment Delivery*

*Model Assessment*

*Stakeholder Management*

*Business Case Development*

*Procurement*

*Contract Negotiation*

- **Toowoomba to Brisbane Passenger Rail (2022): Department of Transport & Main Roads (TMR), Business Case Author and Financial & Commercial Advisor.**

Laura was the financial and commercial advisor for the development of the strategic assessment of service requirements (SASR) and preliminary evaluation (PE) business case for the Toowoomba to Brisbane Passenger Rail project. This project was delivered under Queensland Treasury’s Project Assurance Framework (PAF). Laura was the project director responsible for delivering service requirement assessment (including facilitating the investment logic mapping (ILM) workshop and developing the ILM), options analysis, financial and affordability analysis, risk and value for money assessment, economic and benefits assessment and delivery model analysis. This role also involved collaborating with other specialist advisors to manage inputs, authoring the SASR and PE and liaising with Infrastructure Australia.

- **Centenary Motorway Upgrade, Masterplan and Preliminary Evaluation, Brisbane (2024): Department of Transport and Main Roads (TMR), Preliminary Evaluation Lead.**

Laura was the PE Lead for the project, working closely with TMR and stakeholders (including PEU), along with the project team delivering traffic and transport, economic, financial, commercial, investment (staging) strategy and PE report outputs. Under Laura’s direction, the team undertook the economic analysis for the project including developing the cost of the problem and the detailed cost benefit analysis to produce the benefit cost ratio for the project options. The team authored and edited the PE in compliance with the PAF requirements. The team also developed an Investment Strategy for the project to prioritise the staging packages within the project.



**LAURA O'BRIEN**

*Regional Executive – Queensland, Infrastructure Advisory*

- **Caloundra Rd, Kawana Way, Bells Creek Arterial (CKB) Business Case, Brisbane (2024): Department of Transport and Main Roads (TMR), Business Case Lead.**

Laura was the Business Case Lead for the project, working closely with TMR and stakeholders (including PEU), along with the project team delivering investment logic mapping, options analysis, traffic and transport, economic and Business Case report outputs.

Under Laura’s direction, the team undertook an update of the investment logic map (ILM) to align the projects Service Requirements with the adjacent Anzac Avenue Bruce Highway project. An options analysis, that adopted a multi-criteria assessment approach, was undertaken to identify the preferred option to undergo further detailed analysis. The team also undertook the economic analysis for the project including developing the cost of the problem and the detailed cost benefit analysis to produce the benefit cost ratio for the project options. The team authored and edited the Business Case in compliance with the PAF requirements.

- **Toowoomba to Brisbane Passenger Rail: Department of Transport & Main Roads, Business Case Author and Financial & Commercial Advisor**

Laura was the financial and commercial advisor for the development of the strategic assessment of service requirements and preliminary business case for the Toowoomba to Brisbane Passenger Rail project. Laura was the project director responsible for delivering: service requirement assessment (including investment logic mapping), options analysis, financial and affordability analysis, risk and value for money assessment, economic and benefits assessment and delivery model analysis. This role involved collaborating with other specialist advisors to manage inputs, authoring the business case and liaising with Infrastructure Australia.

- **Road & Rail Business Case Peer Reviews: Infrastructure Australia, Peer Reviewer.**

Laura was the peer reviewer for several major national transport infrastructure business cases being considered for the Infrastructure Priority List. Laura was responsible for reviewing: service need assessment, strategic alignment, key financial and risk assumptions, the financial model and the financial and risk analysis, delivery model analysis undertaken, as well as the chapters developed.

- **ZEB Funding Advisory, Department of Transport & Main Roads, Project Director**

WSP advised Department of Transport and Main Roads on funding options available to implement their Zero Emission Bus (ZEB) project across Queensland. This involved researching how ZEB projects have been funded interstate and internationally, as well as a thorough review of the current funding options available to TMR for their ZEB project including via local, state and federal governments. Laura was responsible for managing the research undertaken, providing bespoke advice on funding options available and reviewing the report.

**PROFESSIONAL HISTORY**

WSP, Regional Executive – Queensland, Infrastructure Advisory	2022-Present
Deloitte, Director, Infrastructure Advisory	2013-2021
Queensland Treasury, Project Manager / Financial & Commercial Advisor	2006-2013



**Kanya Raj**  
*Senior Economist, Advisory*



**PROFILE**

Kanya has worked across a broad range of transport projects, including business cases writing and the accompanying financial and economic assessments, regulatory and program reports and model reviews. She has demonstrated experience in estimating and reporting project benefits, as well as a strong understanding of requirements for project appraisal.

With a background in both economics, finance and policy, Kanya is skilled in drawing policy implications from economic analysis and developing business case narratives, resulting in well-rounded project outcomes for the client.

**EDUCATION**

Master of Economics, University of Sydney  
 Bachelor of International and Global Studies, University of Sydney

**Areas of expertise**

- Transport and Infrastructure Business Cases*
- Freight economics*
- Policy Analysis and Development*
- Cost Benefit Analysis*
- Economic Impact Analysis*
- Spatial analysis and mapping (QGIS)*
- R and Python programming*

**PROFESSIONAL EXPERIENCE**

– **Consolidated Freight Study, Australia (2024 - Present): Transport for New South Wales, Lead economist WSP**

WSP have been engaged by Transport for NSW to lead their multi-faceted study to improve their understanding of freight movements across the state. Led by WSP, the project includes managing over five subcontractors across six workstreams. The project is currently underway, with focus on improving baseline and forecasts for 20 commodities in the Strategic Freight Model, as well as a stakeholder survey and interviews. This will feed into the Final Business Case for the Western Sydney Freight Line. Kanya is part of the commodities forecasting team, developing methodologies to disaggregate state level forecasts to travel zone level.

– **Macquarie Park Place-Based Strategic Business Case – NSW Department of Planning and Environment (2023) | Economist**

WSP were engaged to complete the SBC and economic assessment of rezoning Macquarie Park for higher land use activity. Kanya was a core team member in the economics workstream, assessing over 180 initiatives across 20 packages for the Project. As a place-based business case, the Project is establishing a framework for assessing other key precincts, accounting for amenity and place benefits as well as traditional transport and land use benefits.

– **Rollingstock lifecycle cost modelling – Transport for NSW (2023) | Modelling lead**

WSP are working with Transport for NSW to develop a prototype asset management lifecycle cost model for NSW’s passenger rollingstock fleets. Kanya has been leading the model development. This has involved extensive engagement with TfNSW as well as Sydney Trains and Sydney Metro. The lifecycle cost model will be used by the asset management team to justify ongoing operational expenditure, as well as be rolled out across other TfNSW assets to ensure a consistent way to estimate costs over an asset’s lifecycle.

– **CBA of allowing Higher Productivity Vehicles (HPVs) on the Hume Highway – BITRE (2021) | Project Manager, Economics lead**

The project consisted of a cost-benefit analysis (CBA) of allowing HPVs on the Hume Highway between Sydney and Melbourne. Kanya was the project manager, coordinating the demand modelling and forecasting, as well as the development of the CBA. The



**Kanya Raj**  
*Senior Economist, Advisory*

project also involved extensive stakeholder consultations to inform the demand modelling and HPV-specific parameters.

– **Port Botany container freight mode choice model review – Transport for NSW (2020) | Project economist**

The project consisted of reviewing TfNSW’s model for predicting road/rail mode shares for container freight moving to and from Port Botany. The engagement tested the model’s alignment with a best practice conceptual framework. Kanya conducted the in-depth review of the spreadsheet model and provided recommendations to improve the statistical robustness and the functionality.

– **National Heavy Vehicle Regulator (NHVR) Transition – Assessment of three regulatory programs – Roads and Maritime Services (now part of Transport for NSW) (2019-20) | Project economist and report writer**

Detailed assessment of three heavy vehicle regulatory programs to provide Roads and Maritime with detailed understanding and a strong evidence base on the costs, benefits and broader impacts of each programs. Roads and Maritime will use this information to inform the transition of regulatory services to the NHVR. Kanya was the project manager. The project consisted of stakeholder consultations, detailed research and econometric and spatial analysis of each program to definitively link safety outcomes to program activities.

– **National Heavy Vehicle Regulator (NHVR) Transition – Assessing the benefits and standards– Roads and Maritime Services (Transport for NSW) (2019) | Project economist and report writer**

Kanya was a core delivery team member who managed all the data collection, analysis and visualisation that was used to inform the final report. She was responsible for writing up a substantial portion of the report, specifically the current state analysis, which depended heavily on data analysis.

– **GlobeLink Business Case – SA Department of Planning, Transport and Infrastructure (2019) | Project economist**

Kanya was a core delivery team member in the commercial and economics stream. In Stage 1 of the project she was instrumental in doing in depth research to develop and write up the project’s problems and opportunities. She also conducted a ‘rapid rapid’ CBA on five road options. Key skills demonstrated include QGIS mapping visualisations, research and writing, and programming. In Stage 2, she is working on a complex CBA that includes three modes of transport (rail, road and air).

**PROFESSIONAL HISTORY**

WSP, Senior Economist	2021 – 2024
KPMG, Senior Consultant	2019-2021
Infrastructure Partnerships Australia, Policy Advisor	2017-2018
World Bank Group, Team Assistant	2015-2017





**BRIANA SHEA**

*Economist, Infrastructure Advisory*



**2 years with WSP**

**5 years of experience**

**LOCATION**

*Brisbane (900 Ann Street),  
Australia*

**TECHNICAL SKILLS**

*Cost Benefit Analysis (CBA)*

*Business Case Development*

*Supply Chain Analysis*

*Economic Analysis and Modelling*

*Financial Analysis and Modelling*

*Economic Impact Assessment*

**MANAGEMENT SKILLS**

*project management*

**PROFILE**

With 4 years of experience in economic consulting, Briana has proven proficiency in the areas of cost-benefit analysis, economic modelling, financial modelling, business case development, supply chain analysis, freight demand analysis and economic impact analysis. She specialises in economic and financial analysis and modelling to support the development of business cases for transport projects, including identifying and quantifying demand and key benefit streams. She has extensive experience calculating both financial and economic costs and benefits/revenue to determine net present value.

**EDUCATION**

Bachelor of Economics, University of Queensland 2019

Bachelor of Commerce, University of Queensland 2019

**PROFESSIONAL EXPERIENCE**

- **Inland Rail Interface Improvement Program, Australia (2020 - 2022): Department of Infrastructure Transport, Regional Development, Communications and the Arts, Freight Demand, Business Case and Economics Support**

The project team was engaged by the Department of Infrastructure, Transport and Regional Development, Communications and the Arts to develop a series of business cases for multiple Project Proponents for supporting or connecting infrastructure to the Inland Rail as part of the Inland Rail Interface Improvement Program (IIP). Briana assisted with business case development across the IIP.

Briana assisted with freight demand analysis working closely with specialist freight demand analysts to determine freight demand impacts from Project Proposals across the IIP. She was also responsible for economic modelling and analysis including Cost Benefits Analysis and financial analysis across a significant number of Project Proposals across the IIP located in Queensland and New South Wales.

Briana was also directly involved with development of business cases for five of the Project Proposals, assisting with investment logic mapping (ILM), stakeholder engagement, Multi Criteria Analysis (MCA), Cost Benefit Analysis and financial analysis. Her role also included working closely with engineering and cost estimation subcontractors to compile complete and detailed Business Cases.

- **Peer review of CML paper, Brisbane, Queensland, Australia (2023): Austroads, Business Case Support**

WSP supported Austroads to undertake a review of a paper produced for the Department of Transport Planning (DTP) regarding the impact of an uptake of CML on Victoria's arterial roads. Briana acted as internal project manager and undertook a review of the paper from an economic view point. Her role also included compiling WSP's findings and preparing a report for Austroads.

- **Business Case for land use mapping, Australia (2023): Department of Planning and Environment NSW, Supply chain support and economic analysis**

WSP supported the Department of Planning and Environment (DPE) to develop a business case to support the case for development and update of a foundational landuse dataset. Briana assisted with development of a business case for updating the



**BRIANA SHEA**

*Economist, Infrastructure Advisory*

NSW land use map. Briana’s role included business case writing, economic and financial modelling and analysis, ILM development, options development and analysis, and stakeholder consultation.

– **Forbes Iron Bridge Upgrade, Australia (2023 - 2024): Transport for New South Wales, Financial analysis and review**

The Project included development of a Business Case to support the developed options for a bypass in Forbes, New South Wales to reduce constraints imposed by the existing Iron Bridge. Briana's role included development of a Cost Benefit Analysis model using TfNSW Standards and traffic modelling inputs as well as development of the supporting Economic Report. Briana's work supported evaluation of the project options for inclusion in the Business Case. Briana also supported with analysis of the financial cost involved with the project options.

– **Great Western Highway Intersection Business Case, Australia (2024): Transport for New South Wales, Cost Benefit Analysis Modelling**

WSP was engaged to develop a Business Case for road upgrades at an intersection on the Great Western Highway. Briana's role involved development of a Cost Benefit Analysis model to determine the viability of the project. Briana utilised transport modelling and cost inputs to determine the Net Present Value and Benefit Cost Ratio of the proposed infrastructure.

– **Gold Coast Public Transport Access Study, Australia (2023): Department of Transport and Main Roads, Business Case support and economic analysis**

design and develop Business Case for associated bus infrastructure in the Gold Coast Public Transport Access Study. Briana undertook the economic analysis developing the methodology and the economic and financial model including cost benefit analysis. Briana also supported drafting of the Business Case.

– **Freight benefits research and development, Australia (2022): Transport for NSW, Freight Demand, Business Case and Economics Support**

Briana was part of the engagement team that assisted Transport for New South Wales with development of a framework that can be used to assess road and rail freight investments in New South Wales. Specific focus was given to investments that seek to address one or more of the following issues; impacts on operational and travel time cost from rail improvement initiatives, impacts of incidents and cost of crashes on freight rail operators, and incident delay and flow on costs to heavy vehicles. Briana was involved with stakeholder consultation with key industry contacts to support the analysis and in drafting the technical report and the freight benefit guidelines that were released by Transport for New South Wales for public use.

**PROFESSIONAL HISTORY**

WSP, Economist	2023 - 2024
EY, Senior Consultant	2022
EY, Consultant	2020 - 2022
EY, Intern, Infrastructure Advisory	2019



**KIRSTEN RUCKERT**  
**Director (Strategy, Performance, Change)**

**PROFILE**

My career is founded on leading and facilitating executives and teams to navigate complexity and respond to continuous change. I specialise in delivering complex change programs, strategic planning, and performance improvement within and across large government, utility and infrastructure-focussed organisations, portfolios, and programs. I have the unique ability to work both 'on' the business and within it, with a track record in successful whole-of-business transformation, customer focussed solutions and operational improvement outcomes.

I appreciate the impact of change on the full business and infrastructure lifecycle and have a reputation for quickly understanding the connection between high-level business and technical strategies and the 'boots on the ground' impacts on employees, community, customers, regulators, and other stakeholders. I typically advise and deliver strategies for large organisations with billion-dollar asset portfolios and operating budgets, and for multi-disciplinary teams and organisations of 400+ people. My approach gains strong leadership and employee alignment, transforming organisations from both the top-down and bottom-up. I deeply understand the trade-offs and balance needed between complex external and internal drivers and how to leverage these to deliver on organisational strategic priorities and outcomes.

I am respected across industry in leading the continuous improvement of collaborative infrastructure delivery and operations, working extensively in the design, establishment, integration and improvement of Alliance, Partnership and PMO Contracts. I am a leader in the mobilisation and integration of culture and team effectiveness within partnership contracts, particularly in the Australian water market sector.

I'm the proud owner and Director of KR Consult. Prior to building my own business, I successfully led WSP Advisory's National Performance, Participation and Change; and previously Infrastructure Advisory client service lines. I'm sought-after across Australia's transport, water, energy, resources, and government sectors, working with senior executives throughout the private sector and at all levels of government. I have a deep understanding of the machinery of government and how to navigate political and policy complexity to achieve outcomes. With an educational background in international diplomacy, business communications and public policy, I'm a skilled collaborator and trusted advisor both within and to executive leadership teams.

**EDUCATION**

Masters, International Relations, The University of Queensland	2010
Graduate Diploma, Business Communication, Queensland University of Technology	2000
Bachelor of Visual Arts, Fine Art, Griffith University	1995
Diploma Project Management, TAFE Qld	1998

**GUIDING PRINCIPLES**

- Lead authentically with passion and courage** to drive momentum and leadership commitment
- Consistently link to problem, benefits and outcomes** to build case for change
- Start with the end in mind** to harmonise and integrate the approach and drive to outcomes
- Engage transparently, early and often** to progressively build ownership and consensus
- Think holistically and consider impacts** from the perspectives of customers, stakeholders, community, and workforce

- 1 year with KR Consult**
- 15.5 years with WSP Australia**
- 29 years of experience**

**LOCATION**

*Brisbane, Australia*

**AREAS OF EXPERTISE**

- Business process and performance improvement*
- Organisational transition, change and transformation*
- Alliance and partnership contracting design, implementation, and integration*
- Team and leadership effectiveness and collaboration*
- Implementation planning and delivery*
- Business and investment cases*
- Leadership*
- Organisational design*
- Organisational culture*
- Strategic and operational planning*
- Training and development*
- Governance / PMO*
- Asset management and capital delivery efficiency*
- Facilitation*



## KIRSTEN RUCKERT

### Director (Strategy, Performance, Change)

#### PROFESSIONAL EXPERIENCE

My experience spans the following strategic advisory areas, with detailed project examples in the following sections:

- Business transformation and change
- Alliance and partnership delivery frameworks, design, integration, performance
- Performance and process improvement
- Organisational strategy and strategic planning
- Business and investment case development

#### Business transformation & change

- **State-wide infrastructure delivery future operating model and frameworks transformation, Tasmania (2024): TasWater, Change and Transition Lead**  
 With the executive leadership team, developing the strategy and approach to transition TasWater's infrastructure delivery operating model and delivery frameworks to respond to exponential change in the size, value, scale, and complexity of the state-wide infrastructure delivery program. Leading organisational design, business operating system, change and engagement, and culture and ways of working design and integration activities.
- **Energy transformation and QEJP delivery readiness, Brisbane QLD (2024): Powerlink, Strategic Advisor**  
 Partner to Powerlink Energy Futures leadership team on a range of business transformation activities to support Powerlink's energy transformation and QEJP delivery task. Work includes new strategic decision-making framework development, Network Portfolio Plan engagement and delivery readiness planning, government engagement and partnerships strategy development, non-reg strategy development, and social performance strategy implementation.
- **Decarbonisation transition and organisational readiness, Logan QLD (2023-2024): Logan Water, Strategic Advisor**  
 Working with the Executive Leadership team to develop the strategy and implementation plan for Logan Water's decarbonisation transformation, how to operationalise \$1b+ portfolio of new energy assets across the region, and development of the regional service delivery model.
- **Confidential project – whole of government state agencies asset management transformation detailed business case change strategy, Australia (2023): Confidential Client, DBC Change Strategy Lead**  
 Developed the strategy and approach to support whole of government change and transformation of agency asset management, kick-starting the change process through the delivery of the detailed business case. Designed the strategy to set up for implementation and transformation success through an engagement led approach with government agencies, building buy-in and support through delivery of the DBC and articulation of benefits / value through implementation.
- **Operating model review, Brisbane, QLD, Australia (2021 - 2022): Department of Transport & Main Roads, Project Manager**  
 Led a current state analysis of Passenger Rollingstock and Signalling Branch and developed the change and transformation plan to successfully transition the branch from a project organisation to embedded branch within the Department. Across all organisational elements, assessed the effectiveness of current ways of working and identified opportunities to improve efficiency and effectiveness. Developed change and stakeholder management plan, implementation roadmap and new KPIs to support successful business transformation.
- **Major infrastructure program transition (Confidential), Australia (2021): Confidential Client, Project Manager**  
 Developed the roadmap to transition and transfer accountability for a multi-billion infrastructure program from one government agency to another. The roadmap and transition strategy is engagement led and considers a number of risks and sensitivities



## KIRSTEN RUCKERT

### Director (Strategy, Performance, Change)

between the two agencies including a legacy of distrust and less than optimal cultural and relationship issues. Identifies how best to transition at key delivery milestone stage between capital delivery and operating / maintaining a portfolio of assets. Considers a holistic operating model framework including resourcing strategy, knowledge transition and transfer, and ongoing governance requirements for both parties.

– **Remote Operations Centre (ISH) design and implementation, Australia (2021 - 2022): Logan Water, Project Manager**

Designed new Remote Operations Centre, integrating siloed business functions to enable end to end operations, service planning and optimisation for Logan Water's delivery of service to customers, proactive maintenance and integrated network operations. Designed a unique organisation design for a 'team of teams', new role design for the integrated team, and new process design optimising previously inefficient ways of working.

– **End-end service model design and implementation, Logan, QLD, Australia (2020 - Present): Logan Water, Project Lead**

Designed new whole-of-business end-end service model to support transformation of ways of working at Logan Water, integrated to deliver improved customer outcomes and efficiency within the capital, operational and maintenance delivery lifecycles. Providing ongoing strategic advice and strategic planning facilitation support to the Executive Leadership Team. Work included development of new organisational vision, objectives, KPIs and new organisational functional structure aligned to customer and program delivery outcomes. Also developed new leadership framework, roles and accountabilities. Led role design for suite of extended leadership positions.

– **Future state business model Logan Water Infrastructure Alliance, Logan, QLD, Australia (2019-2020): Logan City Council, Transition Project Director**

Designed and implemented a new Water Infrastructure Business operational model and Program Alliance Framework to manage and deliver the city's \$1b+ water and wastewater capital and renewals program. Led capacity and capability analysis, national benchmarking, new functional and organisational design, workforce planning, and development of new procurement and delivery framework. Program Alliance Framework Design for all infrastructure lifecycle phases (Master Planning through to Asset Commissioning and Acceptance/Handover).

Successfully managed the transition and change from the previous alliance model to a new alliance contract in 2015. Developed the culture and change program, and a go-live program to ensure continued delivery of the Alliance program to meet or exceed KPI performance targets. Transition to new alliance in 2015 was seamless, successfully managed risks, and exceeded performance targets with 110% of the first year's program successfully delivered.

#### Alliance & partnership delivery frameworks

– **Complex water program partnership integration and collaboration strategy, Brisbane, QLD, Australia (2023): Grow Together JV, Transition Manager**

Developed the strategy and approach to integrate and embed collaborative ways of working for a Professional Services Provider Joint Venture as part of a complex water program partnership. Approach considers the risks and opportunities of standing up and embedding a whole-of-lifecycle portfolio level partnership with multiple partners and JVs at portfolio, professional services and delivery points in the program lifecycle

– **Complex water program partnership integration and collaboration strategy, Melbourne, VIC, Australia (2023): JV Team, Transition Manager**

Developed the strategy and approach to integrate and embed collaborative ways of working for a Professional Services Provider Joint Venture as part of a complex water program partnership. Approach considers the risks and opportunities of standing up and embedding a whole-of-lifecycle portfolio level partnership with multiple partners and JVs at portfolio, professional services and delivery points in the program lifecycle

– **Water partnership operating model integration, Brisbane, QLD, Australia (2019 - 2020): Logan Water Infrastructure Partnership, Project Director**

Led the integration and establishment of the new partnership model in the business successfully, with seamless transition from previous Alliance contract and continued delivery of the program to meet and exceed KPIs. Kirsten was the Integration Manager



## KIRSTEN RUCKERT

### Director (Strategy, Performance, Change)

for the establishment of the new contract, leading the development of governance framework, systems and tools establishment, and establishment and refresh of team culture and team role and responsibility clarity.

Successfully lead the transition and integration of all ICT systems for the partnership from partner supplied systems to corporate systems and implemented the system handover during a transition to COVID lockdown, rapidly moving the program team to remote working in parallel.

- **PMO establishment, team capacity building and business culture strategy, Newcastle, NSW, Australia (2018 - 2019): Hunter Water Infrastructure Delivery, Project Director**

WSP was engaged by Hunter Water Corporation as the Program Management partner to deliver HWC's major projects program, valued at around \$180M per annum. A key element of the partnership was to identify opportunities for improvement in the delivery of the infrastructure program, across all aspects of the PMO, including people (skills, capability, resourcing), systems and tools, processes, leadership, contract management, stakeholder engagement and relationships. Kirsten was the integration manager for the establishment of the partnership, leading the design, development and implementation of organisational design, PMO, people management, resourcing strategy, capacity and capability building and culture for the PMO. Kirsten was a key member of the partnership management team and advisor to HWC executive leadership team.

- **Future state business model Logan Water Infrastructure Alliance, Logan, QLD, Australia (2019-2020): Logan City Council, Transition Project Director**

See business transformation.

#### Performance improvement

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- **Improving project management and PMO functional delivery, Australia (2023): Transport for NSW, Project Director**

Undertook current state review of PMO functional delivery in TfNSW to better align activity with project delivery lifecycle, improve optioneering, gain greater stakeholder buy-in both up and downstream in delivery lifecycle and reduce re-work in design and construction stages. Guided the development of the framework to support improved client-led decision making and direction setting to enable efficient project delivery and the development of assets that are fit for purpose and consider whole of lifecycle impacts.

- **Review of capital delivery efficiency and PMO functional delivery, Australia (2021 - 2022): Logan Roads, Project Manager and Director**

Delivered current state review and future PMO model design for Logan Roads looking at root causes driving capital delivery inefficiency and identifying opportunities to improve work practices, process, organisational design, systems and tools to enable Logan Roads to meet a significant increase in program size.

- **Efficiency review of network planning and asset performance functions, Perth, WA, Australia (2017): Western Power, Project Manager and Lead**

Reviewed the efficiency of Western Power's Network Planning and Asset Performance functions to identify opportunities to improve business processes, business structure, systems and tools that deliver significant operating cost savings. Work involved a national peer organisation review with six major network service providers to benchmark Western Power's current performance through a power regulatory lens and identify areas of good practice, a current state review of performance (size/shape/complexity, workloads and volumes, structure, processes, resourcing model, skills and capability, systems and tools), and to redesign the business model to meet future business objectives and changes to work types and volumes.



## KIRSTEN RUCKERT

### Director (Strategy, Performance, Change)

#### Business and investment case leadership

– **Inland freight route investment strategy, QLD, Australia (2022 - 2023): Department of Transport & Main Roads, Engagement Lead**

Developed the industry stakeholder engagement strategy to support prioritised decision making on the Federal and State Government's \$1B+ investment in the Inland Freight Route through Central Queensland. Designed and facilitated a series of hybrid (online and face to face) working sessions with industry leaders to gain insight into road user needs and behaviours and gain industry support for the investment program.

– **Strategic Business Case (SASR) for renewable energy solutions in central-west Queensland, Brisbane / Blackall / Tambo, QLD, Australia (2018): Department of State Development, Manufacturing, Infrastructure and Planning, Project Manager**

Undertook a Strategic Assessment of Service Requirement (SASR – Gate 1 PAF) for renewable energy solutions to address economic development and diversity, cost of living, and power quality/reliability challenges in the Blackall-Tambo region. Led stakeholder engagement with Council and the local community to understand the unique challenges and drivers experienced in regional Queensland communities and propose a sustainable way forward to meet community needs and expectations.

#### Organisational strategy

– **Copper South Australia (CuSA) Major Projects Strategic Plan development, South Australia (2024): BHP, Facilitator**

Working with CuSA Major Projects Executive Leadership team to develop the CuSA strategic plan, customer alignment, KPIs, performance review and leadership charter.

– **Olympic Dam Assets Projects (ODAP) Strategic Plan development, South Australia (2024): BHP, Facilitator**

Working with CuSA Major Projects Executive Leadership team to develop the CuSA strategic plan, customer alignment, KPIs, performance review and leadership charter.

– **Decarbonisation transition and organisational readiness, Australia (2022 - 2023): Logan Water, Project Manager and Facilitator**

Guiding Logan Water's Executive Leadership Team to successfully transition to a decarbonised future, expanding the organisation's focus and remit beyond water and wastewater infrastructure to include the development, construction, operations and maintenance of renewable energy infrastructure. Advising the ELT on the roadmap for organisational transformation and readiness with a focus on people, process, systems and tools.

– **Minerals Australia leadership performance and direction setting, Australia (2022): BHP Minerals Australia Projects, Project Manager and Facilitator**

Guided BHP's National Minerals Australia Project Group leaders to develop the group vision, objectives, leadership behaviours, working norms and Key Performance Indicators to lead significant change in BHP business direction, embed focus on capital delivery predictability (as a foundation working norm), and increase focus on driving value and social sustainability through the delivery of a multi-billion annual program of works. Also developed COAP strategy with the COAP leadership team.

– **Organisational strategic and leadership planning, Australia (2021 - 2023): Logan Water, Project Manager and Facilitator**

Guided and advised Logan Water's Executive Leadership Team in the development of Logan Water's Vision, Service Model, KPIs, Leadership Framework, Group Performance to support the transformation of Logan Water to meet significant change in customer and program growth and embed an end-end, customer-centric service model approach. A recognised state significant business activity, Logan Water is responding to significant growth pressures, expanding to service over 300,000 residences across 70 suburbs and effectively manage and operate annual turnover in excess of \$280 million per annum and an asset base of \$1.47B. Kirsten facilitates the ELT's monthly strategic planning forums, leading and guiding the executive leadership team through managing change and uncertainty, transforming the business and being future ready.



**KIRSTEN RUCKERT**  
**Director (Strategy, Performance, Change)**

***PROFESSIONAL HISTORY***

KR Consult, Director and Owner	2023- Present
WSP / Parsons Brinckerhoff, National Executive (previously Infrastructure Advisory Regional Executive QLD/NSW, Senior Consultant and Principal Consultant roles)	2008 - 2023
Southern Regional Organisation of Councils, Coordinator	2006 - 2008
Department of Transport and Main Roads, Principal Advisor to the Deputy Director-General (State-wide Operations)	2004 - 2006
Various roles with Qld Local Government and State Government Agencies	1995-2004





**STEPHANIE MALONE**

*Senior Consultant, Infrastructure Advisory*



**PROFILE**

Stephanie is a Senior Consultant with over 7 years’ experience in the public and private sectors advising clients on infrastructure projects. Stephanie is a skilled communicator and writer. Her proficiency in business case development allows her to effectively convey project findings, insights, and recommendations to stakeholders in a clear and concise manner. She possesses a unique talent for developing compelling project narratives that engage and inform diverse audiences, ensuring that her outputs are persuasive and impactful. She has extensive knowledge in investment frameworks and works collaboratively with clients to guide them through the gating process and associated requirements.

She is experienced in project management, having delivered projects across the project lifecycle from feasibility studies through to detailed design.

**2 years with WSP**

**7 years of experience**

**LOCATION**

*Brisbane (900 Ann Street), Australia*

**TECHNICAL SKILLS**

*Business case development*

*Investment frameworks*

*Strategic planning*

*Project management*

**EDUCATION**

Bachelor of Regional and Town Planning, University of Queensland 2017

**PROFESSIONAL ASSOCIATIONS**

WSP Certified Project Manager

Australian Institute of Traffic Planning and Management (AITPM)

**PROFESSIONAL EXPERIENCE**

- **Inland Freight Route Investment Strategy, Brisbane, Queensland, Australia (2022 - 2023): Department of Transport and Main Roads, Project Manager / Consultant**

WSP was engaged by The Department of Transport and Main Roads (TMR), in consultation with the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (DITRDCA), to develop a 10-year, \$1 billion IFR Investment Strategy (IFRIS) to determine a vision, objectives and short, medium and long-term priorities for the IFR.

As Project Manager, Stephanie led the development of consultation material, prioritisation tool – application and outcomes, and the writing of the investment strategy. The Project involved extensive engagement with internal TMR and external stakeholders, inclusive; DITRDCA, National Heavy Vehicle Regulator, TMR Central Region, TMR Southern Region, TMR Northern Region, local government, industry representatives (Queensland Trucking Association and other industry representatives).

- **North Townsville Road – North Shore Boulevard to Ingham Road intersections Preliminary Evaluation, Townsville, Queensland, Australia (2022): Department of Transport and Main Roads, Consultant**

WSP was engaged by TMR Northern District to undertake the Options Assessment and the preparation of the Preliminary Evaluation (PE) Report for the upgrade of the Project. Stephanie developed the Options Assessment Long List report. This report detailed the option analysis process, identifying and assessing a long list of 20 options, through a strategic merit test (SMT), to a resultant short list of four options. Stephanie also supported in the development of the PE Report.



**STEPHANIE MALONE**

*Senior Consultant, Infrastructure Advisory*

– **Rail Crossing Prioritisation Study, Moreton Bay, Queensland, Australia (2023 - 2024): City of Moreton Bay, Advisor**

The City of Moreton Bay has engaged WSP to undertake the Rail Crossing Prioritisation Study. The Study prioritised projects on the North Coast Line within the Moreton Bay Region and set a clear recommendation on CMB's advocacy, investment and potential funding initiatives and respective partners. Stephanie co-facilitated the Investment Logic Mapping (ILM) workshop and developed the ILM, identifying the problems, benefits and potential strategic responses. She developed and applied the prioritisation framework and was lead author of the study documentation.

– **Adventure Bay (Bruny Island) Water Supply Options Assessment, Adventure Bay, Tasmania, Australia (2024): TasWater, Co-facilitator**

TasWater owns and operates a Water Treatment Plant (WTP) on Bruny Island. The WTP faces ongoing issues with water supply and water security, with WSP tasked with assessing available options to tackle these issues, developing cost estimates for the options presented and developing a short-form Detailed Business Case for the preferred option. Stephanie co-facilitated the Investment Logic Mapping (ILM) workshop and developed an ILM that clearly defined the problems & opportunities, benefits and service requirements to provide a strong foundation for the case for investment.

– **Macquarie Point Northern Access, Hobart, Tasmania, Australia (2021): Department of State Growth, Co-facilitator**

Macquarie Point is a significant development opportunity in Hobart with many stakeholders and potentially conflicting program of works. The investment logic mapping workshop and planning charette sought to identify existing problems and opportunities to progress a way forward in terms of site accessibility. Key stakeholders involved in the multi-day workshops included Department of State Growth, Hobart City Council, Macquarie Point Development Corporation and TasPorts.

– **Walter Taylor Bridge Feasibility Study, Brisbane, Queensland, Australia (2021): Brisbane City Council, Co-facilitator**

Stephanie co-facilitated the Investment Logic Mapping workshop, identifying the existing problems and/or challenges, benefits and potential solutions for increased bridge capacity between Indooroopilly and Graceville. This investment logic map formed the foundations of the feasibility assessment, option identification and assessment. Key stakeholders included representatives from Brisbane City Council, Transport for Brisbane and the Department of Transport and Main Roads.

**PROFESSIONAL HISTORY**

WSP, Senior Consultant	2023 - Present
WSP, Consultant	2022 - 2023
GHD, Advisor	2018 - 2022
Brisbane City Council, Cadet Transport Planner	2016 - 2017



**SIMON SAGERER**  
Principal Economist



**PROFILE**

Simon is an experienced infrastructure economist who has held senior positions in a range of consulting firms including KPMG and NineSquared. His work focusses on strategic assessments of the likely demand and associated economic effects of major infrastructure assets ranging from roads and railways, airports and pipelines to urban redevelopments. He has been responsible for developing and delivering forecasting and valuation models to inform commercial strategies, business cases, due diligence processes and expert witness statements.

**EDUCATION**

Master of Economics, University of Hamburg (Germany)	2008
Bachelor of Economics, University of Hamburg (Germany)	2006

1 years with WSP

15 years of experience

**LOCATION**

*Sydney (George St), Australia*

**TECHNICAL SKILLS**

*Economic modelling*  
*Economic and financial valuations*  
*Market assessments*  
*Cost benefit analysis*  
*Options assessment*

**PROFESSIONAL EXPERIENCE**

– **Consolidated Freight Study, Australia (2024 - Present): Transport for New South Wales, Lead economist WSP**

WSP have been engaged by Transport for NSW to lead their multi-faceted study to improve their understanding of freight movements across the state. The project is currently underway, with focus on improving baseline and forecasts for 20 commodities in the Strategic Freight Model, as well as a stakeholder survey and interviews. One immediate application of these forecasts will be informing the Final Business Case for the Western Sydney Freight Line. Simon leads WSP’s commodities forecasting team, developing methodologies to disaggregate state level forecasts to travel zone level for improved interaction with TfNSW’s suite of transport models.

– **Queensland Fleet Projection Model, Australia, Australia (2024 - Present): Department of Transport and Main Roads, Lead economist**

Simon is the Economics Lead for the QLD Fleet Projection model (QFPM). The project aims to provide the Queensland Government with forward projections of the vehicle fleet composition under various policy and technology scenarios. The QFPM is designed to estimate future vehicle fleet composition, test the impact of different policies on fleet composition, and inform the assessment of financial implications to support reduced emissions. Additionally, it provides inputs for estimating future vehicle emissions, enabling the government to report on progress towards emissions reduction target.

– **Victoria Freight Plan Refresh, Australia (2024): Department of Transport and Planning, Lead Economist**

Simon led the economic analysis in support of refreshing the Victoria’s freight plan. The purpose of this study is to value the state’s freight sector and how improving its efficiency can contribute to economic growth. In this context it maps freight flows across the state and estimates commodity specific cost differentials between routes and modes. The economic value of possible efficiency improvements through alternative route or mode choices is valued in a Computable General Equilibrium (CGE) model. The project will assess and compare freight policy options for their contribution to future economic growth in Victoria and Australia.



**SIMON SAGERER**  
Principal Economist

– **Commercial pricing strategy, Australia (2021 - 2023): Western Sydney Airport, Project Director**

Simon led the development of a pricing strategy for the Western Sydney Airport to determine a competitive strategy for a range of airport charges for negotiation with the airlines as well as maintaining a competitive market position. The project involves the development of a global database of airport attributes, the preparation of case studies of pricing strategies for both airports and other industries and economic modelling and forecasting of passengers and freight for all major Australian airports.

– **Western Sydney Fuel Pipeline Corridor Study, Australia (2021 - 2023): Transport for NSW, Project Director**

As the project director, Simon led a consortium of KPMG, GHD and ACIL Allen Consulting in the preparation of a corridor study for a fuel pipeline to Western Sydney. Building on TfNSW’s transport modelling and combining a range of engineering, GIS analysis and economic modelling techniques the study has succeeded in identifying possible corridor options including locations for storage and distribution hubs that maximise the economic benefits of a possible pipeline development.

– **NSW Fast Rail, Australia (2020 - 2021): Transport for NSW, Cost benefit analysis lead**

Simon led the CBA development for the Sydney to Bomaderry and Sydney to Central West Fast Rail Strategic Business Cases. It comprised the quantification of a full set of innovative economic benefits while adhering to the NSW economic appraisal guidelines including Wider Economic Benefits and the effects of reduced social exclusion. He also led the verification and testing of transport modelling results.

– **Review of Road/Rail Mode Shares Models for Container Freight, Australia (2020 - 2021): Transport for NSW, Lead Reviewer**

Simon was KPMG’s lead reviewer in a review of TfNSW’s model for predicting road/rail mode shares for container freight moving to and from Port Botany. The engagement tested the model’s alignment with a best practice conceptual framework, its statistical robustness as well as key aspects of the technical implementation. Finding a number of issues, Simon subsequently led the revision and re-specification of the model.

– **South Australia Export Supply Chain Investigation, Australia (2020 - 2021): Department of Infrastructure and Transport, South Australia, Lead Economist**

Simon led the economic analysis and forecasting component of the South Australia Export Supply Chain Investigation to better understand the supply chain for the movement of bulk freight from origin to port and potential solutions to improve the current supply chain inefficiencies.

**PROFESSIONAL HISTORY**

NineSquared, Director	2023 - 2024
KPMG, Associate Director	2019 - 2023
Synergies Economic Consulting, Manager	2018 - 2019
ACIL Allen, Senior Consultant	2009 - 2017



**TODD WEBSTER**

*Senior Project Manager, Rail*



**PROFILE**

Throughout his career, Todd has successfully undertaken key roles on landmark projects, most recently as Design Manager and Project Manager. Leadership of project teams in complex environments, challenging situations, with technically difficult designs requiring timely delivery have been recent highlights.

He is a Registered Professional Engineer of Queensland and a Certified Practising Project Manager with the Australian Institute of Project Management, with skills utilised on significant study, design and construction of rail projects.

With experience across multiple disciplines of civil engineering including roads, railways, structures, earthworks, utilities and water infrastructure, Todd has had exposure to a wide range of projects in both the design and construction phases. He has demonstrated successful project delivery across a variety of contract models.

**4 years with WSP**

**22 years of experience**

**Areas of expertise**

*Civil Engineering*

*Design Management*

*Project Management*

**LANGUAGES**

*English*

**EDUCATION**

Diploma of Project Management	2010
Bachelor of Engineering (Civil), Honours, Griffith University	2001

**PROFESSIONAL ASSOCIATIONS**

Australian Institute of Project Management: Member	AIPM
Registered Project Manager / Certified Practising Project Manager	RegPM / CPPM
Registered Professional Engineer / RPEQ Civil	RPEng / RPEQ
Rail Industry Worker / Rail Safety Worker accreditation	RIW / RSW
ARTC SPM Competency	ARTC SPM

**CONTACT**

0429 170 145

*todd.webster@wsp.com*

**PROFESSIONAL EXPERIENCE**

- **Larapinta Intermodal Terminal Design, (2024): Aurizon, Design Manager.**
  - As Design Manager for fast-paced design project, Todd led the technical team to produce a DD30 terminal design, including a main line connection, three depot tracks, hardstand design including drainage, pavement and road connections. The signalling design formed a key part of the project, requiring interface with ARTC and Aurizon to allow integration of the new turnout to the existing network.
- **Queensland Train Manufacturing Program, (2021-24): Downer / DTI, Rail Depot Design Manager**
  - From tender design to concept and detailed design, Todd was responsible for management and delivery of various technical submissions, ranging from concept drawings, tender submission documents and discipline design packages.
  - Current role involves management of the technical team to deliver detailed design packages in the Civil discipline, including team leadership, design reporting, financial and schedule management, interface with internal, client and stakeholder representatives.
- **Acacia Ridge Concept Study, (2023): Pacific National, Design Manager.**
  - As Design Manager for this Intermodal Concept Study, Todd led the technical team to produce yard layouts, technical documentation and study reporting. Integration with terminal operations and national business unit stakeholders was key to the project's success. The study included a scoping phase, fatal flaw assessment, multi-criteria analysis, concept design development and detailed reporting.



**TODD WEBSTER**

*Senior Project Manager, Rail*

- **Inland Rail, Illabo to Stockinbingal Feasibility Design, (2020-23): WSP, Internal Project Manager.**
  - Todd is responsible for financial management and major project reporting within the WSP business for the I2S project. This role includes interfacing with members of the IRDJV team, using the WSP Project Controls tools and providing oversight to the design management process.
- **Townsville Jetty Phosphate Roads and Hardstand, Detailed Design, (2021-22): Aurizon Network, Design and Project Manager.**
  - This project involved detailed track design for renewal of the Inner, Outer and Stow Roads and nine Turnouts to allow integration of the new track alignment with the APS business and hardstand development.
  - As project manager and design manager, Todd coordinated the design under a staged approach to ensure stakeholder feedback was incorporated. Changes in train consist, operating plans and hardstand configuration were incorporated into the project.
  - This role includes interfacing with Aurizon, coordinating design information, project deliverables and providing design direction across the project.
- **Wiggins Island Rail Project (2013–2017): Aurizon, Independent Engineer’s Representative.**
  - Todd was the Independent Engineer’s Representative, responsible for monitoring and reporting project cost, time, quality and performance of the design and construction packages to the principal mining clients.
  - Todd reviewed risk and opportunity, reviewed project schedule and variations to the project scope and assessed the technical and commercial aspects of the greenfield and brownfield projects under the project deed.
  - A key activity was the review, assessment and recommendation of major flood insurance event claims in accordance with the project deed.
- **National Trunk Rail – Concept Phase (2016): NTR, Project Manager.**
  - As the Project Manager responsible for development and refinement of project alignments in Queensland, New South Wales and Victoria, Todd developed detailed knowledge of key project characteristics and requirements.
  - Todd managed the remote engineering and design team to deliver Concept Design and was responsible for the review and oversight of corresponding project estimates.
  - Interface with multiple stakeholders including the proponent, investors, suppliers, contractors, consultants and all levels of Government were key aspects of the role
  - Initial Advice Statements and associated information was developed for the NTR railway in each state, to prepare for the project approval process
  - Todd assisted in developing technical aspects of the NTR submission to the Federal Government’s Inland Rail Market Testing Exercise.

**PROFESSIONAL HISTORY**

WSP	2020 – Present
Calibre Group	2010 – 2019
KBR Inc	2002 – 2010



## SAM POTTS

*Associate Principal*



**3 years with WSP**

**12 years of experience**

### LOCATION

*Sydney (George St), Australia*

### MANAGEMENT SKILLS

*Strategy & Policy*

*Business Case Development*

*Transportation Planning & Economic Appraisal*

*Stakeholder Engagement*

*Business Process Improvements*

*Project Governance*

*Risk Management*

*Urban Planning & Economic Appraisal*

### PROFILE

An Economist with experience in transportation, freight, rail planning, policy and management consulting, Sam excels at independent problem-solving informed by macroeconomic thinking and business analytics. His technical capabilities include Business Case development, Strategy and Policy, Stakeholder Engagement, Business Process Improvements, Urban Planning and Property Economics. The projects undertaken by Sam require extensive consultation with clients and customers to ensure their requirements are documented and met.

Sam has been involved in a range of tasks relating to freight rail services and intermodals in NSW. He is currently Assistant Director and Project Manager for the TfNSW Consolidated Freight Studies. This project is improving the freight demand models within TfNSW and then undertaking an infrastructure needs assessment for the ports and intermodals in NSW to 2061. In order to improve the freight demand models and undertake the infrastructure assessment there is also significant freight industry stakeholder engagement.

Sam recently worked alongside Transport staff to develop the freight content for the Future Transport Strategy and Future Transport Plans. This included a focus on improving rail and road connections connecting to NSW's major ports and intermodals, as well as non-infrastructure solutions to improve operations. He recently assisted with the Western Sydney Freight Line and Intermodal Strategic Business Case, writing the needs assessment, assisting with content for the SBC and being the interface with the Freight Branch for the program. As the Freight Branch Interface, Sam developed the concept for an Inland Port, including the landside infrastructure requirements and potential opportunities for the surrounding precinct.

### PROFESSIONAL EXPERIENCE

– **TfNSW Regional Consolidated Freight Studies (June 2024-currnt), Assistant Director and Project Manager**

Working closely with the client to understand their existing freight demand modelling ecosystem and ways to efficiently improve models and drive the needs for freight investment. This includes undertaking significant freight industry stakeholder engagement to strengthen demand models and feed into the infrastructure needs assessment. Once the demand models are updated, outputs will be used to undertake a capacity assessment on the road and rail network in NSW, with a particular focus on corridors connecting to the ports and intermodals, in order to outline infrastructure enablers that will support future growth in NSW to 2061.

– **Future Transport Strategy, Sydney, NSW, Australia (2021-2022), Future Transport and Freight Strategy, Project Lead**

Worked alongside internal Freight Strategy and Future Transport staff to develop the freight content for the Future Transport Strategy and Future Transport Plans. Undertook stakeholder consultation to develop strategic freight and rail directions and initiatives for NSW to grow capacity through to 2061, developed presentations, drafted supporting papers and incorporated feedback.

– **Medium to Long Term Rail Freight Needs, Enablers and Initiatives, Sydney, NSW, Australia (2020 - 2021): ROM and Greater Sydney, TfNSW, Project Lead**

Delivered a report on the need for rail freight investment across the Greater Sydney and ROM networks over the medium to long term; proposing rail infrastructure and non-infrastructure enablers to better facilitate integration and growth.



**SAM POTTS**

*Associate Principal*

– **Freight and Regional Rail Timetable Review, NSW, Australia (2015 - 2016): Rail Service Delivery Office, TfNSW, Analyst**

Worked on a passenger and freight capacity enhancement strategy on the shared Sydney rail network. Advised on cost-benefit analyses of potential rail infrastructure projects, forecasted freight demand, developed a performance database and provided advice on a range of other reforms and policy initiatives.

– **Western Sydney Freight Line Strategic Business Case, Sydney, NSW (2021 – present): ROM, TfNSW, Freight Branch Interface**

Sam wrote the needs assessment for the WSFL SBC, outlining the key challenges and constraints driving the need for investment. He also helped develop the concept for an inland port to be included in the program. Sam assisted with writing the SBC, proposing and undertaking options assessment, as well as incorporating input from subject matter experts and Directors within Freight Branch and Strategic Transport Planning. He also proposed several non-infrastructure enablers to support investment and reviewed the demand and economic analysis for the business case.

– **More Trains More Services Stage 3 Final Business Case, Sydney, NSW, Australia (2019 - 2020): Greater Sydney, TfNSW, Advisor and Freight and Regional & Outer Metropolitan (ROM) Interface**

Sam assisted in writing the Customer Requirements, Case for Change, Concept of Operations reports, and other supporting documents required for the MTMS 3 FBC. Presented program plans, incorporated feedback and received the required stakeholder endorsement. Also advised on potential ways to improve the economic appraisal techniques and increase the Benefit-Cost Ratios, including for freight.

– **More Trains More Services Stage 2, Sydney, NSW, Australia (2018 - 2019): Rail Program Delivery, TfNSW, Senior Freight Analyst**

Assisted with supporting documents for MTMS 2 FBC, including a 50-page MTMS Stage 2 off-peak case for change and concept of operations that went into the appendices. Considered station and track infrastructure enablers, undertaking multi-criteria assessments, and getting the required stakeholder support.

– **Rozelle Bay, Sydney, NSW, Australia (2023): TfNSW Maritime and Transport Assets Revitalisation Project, Feasibility Study and Commercial Lead**

Lead an optioneering process to assess the feasibility of Rozelle Bay's redevelopment, which firstly determined the current mix of land uses (land and water based) and then planned these out 'land use' options and assessed them through multi-criteria analysis (MCA), against appropriate quantitative and qualitative criteria. This included a high-level financial cost benefit analysis for the redevelopment options, as well as stakeholder engagement for input and support.

an economic impact assessment on the preferred development option.

**PROFESSIONAL HISTORY**

WSP, Associate Principal	2021 - Present
CWG Project Services, Advisor	2018 - 2021
Indec Consulting, Consultant	2015 - 2017
Location IQ, Analyst	2012 - 2015
Regional Development Australia, Economic Consultant	2009 - 2010





**STEVE NOVAK**

*Director – Civil Team Lead / Chartered Civil Engineer*



**PROFILE**

Steve is a WSP Director who leads the National Civil Team. He is a Chartered Civil Engineer with over 24 years’ experience in infrastructure and development.

Projects he has worked on include remediation of brownfield sites, the design and construction of civil infrastructure schemes with public and private sector clients and greenfield developments. He has project engineered, managed and coordinated many schemes through to masterplanning, design, contract preparation and through to construction (superintendent).

Steve’s responsibilities include, management of the civil infrastructure business, business development, client relationship management and technical output reviews for the civil business. His experience and capabilities ensure coordination and innovation on all projects and extends to project management, including civil & multi-disciplinary works as well as planning and executing projects, supervising staff and coordinating project delivery.

**24 years of experience**

**AREAS OF EXPERTISE**

*Project Management*

*Client Relationship Management*

*Communication and Collaboration*

*Building Design Projects*

*Commercial Development Projects*

*Municipal Infrastructure*

*Infrastructure*

*Masterplanning*

*Urban Design*

**LANGUAGES**

*English*

Steve has extensive experience in the building development and infrastructure sector and provides knowledge and appreciation of complex sites, managing constraints around traffic, earthworks, stormwater, flooding and overland flow, etc.

**EDUCATION**

Bachelor of Civil Engineering

**PROFESSIONAL ASSOCIATIONS**

Registered Professional Engineers Queensland (RPEQ)	No. 12760
Member Engineers Australia (MIEAust)	No. 4197875
Chartered Professional Engineer (CPEng)	No. 4197875
Asia-Pacific Economic Corporation (APEC Engineer Int PE Aus)	

**PROFESSIONAL EXPERIENCE**

— **Brisbane Airport – Automall Precinct, Brisbane, QLD, Brisbane Airport Corporation, Project Manager/Civil Engineering Lead**

Steve was responsible for project managing the engineering infrastructure design team (civil, flood, electrical, water and sewer) for the delivery of the conceptual earthworks, flood mitigation and infrastructure design of the proposed \$300M 55ha Auto-Mall Precinct on Airport land. BAC is proposing to develop the proposed development that will see the introduction of car manufactures in a single precinct along with commercial, retail and hospitality on the site including conference activities, hotels, event areas, driver training schools and regional offices. The Auto Mall precinct is planned around a multi-purpose test track, designed by racing champion Mark Skaife. This project involved extensive environmental and geotechnical issues to manage preloading of earthworks and environmental compliance with PFAS contaminated materials.

— **Willowbank Industrial Precinct, Qld, Economic Development Queensland, Project Director / Civil Lead**

WSP are the principal consultant for the 600ha greenfield development of the Willowbank Industrial Prescient, located within a regional development area outside of Ipswich, earmarked to accommodate a range of manufacturing and logistics enterprises, as well as heavy, difficult-to-locate and large footprint industries. The potential allotment sizes will vary between 4,000m2 and 5 Hectares.

As the Project Director, Steve is responsible for the delivery of the project which includes concept planning, development applications and detail design of this industrial subdivision.

*Revision date: 31/10/2024*



**STEVE NOVAK**

*Director – Civil Team Lead / Chartered Civil Engineer*

The first stage currently under design is 75ha. Services provided include Project Management, Infrastructure Planning, Flood Modelling, Hydraulic Modelling, Sewer and Water Reticulation Design, Trunk services design, Detailed Cost Estimation and sitewide (Precinct) masterplanning

– **Inpex Ichthys Onshore LNG Facility Operations Complex, NT, CPB (formerly Leighton Contractors), Senior Civil Engineer Lead**

Steve was responsible for project managing the civil infrastructure design team for the Design and Construction (civil component) for the Operations Complex of the proposed Inpex LNG Plant. WSP provided the Structural, Electrical and Mechanical Engineering as well as Hydraulic Services for the development. The works includes 20Ha of development comprising of earthworks, roads, drainage, office buildings / workshops, hard-stand storage areas and car parking facilities.

– **Coed Darcy Development, UK, St Modwen Developments, Project Co-ordinator / Infrastructure Project Manager**

Steve was responsible for managing and co-ordinating a multi-disciplined team in providing detailed designs, technical approvals and planning submissions for the £1B, 4000 residential property and commercial development of a former BP refinery. He was also responsible for managing and co-ordinating the Masterplan and planning development for the site along with the identification/relocation of existing utilities throughout the site and co-ordinating diversion works with the Statutory Undertakers.

– **Auchenflower and Cannon Hill Station Accessibility Upgrade, QR, Senior Civil Engineer/Lead**

WSP provided engineering services for the upgrades to both stations to accommodate platform modifications, new footbridge accesses (inc. stair and lift access), improved PWD parking and accessibility in conjunction with the Principal Architect – PDT and John Holland.

– **Cannon Hill Park ‘n’ Ride Carpark upgrade – TMR (RPEQ Certifying Engineer)**

Steve was RPEQ Certifying engineer for the Cannon Hill Park ‘n’ Ride carpark Extension. The project involved the design and documentation of a new 83 vehicle extension to the existing parking facility, kiss ‘n’ ride zone and lighting design to QR requirements for TMR, QR and TransLink.

– **Wagga Wagga Northern Growth Area Structure Plan, Wagga Wagga City Council, Australia, Technical Reviewer**

WSP was engaged by Wagga Wagga City Council to undertake a structure plan for an existing region experiencing unprecedented growth. The structure plan will provide recommendations for storm water, sewer and transport planning (road upgrades). Existing areas will be re-zoned to encourage development of the suburb and recommendations supplied regarding infrastructure locations, requirements and upgrades. The Council also requires inputs on their policies and procedures to ensure that developments do not adversely impact the local environment or neighbouring properties. Steve is responsible for overseeing and reviewing the civil engineering components.

**PROFESSIONAL HISTORY**

WSP (acquired Opus)	2017 - Present
Opus	2011 – 2017
Atkins Consultants (UK)	2002-2011
Halliburton Brown and Root	1999-2002



Appendix B  
Technical  
Capabilities &  
Credentials



# Rail and Transit

Rail has become an integral part of transportation networks, moving passengers and freight efficiently, safely and reliably. As communities respond to population growth, increasing urbanisation and climate change, we're helping improve performance and increase capacity of rail systems to drive economic competitiveness.

## Transforming Mobility

WSP is at the forefront of consultancy and engineering services for rail. We create efficient, reliable and flexible solutions to move passengers and freight – harnessing the latest technologies, such as digital transformation to seamlessly integrate horizontal and vertical infrastructure. Our rail experience covers metro, heavy passenger, freight and heavy haul, as well as light rail, intermodal, maintenance and stabling facilities.

## Services and Capabilities

- Automatic train control systems
- Civil and structural engineering
- Corridor identification and assessment
- Digital engineering including: integrated project delivery, BIM, GIS real-time interactive project visualisation and virtual reality
- Economic evaluation and modelling (single and multimodal)
- Electrification
- Intelligent transport systems
- Intermodal and depot design
- Operational modelling
- Public transport infrastructure, including multimodal facilities and multimodal transport planning
- Railway systems and engineering
- Rolling stock engineering
- Safety audits
- Service planning and contracting

Level 12, 900 Ann Street  
Fortitude Valley QLD 4006  
GPO Box 2907  
Brisbane QLD 4001

Tel: +61 7 3854 6200  
Fax: +61 7 3854 6500  
[www.wsp.com](http://www.wsp.com)



- Signalling and communication
- Station and facility design
- Strategic master planning, transport and network planning, and operations
- Sustainable design advice
- System and route feasibility
- Systems operation – testing and commissioning
- Temporary and permanent traffic management and planning solutions
- Tunnelling, fire and life safety, and geotechnical engineering
- Whole-of-life and life cycle assessments and adaptation advice

## End-to-End Project Delivery

Our expertise extends to every aspect of a project's life cycle – from strategic planning to the detailed deployment of the latest technologies, and long term asset management. Through our global resource network, WSP specialists implement the latest solutions and methodologies used around the world to develop and deliver innovative technical solutions.

## Strategic Masterplanning

- Land use and transport planning
- Demand analysis
- Travel forecasts
- Multimodal studies

## Feasibility Studies and Business Case Assessment

- Corridor studies
- Multicriteria analysis
- Economic assessments
- Network traffic modelling
- Environmental and planning assessment/approvals

## Concept and Reference Design

- Option assessment
- Development of concepts
- Confirmation of scope
- Preliminary design

# wsp Rail Planning

WSP experts are helping rail systems across the globe to adapt to population growth, increasing urbanisation, climate change, and technological advances.

## Designing the Railways of Tomorrow

Rail clients call on our planning expertise to help reduce costs and improve the efficiency of rail systems, while continuing to optimise performance and accommodate growing demand for both passengers and freight.

Focused on improving the way goods and resources are transported, WSP planners consider the environmental, social, political, and economic contexts to develop solutions that maximise customer potential while controlling costs.

## Putting our Rail Experience to Work for You

In Australia and New Zealand, our rail engineering teams have extensive knowledge of regulations and policies. We also have strong expertise in community, regional, environmental, smart growth, multimodal, and policy planning.

Our consultants offer strategic advice on rail engineering projects – from major investment studies to sustainable land use, initial specification through to appraisal as well as evaluation and detailed design and implementation.

### **Services include:**

- Environment planning and management
- Funding and financing advisory
- Sustainable land use and masterplanning
- Studies such as service quality, pedestrian circulation, site development assignments, major facility location and design
- Stakeholder management
- Research and training assignments in transportation planning and programming, land use/transportation relationships, public involvement, air quality, intelligent transportation systems
- Travel Demand Forecasting
- Transit oriented development
- Transport planning



# Wagga Wagga Riverina Intermodal Freight and Logistics Hub



The NSW State Government and Wagga Wagga City Council (WWCC) are investing approximately \$50 million to improve the growth and productivity of the regional centre of Wagga Wagga. As the largest retail, commercial, administrative and population centre in the Riverina Region, the city is home to approximately 160,000 people.

**Location:** New South Wales, Australia

**Client:** Wagga Wagga City Council

**Project Value:** \$50m

The development of the [Riverina Intermodal Freight & Logistics \(RiFL\) Hub](#) will help facilitate the effective and efficient movement of freight to and from markets in Sydney, Melbourne and in the future, Brisbane.

The project involves the construction of new major rail and road infrastructure and a freight terminal on 95 hectares of land at Bomen Business Park. The project also includes the future development of an agricultural bulk goods facility (grain terminal) and will be a key driver to the growth of the region.



WSP was engaged in 2016 to provide master planning of the site, intermodal operational advice, concept design and preliminary design, as well as liaison with a variety of stakeholders including Wagga Wagga City Council (WWCC), a potential terminal operator, ARTC and various utilities asset owners. We have also been engaged to provide construction phase services during the upcoming construction phase.

The RiFL Hub will consist of rail infrastructure, installation of turnouts off the Main Southern Railway Line, as well as an intermodal terminal for the transfer of containers between road and rail development and adjoining industrial land development.

Upon completion, the RiFL Hub development will:

- Boost the regional centre of [Wagga Wagga](#) and improve access to capital cities
- Increase opportunity for freight and bulk traffic through the major Ports
- Increase the regions' competitive position in global markets by providing an efficient and cost effective intermodal solution
- Provide additional accessibility to the Port of Brisbane
- Provide an additional Inland Rail connection to South Australia and Western Australia via Parkes.
- Regional growth particularly by the RiFL Hub and associated infrastructure (roads and rail) being an enabler and attraction to the development of approximately 300Ha of heavy and light industrial land paving the way for the expansion of the Bomen Business Park.
- Jobs creation in the infrastructure build, operation of the terminals and development of the adjoining industrial land.
- Attraction of new business and technology to the region.
- Leveraging off existing investments of Government and the private sector in road, rail and port infrastructure.

## Stakeholder Engagement

Working closely with the stakeholders, WSP helped coordinate obtaining State Government funding for the project. We delivered the project on time and within budget. The delivery of the project so far with the open and transparent communication with the WWCC officers and Councillors has allowed the project to proceed after many years of delays.





# Parkes to Narromine Inland Rail



WSP's solutions exceeded sustainability targets on the Parkes to Narromine line of the Inland Rail Program, which will ultimately see freight times between Brisbane and Melbourne reduced to under 24 hours.

**Location:** Australia

**Client:** Australian Rail Track Corporation (ARTC)

**Project Value:** 15 billion estimated for overall inland rail project

**Project Status:** Complete

**Awards:** <https://www.wsp.com/en-AU/news/2021/woolgoolga-to-ballina-project-of-the-year-award>

## Unlocking economic potential in the regions

The Inland Rail Program is federally funded, and seeks to deliver a reliable, fast, and high-capacity rail network between Brisbane and Melbourne. WSP provided our complete multidisciplinary team's expertise, and extensive Inland Rail Program knowledge to the project, which supported its accelerated design stages and early completion in September 2020.

The Parkes to Narromine (P2N) railway is the first piece of the wider Inland Rail Program to be delivered, and at 1700km long, the section is Australia's largest freight rail infrastructure project. It will contribute to faster, more reliable freight transport, and unlock export potential. Once the entire inland rail program is complete, it will take less than 24 hours to travel from Melbourne to Brisbane, greatly increasing freight capability and economic growth possibilities in the inland regions.



## Our sustainable solution

WSP, in joint venture with Mott MacDonald provided detailed design and construction phase services that exceeded sustainability targets and maximised value using [circular economy principles](#).

More than 98% of the existing steel railway was able to be reused, and nearly 47,000 timber sleepers were recycled for the project.

WSP's Geotechnical team contributed to further cost savings by using 297,000 metres square of recycled or reclaimed ballast and ash from the existing embankment for the formation of the new corridor.

Our services included site investigation, environmental planning approvals, and engineering design including hydrology, track and formation, rail signalling, and civil, structure, and utilities.

## Environmental considerations and social contribution

To mitigate the environmental impacts of the railway, WSP took an innovative approach at the design stage to reduce the size of the construction impact zone. The ongoing refinement and reduction of the footprint reduced offset requirements, and also produced financial savings.

The possibility of flooding was also an important consideration, as the flat terrain where the project is positioned is prone to flood conditions, and the current line lacks sufficient resistance. We were able to achieve a one-in-one-hundred years level of flood immunity by increasing the rail level and adding culverts. The process required extensive modelling and hydraulic analysis, with the raised rail line impacting more than 30 properties. We consulted landowners early in the design phase to ensure that the model was accurate and reflected observations of historical flooding. This proactive approach helped to get landowners on board with the design proposals and mitigate the costs of the necessary flood impact mitigation measures.

Throughout construction, an Aboriginal heritage artefact program enabled WSP to salvage any artefacts that were found, and reduced the potential for any delays during construction.



# Westport Supply Chain Integrated Design



Westport is the State Government's long-term program to investigate, plan and build a future port in Kwinana, Western Australia with integrated road and rail transport networks.

**Location:** Western Australia, Australia

**Client:** Department of Transport WA

The Westport Supply Chain Integrated Design (SCID) and Modelling project is a core element of Stage 3 of the Westport Program. It builds on previous work to provide clear advice about when and how to deliver the new port in Kwinana with associated freight and logistics network upgrades, while removing existing system barriers through future comprehensive design and development.

Since 2022, WSP has been working with Westport and their stakeholders to achieve an integrated supply chain with a strong commercial outcome for the State and private-sector operators.

WSP has put together a multidisciplinary team across maritime, major projects, advisory, rail, roads, civil, bridges, geotechnical, planning & approvals and stakeholder engagement.

We have also brought together a consortia of industry leaders with the required capability and experience to help Westport achieve an integrated supply chain with strong commercial outcomes for the state and private-sector operators.



As the lead consultant, collaboration with Westport, our supporting partners, and project stakeholders, including Main Roads and the Public Transport Authority has been a key part of the success of the work undertaken to date. This has enabled continued alignment on priorities and outcomes for the project.

So far, our work has included:

- Identifying a long list of approximately 30 possible port layouts and filtered them via a structured three stage MCA process to a single preferred option
- Conducting a comprehensive stakeholder engagement process with over 100 separate meetings held with project partners and external stakeholders
- Identifying and selecting three Intermodal Terminals (IMTs) sites to support the supply chain from the new port with a focus on increasing rail mode share
- Developing an integrated supply chain economic performance modelling software suite including both bespoke and proprietary (off-the-shelf) modelling packages that generates an economic cost of moving a container through the proposed
- Developing the preliminary design for the infrastructure, including marine (dredging, breakwaters), terminals, last mile, road and rail network enhancements and new and modified Intermodal Terminals (IMTs).

**14 COMMUNITY & HEALTH SERVICES**

**14.1 COMMUNITY & HEALTH SERVICES REPORT**

**Author:** Director Community & Health Services

**Authoriser:** Chief Executive Officer

**RECOMMENDATION**  
 That Council receives and notes the October Community and Health Services Report.

**BACKGROUND**

**Charleville Swimming Pool**

**November Report**

**Patron/swimming Numbers November - 3,314 + State School carnival numbers**

**Season Passes currently sold- 114**

<b>Lessons &amp; Bookings</b>
School Swimming groups all finished for the year.  Carnivals have finished as well with St Mary’s being postponed due to storms and Distance Education being called off halfway through due to storms.
Current Learn to Swim groups will stop over the holidays. Paddle Pal Program has been offered for the holidays (parents in the water with level 1 and level 2 groups with Eileen Instructing). Limited registrations have been received therefor will be cancelled.
Development Squad, Mini Squad and Senior Squad occurring on Mondays, Tuesdays, Wednesday, Thursday and Friday afternoons. Extra Sessions have been offered for the Christmas school holidays.
Vital Health have begun Hydro classes at the pool on Wednesdays with the Physiotherapists teaching the classes. They are receiving great interest in these sessions
Adult Squad numbers are at 10-13 swimmers on Monday and Wednesday mornings
Eileen has been approached by Augathella State School and Swimming committee to coach/teach school swimming lessons term 1 next year. As well as squad lessons. Time availability will be an issue, however will be considered in next years planning.
CWAATSICH have booked the pool venue for their Christmas party on the 12/12/24 from 5:00pm- 8:00pm. Estimated 200 people. Extra staff needed!

**Maintenance and Repair**

Ryan Carr has informed us that the chemical storage shed can be cleaned out with old items being taken to the refuse tip. Jay and Eileen to complete
Oxygen Tank Regulator has arrived =)
Pelican disabled chair for 50m pool is not functioning. Electrician has inspected and recommends a new chair be installed. Council is looking for Funding for this.
Some areas of the pool fencing have been fixed by Council where it has been broken due to rust and screws missing. Two gates to the pool open inwards (Dean Gallegos has reported that this is not recommended for pool fencing and should be of priority to change)
Outer perimeter fence near park has lifted allowing access into pool facility.
Chemical Storage in water park plantroom is un-bunded, requires a self- bunded spill tray
Spill kits in plant room and chemical storage shed need upgrading. Richard has ordered replacement spill kits, Thank you!
Eileen and Jay have purchased 3 new hoses and fittings, hose Reels and 5 x 50L bins for the facility. We would like to purchase more for the facility is council is able to assist with this.
Swimming club enquired about moving the shipping container beside the shed at the end of the pool. Seeking approval for this?
Repaired leak along King Edward park fence. Other pop-up sprinklers need replacing. Is council able to provide more sprinklers?
Awaiting quote for new split system air conditioner for Kiosk.
Fold up chairs that are utilised around the pool and for carnivals and events are rusty. Recommend to purchase plastic chairs to replace them in the future.
We would like to build a garden bed on the nature strip along the boys toilet block??
Urinal in male Bathroom is needing fixing due to constant leak. Patrons are complaining about water wastage.

<b>Public and Council Feedback</b>
Members of the public have commented positively about how well the grounds and facilities are looking and the positive environment and 'vibe' of the Charleville Pool.
Members of the public are utilising the outdoor lounge chairs regularly. Are we able to purchase more of these chairs for use by the public?
Tables and Chairs have been placed in under cover area at Kiosk receiving positive feedback from the public.

<b>Closures and Opening Times</b>
Closures from weather and storms

15/11/25 4:00pm
18/11/25 1:00pm
20/11/25 1:30pm
28/11/25 1:30pm
<b>Carnival Closure to the public</b>
- Charleville Club Carnival 16/11/2024
- State Primary Carnival 22/11/2024- 8:00pm-3:00pm
- Charleville Distance Ed carnival 28/11/24 12:00pm – 3:00pm
- St Mary’s Carnival 29/11/2024 8:30am-1:30pm
- High School Hire for rewards session 12:00pm-3:00pm
<b>Christmas New Year Hours</b>
24/12/24- 10:00am-4:00pm
25/12/24- Closed
26/12/24-Closed
27-31/12/24- 12:00pm- 4:00pm
01/01/25- Closed

Month	2024/2025	2025/2026	2026/2027
September	1065		
October	2970		
November	3314		
December			
January			
February			
March			
April			
<b>TOTAL</b>	<b>4035</b>		

**Art Gallery**

“go BIG” will remain on display for approximately 6 weeks and will be the final exhibition for 2024.

There are already some exhibitions locked in for 2025, and some artists from South East Qld have expressed an interest in exhibiting their work in the gallery.

### Library

Outdoor library has worked very well for the past 6-8 months. There have been no vandalism or damage, and the books change frequently. On the 22<sup>nd</sup> of November the stand and all the books within it were stolen.

Another replacement outdoor library will be ordered. This will be fixed to the wall outside the library and has a door to provide better protection from the weather for the books that are being traded.

### Miscellaneous

Cataloguing of physical records from all storage areas into central records storage building at council office is ongoing. Small number of older records at Airport depot being assessed.

Ongoing destruction of records that have exceeded their retention date.

### Meetings attended

14<sup>th</sup> November – LGAQ CI-ISAC (Cyber Security) – Member Briefing.

25<sup>th</sup> November – Pinnacle IT – Monthly meeting.

28<sup>th</sup> November – LGAQ CI-ISAC (Cyber Security) – Member Briefing.

28<sup>th</sup> November – Public Records Act – Consultation Session.

29<sup>th</sup> November – RFS SWR – South Carnarvon Fire Management Workshops 2025

3<sup>rd</sup> December – Murweh Youth Council Meeting

### LINK TO CORPORATE PLAN

- 1.2.1 Council has in place effective whole of community communication and engagement strategies
- 2.6.1 Water supply and storages are managed to achieve the highest standard of quality, efficiency, delivery, and sustainability
- 2.6.2 Sewerage treatment and water re-use supply are managed to achieve the highest standard of quality, efficiency, and delivery for human and environmental health.
- 2.6.3 Public access to potable water and sanitation.
- 3.1.1 Health and wellbeing services meet community needs and expectations

### ATTACHMENTS

Nil



**14.2 RADF UPDATE**

**Author:** CEO Assistant/RADF Liaison  
**Authoriser:** Director Community & Health Services

**RECOMMENDATION**  
 That Council receives and notes the RADF Report.

**BACKGROUND**

Applications for the first round of RADF funding for 24-25 closed on 22 November. Two applications were received;

**Charleville & Dist. Community Support Agency (Jenny Peacock)**

Christmas Wreath Making Workshops in Charleville & Augathella

Total Project \$6155.00, RADF Grant \$4455.00

Approved

**Emma Liston**

Creative Arts Glass Workshop

Total Project \$10,100, RADF Grant \$6100.

Not Approved – budget and application needed to be resubmitted.

The RADF Committee met via Teams on Tuesday 3 December. Applications were reviewed as above.

The RADF Committee will meet again in the first ¼ of the New Year after the next round of funding and to review the Arts & Cultural Policy, along with local guidelines for RADF.

**LINK TO CORPORATE PLAN**

1.2.1 Council has in place effective whole of community communication and engagement strategies

**ATTACHMENTS**

Nil

**14.3 MEATANT DUST DEVILS MOTORBIKE CLUB - REQUEST FOR SPONSORSHIP**

**Author:** Director Community & Health Services

**Authoriser:** Chief Executive Officer

**RECOMMENDATIONS**

That Council provides cash sponsorship towards prize money for the 2025 Meatant Dust Devils Motorbike Gymkhana, or

That Council chooses not to participate.

**BACKGROUND**

Following the success of their 2023 & 2024 events, the Meatant Dust Devils Motorbike Club is seeking sponsors for its motorbike gymkhana in July 2025.

**Discussion**

The gymkhana will be held over 2 days (5<sup>th</sup> & 6<sup>th</sup> July 2025), and covers various age groups, with prize money awarded for 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> placings in each category. There will also be prizes for overall age-group champions.

The available sponsorship packages are:

Platinum \$1000 or more

Major \$500 - \$999

Minor up to \$499

All sponsors receive advertising via the Club's Facebook page, promotional material, signage, and sponsorship announcements at the event.

**Financial Risks**

Minimal.

**Environmental Risks**

Nil.

**Legal Risk**

Nil. The event will be run under Motorcycling Qld (MQ) and is covered by them for public liability.

**LINK TO CORPORATE PLAN**

1.2.1 Council has in place effective whole of community communication and engagement strategies

**ATTACHMENTS**

1. **2025 Sponsorship Packages** [↓](#)



Meatant Dust Devils Motorbike Club Inc. (Augathella SW Qld)  
ABN- 96701503898

## **2025 Sponsorship Packages**

**As a sponsor you have the option to become a Platinum, Major or Minor Sponsor of our event.**

### **PLATINUM SPONSOR**

For Sponsorship valued over \$1000.00

Sponsors will receive-

- \*Naming rights of Feature Event/s
- Your name/business on an age group trophy/ies or event trophy/ies
- Naming rights of an Event/s or Age Group
- Your name/business on official event program,
- Promotion / Announcement on Club Facebook page
- Announcements throughout event.
- Display your business signage (supplied by business).
- Additionally, sponsors who would also like to hold a business stall (manned by the business) are also welcomed.

### **MAJOR SPONSOR**

For sponsorship valued between \$500.00 - \$999.00

Sponsors will receive-

- Naming rights of an Event/s
- Your name/business on official event program,
- Promotion / Announcement on Club Facebook page
- Announcements throughout event.
- Display your business signage (supplied by business).
- Additionally, sponsors who would also like to hold a business stall (manned by the business) are also welcomed.

### **MINOR SPONSOR**

For Sponsorship valued under \$499.00

Sponsors will receive-

- Your name/business on event program,
- Acknowledgment on Club Facebook page
- Announcements throughout event.
- Display your business signage (supplied by business).

We are happy to discuss these packages or alternative sponsorship requests with you. Your support is greatly appreciated.

*\*Please note- There are only a limited number of feature events, if for any reason we are not able to cater for all platinum sponsors with naming rights of a Feature event, we will ensure that these platinum sponsors will receive additional naming rights on other events, age groups or trophies.*

If you require further information, please feel free to contact the club president Wendy Clark on-

Mob- 0488574916

L/L- 0746545027

Email- [wendycc1@hotmail.com](mailto:wendycc1@hotmail.com) or

Club email- [info@meatantdustdevils.com](mailto:info@meatantdustdevils.com)

Thanking You Meatant Dust Devils Motorbike Club Inc. (Augathella SWQLD)



Meatant Dust Devils Motorbike Club Inc.

Augathella SWQLD ABN- 96701503898

**PROPOSED PROGRAM OF EVENTS 2025**

**SATURDAY 5<sup>th</sup> July 2025**

1. 4-6 yrs Bending
2. 7-9 yrs Bending
3. 10-12 Bending
4. 13-15 Bending
5. Ladies Bending
6. Over 40 Bending
7. Open Bending
8. 4-6 yrs Flag
9. 7-9 yrs Flag
10. 10-12 Flag
11. 13-15 Flag
12. Ladies Flag
13. Over 40 Flag
14. Open Flag
15. 4-6 yrs Relay Bending
16. 7-9 yrs Relay Bending
17. 10-12 Relay Bending
18. 13-15 Relay Bending
19. Medley Relay (*Male & Female open riders*)
20. 4-6 yrs No Flags Flag Race
21. 7-9 yrs No Flags Flag Race
22. 10-12 No Flags Flag Race
23. 13-15 No Flags Flag Race
24. Ladies No Flags Flag Race
25. Over 40 No Flags Flag Race
26. Open No Flags Flag Race
27. 4-6 yrs Figure 8
28. 7-9 yrs Figure 8
29. 10-12 Figure 8
30. 4-6 yrs Boots & Helmet
31. 7-9 yrs Boots & Helmet
32. 10-12 Boots & Helmet
33. 13-15 Boots & Helmet
34. Ladies Boots & Helmet
35. Over 40 Boots & Helmet
36. Open Boots & Helmet
37. 4-6 yrs Bang go Back
38. 7-9 yrs Bang go Back
39. 10-12 Bang go Back
40. 13-15 Bang go Back
41. Ladies Bang go Back
42. Over 40 Bang go Back
43. Open Bang go Back
44. 4-6 yrs Turn & Burn
45. 7-9 yrs Turn & Burn
46. 10-12 Turn & Burn
47. 13-15 Turn & Burn
48. Ladies Turn & Burn
49. Over 40 Turn & Burn
50. Open Turn & Burn

- SATURDAY NIGHT FEATURE  
EVENTS**
1. Feature event- 13-15 Double 8
  2. Feature event- Ladies Double 8
  3. Feature Event- Over 40 Double 8
  4. Feature Event- Opens Double 8
  5. \*Team Relay – Double 8
  6. \*Team Relay- Novelty Event (TBC)
- \*(13 & over combined event, time permitting)*
- Saturday Presentations**

**SUNDAY 6<sup>th</sup> July 2025**

1. 4-6 yrs Single Barrel
  2. 7-9 yrs Single Barrel
  3. 10-12 Single Barrel
  4. Team Barrel
- (13-15 + Male + Female open riders)*
5. 13-15 Double Barrel
  6. Ladies Double Barrel
  7. Over 40 Double Barrel
  8. Open Double Barrel
  9. 4-6 yrs Mini X
  10. 7-9 yrs Mini X
  11. 10-12 Mini X
  12. 13-15 Mini X
  13. Ladies Mini X
  14. Over 40 Mini X – Under 251cc
  15. Over 40 Mini X – Over 251cc
- (Over 40 Mini X classes may be combined dependant on numbers.)*
16. Open Mini X – Under 251cc
  17. Open Mini X – Over 251cc
  18. Go Slow Wheelie
- (13 & over combined event, time permitting)*
- Sunday Presentations**



Meatant Dust Devils Motorbike Club Inc.

Augathella SWQLD ABN- 96701503898

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Dear MURWEH SHIRE COUNCIL

On behalf of the Meatant Dust Devils Motorbike Club Inc, I would like to sincerely thank you for your sponsorship towards our Annual 2 Day Motorbike Gymkhana held on the 29<sup>th</sup> & 30<sup>th</sup> June 2024.

Please find with this letter a token of our appreciation for being a 2024 sponsor.

As part of our commitment to you as a 2024 sponsor, we ensured that your business was promoted throughout the event with announcements, acknowledged on our Facebook page and promoted on our event program.

Your sponsorship enabled our club to provide the Augathella Community & surrounding districts the opportunity to hold a community event, which superseded all our expectations and provided spectators and riders with an event which showcased that motorbike events are all about Family & Fun whilst maintaining a positive competition environment.

Our event ran over two days with 55 competitors, ranging in age from 4yrs to over 40 years +, with the events running throughout both days with our feature events held under lights on the Saturday night.

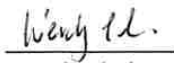
The participation, assistance and support of the riders as well as the feedback received including from the spectators was very positive. The general consensus expressed by both competitors and spectators was that they will be returning again next year, with our 2025 annual event scheduled for the 5<sup>th</sup> & 6<sup>th</sup> July 2025 (Second weekend of the June July School Holidays).

Our annual event and this positive feedback would not have been possible if it were not for your sponsorship. Your support has given our club the opportunity to provide a Motorcycle Queensland Sanctioned event that we plan to continue for many years to come. We look forward to potentially continuing with you into the future.

Once again, we would like to say thankyou for your generous donation, it has been a pleasure working with you and I would like to extend to you an invitation to participate again next year as a 2025 sponsor.

Please find attached an Expression of Interest of Sponsorship form for your consideration. We also have sponsorship packages if required and are more than happy to work with you to create the perfect package arrangement for your business.

Thanking You

  
Wendy Clark

President  
Meatant Dust Devils Motorbike Club Inc.  
Augathella SW Qld.

Mob- 0488574916  
L/L- 0746545027  
Email- [wendycc1@hotmail.com](mailto:wendycc1@hotmail.com)  
Club Email- [info@meatantdustdevils.com](mailto:info@meatantdustdevils.com)

**14.4 NATIONAL BARREL HORSE ASSOCIATION (NHBA) - SPONSORSHIP APPLICATION**

**Author:** Director Community & Health Services

**Authoriser:** Chief Executive Officer

**RECOMMENDATIONS**

Option 1: That Council accepts offer of the Southwest District of the National Barrel Horse Association of Australia to provide Silver Sponsorship (\$500), or

Option 2: That Council accepts offer of the Southwest District of the National Barrel Horse Association of Australia to provide Gold Sponsorship (\$1000), or

Option 3: That Council declines the invitation to sponsor

**BACKGROUND**

The Southwest District of NBHA Australia are seeking sponsorship for the current season.

**Discussion**

This Barrel Racing club NBHA D4 South West club, continues to thrive with the goal of encouraging younger generations into the world of barrel racing whilst maintaining a family friendly atmosphere.

The club offers riders the unique opportunity to qualify for the World barrel racing championships in Perry, Georgia USA.

The Southwest district has 18 rounds planned for the coming season. These will be held in Charleville, Augathella, Mitchell, and Roma.

The club would welcome any sponsorship available to assist in its continuing growth and is currently offering 5 levels of sponsorship.

- Platinum sponsorship \$3500 (only one opportunity available)
- Diamond sponsorship \$2500
- Gold sponsorship \$1000
- Silver sponsorship \$500
- Bronze sponsorship \$350

All sponsors receive exclusive advertising via social media, announcements at events, and the hanging of banners. Platinum sponsors also receive naming rights to the series.

For the 2023 season, Council provided \$750 in cash sponsorship.

It is suggested that Council accepts sponsorship option 1 (Silver - \$500) or option 2 (Gold - \$1000). These are generous but affordable options, with the gold sponsor label possibly presenting better for Council. This compares reasonably with donations made to other associations. Rodeo and Camp drafting events have received greater amounts in the past.

**Financial Risks**

Nil

**Environmental Risks**

Nil

**Social Risk**

Nil

**Legal Risk**

Nil

**LINK TO CORPORATE PLAN**

1.2.1 Council has in place effective whole of community communication and engagement strategies

**ATTACHMENTS**

1. NBHA Sponsorship [↓](#)

**NBHA D4 SOUTH WEST**[nbhad4@hotmail.com](mailto:nbhad4@hotmail.com)PO Box 230  
Charleville Q 4470

28 February 2025

To Whom It May Concern,

Our Barrel Racing club NBHA D4 South West is a not for profit club run by a small dedicated committee and built on the concept of Divisional Barrel Racing based in Charleville South West Queensland. We are a District run off the National Barrel Horse Association of Australia with some major incentives available to our members. One of those incentives being the only association in Australia where members are given the opportunity to qualify through a points system to compete and represent Australia at the NBHA World Championship Barrel Race held each year in Perry, Georgia USA. What an opportunity this is for our members.

The 4D concept revolutionised the barrel racing industry by pioneering the divisional format. This allows riders of all skill levels a chance to win money and prizes in barrel racing competition. For information on the 4D concept and the birth of NBHA, please go see [www.nbha.com](http://www.nbha.com).

We run our points on a 5D basis therefore we have our Open 1D, 2D, 3D, 4D and 5D classes, same for our Teen competitors 13 years – 18 years, Youth are 13 years and Under, our Senior riders are over 50 years and we have our much loved little led riders. We also have Open, Teen, Youth and Led Pole Bending events and points as such. Our club is proud to provide events to anyone wanting to have a go. Competitive or not we are a family friendly club, encouraging great sportsmanship and an inspiring atmosphere with limited travel involved as all our events are a couple of hours radius relieving hardships faced by many in our area with the great distances usually required to travel to an event. Our 18 events are held from March-October and are held in the towns of Augathella, Charleville, Mitchell & Roma.

We are currently seeking Sponsors for our 2025 season, to aid and assist our fundraising endeavours to enable us run our events and also towards the purchase our end of year divisional prizes. Included in this are our Championship saddles, buckles and rugs, along with prizes for Reserve Champions and Runner-Up placings for all divisions.

We have multiple Sponsorship packages for you to choose from and NBHA D4 are very appreciative of all our sponsors. Please understand our club would not be as successful as it is fast becoming without the support from ALL our amazing sponsors we have supporting our sport of barrel racing. With our financial year being 01 January – 31 December each year and more than 18 events already planned throughout the year our sponsors will be well advertised all year round.

Acknowledgment of your support will be in all of our advertising, through our Social Media outlets. We encourage all our members to share our posts to maximise exposure. You will be advertised over loud speaker at each event and we encourage you to supply an individual business banner to be displayed at each and every event if possible. This year we will also be having our own sponsor banner made in support of all our wonderful sponsors and the support we receive from our sponsors. We encourage our members to support our sponsors by looking to them for services needed or required.

We appreciate your time is valuable and would be grateful if you would read our attached sponsorship proposal and return the attached sponsor pledge form to the address stated should you choose to support us. Any support is appreciated – large or small.

Thank you in advance,  
Sincerely yoursTeneile Nelder  
Sponsorship Co-Ordinator  
NBHA D4 SOUTH WEST





**NBHA D4 SOUTH WEST**

[nbhad4@hotmail.com](mailto:nbhad4@hotmail.com)

PO Box 230  
Charleville Q 4470

Signed: .....

Date:.....

Name of Sponsor Company:	
Contact Name:	
Address	
Email	
Contact Phone Number	
Level of Sponsorship	

Please return this form completed and signed to myself or email into [nbhad4@hotmail.com](mailto:nbhad4@hotmail.com)

We will email a tax invoice on receipt of your above details.

**15 CORRESPONDENCE FOR CONSIDERATION**

Nil

**16 CONFIDENTIAL MATTERS**

Nil

**17 CLOSURE**

**APPOINTMENT OF CONTRACTOR FOR DESIGN AND CONSTRUCTION OF MIXED USE AMENITIES BLOCK AT CHARLEVILLE SHOWGROUNDS**

**Author:** Director of Engineering Services

**Authoriser:** Chief Executive Officer

**RECOMMENDATION**

That Council immediately awards Rebus Rest Rooms a contract to the value of \$541,235 (Ex GST) for design and construction of a mixed-use amenities block at the Charleville Showgrounds under Local Buy arrangement LB304.

**BACKGROUND****Purpose**

Appoint a design and construction contractor for the mixed-use amenities block at the Charleville Showgrounds.

**Discussion**

Due to limited project budget and the constrained local construction market indicating conventional timber framed commercial construction rates are likely to exceed \$3000/m<sup>2</sup>, procurement of an amenities block from a company specialising in modular construction was determined to be the most economical and lowest delivery risk option for Council to pursue.

**Market Engagement**

Council ran a competitive tender through Vendor Panel, Reference Number VP422754, open to all 16 companies registered on Local Buy arrangement for Public Areas Facilities, Parks & Amenities LB304. 3 responses were received, with Rebus Rest Rooms being assessed as the best tender.

**Financial Risks**

A P90 cost estimate indicates a total project cost of \$647,136. The current approved project budget is \$578,289 and as such there is a \$68,847 shortfall in project funding to achieve 90% confidence in successful project delivery.

An application for extension of time and additional funding has been made with the Department of Sport, Racing and Olympic and Paralympic Games. Executive staff met with representatives of the department on Monday 09/12/2024 who indicated a high level of confidence that the application for additional funding will be successful.

The following options are presented for Council to consider:

**Option 1** (recommended) – Award design and construct contract now, allowing Rebus to commence manufacturing the building modules. This will improve our delivery schedule and ensure we lock in a suitable contractor for the works. The risk is that additional funding might not be successful, with Council then having to fund the estimated \$68,847 shortfall from its own coffers.

**Option 2** – Wait until additional funding is secured before engaging a contractor. This will delay program delivery and there is a risk of losing interest from Rebus participating in the works if they are successful in securing larger contracts closer to their core operating location. The tender process showed a general lack of interest from other companies to provide a complete service that included installation.

**Environmental Risks**

N/A

**Social Risk**

N/A

**Legal Risk**

N/A

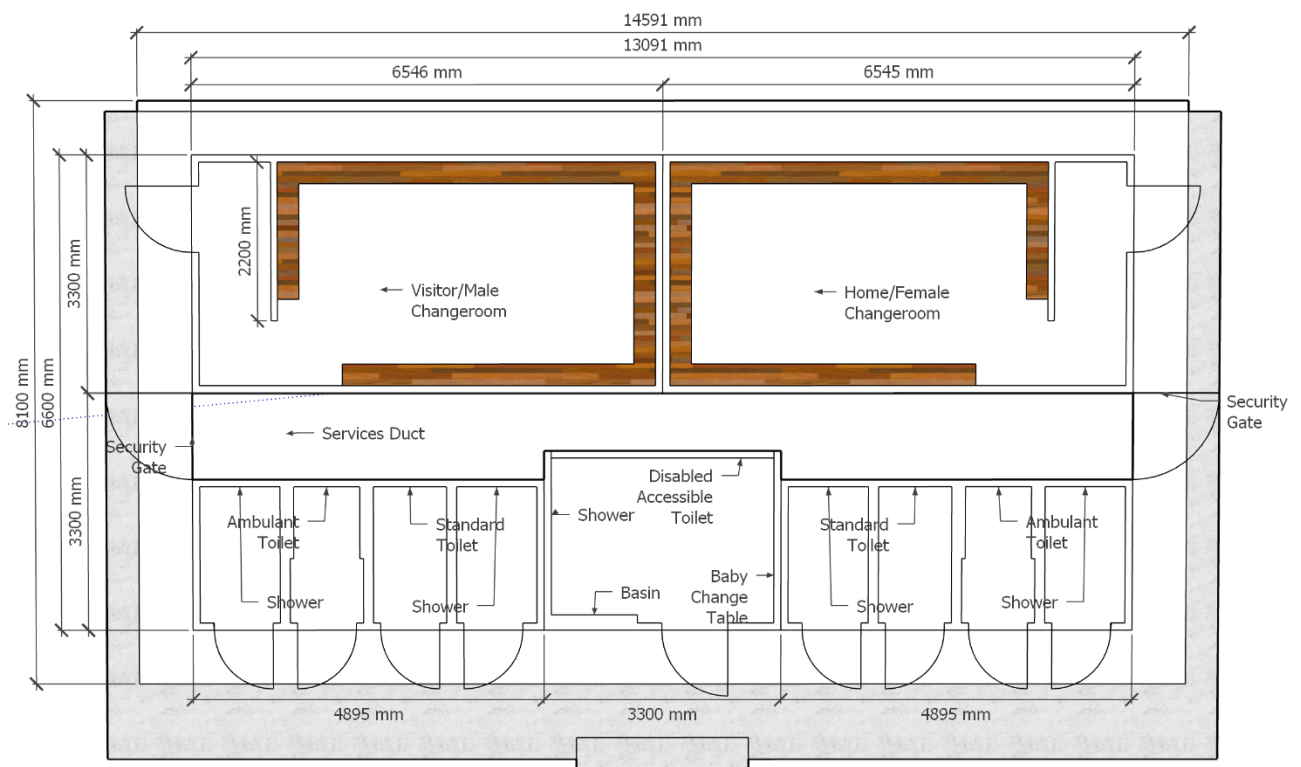
**LINK TO CORPORATE PLAN**

2.4.1 Road and street infrastructure investment is strategic and effective to accomplish maintenance priorities and development opportunities

2.1.1 No loss of life or property, critical infrastructure is protected, and economic impacts are minimised from natural disasters

**ATTACHMENTS**

1. Quote from Reubus Rest Rooms – revised pricing
2. P90 Cost estimate



# Project Cost Estimate (Summary)

**Project Details:**

Project Number:	\$ 669,889.00	Date Prepared:	2/12/2024
Project Name:	Amenities Block Charleville Showground		
Project Manager:	David Huxtable		
Project Location:	Charleville		



Activity Group	Previous Years	Start Year	Start Year + 1	Start Year + 2	Subsequent Years	Total (\$)
<b>Principals Costs</b>						
FY24/25						
<b>Concept Phase</b>						
Sunk Costs		-				
Business Case estimate						
<b>Concept Phase Sub Total</b>						<b>\$0.00</b>
<b>Development Phase</b>						
Project management		\$ 7,725.00				\$ 7,725.00
Consultant Fees & Planning		\$ 5,000.00				\$ 5,000.00
						\$ -
<b>Development Phase Sub Total</b>						<b>\$ 12,725.00</b>
<b>Implementation Phase</b>						
Project management						\$ -
PM / Contract administration		15,000				\$ 15,000.00
Material Testing						\$ -
Principally supplied materials						\$ -
Oleave						\$ -
<b>Implementation Phase Sub Total</b>						<b>\$ 15,000.00</b>
<b>Finalisation Phase</b>						
Project management						\$ -
Commissionsing						\$ -
As- Constructed drawings			-			\$ -
<b>Finalisation Phase Sub Total</b>						<b>\$ -</b>
<b>Principals Costs Total</b>						<b>\$ 27,725.00</b>
<b>Construction Contractors Costs</b>						
Preliminaries		\$ 35,000.00				\$ 35,000.00
Demolition & Site works		\$ 7,500.00				\$ -
Earthworks, Excavation		\$ 15,000.00				\$ 24,500.00
Concrete works		\$ 30,000.00				\$ 26,500.00
Modular Building Supply and installation		\$ 465,063.00				\$ 415,433.00
New Reticulation Sewer		\$ 25,000.00				\$ 25,000.00
Project Signange		\$ 6,500.00				\$ 6,500.00
Site Comission and hand over		\$ 8,302.00				\$ 8,302.00
<b>Construction Contractors Costs Total</b>						<b>\$ 541,235.00</b>
<b>Base Estimate (Principals Costs + Construction Costs)</b>						<b>\$ 568,960.00</b>
<b>Risk and Contingency</b>						
						P50
						P90
Planned risks contingency						\$ 13,679.97
Unplanned risks (project wide contingency)						\$ 9,502.18
<b>Risk and Contingency Total</b>						<b>\$23,182.15</b>
<b>% of Contingency from the Base Estimate</b>						<b>4.07%</b>
<b>% of Contingency from the Base Estimate</b>						<b>13.74%</b>
<b>TOTAL PROJECT COSTS IN CURRENT \$ (Base Estimate + Risk &amp; Contingency)</b>						
						P50
						P90
						\$592,142.15
						\$647,135.93
<b>Outturn Cost Calculation</b>						
						P50
						P90
	Start Year	Start Year + 1	Start Year + 2	Subsequent Years		
Escalation Rate (%)	0%	4.00%	4.00%	4.00%		
Cashflow (P50)	\$592,142.15	\$0.00	\$0.00	\$0.00		
Cashflow (P90)	\$647,135.93	\$0.00	\$0.00	\$0.00		
Escalation Amount (P50)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Escalation Amount (P90)	\$0.00	\$0.00	\$0.00	\$0.00		\$0.00
<b>PROJECT ESTIMATE (IN OUT-TURN \$\$)</b>						<b>\$592,142.15</b>
						<b>\$647,135.93</b>

Description of work	No.	Quantity	Units	Rate (\$)	Total (\$)
<b>Site Establishment</b>					
Preliminaries					\$ 35,000.00
Preliminary Design	1	1.00	LS	\$ 10,250.00	\$ 10,250.00
Detailed design	1	1.00	LS	\$ 24,750.00	\$ 24,750.00
<b>GENERAL EARTHWORKS</b>					
<b>Demolition &amp; Site works</b>					
Demolition, removal and lawful disposal offsite of the existing David Munro Bull pens, including all shade structures, brickworks footings and associated fencing/rails. (Provisional Quantity, if ordered)	1	1.00	LS		\$ -
Stripping to stockpile and redistribution of topsoil (Provisional Quantity, if ordered)	1	113.00	m3		\$ -
Ground surface treatment under existing bull pen footprint, replace with 200mm thick, 20mm nominal 2.3 gravel compacted to 98% standard relative compaction (Provisional Quantity, if ordered)	1	270.00	m3		\$ -
Disconnection of power to David Munro Bull Pens, include isolation back to existing switchboard on pole	1	1.00	LS		\$ -
Disconnection and isolation of water to the David Munro Bull pens include singular isolation for new connection	1	1.00	LS		\$ -
<b>Earthworks, Excavation</b>					
Excavation of all types of materials for strip footing min 400mm deep 200mm wide	1	210.00	m3		\$ -
Excavation and disposal of Unsuitable Material with individual excavation <= 10 m3 (Provisional Quantity, as directed)	1	5.00	m3		\$ -
<b>Concrete works</b>					
Construction of concrete slab on ground, min 200mm thick double SL92 reinforcing, able flex all plumbing connections 40MPA concrete	1	72.00	m3		\$ -
Concrete Strip footing if required - pending approval of structural design	1	7.00	m3		\$ -
<b>Modular Building Supply and installation</b>					
Supply, delivery and installation of prefabricated amenities block per specifications to new concrete slab at Charleville Showgrounds site	1	1.00	LS		\$ -
Electrical connection back to existing switchboard on pole to new modular amenities block		1.00	LS		\$ -
Plumbing connection to existing modular amenities block		1.00	LS		\$ -
Sewer connection to existing sewer mains per MSC specifications		1.00	LS		\$ -
Supply and connection of stormwater downpipe to dissipater - to be approved onsite stormwater discharge		1.00	LS		\$ -
<b>New Reticulation Sewer</b>					
Installation of DN150mm sewer up to 1.5m deep select backfill	1	20.00	LM		\$ -
Supply and installation of DN150 maximum depth 1.5m inspection opening with T to new facility per the SD_____ WASSA MRWA Specifications	1	1.00	No		\$ -
Supply of connection point within building footprint as per specifications	1	1.00	LS		\$ -
Testing of sewer line - ovality and pressure test prior to connection	1	1.00	m3		\$ -
<b>Project Signange</b>					
Supply, erection and removal of project signs	1	1.00	LS		\$ -
Erosion and Sediment Control Plans	1	1.00	LS		\$ -
Erosion and Sediment Control Devices (Non-Itemised)	1	1.00	LS		\$ -
<b>Site Comission and hand over</b>					
Contractor's Site Facilities - Installation crew	1	1.00	LS		\$ -

**APPOINTMENT OF CONTRACTOR FOR DESIGN AND CONSTRUCTION OF MIXED USE AMENITIES BLOCK AT CHARLEVILLE SHOWGROUNDS**

**Author:** Director of Engineering Services

**Authoriser:** Chief Executive Officer

**RECOMMENDATION**

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**Environmental Risks**

N/A

**Social Risk**

N/A

**Legal Risk**

N/A

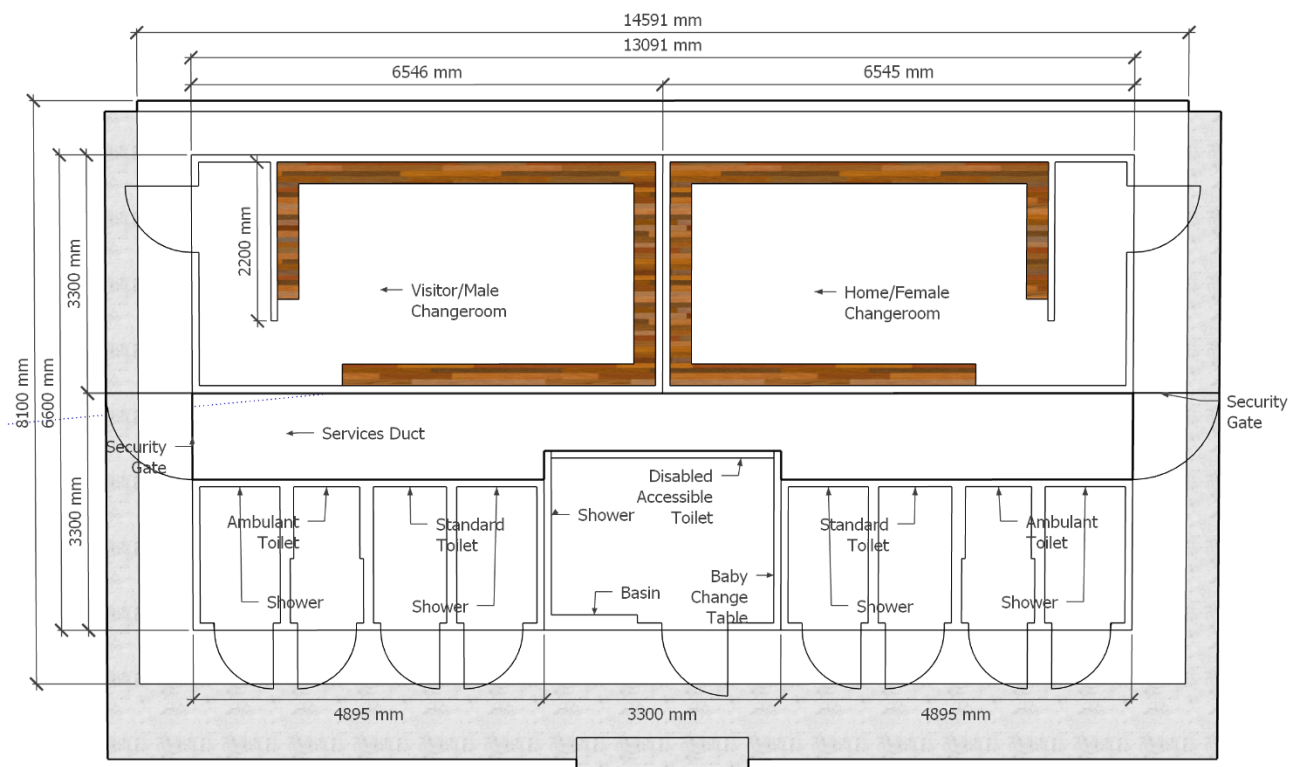
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**ATTACHMENTS**

- 1. Quote from Reubus Rest Rooms – revised pricing
- 2. P90 Cost estimate





## Jacob Barton

---

**From:** Martin Richardson <martin@rebusrestrooms.com.au>  
**Sent:** Wednesday, 13 November 2024 8:47 PM  
**To:** David Huxtable  
**Cc:** Alvin Sprigg  
**Subject:** RE: Charleville Showgrounds - alternative design for discussion early next week

**CAUTION:** This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Hello David.

See below a suggested floor plan for the showground ablution block. I have done a costing for a 'base spec' finish on this floor plan, along with some spec upgrade options as follows, to establish a starting point around further discussion:

Painted external walls

Internal walls all painted

Toilet and shower cubicle floors painted

UAT floor and wall skirting tiled

Changeroom floors trowel finish concrete

Fibreglass shower pods in 4 showers

UAT shower zone walls tiled

Button operated timed flow shower mixers to all showers

400L electric storage HWS

External precast concrete wash basin

Powdercoated steel doorframes and solid timber colourbond wrapped doors

Garrison style security gates at each end of services duct

Services connections (in near proximity to the new building)

Concrete aprons – 1800 across the front, 1200 to the sides and 600 across the back

\$534,330.00 exc GST

Upgrade the above spec:

Tiled shower cubicles and wall skirting, tiled shower recess areas in lieu of the painted shower cubicle floors and fibreglass shower pods to 4 shower cubicles.

\$541,235.00 exc GST.

Further upgrade:

Tiled floors and wall skirtings in 4 toilet cubicles

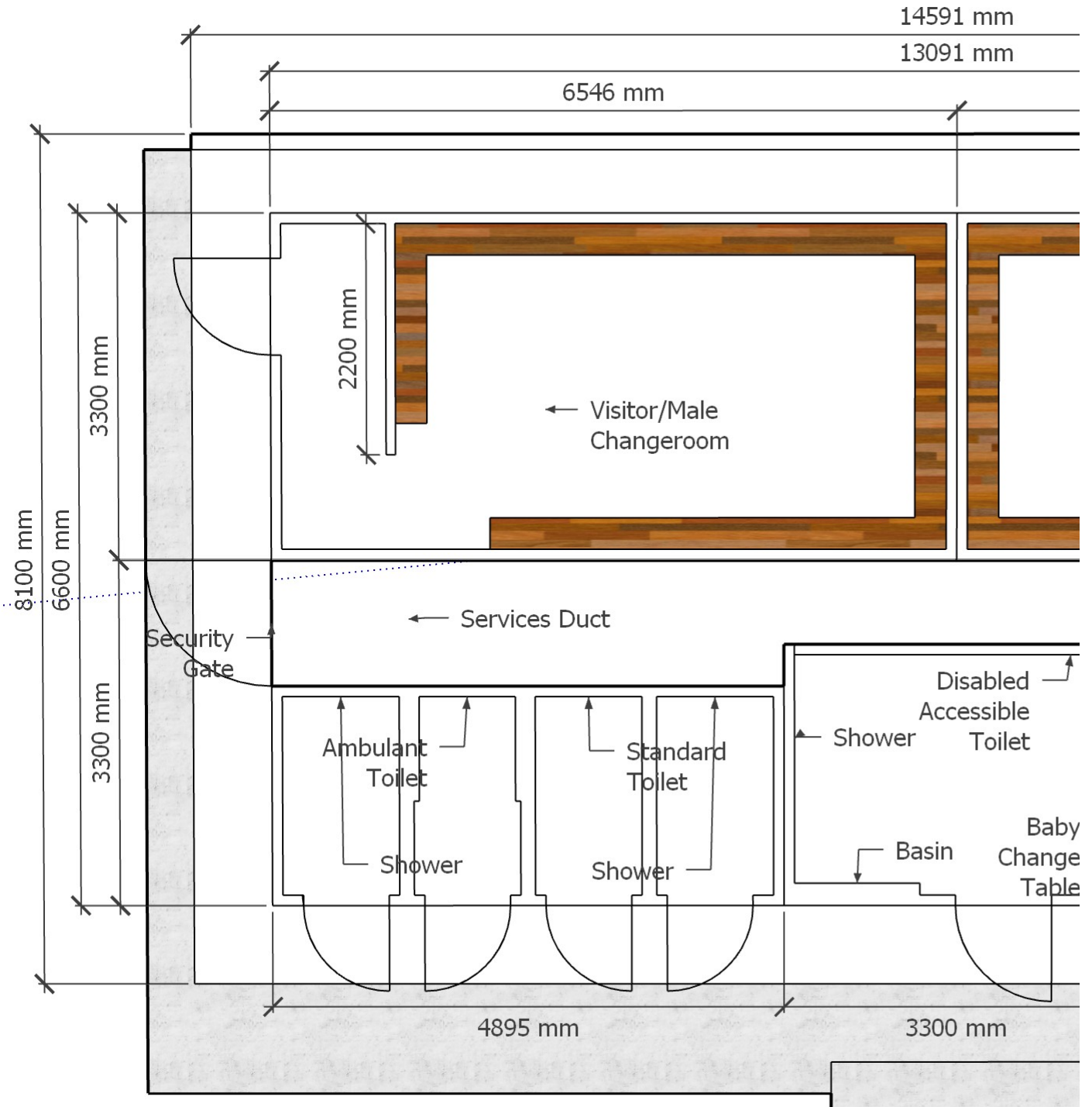
Commercial grade powdercoated aluminium door frames with powdercoated aluminium skin door panel to all doors

\$586,990.00 exc GST

A large range of additional upgrades to the spec/finish are of course available depending on how the Shire is placed with its project budget and we are very keen to work with you to develop a solution that best fits.

We are flexible too, with the floor plan layout – we could easily shift the changeroom units around to the 2 ends of the floor plan below, to create a larger covered area in front of the toilets and showers. This wouldn't heavily impact costs and we look forward to further discussing these options.

Thank you David – we will be in contact with you soon.



Kind Regards,  
MARTIN RICHARDSON  
SALES MANAGER



REBUS RESTROOMS P/L  
72 KEWDALE ROAD WELSHPOOL WA 6106  
TELEPHONE 1300 270 244 MOBILE 0438262608  
[MARTIN@REBUSRESTROOMS.COM.AU](mailto:MARTIN@REBUSRESTROOMS.COM.AU)  
[WWW.REBUSRESTROOMS.COM.AU](http://WWW.REBUSRESTROOMS.COM.AU)



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**From:** Phoebe <[phoebe@rebusrestrooms.com.au](mailto:phoebe@rebusrestrooms.com.au)>  
**Sent:** Thursday, 31 October 2024 9:41 AM  
**To:** David Huxtable <[David\\_Huxtable@murweh.qld.gov.au](mailto:David_Huxtable@murweh.qld.gov.au)>  
**Cc:** Martin Richardson <[martin@rebusrestrooms.com.au](mailto:martin@rebusrestrooms.com.au)>  
**Subject:** RE: Charleville Showgrounds - alternative design for discussion early next week

Hello David

Thanks for that, Martin will start on the adjustments asap.

Kind Regards,

PHOEBE RICHARDSON

SALES ASSISTANT



REBUS RESTROOMS P/L  
72 KEWDALE ROAD  
WELSHPOOL  
WA 6106

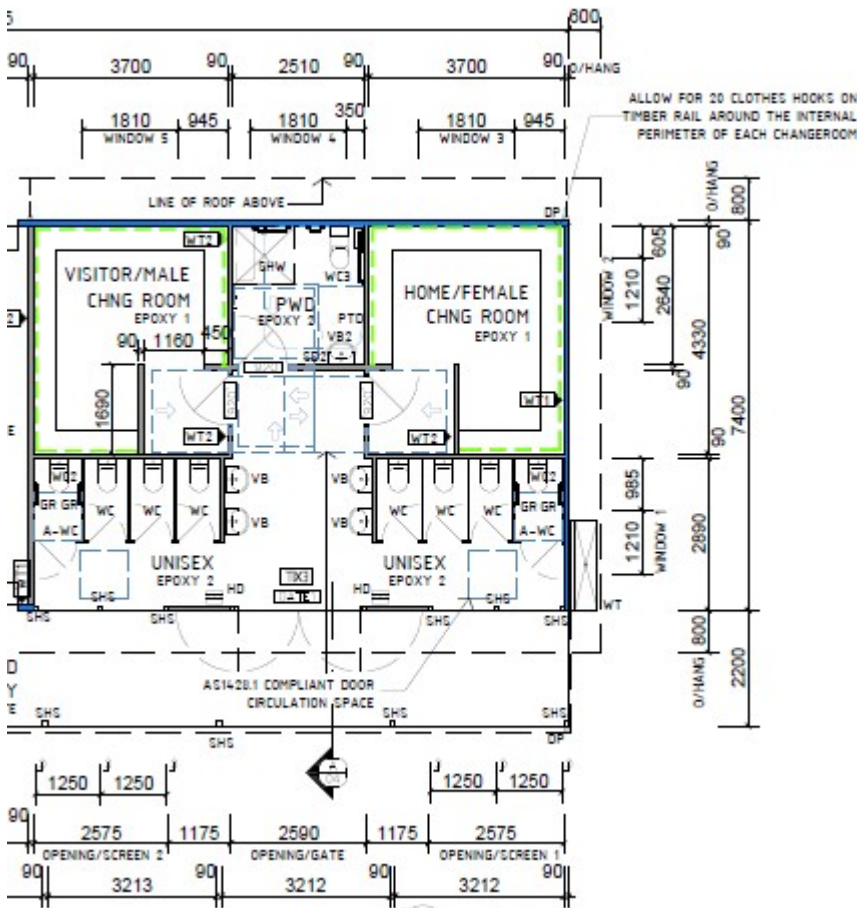
TELEPHONE 1300 270 244  
MOBILE 0447960022  
[PHOEBE@REBUSRESTROOMS.COM.AU](mailto:PHOEBE@REBUSRESTROOMS.COM.AU)  
[WWW.REBUSRESTROOMS.COM.AU](http://WWW.REBUSRESTROOMS.COM.AU)




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**From:** David Huxtable <[David\\_Huxtable@murweh.qld.gov.au](mailto:David_Huxtable@murweh.qld.gov.au)>  
**Sent:** Thursday, 31 October 2024 9:25 AM  
**To:** Phoebe <[phoebe@rebusrestrooms.com.au](mailto:phoebe@rebusrestrooms.com.au)>  
**Subject:** FW: Charleville Showgrounds - alternative design for discussion early next week





**David Huxtable**  
 Manager Program Delivery

07 4656 8352 | 0458 382 681  
[David\\_Huxtable@murweh.qld.gov.au](mailto:David_Huxtable@murweh.qld.gov.au)

95-101 Alfred Street  
 Charleville, QLD 4470  
[murweh.qld.gov.au](http://murweh.qld.gov.au)

**From:** David Huxtable  
**Sent:** Thursday, 31 October 2024 8:23 AM  
**To:** Phoebe <[phoebe@rebusrestrooms.com.au](mailto:phoebe@rebusrestrooms.com.au)>  
**Cc:** Jacob Barton <[Jacob\\_Barton@murweh.qld.gov.au](mailto:Jacob_Barton@murweh.qld.gov.au)>; Charleville Showgrounds Amenities - Engineering Services <[e6f717fa.murweh.qld.gov.au@au.teams.ms](mailto:e6f717fa.murweh.qld.gov.au@au.teams.ms)>  
**Subject:** Charleville Showgrounds - alternative design for discussion early next week

Hi Phoebe

Further to our discussion yesterday, please see below for an alternative layout that the Department of Sport and Rec have approved for use at the Showgrounds project.

Amendments below:


1. Change 4 of the outside toilets to showers per notes
2. Limit to the Change rooms (both), PDA Toilet and the public access shower and toilets

Council intends to reduce down to the eastern end, there is no need for the storerooms our kiosks.

Please let me know a time that is suitable, and we can arrange a remote teams conference call to recommence our engagement for EOI pricing – again direct through local buy. We will have to work this up to a proposal though that we can get through the department and have fully funded.

Any issues please let me know

Dave




**SHIRE OF MURWEH**  
HORVEN - CHARLEVILLE - AUGATHELLA

**David Huxtable**  
Manager Program  
Delivery

07 4656 8352 | 0458 382 681  
[David.Huxtable@murweh.qld.gov.au](mailto:David.Huxtable@murweh.qld.gov.au)

95-101 Alfred Street  
Charleville, QLD 4470  
murweh.qld.gov.au



# Project Cost Estimate (Summary)

**Project Details:**

Project Number:	\$ 669,889.00	Date Prepared:	2/12/2024
Project Name:	Amenities Block Charleville Showground		
Project Manager:	David Huxtable		
Project Location:	Charleville		



Activity Group	Previous Years	Start Year	Start Year + 1	Start Year + 2	Subsequent Years	Total (\$)
<b>Principals Costs</b>						
FY24/25						
<b>Concept Phase</b>						
Sunk Costs		-				
Business Case estimate						
<b>Concept Phase Sub Total</b>						<b>\$0.00</b>
<b>Development Phase</b>						
Project management		\$ 7,725.00				\$ 7,725.00
Consultant Fees & Planning		\$ 5,000.00				\$ 5,000.00
						\$ -
<b>Development Phase Sub Total</b>						<b>\$ 12,725.00</b>
<b>Implementation Phase</b>						
Project management						\$ -
PM / Contract administration		15,000				\$ 15,000.00
Material Testing						\$ -
Principally supplied materials						\$ -
Oleave						\$ -
<b>Implementation Phase Sub Total</b>						<b>\$ 15,000.00</b>
<b>Finalisation Phase</b>						
Project management						\$ -
Commisioning						\$ -
As- Constructed drawings						\$ -
<b>Finalisation Phase Sub Total</b>						<b>\$ -</b>
<b>Principals Costs Total</b>						<b>\$ 27,725.00</b>
<b>Construction Contractors Costs</b>						
Preliminaries		\$ 35,000.00				\$ 35,000.00
Demolition & Site works		\$ 7,500.00				\$ -
Earthworks, Excavation		\$ 15,000.00				\$ 24,500.00
Concrete works		\$ 30,000.00				\$ 26,500.00
Modular Building Supply and installation		\$ 465,063.00				\$ 415,433.00
New Reticulation Sewer		\$ 25,000.00				\$ 25,000.00
Project Signnange		\$ 6,500.00				\$ 6,500.00
Site Comission and hand over		\$ 8,302.00				\$ 8,302.00
<b>Construction Contractors Costs Total</b>						<b>\$ 541,235.00</b>
<b>Base Estimate (Principals Costs + Construction Costs)</b>						<b>\$ 568,960.00</b>
<b>Risk and Contingency</b>						
						P50                      P90
Planned risks contingency						\$ 13,679.97      \$ 65,998.40
Unplanned risks (project wide contingency)						\$ 9,502.18      \$ 12,177.53
<b>Risk and Contingency Total</b>						<b>\$23,182.15      \$78,175.93</b>
% of Contingency from the Base Estimate						4.07%                      13.74%
<b>TOTAL PROJECT COSTS IN CURRENT \$ (Base Estimate + Risk &amp; Contingency)</b>						
						P50                      P90
						\$592,142.15      \$647,135.93
<b>Outturn Cost Calculation</b>						
						P50                      P90
	Start Year	Start Year + 1	Start Year + 2	Subsequent Years		
Escalation Rate (%)	0%	4.00%	4.00%	4.00%		
Cashflow (P50)	\$592,142.15	\$0.00	\$0.00	\$0.00		
Cashflow (P90)	\$647,135.93	\$0.00	\$0.00	\$0.00		
Escalation Amount (P50)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Escalation Amount (P90)	\$0.00	\$0.00	\$0.00	\$0.00		\$0.00
<b>PROJECT ESTIMATE (IN OUT-TURN \$\$)</b>						<b>\$592,142.15      \$647,135.93</b>

Description of work	No.	Quantity	Units	Rate (\$)	Total (\$)
<b>Site Establishment</b>					
Preliminaries					\$ 35,000.00
Preliminary Design	1	1.00	LS	\$ 10,250.00	\$ 10,250.00
Detailed design	1	1.00	LS	\$ 24,750.00	\$ 24,750.00
<b>GENERAL EARTHWORKS</b>					
<b>Demolition &amp; Site works</b>					
Demolition, removal and lawful disposal offsite of the existing David Munro Bull pens, including all shade structures, brickworks footings and associated fencing/rails. (Provisional Quantity, if ordered)	1	1.00	LS		\$ -
Stripping to stockpile and redistribution of topsoil (Provisional Quantity, if ordered)	1	113.00	m3		\$ -
Ground surface treatment under existing bull pen footprint, replace with 200mm thick, 20mm nominal 2.3 gravel compacted to 98% standard relative compaction (Provisional Quantity, if ordered)	1	270.00	m3		\$ -
Disconnection of power to David Munro Bull Pens, include isolation back to existing switchboard on pole	1	1.00	LS		\$ -
Disconnection and isolation of water to the David Munro Bull pens include singular isolation for new connection	1	1.00	LS		\$ -
<b>Earthworks, Excavation</b>					
Excavation of all types of materials for strip footing min 400mm deep 200mm wide	1	210.00	m3		\$ -
Excavation and disposal of Unsuitable Material with individual excavation <= 10 m3 (Provisional Quantity, as directed)	1	5.00	m3		\$ -
<b>Concrete works</b>					
Construction of concrete slab on ground, min 200mm thick double SL92 reinforcing, able flex all plumbing connections 40MPA concrete	1	72.00	m3		\$ -
Concrete Strip footing if required - pending approval of structural design	1	7.00	m3		\$ -
<b>Modular Building Supply and installation</b>					
Supply, delivery and installation of prefabricated amenities block per specifications to new concrete slab at Charleville Showgrounds site	1	1.00	LS		\$ -
Electrical connection back to existing switchboard on pole to new modular amenities block		1.00	LS		\$ -
Plumbing connection to existing modular amenities block		1.00	LS		\$ -
Sewer connection to existing sewer mains per MSC specifications		1.00	LS		\$ -
Supply and connection of stormwater downpipe to dissipater - to be approved onsite stormwater discharge		1.00	LS		\$ -
<b>New Reticulation Sewer</b>					
Installation of DN150mm sewer up to 1.5m deep select backfill	1	20.00	LM		\$ -
Supply and installation of DN150 maximum depth 1.5m inspection opening with T to new facility per the SD_____ WASSA MRWA Specifications	1	1.00	No		\$ -
Supply of connection point within building footprint as per specifications	1	1.00	LS		\$ -
Testing of sewer line - ovality and pressure test prior to connection	1	1.00	m3		\$ -
<b>Project Signange</b>					
Supply, erection and removal of project signs	1	1.00	LS		\$ -
Erosion and Sediment Control Plans	1	1.00	LS		\$ -
Erosion and Sediment Control Devices (Non-Itemised)	1	1.00	LS		\$ -
<b>Site Comission and hand over</b>					
Contractor's Site Facilities - Installation crew	1	1.00	LS		\$ -

## Jacob Barton

---

**From:** Martin Richardson <martin@rebusrestrooms.com.au>  
**Sent:** Wednesday, 13 November 2024 8:47 PM  
**To:** David Huxtable  
**Cc:** Alvin Sprigg  
**Subject:** RE: Charleville Showgrounds - alternative design for discussion early next week

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Hello David.

See below a suggested floor plan for the showground ablution block. I have done a costing for a 'base spec' finish on this floor plan, along with some spec upgrade options as follows, to establish a starting point around further discussion:

Painted external walls

Internal walls all painted

Toilet and shower cubicle floors painted

UAT floor and wall skirting tiled

Changeroom floors trowel finish concrete

Fibreglass shower pods in 4 showers

UAT shower zone walls tiled

Button operated timed flow shower mixers to all showers

400L electric storage HWS

External precast concrete wash basin

Powdercoated steel doorframes and solid timber colourbond wrapped doors

Garrison style security gates at each end of services duct

Services connections (in near proximity to the new building)

Concrete aprons – 1800 across the front, 1200 to the sides and 600 across the back

\$534,330.00 exc GST

Upgrade the above spec:

Tiled shower cubicles and wall skirting, tiled shower recess areas in lieu of the painted shower cubicle floors and fibreglass shower pods to 4 shower cubicles.

\$541,235.00 exc GST.

Further upgrade:

Tiled floors and wall skirtings in 4 toilet cubicles

Commercial grade powdercoated aluminium door frames with powdercoated aluminium skin door panel to all doors

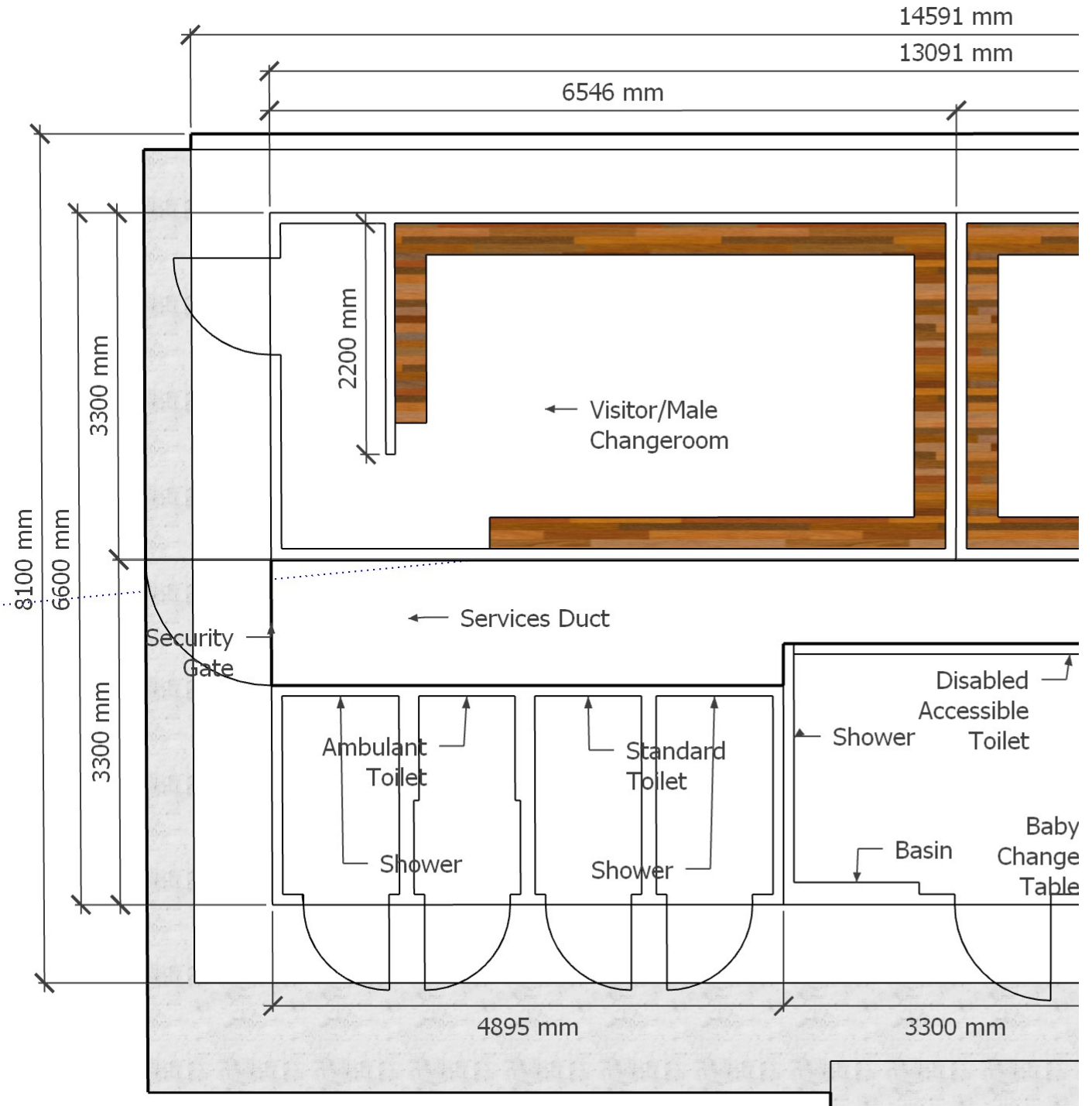
\$586,990.00 exc GST

A large range of additional upgrades to the spec/finish are of course available depending on how the Shire is placed with its project budget and we are very keen to work with you to develop a solution that best fits.



We are flexible too, with the floor plan layout – we could easily shift the changeroom units around to the 2 ends of the floor plan below, to create a larger covered area in front of the toilets and showers. This wouldn't heavily impact costs and we look forward to further discussing these options.

Thank you David – we will be in contact with you soon.



Kind Regards,  
MARTIN RICHARDSON  
SALES MANAGER



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**From:** Phoebe <[phoebe@rebusrestrooms.com.au](mailto:phoebe@rebusrestrooms.com.au)>  
**Sent:** Thursday, 31 October 2024 9:41 AM  
**To:** David Huxtable <[David\\_Huxtable@murweh.qld.gov.au](mailto:David_Huxtable@murweh.qld.gov.au)>  
**Cc:** Martin Richardson <[martin@rebusrestrooms.com.au](mailto:martin@rebusrestrooms.com.au)>  
**Subject:** RE: Charleville Showgrounds - alternative design for discussion early next week

Hello David

Thanks for that, Martin will start on the adjustments asap.

Kind Regards,

PHOEBE RICHARDSON

SALES ASSISTANT



REBUS RESTROOMS P/L  
72 KEWDALE ROAD  
WELSHPOOL  
WA 6106

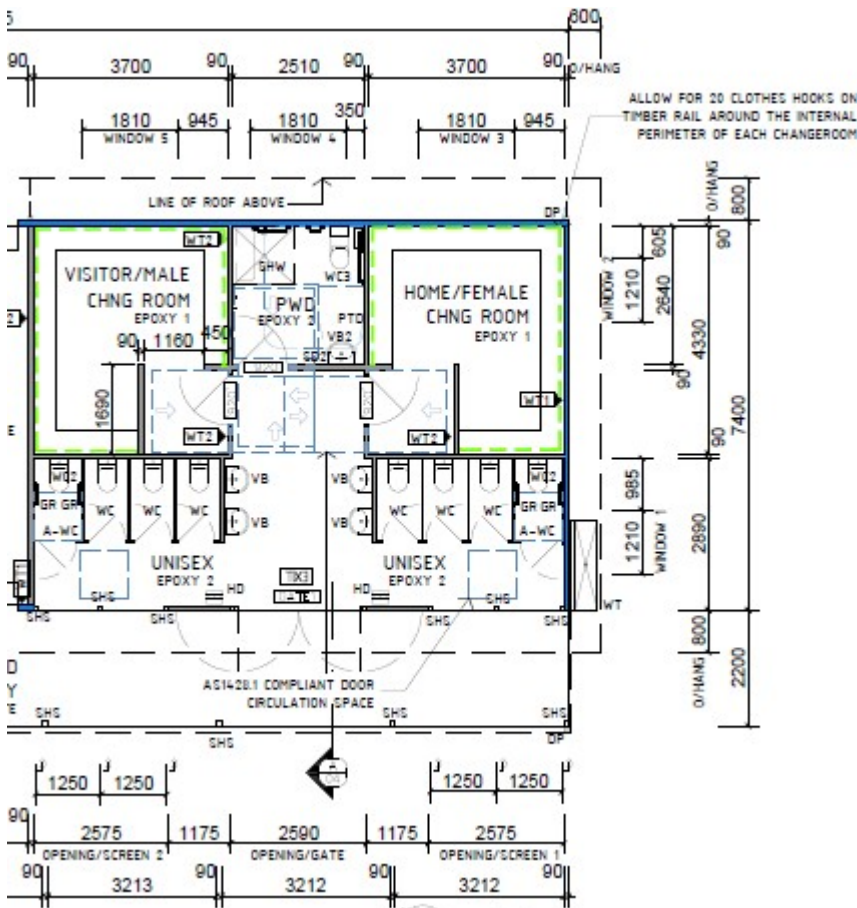
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**From:** David Huxtable <[David\\_Huxtable@murweh.qld.gov.au](mailto:David_Huxtable@murweh.qld.gov.au)>  
**Sent:** Thursday, 31 October 2024 9:25 AM  
**To:** Phoebe <[phoebe@rebusrestrooms.com.au](mailto:phoebe@rebusrestrooms.com.au)>  
**Subject:** FW: Charleville Showgrounds - alternative design for discussion early next week





**David Huxtable**  
 Manager Program Delivery

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**From:** David Huxtable  
**Sent:** Thursday, 31 October 2024 8:23 AM  
**To:** Phoebe <[phoebe@rebusrestrooms.com.au](mailto:phoebe@rebusrestrooms.com.au)>  
**Cc:** Jacob Barton <[Jacob\\_Barton@murweh.qld.gov.au](mailto:Jacob_Barton@murweh.qld.gov.au)>; Charleville Showgrounds Amenities - Engineering Services <[e6f717fa.murweh.qld.gov.au@au.teams.ms](mailto:e6f717fa.murweh.qld.gov.au@au.teams.ms)>  
**Subject:** Charleville Showgrounds - alternative design for discussion early next week

Hi Phoebe

Further to our discussion yesterday, please see below for an alternative layout that the Department of Sport and Rec have approved for use at the Showgrounds project.

Amendments below:


1. Change 4 of the outside toilets to showers per notes
2. Limit to the Change rooms (both), PDA Toilet and the public access shower and toilets

Council intends to reduce down to the eastern end, there is no need for the storerooms our kiosks.

Please let me know a time that is suitable, and we can arrange a remote teams conference call to recommence our engagement for EOI pricing – again direct through local buy. We will have to work this up to a proposal though that we can get through the department and have fully funded.

Any issues please let me know

Dave



**SHIRE OF MURWEH**  
HORVEN - CHARLEVILLE - AUGATHELLA

**David Huxtable**  
Manager Program  
Delivery

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