



SHIRE OF MURWEH

MORVEN - CHARLEVILLE - AUGATHELLA

2021-2022

BUDGET MEETING

15 July 2021

Murweh Shire Council

Budget 2021-2022

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**Corporate Plan
LG Reg. 2012
S165**

Moved: Cr

Seconded: Cr

“That the reviewed Corporate Plan as presented be adopted.”

Moved: Cr

Seconded: Cr

**Operational Plan
LG Reg. 2012
S174**

“That the Operational Plan for 2021-22 as presented be adopted.”

**Revenue Policy
LG Reg. 2012
S169**

Moved: Cr

Seconded: Cr

“That the Revenue Policy 2021-22 as presented be adopted.”

**Revenue
Statement 2019-
2020
LG Reg 2012 S169**

Moved: Cr

Seconded: Cr

“That the Revenue Statement 2021-22 as presented be adopted.”

Rates & Charges

Moved: Cr

Seconded: Cr

“That the general differential rate be set for the financial year 2021-22 as follows: -

Differential Rate Categories	Description	Cent \$
1	Charleville Residential	7.253
2	Augathella Residential	7.253
3	Augathella Non residential	7.253
4	Morven Residential	2.000
5	Morven Non residential	2.000
6	Rural <700 Hectares	0.940
7	Rural 700 - 5,000 Hectares	0.413
8	Rural 5,001 - 10,000 Hectares	0.413
9	Rural over 10,000 Hectares	0.413
11	Charleville Multi Dwellings	7.253
12	Charleville Commercial	6.000
13	Chareville Tourist Parks, Short Accommod	6.000
14	Charleville Industry	6.000
15	Transformer	1.500
16	Outside Urban - Other Land <700 Hectare	1.000
17	Outside Urban - Large Industry	7.253
20	Carbon Farms	0.413
21	Work Camps >15 persons	1.600
22	Renewable Energy 1-10 MW	1.600
23	Renewable Energy >10 MW	1.600

“That the minimum general rate be set for the financial year 2021-22 as follows: -

Differential Rate Categories	Description	Minimum per annum
1	Charleville Residential	\$656
2	Augathella Residential	\$656
3	Augathella Non residential	\$656
4	Morven Residential	\$656
5	Morven Non residential	\$656
6	Rural <700 Hectares	\$1,082
7	Rural 700 - 5,000 Hectares	\$1,644
8	Rural 5,001 - 10,000 Hectares	\$4,419
9	Rural over 10,000 Hectares	\$4,419
11	Charleville Multi Dwellings	\$750
12	Charleville Commercial	\$656
13	Chareville Tourist Parks, Short Accommod	\$656
14	Charleville Industry	\$656
15	Transformer	\$1,108
16	Outside Urban - Other Land <700 Hectares	\$1,108
17	Outside Urban - Large Industry	\$4,419
20	Carbon Farms	\$6,000
21	Work Camps >15 persons	\$10,950
22	Renewable Energy 1-10 MW	\$3,650
23	Renewable Energy >10 MW	\$7,300

Charleville Sewerage/ Cleansing Charges

Moved: Cr

Seconded: Cr

“That the following sewerage and cleansing charges be set for the 2021-22 financial year:

Pedestal - \$401.20 per pedestal per annum/with single unit residences with more than 1 pedestal \$209.10 for each additional pedestal

Garbage - \$324.60 per service per annum”

Carried

**Augathella
Cleansing
Charges**

Moved: Cr

Seconded: Cr

“That the garbage charge of \$262.20 per service per annum be set for the 2021-22 financial year.”

Carried

**Augathella CED
Charges**

Moved: Cr

Seconded: Cr

“That the following charges be set for the 2021-22 financial year: -

Dwellings	\$398.00
Business Premises	\$458.40
Hotels/Motels	\$2,254.10
School	\$1,880.50
Aged Person Complex	\$1,880.50
Hospital	\$1,316.10
Public Park	\$399.00
Churches	\$160.30
Masonic Lodge/Halls	\$160.30
Buildings not specified	\$188.80

**Morven Cleansing
Charges**

Moved: Cr

Seconded: Cr

“That a cleansing charge of \$262.20 per service per annum be set for the 2021-22 financial year.”

**Charleville /
Augathella &
Morven Water
Supply Charges**

Moved: Cr

Seconded:

“That the charge for the supply of water to properties within the Charleville/Augathella/Morven Water Supply area, and surrounding properties approved by Council, be set for the 2021-22 financial year, based on the following: -

\$670.00 per annum”

“That the charge per kilolitre of consumption over and above the annual allocation be charged at \$ 0.60 cents per kilolitre”.

**Discount on Rates
LG Reg. 2012
S130**

Moved: Cr

Seconded: Cr

“That Council allows ten percent (10%) by way of a discount on rates and charges levied by Council, (excluding interest, fire levy and excess water charges) for the 2021-22 financial year when all rates and charges are paid by the due date.”

**Interest on
Arrears**

Moved: Cr

Seconded:

LG Reg. 2012 S133	“That interest at the percentage rate of 8.03% per annum be charged by the Council for the 2021-22 financial year for rates and charges not paid at the 30 th June of the previous financial year until payment is fully made on all rate arrears.”
Pensioner Remission LG Reg. 2012 S122	<p style="text-align: center;">Moved: Cr Seconded: Cr</p> <p>“That qualifying Age Pensioners, having a Commonwealth Government Concession Card, be granted a remission of up to \$380 per annum of general rates levied for the 2021-22 financial year, under the same criteria as the State Government Pensioner Remission Scheme.”</p>
Change in Rates and Charges LG Reg. 2012 S169	<p>“That the Change in Rates and Charges of 2.9% be adopted”.</p> <p>The budget must include the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget.</p> <p>For calculating the rates and utility charges levied for a financial year, any discounts and rebates must be excluded.</p>
Council Assistance	<p style="text-align: center;">Moved: Cr Seconded: Cr</p> <p>“That the applications for Council Assistance received for 2021-22 be approved as presented.”</p>
Debt Policy LG Reg. 2012 S192	<p style="text-align: center;">Moved: Cr Seconded: Cr</p> <p>“That the Debt Policy 2021-22 as presented be adopted.”</p>
Investment Policy LG Reg. 2012 S191	<p style="text-align: center;">Moved: Cr Seconded: Cr</p> <p>“That the Investment Policy 2021-22 as presented be adopted.”</p>
Procurement Policy LG Reg. 2012 S198	<p style="text-align: center;">Moved: Cr Seconded: Cr</p> <p>“That the Procurement Policy 2021-22 as presented be adopted.”</p>
Financial Hardship Policy LG Reg. 2012 S120	<p style="text-align: center;">Moved: Cr Seconded: Cr</p> <p>“That the Hardship Policy 2021-22 as presented be adopted.”</p>
Fees and Charges 2021-22	<p style="text-align: center;">Moved: Cr Seconded: Cr</p> <p>“That the Fees and Charges 2021-22 as presented be adopted.”</p>

Charleville Airport Passenger Fees And Landing Charges 2021-22	Moved: Cr "That the Charleville Airport Passenger Fees and Landing Charges 2021-22 as presented be adopted."	Seconded: Cr
Estimated Position for 30 June 2020 LG Reg. 2012 S205	Moved: Cr "That the estimated financial position and operations for 30 June 2021 as presented be adopted."	Seconded: Cr
Statement of Comprehensive Income LG Reg. 2012 S169	Moved: "That the Budget Statement of Comprehensive Income 2021-22 to 2023-24 as presented be adopted".	Seconded:
Statement of Financial Position LG Reg. 2012 S169	Moved: "That the Budget Statement of Financial Position 2021-22 to 2023-24 as presented be adopted".	Seconded:
Statement of Changes In Equity LG Reg. 2012 S169	Moved: Cr "That the Budget Statement for Changes in Equity 2021-22 to 2023-24 as presented by adopted."	Seconded:
Statement of Cash Flows LG Reg. 2012 S169	Moved: Cr "That the Statement of Cash Flows 2021-22 to 2023-24 as presented be adopted."	Seconded: Cr
10 Financial Forecast LG Reg. 2012 S169	Moved: Cr "That the Long-Term Financial Statements 2021 - 2031 as presented be adopted."	Seconded: Cr
Financial Sustainability Ratios LG Reg. 2012 S169	Moved: Cr "That the Financial Sustainability Ratios 2022-2031 as presented be adopted."	Seconded: Cr

**Code of
Competitive
Conduct
LG Reg. 2012 S39
LG Act 2009 S 47**

Moved: Cr

Seconded: Cr

“That Council not apply the code of competitive conduct to the following business activities:

Building Certification – operating expenses of \$ 105,500 is below the threshold of \$340,000.

Roads activity – operating expenses of \$ 2,700,000 is above the threshold of \$340,000. However, as the Contract is awarded to Council based on quotation, Council will not apply the code of competitive conduct at this time.

There being no further business to discuss the Mayor declared the meeting closed at

Meeting Closed

Corporate Plan

2018-2022 (Revision Year 2021/22)



MAYOR'S MESSAGE

Council direction is outlined by our core values of Vision – Trust – Pride – Integrity - Compassion

We will achieve these values through the implementation of our Corporate Plan. The Corporate Plan is an overarching and living document that keeps evolving taking on board challenges as they are presented to Council. This document is for the whole Murweh Shire and we are proud to be a part of it.

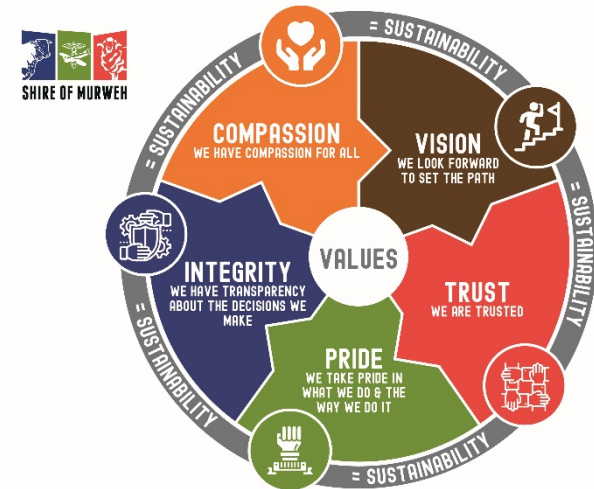
Prior to being elected as Mayor of Murweh I was part of the previous team that developed this Corporate Plan. This document in its current form is in its final year.

As the Mayor I am now looking forward to revisiting our strategic direction and revitalising our vision for the next five years. This will ensure we have a clear roadmap for our organisation and will help our team have a clear plan to move forward. We are so privileged to live and work in the Murweh region in a time of challenges and opportunities and we need to be reminded about the vision that we will work towards regardless of the variables we encounter along the way.

Charleville is our regional hub and our important smaller communities of Augathella, Morven and Cooladdi are also vital to our plan. It is not just about our core business in relation to service delivery it is also about our vision of what we expect our communities to be as we progress.

I look forward to the leadership challenge with my fellow Councillors, of strategically aligning projects whilst looking for our drivers of strategic advantage to realise our vision with clear direction.

We look forward to engaging with all of our stakeholders as we prepare to close out this last plan so that we can reshape a new, exciting and relevant document for our future. As part of that process we are committed to continuing our current high service delivery levels as the basis for our next 2022–27 Corporate Plan.



MURWEH SHIRE PROFILE

VISION

To promote a vibrant, inclusive local government area with sustainable, responsive leadership.

MISSION

Murweh Shire Council, working with the community through its long-term planning to grow and develop the Shire as a vibrant regional centre through:

- ▶ strong leadership,
- ▶ good governance,
- ▶ responsible use of resources,
- ▶ responsive services and
- ▶ quality infrastructure

Whilst preserving our unique natural environment.

ELECTED MEMBERS



Mayor, Cr Shaun Radnedge

Shaun (Zoro) is a born and bred Charleville boy, he is married and has three children. Zoro and his wife have operated a local business in Charleville. Zoro was first elected to Council in 2016 and elected Mayor in 2020.

He has been involved in several clubs within the Shire, including Charleville R.S.L, Junior and Senior League, Western Rugby League and Warrego Pony Club.

His goals are to keep our youth engaged, active and be able to offer employment for our young adults. He is keen to showcase what a great lifestyle we have to offer in our Shire.

Council Representative - SWROC (SW Region of Councils), SWRRG (Regional Roads), SWLGA (Local Government Ass.), DDMG (District Disaster), LDMG (Local Disaster), RADF (Arts Funding)



Cr Peter Alexander - Deputy Mayor

Born and educated in Charleville with 50+ years working in the public service as well as a part-time bookmaker. Red is married with two children, one still residing in Charleville and four grandchildren.

A lifetime member of All Whites Rugby League Club, and a current member of the Central Warrego Race Club and involved with the indigenous community of SW Qld.

Red is keen to put back into the Shire to make it a vibrant and prosperous country community.

Council Representative - WORK Committee, CAN Committee



Cr Robert Eckel

Robert was born in Charleville and raised in Morven, is married to Leonie and has two sons, Peter and Scott. He has had his own mechanical business, Robert Eckel Repairs for 27 years.

Robert is President of the Smallbore Rifle Club, a member of the Rural Fire Brigade and Historic House and involved in local sporting events; and is very passionate about good health and sport. Robert is very keen to see Charleville thrive and continue as a vibrant community. He loves the outback and country people and believes in his Shire of Murweh.

Council Representative - Murweh Wild Dog Advisory Committee

Cr Paul Taylor



Paul Taylor was born and bred in the Charleville area, growing up on a sheep and cattle property south-east of Charleville and later moving into town to use Charleville as a home base. Paul and his brothers ran a shearing contracting business throughout south-west Queensland for many years before he took up his current position in Home Assist Secure, based at the Neighbourhood Centre 19 years ago. Paul is married to Pamela and has two grown up children, Alastair and Sarah who has returned to Charleville recently.

He has been involved in various junior and senior sporting clubs and community organisations over the years. Paul is currently actively involved with Historic House and the LAC Triathlon Committee. Paul is very passionate about life in the Murweh Shire and is keen to showcase what a great place our shire is to live for people of all ages. His goals are to support Council in building opportunities for our community to grow and prosper in the years to come.

Council Representative- Work Camp Committee.

Cr Michael McKellar



Mick is a fourth-generation grazier who now produces organic Beef cattle at 'Booka' located between Augathella and Morven. Raised in the Augathella area and did his schooling in Augathella, Charleville and Nudgee College Brisbane and the Longreach Pastoral College.

With wife Helen he has raised Adam & Chelsea schooling them at Charleville School of Distance Education and Augathella for their primary years. Mick has been involved in numerous local associations over the years holding varying positions and is currently an active member of the Augathella Progress Association, Augathella Community Advisory network, Australian Belmont Red Association and Australian Nuffield Farming Scholars. He is passionate about all our communities and the future of the Murweh Shire.

ABOUT THE CORPORATE PLAN

What is a Corporate Plan?

A Corporate Plan is a legislative requirement under the *Local Government Act 2009* and the *Local Government Regulation 2012* and details the strategic direction for Council over a five-year period.

The Corporate Plan 2018-2022 with Council's key planning document the Long-Term Community Plan 2012-2022 will guide Council in the allocation of resources and delivery of services to the community and is the principal document from which Council's other plans and strategic documents are developed.

Public Consultation on the Corporate Plan

The Corporate Plan 2018-2022 was developed from community input during an extensive consultation process that began May 2018 and ended in July 2018.

In response to the community's feedback, Councillors and Senior Managers developed the Corporate Plan framework and strategic direction; the results of which was submitted to Council for consideration as the draft Corporate Plan.

The Corporate Plan was adopted by Council on 12th July 2018.

Performance Reporting

The Corporate Plan 2018-2022 will be implemented annually through Council's Operational Plans and Budgets, which detail specific, necessary actions and their associated costs to meet the current and future needs of the community. Council will report on the implementation and performance of short- and long-term objectives through quarterly reporting to Council. Furthermore, Council will conduct statutory annual reviews of the Corporate Plan performance and report the results to the Murweh Shire Council Annual Report. Outcomes from the strategic reviews will assist with the ongoing development of Council's annual Budgets and Operational Plans.

KEY STRATEGIC THEMES

Sustainable Use of Environment

Goal: Protecting our land, vegetation, water, flora and fauna for the future.

Community Outcome:

Protect and enhance the environment of Murweh Shire and encourage the Shire community to share responsibility for the management of this vital asset. Guide and assist sustainable development and management with the Shire through an ongoing strategic planning process.

Strategies:

Develop a strategy for the preservation of Murweh Shire's unique environment through an ongoing strategic planning process.

Develop, implement and enforce Pest Animal and Plant Management Plans.

The impact of depasture and movement of stock on the environment is minimised.

Council endorse policies that reflect appropriate climate change initiatives in relation to a reduction in carbon emissions (household waste / landfill operations).

Clearing of the Warrego River at Charleville – Erbachers Crossing to Gowrie.

Indicators of Performance:

- ▶ Review and update the MSC Planning Scheme.
- ▶ A master planning approach is taken for key precincts to ensure local heritage and stakeholder interests are captured.
- ▶ Local Laws and Subordinate Local Laws are updated and resourced to ensure compliance.
- ▶ Review and implement the MSC Pest Management Plan.
- ▶ Policies and procedures surrounding the movement and depasture of stock are reviewed and implemented.
- ▶ Household waste collection undertaken on a regular basis, landfill operations in all three towns operated as per DEH requirements.
- ▶ Annual waste collection is undertaken to reduce risks associated with storms and vermin.
- ▶ Where possible waste recycling is considered.
- ▶ Implement mitigation project subject to available budget.

Educated and Knowledgeable People

Goal: Encouraging and supporting people to achieve their goals.

Community Outcome:

Provide and encourage the provision of human services and ensure that opportunities are available which will allow groups and individuals to achieve their fullest potential.

Strategies:

Support Southern Qld landscapes and Desert Channels in their respective information provision, capacity building and cultural heritage pursuits.

MSC actively encourages and enhances opportunities, professional development and participation by residents in cultural activity that will facilitate creativity, innovation, quality of life and sustainability via arts.

Council has an appropriate means of equitably supporting individuals and groups to achieve their goals.

Council to promote and lobby for greater access opportunities to further education at all levels

Indicators of Performance:

► Provision of services is maintained on an ongoing basis. Work collaboratively with water catchment groups to achieve appropriate outcomes for their area.

► A functional RADF program operates throughout the Shire.

► Policies are developed and implemented for different levels of support.

► Educational services levels are retained and expanded on.

Equitable Society

Goal: Our differences are appreciated, recognised and respected.

Community Outcome:

Plan for a balanced, inclusive, functional community environment where recreational, residential, commercial and industrial development co-exists.

Strategies:

Develop actions to provide human services to meet the needs in key community areas such as jobs.

An economic development strategy for the whole region which creates growth and sustainable communities.

Develop a means which will increase the communities' participation in the activities of Council and ensure meaningful consultation with the Community.

Lobby and advocate for vital services that have been removed from the Murweh Shire

Indicators of Performance:

▶ Opportunities provided to meet or maintain regional trends (OSES statistical data).

▶ MSC economic strategy is reviewed and implemented.

▶ Community groups and sporting clubs' requests are supported, so they can achieve their desired goals.

▶ Community Engagement policy implemented.

▶ Advocacy services obtained and Advocacy plan developed.

Vibrant, Strong and Healthy Communities

Goal: Encouraging a healthy, positive community where people are involved and contribute.

Community Outcome:

Ensure a healthy and safe environment is maintained to support a variety of lifestyles.

Strategies:

Investigate the safety of public places and formulate a strategy to maintain and improve to appropriate standards.

Co-ordinate and maintain the Disaster Management Plan through the Local Disaster Management Group.

Implement appropriate risk treatment and intervention strategies

Develop and Maintain suitable parks and leisure areas that promote a healthy lifestyle

Promote and lobby for well-resourced and staffed health facilities and services.

Indicators of Performance:

► Provision in Infrastructure Plan and budget forecasts.

► Regular meetings held and adequate resources provided.

► Diversion Channel for Bradleys Gully at Charleville completed 2014.
► Yearly monitoring and maintenance of all built mitigation works, Charleville/Augathella.

► All communities in the Shire have well established and maintained recreational parks, gardens and reserves.

► Health professional levels retained, RFDS base in Charleville retained and Medical facilities provided.

Safe and Efficient Transport System Coupled with Well-maintained and Serviced Council Infrastructure

Goal: Making all modes of transport safe, effective and accessible to everyone.

Community Outcome:

Provide infrastructure to a level sufficient to support the communities' lifestyle and heritage maintain and improve existing infrastructure in general.

Strategies:	Indicators of Performance:
Ensure that road; rail and air infrastructure standards are upgraded to sustain a growing region.	<ul style="list-style-type: none"> ▶ Freight and passenger levels increased. Physical and financial forecasts in Council's Infrastructure Plan and Operational Plan achieved.
Identify existing and future transport needs and develop a strategy to prioritise and implement these needs.	<ul style="list-style-type: none"> ▶ Include in Infrastructure Plan. Achieve forecasts within predicted timeframe.
A sustainable road network that fulfils the needs of the community.	<ul style="list-style-type: none"> ▶ Road network throughout the Shire that meets the needs of the communities.
Council buildings meet appropriate building and WH&S requirements with good functionality.	<ul style="list-style-type: none"> ▶ Regular building maintenance undertaken, upgrades in line with Infrastructure Plan and budget.
Water and Sewerage infrastructure maintained to meet services standard obligations and upgrades undertaken to meet regulatory requirements and changing population needs.	<ul style="list-style-type: none"> ▶ Service levels maintained as per total Management Plan requirements and DEWS. ▶ Upgrades in line with Infrastructure Plan and budget.
Asset Management Plan (AMP) is implemented throughout the Shire to ensure sustainability of Shire assets.	<ul style="list-style-type: none"> ▶ AMP is developed and implemented.
To apply for infrastructure projects in alignment with the needs and expectations of the Murweh Shire Community	<ul style="list-style-type: none"> ▶ All existing infrastructure projects are completed on time and in budget.

Buoyant Local Economy

Goal: Sustainable economic activity to contribute to a prosperous local economy to improve opportunities and living standards for all.

Community Outcome:

A vibrant and diverse economy which embraces innovation and technological advances, to sustain growth and create employment across all sectors.

Strategies:	Indicators of Performance:
Promote tourist attractions and historical buildings and places as major visitor attractions.	▶ Visitor numbers increased to 100,000 annually by 2024 or increased by 5000 pa
Continue with the development of the 'Secret Precinct' in Charleville.	▶ Develop the projects outlined in the 'Secret Precinct' Plan - WWII Interpretive Centre, Planetarium, Charleville Airfield Museum and WWII Convoy Tour.
Complete the Smiley Museum Augathella and Morven tourism projects as part of master plan	▶ Implement Vic and museum upgrades.
Continue to develop Charleville Airport as a regional hub.	▶ Commercial, charter and other industry passenger levels increased.
Promote existing and growth industries that will have an impact on economic and employment opportunities.	▶ Chamber of Commerce and other interest groups supported.
Plan and develop a freight / rail hub in Morven.	▶ Create a rail hub in Morven for the shipment of stock.
Promote local buy initiatives.	▶ Implement a buy local campaign throughout the Shire and a rewards program designed to encourage visitors to spend locally.
To support the agricultural sector through promoting and celebrating innovation	▶ Promote key innovation projects throughout the Shire.
Design, secure funding for and implement a capstone project for the Shire	▶ Review corporate plan to identify opportunities for a capstone project

Shire Growth

Goal: Sustainable development to create a place that is attractive to new residents and investors alike.

Community Outcome:

Assist the sustainable development and management within the Shire through an ongoing strategic planning process in order to secure a sustainable and prosperous future.

Strategies:	Indicators of Performance:
Continue staged development of the residential and commercial subdivision known as Aurora.	▶ Next stage of the development is commenced.
Plan and develop industrial precincts in the 3 communities	▶ Create industrial sub-divisions in the 3 communities
Promote investment and development in the housing sector to provide housing for owners, renters, older and younger persons and assist in crisis accommodation needs.	▶ Land made available in the Aurora sub-division. Elsewhere Housing Group re-invigorated. Red tape minimised.
Continue to investigate other secondary industries to reposition the Murweh Shire (Charleville Industrial Estate)	▶ Attract 20 new businesses to the Shire by 2024 or 4 pa
To advocate for the establishment of the low-risk prison farm in the Murweh shire to increase employment opportunities and boost the local economy	▶ Grow the shire by 500 residents by 2024 or 100 pa
Connectivity options support existing and future growth	▶ Connectivity allows remote work opportunity. Partnership projects are developed to support enhanced connectivity. (Nbn and Telstra)
To support a housing strategy that will assist in population growth	▶ Housing strategy developed in conjunction with SWQROC

Governance

Goal: Open, inclusive and accountable representation.

Community Outcome:

1. Well informed and trained Councillors.
2. Adopt and implement financial strategies to ensure stability for current and future generations and in doing so, ensure the organisation maintains a fair, transparent and impartial system of government.

Strategies:

1. Develop partnerships with key stakeholders to ensure Council and our community is aware of emerging trends.
2. Council adopts an Enterprise Risk Management (ERM) System throughout the organisation.
Revenues are raised on a fair and equitable basis.
Council ensures it is financially sustainable.
- Council has suitable resources to undertake its strategic work.
- Best practice customer service standards are provided.
- An annual program of policy and procedural reviews is undertaken in order of priority
- A community consultation schedule is developed in relation to rural roads

Indicators of Performance:

- ▶ Membership of strategic organisations to ensure Council is aware of industry changes.
- ▶ Suitable training for the elected members undertaken.
- ▶ ERM is implemented throughout the organisation.
- ▶ Council's Revenue Policy is reviewed and updated.
- ▶ Council develops and implements a 10-year financial plan.
- ▶ Council meets all audit requirements for its financial systems.
- ▶ Council has an accredited Quality Assurance System in place.
- ▶ Kpis reflect accountability as part of Councils operational plan
- ▶ Revenue reviews are conducted in relation to unpaid rates
- ▶ Debt recovery policy is reviewed annually
- ▶ Council has suitable Human Resources in place, to ensure the workplace is adequately staffed with skilled employees.
- ▶ Council has in place a compliant Workplace Health & Safety System.
- ▶ Council has implemented a suitable customer service process across the organisation.
- ▶ Council has a robust customer complaints process in place.
- ▶ Annual program of reviews is delivered
- ▶ Annual consultation program completed

DRAFT



Operational Plan 2021.2022

Budget 2021-2022

Draft for Council Meeting July 2021



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5	Cultural Development	Cultural Development Tourism/Cosmos Land Development Community Facilities
6	Environment & Planning	Environmental Refuse Management Building & Planning
7	Works	Engineering Water Sewerage

* Operational Plan should be read in conjunction with the Corporate Plan and Budget documentation.

Governance

Strategies	Resp Officer	Actions	Comp Date	% Completed	KPI	Risk of non-delivery or late delivery:	Risk explanation (moderate or high) - including future risk:
Greater community participation and engagement	CEO	Community Engagement Policy is reviewed and implemented	Jun-22		Community Consultation	Low	
					Key Outputs: Quarterly targeted community consultation sessions held alternatively in Morven (2) and Augathella (2).		
	CEO	Provide Suitable receptions & promotion of the Shire	Quarterly		Increase in community engagement and participation rates	Low	
					Key Outputs: Mayor provides weekly update to community update. Social Media communication and coordination, Regular posts on FB, Instagram, Website to ensure content is current and relevant.		
	DCS		Sep-21		Key Output: Quarterly Community News Letter developed, and disseminated to broader community as e-bulletin and letter drop - first issue Sept.		
	CEO	A suitable Council complaints and work request system is in place.	Jun-22		Policy and procedure is reviewed and adopted by Council	Low	
			Monthly		Key Outputs: Monthly statistic provided to Council on Guardian Work request and complaints system implemented (December 2020).		
			Sep-22		Key Outputs: Training for Councillors scheduled for September		
Provide for external and internal audit functions	DCS		May-22	100	QAO audit completed within statutory timeframe. Internal Audit function and findings are within Council direction.	Low	
					Key Outputs: Interim external audit completed by QAO contractor ; Crowe Howarth Current		

Risk Management

Strategies	Resp Officer	Actions	Comp Date	% Completed	KPI	Risk of non-delivery or late delivery:	Risk explanation (moderate or high) - including future risk:
	CEO	MSC Disaster Management Plan is reviewed and implemented	Jun-22		Plan is reviewed annually	Low	
					Key Outputs: Review by QFES Emergency Management Officer to be undertaken.		
Council has a functional Emergency Services Unit	CEO	SES adequately funded and resourced	Jun-22		SES teams prepared and in state of readiness	Low	
					Key Outputs: Training conducted by local controller, needs analysis undertaken and training undertaken on as-needs basis.		
Council adopts an Enterprise Risk Management (ERM) System throughout the organisation	DCS	Council adopts an Enterprise Risk Management (ERM) System throughout the organisation	Dec-21		ERM implemented and Risk Register reviewed annually	Low	

					Key Outputs: ERM completed with consultation from LGMS Risk Management team		
Council has in place a compliant Workplace Health & Safety System in place	DCS	WH&S System is implemented throughout the organisation.	Jun-22		Audit of WH&S System demonstrates continuous improvement with a greater than 70% audit outcome	Low	
					Key Outputs: new software system to be implemented, Council is achieving workplace targets, annual audit has been undertaken. Regular drug and alcohol testing has been undertaken. Skin checks initiated, hearing tests.		
Council has an accredited Roadworks Quality Assurance System (RQAS) in place	DCS	RQAS is implemented throughout the organisation.	May-22		Annual Audit of the RQA System is successful	Low	
					Key Outputs: Audit successful, Council has 3rd Party Accreditation with TMR		

Human Resources

Strategies	Resp Officer	Actions	Comp Date	% Completed	KPI	Risk of non-delivery or late delivery:	Risk explanation (moderate or high) - including future risk:
Provision of Human Resource requirements for employees	DCS	HR is adequately resourced and staff are well trained and informed. Management are given timely and appropriate advise on staff matters.	Quarterly		Service standards achieved	Low	
			Sep-21		Key Outputs: HR officer is appointed and accessible to staff. Full time appointment under way through McArthur		
	DCS	Staff motivation is surveyed on an annual basis.	Dec-21		Annual employment satisfaction survey is undertaken and strategies to improve outcomes are implemented.	Low	
					Key Outputs: Next survey scheduled for Q2 2021		
Council has an Enterprise Bargaining agreement in place	CEO	EBAs are in-place for both areas of Council operations	Mar-22		EBA is implemented and there are no outstanding issues raised by staff	Low	negotiations are in early stages of commencement for
					Key Outputs: New EB in place for inside and outside staff, registered with IRC, with staff aware of new agreement and requirements.		

Revenue

<u>Strategies</u>	<u>Resp Officer</u>	<u>Actions</u>	<u>Comp Date</u>	<u>% Completed</u>	<u>KPI</u>	<u>Risk of non-delivery or late delivery:</u>	<u>Risk explanation (moderate or high):</u>
Rates, charges, subsidies, grants, fees, donations and contributions collected	DCS	Collect and receive in accordance with statutory obligations	Half yearly		Revenue policy and statement principles applied in accordance with budget forecasts	Moderate	Significant changes in rating on numerous rural holders due to DNRM Land revaluations.
			Half yearly		Key Outputs: two ratings are undertaken per year, in accordance with Council Revenue Policy		
			Half yearly		Key Outputs: Rates arrears managed to an acceptable level		

Administration

<u>Strategies</u>	<u>Resp Officer</u>	<u>Actions</u>	<u>Comp Date</u>	<u>% Completed</u>	<u>KPI</u>	<u>Risk of non-delivery or late delivery:</u>	<u>Risk explanation (moderate or high):</u>
Provide administrative support to the organisation	DCS	Engage sufficient experienced employees, technological and communications support	Jun-22		Smooth administrative functions, with full inter departmental integration and communication observed	Low	
					Key Outputs: continue to work with Pinnacle, Airbridge and Telstra to improve connectivity solutions and stability		
A financial system that meets the need of the Council	CEO	Install, implement and train staff in a new financial systems that will meet future demands of the Council and the Community	Jun-22		New financial system introduced. Staff allocated for system training. Operational competency achieved.	Low	
					Key Outputs: Council contracted IT vision for new LG software implementation to be undertaken in current and next financial year.		
			Dec-21		Customer service charter is implemented and staff are trained in same		
					Key Outputs: Staff to continue to be trained in customer service obligations and requirements. Develop on-boarding information for new staff.		
Best practice customer service standards are provided	DCS	Council has a suitable customer, complaints and work services process across the organisation	monthly		Customer complaints are attended to within an allocated time	Moderate	continual improvement in customer service charter.
					Key Outputs: complaints mechanism and Policy is in place. Work requests and timeframes monitored through Guardian		
			monthly		Council implements a proactive Work Request system / process		
					Key Outputs: Guardian System is in place with staff trained and using system - senior executive team monitoring work flow and service requests .		
Develop a corporate training matrix	DCS	Council has a capable skilled workforce able to meet the needs of the community	Annually		Key Outputs: Council has a range of career paths to support skill development and capability across Council. Skills audit completed.	Moderate	

Fit for purpose Store operation	DCS	Stores personnel trained and competent in stock control and procurement procedures	Half yearly		Inventory levels monitored through a fully accountable procurement and works program. Balanced inventory	Moderate	capital investment required to enable water and electrical store items to be housed at general stores compound.
					Key Outputs: general store supplies are managed effectively, still require to relocate electrical, water and sewerage supplies within stores compound.		

Finance

Strategies	Resp Officer	Actions	Comp Date	% Completed	KPI	Risk of non-delivery or late delivery:	Risk explanation (moderate or high):
Borrowing costs, debt collection and bank charges minimised	DCS	Prudent and responsible administration of the revenue and debt policies	Quarterly		Budget forecasts achieved	Low	
	Fin Manager		Quarterly		Key Outputs: revenue policy reviewed & maintained, debt policy reviewed/maintained to reflect Council's needs/position.		
	Fin Manager		Quarterly		Key Outputs: budget review undertaken in line with federal and state government grants received. Revenue and expenditure currently in line with budget forecast		
Council has developed a 10yr financial sustainability report	DCS	10yr financial sustainability report is developed	Jun-22		Report has been reviewed and adopted	Low	
			Mar-22		Key Outputs: 10 year forecast updated in line with Council's position		
Adequate recovery of administrative overheads to match expenses	DCS	Apply oncost rates to recover overheads thru job costing system	Nov-21		On costs distributed over operations. Cost neutral	Low	
					Key Outputs: on costs applied as per budget requirements (Practical), new finance system will automatically align oncost rates.		

Assets

Strategies	Resp Officer	Actions	Comp Date	% Completed	KPI	Risk of non-delivery or late delivery:	Risk explanation (moderate or high):
Suitable Asset Management System covering all asset types	DES	Implementation of an Asset Management System across the organisation	Jun-22		AMP System for buildings is maintained to be reflective of all asset condition.	low	
					Key Outputs: Asset conditions assessed and recorded against Asset Management Plans.		

Libraries

Strategies	Resp Officer	Actions	Comp Date	% Completed	KPI	Risk of non-delivery or late delivery:	Risk explanation (moderate or high):
Provide library services for public use	DCS	Adequately staffed and resourced libraries provided in Augathella, Charleville & Morven	Jun-22		Service levels maintained. Implementation of new State Library initiatives where applicable.	Low	
					Key Outputs: staff and service levels maintained in all 3 centres. First 5 program supported		

Aerodromes

Strategies	Resp Officer	Actions	Comp Date	% Completed	KPI	Risk of non-delivery or late delivery:	Risk explanation (moderate or high):
Provide aerodromes of an appropriate standard	DCS	Adequately staffed and resourced aerodromes to meet standards appropriate to accommodate regional passenger airlines in Charleville. Sealed light aircraft aerodromes provided in Augathella.	Jun-22		Service levels maintained. All licences, accreditations and manuals up to date	Low	
					Key Outputs: staff, safety and service levels maintained. CASA accreditation maintained, annual audit to be undertaken May 2021.		
	DCS	Operate an effective and efficient Café at the Charleville Airport Terminal.	Jun-22		Café in the Mulga is achieving business goals. Daily opening. Financially viability	Low	
					Key Outputs: café staffed adequately for current needs.		
Upgrade of the RFDS apron and surrounds	DES	Seek funding for an upgrade of the RFDS apron	Jun-22		Funding obtained and upgrade completed	Moderate	council required contribution of \$250k, currently earmarked under LRCIP funding
					Key Outputs: application submitted to Remote Airports Program to upgrade tarmac - still awaiting confirmation of funds		
Upgrade apron and surrounds	DES	Seek funding for an upgrade of main apron including hard stand for aircraft parking	Jun-22		Funding obtained and upgrade completed	Moderate	council required contribution of \$250k, currently earmarked under LRCIP funding
					Key Outputs: application submitted to Remote Airports Program to upgrade tarmac and runway areas - awaiting funding result. Augathella air strip complete		

Economic Development

Strategies	Resp Officer	Actions	Comp Date	% Completed	KPI	Risk of non-delivery or late delivery:	Risk explanation (moderate or high):
Provide avenues for Council and other organisations to develop opportunities for future growth within the Shire	EDO	Adequately staffed and resourced economic development/grants section to source grants and subsidies and private investment opportunities aiding the continued growth of the Shires economic prosperity. Maintain links with SWRED	Jun-22		Growth maintained. Regional links strengthened.	Moderate	additional Griffith support to be covered under other funding programs
					Key Outputs: dedicated EDO on staff to undertake grant writing. Additional resources from Griffith Uni to assist with community organisation applications		
	EDO	Promote Local Buy initiatives throughout the Council area.	Jun-22	50%	Successful Buy Local campaign run throughout the Shire. Promotion and safety of CBD area to increase pedestrian traffic	Low	
					Key Outputs: participate in annual street parade and buy local campaign.		

	EDO	Regional connectivity is established throughout the region	Jun-22	25%	Successfully improve mobile phone coverage, Data accessibility and speeds across the region.	Moderate	Council contribution required for NBN roll out, \$450K has been earmarked under LRCIP program - funding approved
			Mar-22	10%	Key Outputs: Council has been successful in its \$3.9 million application under current digital connectivity program to increase optic fibre NBN roll out in Morven and Augathella. Scheduled Q3-4 21/22	Low	
	EDO	Free visitor Wi-Fi access is available in the communities and CCTV Camera coverage is extended	Dec-21	50%	Successfully implement a free visitor Wi-Fi system within the 3 communities	Low	
					Key Outputs: free community Wi-Fi established in Charleville, Augathella and Morven.		
Council has an up to date Economic Development Strategy	EDO	Economic Development Strategy is reviewed and updated	Jun-22	50%	Economic Development Strategy is presented to Council for consideration.	Moderate	Project is postponed and incorporated into regional documentation
				50%	Key Outputs: Council currently partnering with DSDTI to establish economic investment attraction/ development strategy. SWQROC Investment Prospectus - work through and develop with the regional partners in 2021 - this will inform ED strategy		
Council consider and develop climate change initiatives	EDO	Council proactively seek out initiatives that reduce their carbon footprint	Jun-22		Council seek out sustainable power source projects and implement (Solar)	Low	
					Key Outputs: Council currently is a partner Climate resilient communities program (CRC). Council is actively seek opportunities for alternative energy supply initiatives		
Develop partnerships with key stakeholders to ensure Council and our is aware of emerging trends	EDO	Membership of strategic organisations to ensure Council is well aware of industry changes	Quarter		Active member of regional organisations and relevant Community groups	Low	
					Key Outputs: Member of SW ROC, LGAQ, Western Queensland Alliance to promote regional strategies for economic development and investment. Work with local organisations to increase capacity		

Staff Housing

Strategies	Resp Officer	Actions	Comp Date	% Completed	KPI	Risk of non-delivery or late delivery:	Risk explanation (moderate or high):
Provide housing to an acceptable standard for senior staff	DCS	Maintain staff housing to a sufficient standard to assist in retention levels	Quarterly		Staff housing levels maintained to acceptable standard	Low	Council to consider re-rendering in 2021 (contacts due).
			Quarterly		Key Outputs: Council has established leasing arrangements with private real estate agents.		

Cultural Development

Strategies	Resp Officer	Actions	Comp Date		KPI	Risk of non-delivery or late delivery:	Risk explanation (moderate or high):
				% Completed			
Council actively encourage and enhance opportunities for the development of Art & Culture	DCS	Council Implement the Arts & Culture Policy and actively support the RADF committee	Half yearly		Development of the arts and cultural projects completed on an ongoing basis - RADF Funding \$65,000	Low	
					Key Outputs: Ensure 2 rounds of RADF funding are advertised, assessed and delivered in accordance with funding guidelines and Council policy		
An operational Art Gallery in Charleville	DCS	Proactively work with the Charleville Art Gallery Committee to establish a vibrant Art Gallery	Quarterly		Art Gallery operating effectively and a MOU operating which outlines responsibilities of both parties	Low	
					Key Outputs: Operating as per arrangements with gallery display regularly updated, Council support to coordinate exhibitions and displays.		
Provide adequate levels of resources and support for community assistance	DCS	Community organisations are consulted and funds allocated in line with the Policy	Monthly		Support is distributed in line with Council's Community Assistance Policy	Low	
					Key Outputs: Council Assistance for 2021-2022 is due to commence advertising in March 2021. Some requests for sponsorship and fee waivers are already being received and reviewed.		
			monthly/as required		Key Output: Donation Box Policy is now adopted and in place. In Partnership with Progress Associations, Council is to promote, assess applications and disseminate funds to worth causes.		
Council continue to support Public Art	DCS	Public Art concepts are supported by Council	Jun-22		Projects are presented to Council for consideration	Low	
					Key Outputs: To be determined subject to available budget.		

Tourism/VIC/Cosmos/Brisbane Line

Strategies	Resp Officer	Actions	Comp Date		KPI	Risk of non-delivery or late delivery:	Risk explanation (moderate or high):
				% Completed			
Continued development of Cosmos Centre as a tourist destination within the Secret Precinct	DCS	Support and promote the Cosmos Centre as the home of the natural sciences	monthly		Monitor Visitor numbers and sales, promote attraction through various media	Moderate	
					Key Outputs: staffing restructure has been completed. Service levels/staff needs to be refined over time.		
Visitor Information Centre in the 3 communities	DCS	Promotion of products and services to visitors with skilled customer service	Jun-22		Visitor number increase and the Charleville site meets VIC accreditation	Moderate	QR slow approval process.
			Jun-22		Key Outputs: staffing restructure has been completed, maintain effective and adequately skilled staff to meet demands		
			Jun-22		Key Outputs: capital improvement (rennovations of Charleville VIC) are to be undertaken in the 21-22 Financial Year as a joint partnership between QR and MSC. QR is to landscape carp[ark garden and install new airconditioning, MSC is to paint the interior of building and install new flooring (W4Q funding - \$65K allocated).		
			monthly		Key Outputs: Bilby Centre to be operated in Partnership with the Save the Bilby Fund, as the terms of the MOU agreed to between both parties		

Council will encourage other tourism ventures to be established	DCS	Council to proactively work with other organisations to foster new tourism products	Jun-22		Charleville Airfield Museum is established and support is given to others	High	funding currently being sought 100% from Fed govt - no council contribution
					Key Outputs: BBRF funding application is being sought to achieve this outcome, lease arrangements have been finalised		
	DCS	Establish a building to house the Brisbane Line Interpretive	Pending further funding		Building is established and the WWII interpretive are on display - OTI funding (stage 2)	Low	
					Key Outputs: Stage 1 of WW2 complete, council to seek funding for BBRF for stage 2.		
Continue to develop other aspects of the Secret Precinct	DCS	Develop projects out of the Secret Precinct Strategy	Half yearly		Work collaboratively with Universities to develop other aspects of the strategy	High	funding currently being sought 100% from Fed govt - no council contribution
					Key Outputs: phase two funding is being sought through BBRF		

Land Development

<u>Strategies</u>	<u>Resp Officer</u>	<u>Actions</u>	<u>Comp Date</u>	<u>KPI</u>	<u>Risk of non-delivery or late delivery:</u>	<u>Risk explanation (moderate or high):</u>
				% Completed		
Council establishes a Freight Hub in Morven	CEO	Freight Hub in Morven is established/operationalised	Jun-22		Project is constructed and utilised by clients	Low
			Sep-21		Key Outputs: Majority of works completed, yards are currently functional and trains can be loaded.	
Industrial land is available in the 3 communities	CEO	Develop Industrial Land in the 3 communities.	Dec-21		Industrial Estate in Murweh is developed, available and released for sale.	Low
			Dec-21		Key Outputs: Industrial Land developed by Council to be sold via tender, and the real estate if tender unsuccessful	
			Jun-22		Key Outputs: Land Tenure discussions with Lands Department regarding Augathella and Morven are underway with NRME, seeking resolution to tenure matters to free up land for development	

Community Facilities

<u>Strategies</u>	<u>Resp Officer</u>	<u>Actions</u>	<u>Comp Date</u>	<u>KPI</u>	<u>Risk of non-delivery or late delivery:</u>	<u>Risk explanation (moderate or high):</u>
				% Completed		
Parks and gardens maintained for continued public use and enjoyment	DES	Maintain and improve parks & gardens to attract visitors and public use generally	Quarterly		Parks & gardens maintained to high standard. Visitor numbers increased.	Low
					Key Outputs: continue to enhance and maintain all parks in accordance with Parks Master Planning.	
Sporting facilities & showgrounds maintained to safe standard	DES	Maintain and improve sporting facilities to attract users, visitors and public use generally. Maintain to a safe standard	Quarterly		Participation rates increased through improved facilities	Low
					Key outputs: to be determined through LRCIP process	
	DEHS	Upgrade Swimming Pool infrastructure inline with the Asset Management Plan	Q 4 21/22		Replace / Upgrade of Toddler Pool - W4Q \$230,000	Low

					Key Outputs: Project developed and delivered on time, to a high standard, and within budget tolerances		
Community facilities maintained to a reliable and high standard	DEHS	Maintain and improve radio and television rebroadcast facilities taking into account technological changes	Q 4 21/22		Seek funding for VAST at Augathella; If Funding secured deliver VAST with budget timeframes and parametres	Low	
					Key Outputs: Secure funding		
Public halls, cultural centre & medical practitioners facilities maintained to an appropriate standard	DCS	Maintain and improve structures and facilities to reflect public use	Aug-21	80%	Public use maintained or improved - W4Q \$200,000 (carry over project from 20/21)	Moderate	Extension granted until Sept 2021
					Key outputs: funding approved for Augathella and Morven Halls in conjunction with Progress Associations. Onground works being finalised		
Cemeteries maintained to a respectful standard	DES	Maintain and improve structures and facilities to reflect community expectations	Quarterly		Community expectations achieved regarding condition, maintenance of cemeteries	Low	
					Key Outputs: cemeteries planned and maintained to a high standard.		
Public conveniences maintained to a safe and healthy standard	DEHS	Maintain and improve structures and facilities to reflect community expectations	Quarterly		Community expectations achieved in around condition and operation of Pool associated infrastructure	Low	
					Key Outputs: adequate staff with appropriate skills and capabilities are in place to operate pool 9 months of year. Operational Maintenance of facilities and associated testing is undertaken in accordance with legislative requirements		
Aged care facilities maintained to a safe and otherwise appropriate standard	DCS	Maintain and improve housing and facilities to reflect community expectations and other agency standards	Quarterly		Standards of service and asset condition for community/aged housing are maintained and/or enhanced	Low	
					Key Outputs: All routine maintenance carried out in a timely manner. All Fire & OHS issues managed effectively and within legislative framework		

Environmental

Strategies	Resp Officer	Actions	Comp Date	% Completed	KPI	Risk of non-delivery or late delivery:	Risk explanation (moderate or high) - including future risk:
Community health standards maintained	DEHS	Licenced premises, pest control and inspections carried out regularly	Q4 21/22		Retain services of appropriately qualified health officer to ensure compliance of local laws and regulations	Low	
					Key Outputs: 25 Food premises inspections conducted.		
	DEHS	Immunisation Programs Delivered to meet community requirements	Q4 21/22		Retain services of appropriately qualified staff & resources to undertake adequate number of clinics	Low	
					Key Outputs: Immunisation clinics 14 delivered for childhood vaccinations.		
Local laws regarding keeping and control of animals including wild dogs are policed where necessary	DEHS	Permits, registrations carried out routinely - community compliance and safety maintained	Q4 21/22		Complaints minimised. Compliance increased	Low	
					Key Outputs: Registration reminders issued at end of financial year and promoted through media.		
					Key Outputs: Town Ranger adequately trained and program resourced to provide service 365 days per year.		
Town reserves and riverine protection and improvements maintained	DEHS	Maintain and improve town reserves and riverine areas to reduce hazards and improve public safety	Q4 21/22		Hazard and safety impacts minimised. Community expectations achieved	Low	
					Key Outputs: Continued clean up of river channels in/around town as part of flood mitigation. Commence Cool Burning Program as part of environmental and Fire Hazard reduction management		
Stock routes maintained to an appropriate standard in accordance with legislative requirements	DEHS	Maintain and improve stock routes to ensure availability for stock movements. Ensure compliance with local laws or regulations by users and adjacent landholders	Q4 21/22		Stock routes and water facilities condition maximised	Low	Consideration needs to be given to upgrading all remaining windmills on the primary stock routes to solar in coming years. Windmills are old, sourcing parts is becoming problematic, maintenance work is high-risk (working at heights), skilled technicians are becoming scarce.
					Key outputs: Continue Replacement Program of Windmills to Solar - awaiting Further Funding from Stock routes Qld (1 upgrade). maintain 12 windmills, including servicing ; Spraying of noxious weeds - Mother of millions, coral cactus, Tiger pear, Hudson pear.		
Stock routes maintained to an appropriate standard in accordance with legislative requirements	DEHS	Actively Manage Pests in the Shire (Dogs, Pigs, Foxes etc).	Bi-annually		Undertake two Shire-wide Co-ordinated Baiting Campaigns in May and November.	Low	Access to affordable supply of meat is becoming an issue. Possible impact of Carbon Farming/absentee landlords on participation rates

Key Outputs: Undertake two Shire-wide Coordinated Baiting Campaigns in May and November. Associated reporting to relevant agencies undertaken. Maintain adequately trained staff to administer 10-80 poison. Aim for target participation rate of minimum 45%

Refuse Management

Strategies	Resp Officer	Actions	Comp Date	% Completed	KPI	Risk of non-delivery or late delivery:	Risk explanation (moderate or high) - including future risk:
Regular refuse removal and disposal carried out	DEHS	Residential refuse removal and disposal services carried out to an appropriate environmental and health standard	Quarterly		Community expectations achieved. Health risks minimised.	Low	
					Key Outputs: Waste collection service delivered with minimal disruptions. (3 - 4 minor impacts to service due to truck/equipment failures).		
	EDO	Recycling is promoted throughout the community	Quarterly		Recycling programs are supported by Council	Low	
					Key Outputs: Tyre recycling/shredding hosted at tip during Q4, partnered with Paroo Shire to undertake another round of tyre recycling.		
Land fill operations carried out effectively and efficiently	DEHS	Refuse disposed of and treated in a timely manner.	Quarterly		EPA requirements fulfilled. Health impacts minimised	Low	
					Key Outputs: Landfill currently operated by Egan's. Contract to be extended (short-term) whilst under Tender. Consulting undertakes Management Plan and Tender Documents for Council to go to Tender in Q1 2021-22. Tender Awarded in Q2		
			Q1 21/22				
			Q2 21/22				

Building & Planning

Strategies	Resp Officer	Actions	Comp Date	% Completed	KPI	Risk of non-delivery or late delivery:	Risk explanation (moderate or high) - including future risk:
Council has a compliant Planning Scheme	CEO	Retain services of appropriately qualified officer to ensure SPA compliance	Jun-22		Planning and Building Certification services maintained	Low	Planner/Building/Plumbing Certifier is looking to semi-retire, but will no longer be in a position to be Councils contractor in this space beyond September 2021. Council must secure services beyond sept 2021.
			Sep-21		Key Outputs: New contract for service provision for Planning & Building Certifier/s to be negotiated and finalised		
			Jun-22		Key Output: Non compliance issues minimised. Development approvals in accordance with regulatory framework		

Building and ancillary construction compliance maintained	CEO	Regular compliance inspections carried out	Jun-22		Building works carried out to appropriate standard	Low	
					Key Output: Non compliance issues minimised. Building approvals in accordance with regulatory framework		Planner/Building/Plumbing Certifier is looking to semi-retire, and succession plan needs to be in place by September 2021. Council must secure services beyond September 2021.
Energy efficiency throughout Council buildings	DCS	Council alter Council buildings to reduce electricity costs	Jun-22		Solar power sources are connected to Council buildings	Low	
					Key Outputs: potential future sites located at Morven, Augathella and Charleville bore 5		

Introduction

Council is pleased to present its Annual Budget that converts the strategies and initiatives contained in Council's Corporate Plan and Operational Plan into financial terms to ensure that there are sufficient resources for their achievement while ensuring financial sustainability.

The budget must be prepared annually and on an accrual basis. The *Local Government Act 2009* and the *Local Government Regulation 2012* prescribed the legislative requirements in preparing the budget and these are described below.

Legislation

Local Government Act 2009

Section 94 (2)

A local government must decide, by resolution at the local government's budget meeting for a financial year, what rates and charges are to be levied for that financial year.

Local Government Regulation 2012

Division 3: Annual Budget

Section 169: Preparation and Content of Budget

(1) *A local government's budget for each financial year must—*

(a) be prepared on an accrual basis; and

(b) include statements of the following for the financial year for which it is prepared and the next 2 financial years—

- (i) financial position;
- (ii) cash flow;
- (iii) income and expenditure;
- (iv) changes in equity.

(2) *The budget must also include—*

- (a) a long-term financial forecast; and
- (b) a revenue statement; and
- (c) a revenue policy.

(3) *The statement of income and expenditure must state each of the following—*

- (a) rates and utility charges excluding discounts and rebates;
- (b) contributions from developers;
- (c) fees and charges;
- (d) interest;
- (e) grants and subsidies;
- (f) depreciation;
- (g) finance costs;
- (h) net result;
- (i) the estimated costs of—

- (i) the local government's significant business activities carried on using a full cost pricing basis; and
- (ii) the activities of the local government's commercial business units; and
- (iii) the local government's significant business activities.

(1) *The budget must include each of the relevant measures of financial sustainability for the financial year for which it is prepared and the next 9 financial years.*

- (2) The **relevant measures of financial sustainability** are the following measures as described in the *Financial Management (Sustainability) Guideline*—
 - (a) asset sustainability ratio;
 - (b) net financial liabilities ratio;
 - (c) operating surplus ratio.
- (3) The budget must include the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget.
- (4) For calculating the rates and utility charges levied for a financial year, any discounts and rebates must be excluded.
- (5) The budget must be consistent with the following documents of the local government—
 - (a) its 5-year corporate plan;
 - (b) its annual operational plan.

Section 170: Adoption and Amendment of Budget

- (1) A local government must adopt its budget for a financial year—
 - (a) **after 31 May** in the year before the financial year; but
 - (b) **before**—
 - (i) **1 August** in the financial year; or
 - (ii) a later day decided by the Minister.
- (2) If the budget does not comply with section 169 when it is adopted, the adoption of the budget is of no effect.
- (3) The local government may, by resolution, amend the budget for a financial year at any time before the end of the financial year.
- (4) If the budget does not comply with the following when it is amended, the amendment of the budget is of no effect—
 - (a) section 169;
 - (b) the local government's decision about the rates and charges to be levied for the financial year made at the budget meeting for the financial year

REVENUE POLICY 2021/22

Under the *Local Government Regulation 2012* (section 193), a local government must review its revenue policy annually and in sufficient time to allow an annual budget that is consistent with the revenue policy to be adopted for the next financial year.

The revenue policy 2021/22 was presented to Council for adoption on 13 March 2021.

REVENUE STATEMENT 2021/22

The Revenue Statement is an explanatory statement that outlines and explains the revenue measures adopted in the budget. The document includes the following matters:

- How rates and charges are determined;
- Details on all rebates and concessions;
- Details on any limitations in increases on rates and charges;
- Criteria used to decide the amount of the cost-recovery fees;
- Criteria for approval of early payment discount for late payments;

- Details on collection of outstanding rates including the process for arrangements to pay; and
- Details of payment methods.

The document will be of particular interest to ratepayers, community groups, government departments and other interested parties who seek to understand the revenue policies and practices of the Council.

The budget is consistent with the Corporate Plan 2018-2023 and Operational Plan 2021/22.

The budgeted financial statements are provided as follows:

- Budget Financial Statements 2021/22 to 2023/24
- Long Term Financial Statements 2021/22 to 2030/31
- Estimated Financial Statements 2020/21

Summary of the legislated financial sustainability ratios is provided as part of the 2021/22 budget documentation

Council has a range of financial policies that complement the budget, these include:

- Debt Policy
- Investment Policy
- Procurement Policy
- Financial Hardship Policy
- Revenue Policy
- Revenue Statement

Other documents that support the budget are:

- Capital Works Program 2021/22
- Schedule of Fees and Commercial Charges 2021/22
- Estimated Activity Statement
- Code of Competitive Conduct

2021/22 Budget Summary and Highlights

Total Budget \$35.8 million

This year's budget totals \$35.8 million which is funded from a mix of rating and non-rating revenue and other funding sources.

Expenditure Type	Amount
Total operating expenses (excluding depreciation)	\$ 24,607,541
Total capital expenditure	\$ 10,993,267
Loan repayments	\$ 245,497
Total Budget 2021-22	\$ 35,846,305

Council actively pursues state and federal government funding opportunities to assist in funding projects for our communities. Capital grants and subsidies included in the budget amounts to \$ 7.5 million.

Total amount of \$10.99 million capital projects is planned to be delivered in 2021/22, of which Council will fund \$3.7 million including proceeds from plant disposal.

Of the total capital projects 19 % is committed to new and upgrade of assets and 81% is committed to the renewal of existing assets.

Key projects in relation to capital works include:

Highlights from the budget include:

- \$1.2M Rural Roads maintenance
- \$1.1M Town Street maintenance
- \$290K Morven Freight Hub bore and wash down bay
- \$400K Hero's Park and Ward River Ablution Blocks
- \$230K Charleville Toddler Pool Upgrade
- \$150K Shire Libraries
- \$137K Charleville Gym Expansion
- \$77K Charleville Aged Care Upgrade
- \$150K Morven Camp
- \$100K Showgrounds sound system
- \$150K Augathella Airstrip Upgrade/Extenson
- \$110K Morven Rec Lighting
- \$286K Charleville Racecourse
- \$88K Morven Tourist Office
- \$14K Augathella History Museum
- \$30K Augathella and Morven Town Hall Upgrades
- \$250K Charleville Airport Reseal
- \$2.54M Roads infrastructure including \$1.35M Khyber Rd and \$600K Killarney Rd, \$150k footpaths, \$200K kerb and channel renewals
- \$535K Water and Sewerage Infrastructure Charleville, Morven & Augathella including Colladi Bore
- \$1.39M Water and Sewerage Services Charleville, Morven & Augathella

- \$582K Waste Services
- \$2.3M Plant, Fleet, ICT Equipment renewals
- \$400K Weighbridge
- \$2.4M LRCIP project

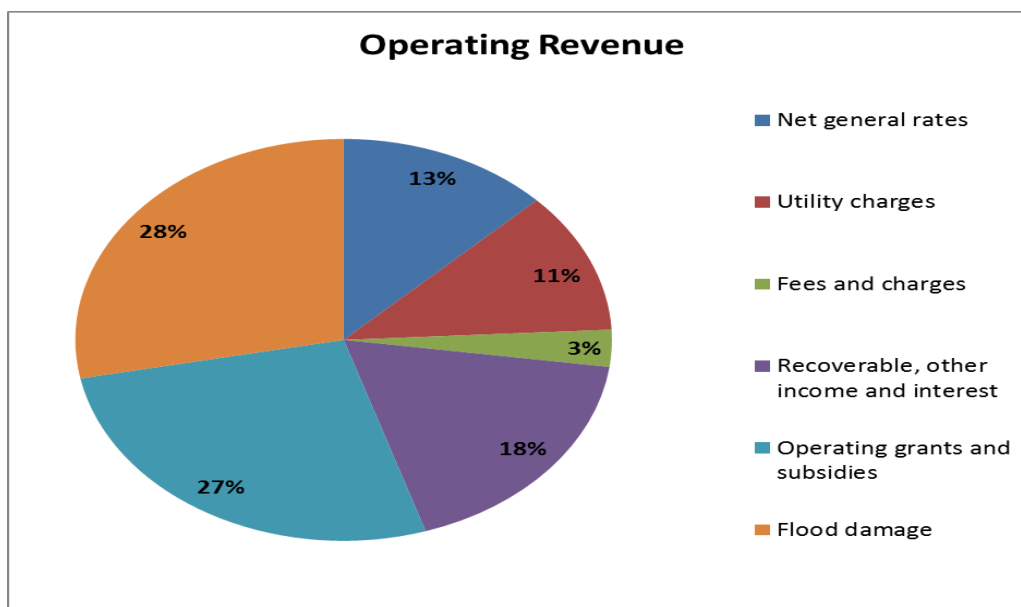
Council will repay \$ 245,497 to its existing loans and is not intending to borrow in the new financial year.

Council’s operating income sources:

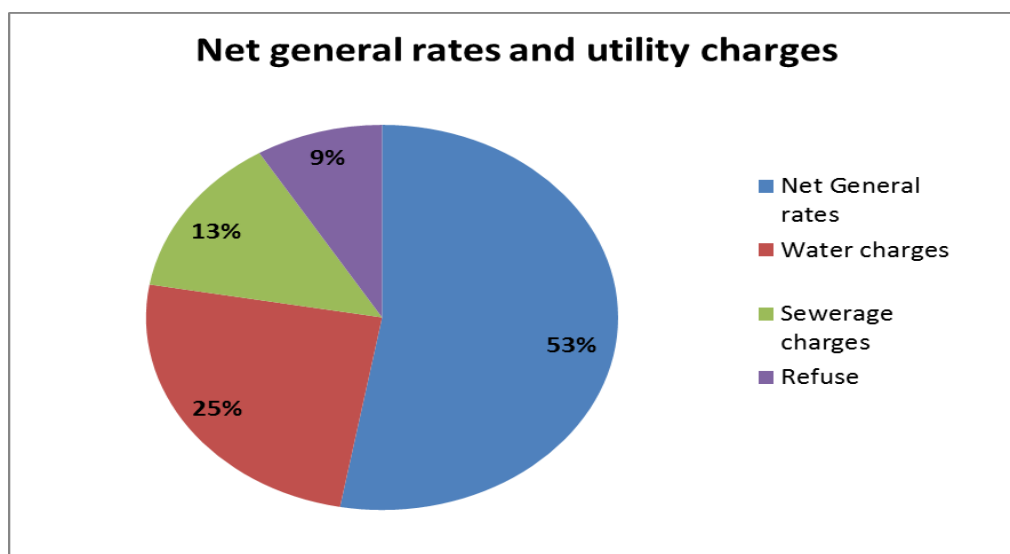
Description	Amount \$
Net general rates	3,642,593
Utility charges	3,249,174
Fees and charges	847,020
Recoverable, other income and interest	5,099,114
Operating grants and subsidies	15,657,023
Total	28,494,925

There are a number of income that Council receives on top of general rates and charges. For long term sustainability, Council will continue to develop its own source revenue such as fees and charges (both regulatory and commercial), delivery of works on behalf of external parties, interest income from cash reserves and ongoing rental income generation from council buildings.

As shown in the below graph, Council’s dependency from government grants and subsidies represents 27% and flood damage is 28% of total operating income. This is above fees and charges, recoverable works, interest and other income of 21% added together.



Net general rates and utility charges



As shown in the above graph, council will generate 53% of total rates and charges from the general rates.

On average the general and utility charges will increase by 2.9%.

Council will continue to allow a ten percent (10%) by way of a discount on rates and charges levied by Council, (excluding interest, fire levy and excess water charges). There will an increase in pensioner remissions from \$360 to \$380 pa.

Interest on rates will go down from 8.53% to 8.03%

Council's operating expenses:

Description	Amount \$
Employee benefits	7,764,151
Materials and services	16,735,764
Finance costs	107,621
Depreciation and amortisation	6,568,544
Total	31,176,079

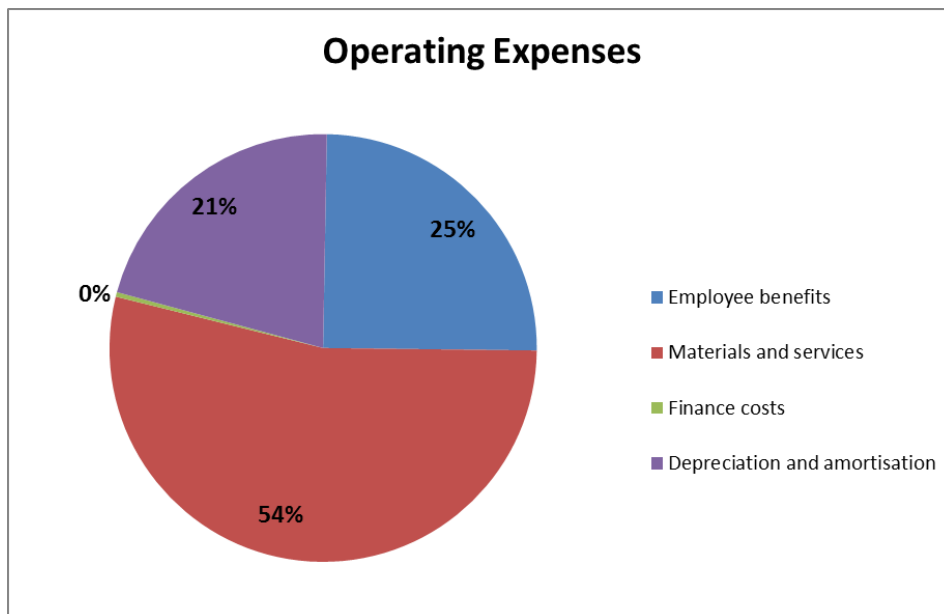
The draft budget 2021-2022 continues to deliver essential and key services to the community such as maintenance on roads, water and sewerage infrastructure and refuse management.

Below is the snapshot of how these funds will be allocated to key services across the shire (excluding depreciation).

- Rural roads maintenance \$1.2 million
- Town street maintenance \$1.1 million
- Water services \$ 916,520
- Sewerage services \$ 473,660
- Waste services \$ 582,143

Council also provides recreational and hall facilities including the library for the community. Total estimated expenditure for 2021-2022 is \$ 1,229,834.

As shown in the graph below, Council will spend approximately 25% on salaries and wages, 54% on materials, services, and contractors, and 1% on loan interest and bank charges. Depreciation represents 21% of Council's total operating expenses.



Sustainability ratios

In relation to the three identified financial sustainability ratios, the financial forecast indicates the following:

- *Operating Surplus Ratio: lower limit target of 0% and an upper limit target of 10%,*

For 2021/22 the operating surplus ratio is negative (9.4%).

- *Net Financial Asset / Liability Ratio: Upper limit target of 60%*

For 2021/22 the Net Financial Liabilities Ratio is negative (0.10%)

- *Asset Sustainability Ratio: Lower limit target of 90%*

For 2021/22 the Asset Sustainability Ratio is 132%



Murweh Shire Council Revenue Policy

Policy No:	FIN-002	Date adopted:	June 2021
Council Resolution Ref:	Folio:	Review Date:	May 2022
Responsible Officer:	Director of Corporate Services	Version No:	5

1. Legislative Authority

Local Government Act 2009
Local Government Regulation 2012

2. Commencement of Policy

This Policy will commence on adoption. It replaces all other specific Revenue policies of Council (whether written or not).

3. Introduction

Under the *Local Government Regulation 2012*(section 193) Council is required to prepare a Revenue Policy each year. The Revenue Policy is intended to be a strategic document. Its adoption, in advance of setting the budget, allows Council to set out the principles that it will use to set its budget and to identify in broad terms the general strategy to be used for raising revenue. This Revenue Policy will be of interest to ratepayers, federal and state departments, community groups and other interested parties seeking to understand the revenue policies and practices of Council.

4. Purpose

The purpose of the policy is to identify the planning framework within which Council operates and to set out the principles used by Council for:

- Making of rates and charges;
- Levying of rates;
- Recovery of overdue rates and charges; and
- Concessions for rates and charges and
- Cost recovery methods

5. Planning Framework

The *Local Government Act 2009* sets a general planning framework within which Council must operate. There are a number of elements to the planning framework including the preparation and adoption of a Corporate Plan and Operational Plan. Section 169 (2) of the Regulation also requires each local government to adopt a Revenue Statement as part of its annual budget.

Council considers that the best way of setting its revenue objectives, and to achieve them, is to effectively plan through each of the elements of the planning framework. The revenue policy effectively cascades down through the Corporate Plan. Council's Corporate Plan sets

out its corporate objectives. This will be achieved by maintenance of Council's existing revenue sources through the following strategies:

- Maintaining an equitable system of rating and charging through annual review of the rating and charging structure; and
- Maximising other revenue sources, grants and subsidies.

6. Principles

In general Council will be guided by the principle of user pays in the making of rates and charges so as to minimise the impact of rating on the efficiency of the local economy. However, Council provides services that are not fully cost recoverable but are deemed to be provided as a Community Service Obligation and are cross subsidised, any subsidy will be in accordance with Council's Community Service Obligation Policy.

Council will also have regard to the principles of:

- transparency in the making of rates and charges;
- having in place a rating regime that is simple and inexpensive to administer;
- equity by taking account of the different levels of capacity to pay within the local community;
- responsibility in achieving the objectives, actions and strategies in Council's Corporate and Operational Plans;
- flexibility to take account of changes in the local economy, adverse seasonal conditions and extraordinary circumstances;
- maintaining valuation relativities within the shire;
- maintaining shire services to an appropriate standard;
- meeting the needs and expectations of the general community; and
- assessing availability of other revenue sources.

6.1 Levy of rates

In levying rates Council will apply the principles of:

- making clear what is the Councils and each ratepayers responsibility to the rating system;
- making the levying system simple and inexpensive to administer;
- timing the levy of rates to take into account the financial cycle of local economic activity, in order to assist smooth running of the local economy; and
- equity through flexible payment arrangements for ratepayers with a lower capacity to pay.

6.2 Recovery of rates and charges

Council will exercise its rate recovery powers in order to reduce the overall rate burden on ratepayers. It will be guided by the principles of:

- transparency by making clear the obligations of ratepayers and the processes used by Council in assisting them meet their financial obligations;
- making the processes used to recover outstanding rates and charges clear, simple to

administer and cost effective;

- capacity to pay in determining appropriate arrangements for different sectors of the community;
- equity by having regard to providing the same treatment for ratepayers with similar circumstances; and
- flexibility by responding where necessary to changes in the local economy.

6.3 Concessions for rates and charges

In considering the application of concessions, Council will be guided by the principles of:

- equity by having regard to the different levels of capacity to pay within the local community,
- the same treatment for ratepayers with similar circumstances;
- transparency by making clear the requirements necessary to receive concessions, and
- flexibility to allow Council to respond to local economic issues, adverse seasonal conditions and extraordinary circumstances; and
- fairness in considering the provision of community service concessions.

6.4 Cost Recovery Fees

Section 97 of the *Local Government Act 2009* allows Council to set cost-recovery fees. The Council recognises the validity of fully imposing the user pays principle for its cost recovery fees unless the imposition of the fee is contrary to its express social, economic, environmental and other corporate goals. This is considered to be the most equitable approach and is founded on the basis that the Council's rating base cannot subsidise the specific users or clients of Council's regulatory products and services. However, in setting its cost recovery fees, Council will be cognizant of the requirement that such a fee must be not more than the cost to Council of providing the service or taking the action to which the fee applies.

7. Community Service Obligations

7.1 Policy on Community Service Obligations

Council recognises the need to provide a range of services to their communities which are resourced from general revenues and which are in the nature of public services undertaken for valid social, equitable or environmental reasons. Accordingly, Council resolves to adopt the following policies in relation to its community service obligations.

7.2 Sport, Recreation and Community Facilities

Council believes that the provision of sporting and recreational facilities for use by organisations or the public in general is a community service reflecting community expectations of an appropriate use of general funding.

The costs of provision and maintenance of such facilities cannot be recovered on a full cost basis from users nor would that be in the community's best interests. The treatment in each case has been identified below. This policy decision encourages participation and a healthier community lifestyle and recognises the fact that many community members have an involvement in a number of sporting and recreation associations and contribute considerable

time and effort.

7.3 Halls and Community Centres

The maintenance and depreciation on Council's halls and community centres ensures they are available for community functions such as memorial services, commemorative occasions, public meetings and meeting places for special non-profit interest groups, as well as being available for hire to schools, sporting, businesses, entertainment and social functions. To encourage greater use of all facilities and to foster junior sporting and recreational pursuits, Council has undertaken not to charge junior representatives for use of these facilities. An apportionment of costs will be made to ensure that the charges levied on senior (adult) and other interest groups reflects the apportionment of the common costs (above), as well as the direct costs of lighting, cleaning, staffing and the provision of consumables.

7.4 Stock Routes

Operation and maintenance of an extensive stock route network throughout the Shire is undertaken by Council on behalf of the Department of Environment and Resource Management. These stock routes were first established prior to Federation in the mid-1800s providing an essential route between watering holes for travelling stock. Over time they have not only provided a much needed facility for the rural landholders but now provide ready access for recreational pursuits for the fishing enthusiast.

Council believes that these facilities used by the general public are a community service which reflects community expectations of an appropriate use of general funding. This policy decision encourages participation and a healthier community lifestyle and recognises the fact that many community members have an involvement in a number of sporting and recreational pursuits. The costs of operation and maintenance of such facilities cannot be recovered on a full cost basis from users nor would that be in the community's best interests and are identified as a CSO.

7.5 Cemeteries

The costs of burials at the cemetery will be recovered in full from the fee charged. This fee will also offset part of the costs of grounds maintenance and the tending of gravesites. The community as a whole has an ongoing obligation to care for cemeteries as a mark of respect for its previous generations. Those costs are identified as a CSO.

7.6 Television

Council provides relay facilities for the transmission of four channels to the Shire area to overcome a "blackspot" deficiency in reception quality. A user pays charge for the operation and use of this would be impractical. Access to quality television, whilst not a basic function of local government, is nonetheless a community expectation. These costs are therefore treated as a CSO.

7.7 Showgrounds

The showgrounds incorporate a sports oval and indoor sporting amenities. It also has an extensive canteen and kitchen. In addition to its annual use by the Show Society, the show grounds are used by sporting clubs regularly and for catering functions, with senior (adult) participants being charged for use. The charging of fees and bonds for sporting clubs ensures the facilities are properly maintained however to encourage greater use of all facilities and to foster junior sporting and recreational pursuits, Council has undertaken not to charge junior representatives for use of these facilities. The annual show represents an opportunity for the Shire to showcase its products, services and talents to the world in a way that fosters trade, commerce and entertainment. To ensure maximum community participation, the fee is set at a nominal amount. The balance of the attributable costs in maintaining and upgrading facilities at the show grounds are to be treated as a CSO.

7.8 Racecourse

The racecourse was built with special purpose grant funding and incorporates a community hall. Revenue comes from race meeting fees, stabling fees and various meetings and functions. The community hall has largely replaced the town hall in terms of utilisation and the costs for upkeep of the community hall and racecourse excluding hire service fees is treated as a CSO.

The racecourse complex was built through grant funding. Running expenses are met by the Council but it is envisaged that any substantial replacement works would also only be undertaken if grant funding were available.

7.9 Swimming Pool

No swimming pool is self-funding. Patrons, including schools, clubs and other participating organisations, are charged a nominal fee which encourages use of the facility and promotes water safety. This fee is established by the resident lessee and approved by Council. All fees and receipts from the operation of the canteen are retained by the lessee. Whilst the Charleville pool is leased for operating, training and promotional purposes, Council is responsible for all maintenance expenditure. Council treats as a CSO, costs which amount to 90% of the benchmark for the operation of a 50 metre pool in Western Queensland.

7.10 Aged Care

Council runs an accredited aged care facility, which raises funds for its operations through government grants, contributions and rentals charged to its guests. These rentals have been established based on similar facilities in Central Queensland offering a comparable level of service, as well as the reasonable capacity of individuals or families to pay.

A rigorous application of full cost allocations has not previously been undertaken for this facility and there are issues to be addressed in relation to the maintenance and sustainability of existing infrastructure. Council recognises that costs may rise but it also recognises a higher order of community benefit.

Council believes that its older citizens should have the right to choose to remain in their own community so that they may enjoy quality of life in later years from contact with family and friends and in familiar surroundings. It benefits both the individual and the community at large.

Therefore, Council will meet, out of general rate funding, a proportion of the costs of operating the aged care facility where this is not recovered from government grants, contributions or rentals. The proportion, or absolute amount, will be established each year during the budget process and will be recognised as a CSO.

7.11 Water Supply

Metering of all residential, commercial and industrial users is being undertaken by the Council to ensure that usage is correctly monitored. While the water supply system as a whole is intended to be self-funding, there is some cross subsidy between the operations of the separate town systems. This will be identified and quantified in the budget documents. In relation to Fire Brigade usage for firefighting purposes, Council regards the provision of the water as a CSO.

7.12 Aerodromes

Council maintains three airstrips within the Shire – Augathella, Morven and Charleville. Apart from irregular use by the Royal Flying Doctor Service (RFDS) and emergency services, Augathella and Morven strips are only used occasionally by local graziers and there are no hangers or lockdown areas. Consequently, no charges apply at these airstrips either for annual usage or for landing fees. Council does not intend to change this policy nor does it intend to levy those communities separately for the costs of maintaining the facilities. It is Council's view that a wider community service is involved given the nature of its principal purpose, and that the costs should be borne by all ratepayers.

Charleville aerodrome is in a different category. It is the major air link for the Shire. A new terminal building was opened in April 2017. Whilst the present fee structure does not recover the full operating and maintenance costs of the aerodrome, it has been developed to reflect the relative uses by the different categories of user. For instance: Concessional rates apply to the RFDS and to flying schools which practice touchdowns on the strip. Local aircraft owning ratepayers pay an annual charge which includes an adjustment for landing fees. Helicopter musterers pay a reduced annual fee including landing fee adjustment because of the reduced use of the runway. In addition to fees for landing rights, passenger fees and a head tax are levied on Registered Passenger Transport (RPT). Rentals are levied for hangers and lockdown areas to cover use of space and facilities. Council believes that, with the exceptions outlined below, users should pay their full share of the aerodrome costs. In relation to the RFDS, Council will reduce the full costs in recognition of the special services offered to the people of the Shire. The costs of the upkeep of Morven and Augathella airstrips will be met from general funding. These will be recognised as community service obligations of Council.

7.13 Refuse Management

One of Council's strategic objectives is the promotion of a clean and healthy environment and it has instituted several initiatives to further this objective. Council is actively encouraging the use of greenways (reusing green waste) and recycling through publications and community promotions. All refuse tips are free to householders for the disposal of normal rubbish. Use of the services of an oil collection agency is encouraged. Substantial EPA fines apply for illegal dumping. Council levies charges for industrial waste and excessive volumes of disposal by individuals. Fees for these will reflect the appropriate portion of the real costs of disposal. Council will continue, in accordance with its corporate policy, to subsidise the operations of its refuse tips and will treat these as a community service obligation. It is noted that the operation of town garbage services will continue on a cost recovery basis.

7.14 Tourism Facilities

Charleville Cosmos Centre (ex Skywatch facility) is an important tourism facility for Charleville and the Shire becoming a significant tourist attraction in South West Queensland. The volume of visitors is not yet sufficient to recover costs and it is envisaged that this situation will prevail until the full effect of the major marketing initiatives are achieved. A major refurbishment in 2017 was completed in that year.

Cosmos Planetarium was completed in late 2019. This is an educational and tourist attraction which is now operational and open to visitors. It is planned that in the future its operating and maintenance costs will be covered by entry fees collection.

World War II Precinct opened in 2021. This facility is expected to bring visitors to the Shire, both domestic and international visitors. As 2021 is the first year of operations of the precinct, proceeds from entry fees may not fully cover operational costs.

5. Variations

Murweh Shire Council reserves the right to vary, replace or terminate this policy from time to time.

6. Audit and Review

This policy shall be reviewed every year or as required by changes to process of legislation, relevant Standards and industry best practice.



1. Legislative Authority

Local Government Act 2009
Local Government Regulation 2012 Section 169

2. Introduction

Under the *Local Government Regulation 2012* Council is required to include and adopt its Revenue statement as part of its annual budget.

3. Purpose

The revenue statement is an explanatory statement outlining and explaining the revenue measures adopted in the budget. Matters that must be included in the revenue statement include:

- (a) an outline and explanation of the revenue raising measures adopted, including, for example, an outline and explanation of –
 - (i) the rates and charges to be made and levied in the financial year; and
 - (ii) the rebates and concessions to be granted in the financial year;
- (b) whether the local government has made a resolution limiting the increases in rates and charges.

4. Budget Revenues

Rates and charges are a significant component in a local government's overall revenue raising system. Rates and charges revenues included in Council's budget for the financial year 2020-2021 are as follows:-

4.1 General Rates

General Rates are based on an annual valuation as set by the Department of Environment and Resource Management and Council has in terms of *the Local Government Regulation 2012* established a policy on making and levying differential general rates for the 202~~0~~-202~~1~~ Financial Year.

The Council is required to raise an amount of revenue it sees as being appropriate to maintain assets and provide services to the Shire as a whole. In deciding how that revenue is raised, the Council is able to take into account the following factors:-

- the rateable value of the land and the rates which would be payable if only one general rate was adopted; and
- the level of services provided to that land and the cost of providing those services compared to the rate burden that would apply under a single general rate; and
- the use of the land in so far as it relates to the extent of utilisation of Council's services; and
- location and access to services.

The scheme will have twenty one (21~~9~~) categories of land. The categories adopted, and the criteria for each category including the considerations which have led to the creation of each category, are as follows:-

Category 1

Land within the township of Charleville used for dwelling house or dual occupancy purposes (as defined in Council's planning scheme).

Category 2

Land within the township of Augathella used for a residential purpose described in Council's planning scheme.

Category 3

Land within the township of Augathella used in part or whole for a purpose other than a residential purpose as described in Council's planning scheme.

Category 4

Land within the township of Morven used for a residential purpose described in Council's planning scheme.

Category 5

Land within the township of Morven used in part or whole for a purpose other than a residential purpose as described in Council's planning scheme.

Category 6

Land outside of the Charleville, Augathella, and Morven townships, less than 700 ha in area and used for rural activities, or as rural residential purposes, and not otherwise categorised.

Category 7

Land outside the Charleville, Augathella, and Morven townships, more than 700 ha but less than 5,001 ha in area , and not otherwise categorised.

Category 8

Land outside the Charleville, Augathella, and Morven townships, more than 5,000 ha but less than 10,001 ha in area and not otherwise categorised.

Category 9

Land outside the Charleville, Augathella, and Morven townships, more than 10,000 ha in size and not otherwise categorised.

Category 10

Vacant land not otherwise categorised.

Category 11

Land within the township of Charleville used for multiple dwellings, including residential care facilities, retirement facilities, and rooming accommodation facilities (as defined in Council's planning scheme).

Category 12

Land within the township of Charleville used for commercial activities other than for tourist parks, short-term accommodation, or club (as defined in Council's planning scheme).

Category 13

Land within the township of Charleville used for tourist park, short-term accommodation, or club purposes (as defined in Council's planning scheme).

Category 14

Land within the township of Charleville used for an industrial activity as described in Council's planning scheme.

Category 15

Land, irrespective of location, upon which a transformer and substation or a television or radio transmission tower is the primary use.

Category 16

All other land outside of the Charleville, Augathella, and Morven townships, less than 700 ha in area and not categorised elsewhere.

Category 17

All land outside of the Charleville, Augathella, and Morven townships, used for high-impact industry, special industry, intensive animal industry activities (as defined in Council's planning scheme) and is not otherwise categorised.

Category 18

~~Land less than 5,001 ha in area for activities upon which its owner has received Australian Carbon Credit Units (ACCU).~~

Category 19

~~Land more than 5,000 ha but less than 10,001 ha in area, for activities upon which its owner has received Australian Carbon Credit Units (ACCU).~~

Category 20

Land ~~more than 10,000 ha in area,~~ for activities upon which its owner has received Australian Carbon Credit Units (ACCU).

Category 21

Land used, or intended to be used, in whole or in part, for Workforce Accommodation for more than 15 persons

Category 22

Land used in whole or in part for electricity generation with an output capacity of at least 1 MW, but less than 10MW

Category 23

Land used in whole or in part for electricity generation with an output capacity of 10MW or more

4.2 Differential General Rates

Owing to the diversity of lands held in the Murweh Shire, and the identifiable relationship between property area and the need for a basic level of Council service, with subsequent differential rating categories, has allowed the Council in terms of the *Local Government Regulation 2012* the use of differential minimum general rates for each category. Differential minimum general rates for each category are as follows: -

Table 1:

Differential Rate Categories	Description	Cent in \$	Minimum per annum	Capped %
Category 1	Charleville Residential	5.73	\$649	2%
Category 2	Augathella Residential	2.77	\$649	0%
Category 3	Augathella Non-residential	2.77	\$649	0%
Category 4	Morven Residential	2.77	\$649	0%
Category 5	Morven Non-residential	2.77	\$649	0%
Category 6	Rural and Rural Residential <700 Ha	1.24	\$1,082	2%
Category 7	Rural 700 - 5,000 Ha	0.90	\$1,644	2%
Category 8	Rural 5,001 - 10,000 Ha	0.90	\$4,419	2%
Category 9	Rural > 10,000 Ha	0.90	\$4,743	2%
Category 10	Vacant	1.24	\$649	0%
Category 11	Charleville Multi-dwelling Residential	5.73	\$649	2%
Category 12	Charleville Commercial	5.73	\$649	2%
Category 13	Chareville Tourist Parks, Short Accommodation and Clubs	5.73	\$649	2%
Category 14	Charleville Industrial	5.73	\$649	2%
Category 15	Transformer	1.24	\$1,082	0%
Category 16	Outside Urban Other Land < 700 Ha	1.24	\$1,082	2%
Category 17	Outside Urban Large Industry	1.24	\$1,082	2%
Category 18	Carbon Farming <5,000 Ha	0.90	\$1,644	2%
Category 19	Carbon Farming 5,001 - 10,000 Ha	0.90	\$4,419	2%
Category 20	Carbon Farming > 10,000 Ha	0.90	\$4,743	2%

<u>Differential Rate Categories</u>	<u>Description</u>	<u>Cent \$</u>	<u>Minimum per annum</u>
<u>1</u>	<u>Charleville Residential</u>	<u>7.2530</u>	<u>\$656</u>
<u>2</u>	<u>Augathella Residential</u>	<u>7.2530</u>	<u>\$656</u>
<u>3</u>	<u>Augathella Non residential</u>	<u>7.2530</u>	<u>\$656</u>
<u>4</u>	<u>Morven Residential</u>	<u>2.0000</u>	<u>\$656</u>
<u>5</u>	<u>Morven Non residential</u>	<u>2.0000</u>	<u>\$656</u>
<u>6</u>	<u>Rural <700 Hectares</u>	<u>0.9401</u>	<u>\$1,082</u>
<u>7</u>	<u>Rural 700 - 5,000 Hectares</u>	<u>0.4131</u>	<u>\$1,644</u>
<u>8</u>	<u>Rural 5,001 - 10,000 Hectares</u>	<u>0.4130</u>	<u>\$4,419</u>
<u>9</u>	<u>Rural over 10,000 Hectares</u>	<u>0.4132</u>	<u>\$4,419</u>
<u>11</u>	<u>Charleville Multi Dwellings</u>	<u>7.2530</u>	<u>\$750</u>
<u>12</u>	<u>Charleville Commercial</u>	<u>6.0000</u>	<u>\$656</u>
<u>13</u>	<u>Charleville Tourist Parks, Short Accommodation and Clubs</u>	<u>6.0000</u>	<u>\$656</u>
<u>14</u>	<u>Charleville Industry</u>	<u>6.0000</u>	<u>\$656</u>
<u>15</u>	<u>Transformer</u>	<u>1.5000</u>	<u>\$1,108</u>
<u>16</u>	<u>Outside Urban - Other Land <700 Hectares</u>	<u>1.0000</u>	<u>\$1,108</u>
<u>17</u>	<u>Outside Urban - Large Industry</u>	<u>7.2530</u>	<u>\$4,419</u>
<u>20</u>	<u>Carbon Farms</u>	<u>0.4126</u>	<u>\$6,000</u>
<u>21</u>	<u>Work Camps >15 persons</u>	<u>1.6000</u>	<u>\$10,950</u>
<u>22</u>	<u>Renewable Energy 1-10 MW</u>	<u>1.6000</u>	<u>\$3,650</u>
<u>23</u>	<u>Renewable Energy >10 MW</u>	<u>1.6000</u>	<u>\$7,300</u>

5.0 Utility Charges

5.1 Sewerage Charges

A sewerage charge will be levied on each occupied property that Council has or is able to provide with sewerage services.

A separate utility charge for water and sewerage will be set to primarily recover all of the costs associated with the provision of water, sewerage and wastewater services provided by Council in the financial year. These costs include loan interest, depreciation and the on-going maintenance and operation of the system, including treatment plant operations.

A sewerage charge will be set for each pedestal on the above occupied property.

For the first WC pedestal, a base sewerage charge will apply. Where a lot is comprised of more than one unit and each unit is capable of separate use, a sewerage charge will apply for the first pedestal in each unit.

Residential dwellings with more than one WC pedestal, only the first WC pedestal shall be subject to a base sewerage charge with each additional pedestal to be charged at a concessional rate to be decided by Council. Aged Pensioners holding an eligible government concession card under criteria established by the State Government will have this additional sewerage charge waived.

Sewerage charges for commercial properties including motel, flats, aged persons units, retirement villages, schools, hospital etc will be on the basis charged for each connected pedestal at an amount equivalent to the base sewerage charge.

As the township of Augathella has a reduced service with regard to a Common Effluent Drainage (C.E.D.) Scheme as opposed to a fully sewered scheme, reduced charges apply to this township. No scheme currently exists in the township of Morven and as such, these charges do not apply to the township of Morven.

5.2 Cleansing Charges

The Murweh Shire Council will levy a cleansing charge on the owner of each parcel of occupied land or structure within the urban areas of the Shire. Where there is more than one structure on land capable of separate occupation a charge will be made for each structure.

Where a service is provided for part of the year cleansing charges will be levied on a pro rata time basis.

Township of Charleville

For domestic and commercial users the charge will be for a weekly collection of a 240 litre mobile bin.

Townships of Augathella and Morven

For domestic and commercial users the charge will be for a weekly collection of a standard size bin and lid or other container approved by the Council. Additional charges will apply for collection of bins with capacity greater than a standard size bin.

The costs incurred in the operation and maintenance of all waste management functions of Council will primarily be funded by cleansing charges. The proceeds from the charges will fund the acquisition, operation and maintenance of all Council rubbish tips and the protection of the environment generally.

5.3 Water

A separate utility charge for water and sewerage will be set to primarily recover all of the costs associated with the provision of water, sewerage and wastewater services provided by Council in the financial year. These costs include loan interest, depreciation and the on-going maintenance and operation of the system, including treatment plant operations.

As far as practical, Water Charges will be levied on a unit rate basis with the number of units to reflect the expected use for respective categories. Excess water charges are applied to those consumers who exceed the expected use.

A base unit charge is set at Council's budget each year, with a basic domestic dwelling allocated ten (10) units for water consumption. The applicable water charge (based for a domestic dwelling) is as follows:-

Base unit charge (as per yearly budget) x No. of units 10 (domestic dwelling.).

Annual water allocations are then assigned to each category with excess water being levied to consumers who exceed their annual allocation.

Water allocations for the financial year 2021~~0~~-2022~~1~~ is 120 kilolitres per unit of water allowable, with an additional 100 kilolitres being allowed at no additional charge.

Water allocation for a basic domestic dwelling is as follows:

Allocation 120kl /per unit x No. of units (10)	=	Yearly allocation	1,200 kl plus
Additional units at no charge	=	Yearly allocation	100 kl
Domestic dwelling	=		1,300 kl

Schedule of categories and units allocated are as follows:-

CATEGORY	CHARLEVILLE	AUGATHELLA	MORVEN
	Unit	Unit	Unit
Dwelling	10	10	10
Vacant	3	3	3
Shed, Hall	6	6	6
Church, Flat, Shop, Office, Lodge, Hairdresser Fire Station, Picture Theatre	8	8	8
Building not specified	10	10	10
Squash Court, Service Station / Garage, Milk Depot, Sawmill, Kangaroo Chiller, Bank / Residence, Bakery	18	18	13
Butcher Shop	18	10	10
Cafe Milk Bar	25	25	14
Clubs – Warrego, RSL, Golf, Bowls, Oil Depot, Laundry, Rodeo Grounds	30	30	
Hotel/Hostel	35	35	9
Per Room	1	1	1
Motels/Caravan Park	10	10	10
Per room/site	1	1	1
Schools – Government	200	50	50
Pre-School, Convent			
School Oval	100	24	
Police Station	60	30	30
Post Office	40	8	3
Court House	50		
Hospital	400	65	40
Nursing Home	400		
Railway Station	160		
Aerodrome	250		
Meat Processing Plant	100		
Pig Farm		10	10
Dairy			10

Guest House	10	20	
Racecourse		10	10
Retirement Village	44		
Nursery / Market Garden	8		
Horse Stables	6		
Readymix Concrete	15		
Gun Club	3		
Small Bore Rifle Club	3		
Cosmos Centre	18		

Meter readings

Six monthly meter readings are conducted around January and end of June / early July each year.

Damaged or Meters Registering Inaccurately

Under Council's current legislation, if any meter ceases to register, is reported out of order or registers inaccurately, Council may estimate the charge for the water supplied during the period such meter was not in working order by taking an average of the quantity used during the previous year or during the corresponding period of the previous year, as the Council deems fit, or alternatively the Council may cause a check meter to be installed and estimate the charge upon the registration thereof.

Water usage charge

The per kilolitre water usage charge over and above the water allocation is \$0.60 cents per kilolitre for 202~~10~~-202~~21~~.

6.0 Cost Recovery Fees

Regulatory fees comprise a not insignificant proportion of a local government's own source revenue.

Council under *Section 97 of the Local Government Act 2009* may, by local law or resolution fix a regulatory fee for any of the following: -

- An application for, or the issue of an approval, consent, licence, permission, registration or other authority under a local government Act
- Recording a change of ownership of land
- Giving information kept under a local government Act
- Seizing property or animals under a local government Act

The criteria adopted by the Council in setting the level of all regulatory fees is that the Council seeks, as far as practicable, to set such fees at a level which will generate sufficient revenue to meet the costs incurred for the matter to which the fee relates. In doing so, Council recognises the necessity to comply always with the statutory requirement that a regulatory fee must not be more than the cost to the local government of providing the service or taking the action for which the fee is charged.

The proceeds of a regulatory fee must be used to provide the particular service or facility, to which the fee relates, to the community.

Commercial Charges

General powers granted to local government by the State allow Councils to make commercial charges for services and facilities they provide. As distinct from regulatory fees, commercial charges are subject to the Commonwealth Government's Goods and Services Tax.

Council is required to keep a register of regulatory fees and to separate regulatory fees from commercial fees in the register and to have the register open for inspection to the public.

7.0 Rebates and concessions on rates and charges

In considering the application of concessions, Council will be guided by the principles of:

- Equity by having regard to the different levels of capacity to pay within the local community
- The same treatment for ratepayers with similar circumstances
- Transparency by making clear the requirements necessary to receive concessions, and
- Flexibility to allow Council to respond to local economic issues

Local Government is required to provide a remission to all eligible persons in receipt of a pension through the State Government's Rate Subsidy Scheme on application to the Council.

An annual pensioner concession on General Rates to aged Pensioners on the same criteria adopted by the State Government will be made by Council to the ratepayer and such concession will be determined each year at Council's Budget Meeting. Further, the additional pedestal charges applied to the township of Charleville will be waived to aged pensioners in receipt of a pension on the same criteria adopted by the State Government.

In terms of *the Local Government Regulation 2012*, Council may:

- Rebate all or part of the rates or charges;
- Agree to defer payment of the rates or charges
- Agree to accept a transfer of unencumbered land in full or in part payment of the rates or charges.

Owing to the significant community involvement of the following organisations, Council has resolved to rebate the payment of general rates for the financial year ~~2021~~2021:-

1353/21000	Retirement Village, Charleville (Burke St, Charleville)
1645/50000	Multifunctional Child Care Centre (2 Baker St, Charleville)
1719/50000	Charleville Kindergarten Assoc (Railway Land, King St, Charleville)
1967/00000	Trustees Morven Racecourse
2043/00000	Trustees Augathella Racecourse
2048/50000	Augathella Pony Club Paddock
2168/52100	Warrego Pony Club, Charleville (Pony Club Paddock 323 ha)
2171/10000	Charleville Field Archers Assoc Inc. (Bollon Road, Charleville)

In terms of the *Local Government Regulation 2012*, Council may exempt from rating land used for religious, charitable, educational or public purposes. The following organisations have been given exemption under this provision until further notice:-

0017/00000	Anglican Church, Augathella (59-61 Main St, Augathella)
0084/00000	Masonic Lodge Augathella (55-57 Cavanagh St, Augathella)
0107/00000	Catholic Church, Augathella (96-98 Cavanagh St, Augathella)
0108/00000	Q.C.W.A., Augathella (100-102 Cavanagh St, Augathella)
0303/00000	Anglican Church, Charleville (Church/Rectory, Alfred St, Charleville)
0324/00000	Historic House, Charleville (87 Alfred St, Charleville)
0327/00000	Charleville & Dist. Senior Citizens (107-109 Alfred St, Charleville)
0515/00000	Q.C.W.A., Charleville (73 Galatea St, Charleville)
0604/00000	Presbyterian Church Charleville (74-76 Church/Hall Galatea St, Charleville)
0605/00000	Masonic Lodge, Charleville (70-72 Galatea Street, Charleville)
0612/00000	Presbyterian Church Charleville (Residence 56 Galatea St, Charleville)
0661/00000	Saint Vincent de Paul (63 Edward St, Charleville)
0805/00000	Catholic Church, Charleville (Presbytery Wills/Watson St, Charleville)
0868/00000	Sisters of Mercy, Charleville (Dwelling 92 Watson St, Charleville)
0869/11000	Girl Guides Assoc, Charleville (80 Watson St, Charleville)
0872/00000	Catholic Church, Charleville (School Oval 68 Watson St, Charleville)
1252/00000	Presbyterian Church, Charleville (Dwelling 4 Warrego St, Charleville)
1288/00000	Boy Scouts Assoc, Charleville (44 Sturt St, Charleville)
1311/00000	Catholic Church, Charleville (Vacant Land 67 Wills St, Charleville)

1425/30000	Lions Club of Charleville (47 Hilda St, Charleville)
1592/00000	Jehovah Witnesses, Vacant Land, Charleville
	<u>1729-8000 Save the Bilby Fund Ltd Tourist Attraction</u>
1756/20000	Christian Outreach Centre Charleville (Sturt St, Charleville)
1923/00000	Morven Historical Museum, Morven (53 Albert St, Morven)
1925/00000	Morven Historical Museum, Morven (57 5 Albert St, Morven)
1932/00000	Catholic Church, Morven (Church 44-50 Eurella St, Morven)
1935/00000	Anglican Church, Morven (Church, 33 Eurella St, Morven)
2166/00000	Royal Flying Doctor Service (Land used for radio communications)
2303/20000	Scout Association of Australia (Mangalore) <u>01907-00000-000 90-92 Albert Street, Morven. 2 Aged Units</u> <u>01946-00000-000 4 Cemetery Road, Morven. Dwelling</u> <u>01948-00000-000 4 Newton Street, Morven. Dwelling</u> <u>01952-00000-000 6 Eurella Street, Morven. Dwelling</u> <u>01867-00000-000 86-88 Brunel Street, Morven. Dwelling</u>

~~1729 8~~ ~~Save the Bilby Fund Ltd Tourist Attraction~~

8.0 Limitation on increases in rates and charges

Limitation of Increase in the Differential General Rate

Council will limit increases in differential general rates levied in the previous year to a maximum stated percentage for those differential rating categories identified in Table 1 – Differential General Rates, provided that a limit on any increase will not apply to rateable land where -

- (a) There has been a change in valuation (other than the revaluation of the entire local government area) during the current or previous financial year; or
- (b) There has been a change in land area during the current or previous financial year unless that change is the result of the Council or a State Government entity acquiring (by agreement or compulsory acquisition) part of a parent parcel, thus creating a new rateable assessment, (the original parcel less the part acquired) in which case a limit on any increase will continue to apply to the new rateable assessment; or
- (c) A discounted valuation under Chapter 2, (Section 50) of the Land Valuation Act 2010 has ceased; or
- (d) There has been a change in the differential rating category during the financial year; or
- (e) The assessment is levied the Minimum General Rate in the year.

For land on which the rate levied for the previous financial year was for a period less than the full year, the differential general rate for the previous year will be annualised and the limitation applied to the annualised amount in accordance with Section 116(2)(b)(ii) of the *Local Government Regulation 2012*.

9.0 Administration

9.1 Issue of Rates

Rates and charges will be levied half yearly by a notice generally issued in August or September and February or March each financial year.

9.2 Discount

In terms of the Local Government Regulation 2012, discount on rates and charges will be available where all rates and charges are paid before the discount date, or within the discount period. Such discount rate will be determined each year at Council's Budget Meeting.

Discount is not applicable to Interest, Fire Levy or Excess Water Charges.

9.3 Interest on Arrears

All rates and charges become overdue if they remain unpaid on the day after the due date for payment. Interest will be charged for rates and charges not paid at the 30th June of the previous financial year until payment is fully made on all rate arrears.

The rate of interest will be determined each year at Council's Budget Meeting.

Council Assistance 2021-2022

Applicant	Contact	E-Mail	Contact Number	Address	Town	Assistance Applied For	Total Value (\$)	Job Number	Work request	Amount used
Augathella Race Club Inc.	Andrea Delforce	augraceclub@outlook.com	427724385	PO Box 186	Augathella	Water truck x 15 hours, grader x 20 hrs, tractor x 25 hrs, large ride on mower x 20 hours, poison spray truck x 10 hours, backhoe x 5 hours, loan of stage for race day, loan of tables and chairs for race day	\$ 10,000.00	1999-0100-0007		
Augathella Hospital Auxiliary	Melissa Russell	melissa.russell65@bigpond.com	458435107	PO Box 84	Augathella	Mow field, Loan of stage for Melbourne Cup Fete night, Loan of tables and chairs for Melbourne Cup Fete night, loan of rubbish bins for fete night.	\$ 1,000.00	1999-0100-0076		
Charleville Amateur Swimming Club	Brad Lines	bline1@eq.edu.au	498672588			Construction of a concrete slab for new shed at Charleville Pool	\$ 15,000.00			
Charleville Anglican Parish	Lindy Sommerfield	canegrass11@gail.com	429665130	PO Bo 153	Charleville	Machinery to remove tree and soil	\$ 400.00			
Charleville Community Men's Shed	Sam Fromm	frommy_online@hotmail.com	407664602	14 Baker St	Charleville	preparation of site for toilet and connection	\$ 1,000.00			
Charleville Christian Outreach Centre	Sam Fromm	frommy_online@hotmail.com	407664602	PO Box 69	Charleville	Preparation and gravelling of car park	\$ 6,500.00			
Charleville Dance House	Jessica Baldwin	jessiebaldwin91@gmail.com	498014855	C/ 220 King St	Charleville	Waiver of hire fees for town hall and racecourse	\$ 2,500.00			
Charleville Cricket Association	Tanya Carr	tca63982@bigpond.net.au	477151490	42 Carter St	Charleville	waiver of hire fees for junior cricket at showgrounds	\$ 1,000.00			
Charleville Endurance Riders	Julie Bartulis	j66bart@gmail.com	428981868	PO Box 433	Charleville	Financial assistance (\$500) for payment of EFTPOS Fees	\$ 500.00	1999-0100-0053		
Charleville Cultural Association	Mree Phillott	mphillott@bigpond.com	428541780	PO Box 174	Charleville	Charis and tables for Charleville Cultural Lane weekend Waiver hire fees	\$ 300.00			
Charleville Endurance Riders	Kelly Sommerfield	kjamieson86@hotmail.com	428326470	PO Box 433	Charleville	Grading and maintenance of riding track for Endurance Events	\$ 4,500.00			
Charleville Fishing and Restocking Club	Sue McKenna	charlevillefishing@yahoo.com.au	429197256	PO Box 89	Charleville	Generator, poortaloo, chair hire, waiver general rates, road graded, generator	\$ 4,000.00	1999-0100-0014		
Charleville Gun Club	Toni White, Dave Lehm	charlevillegunclub@outlook.com	438161780, 0427	PO Box 424	Charleville	generators, chairs, tables, portaloo - waiver of fees	\$ 600.00			
Charleville Performing Arts	Katie McLeod	charlevilleperformingarts@gmail.com	429798921	PO Box 13	Charleville	hire of outdoor stage, bollards and hazmesh, hire of hall waiver	\$ 2,700.00	1999-0100-0021		
Charleville Polocrosse Club	Evan Brassington	brass.81@hotmail.com	0428 765 958	PO Box 542	Charleville	Water truck, plumbing, portaloo fees, grounds maintenance, tractor, sand/gravel	\$ 10,000.00	1999-0100-0023		
Charleville Scouts	Angela Young	ang.young2014@hotmail.com	400683715	C-/ Angela Young, PO Box 492	Charleville	waiver of general rates	\$100.00	1999-0100-0024		
Charleville Show Society	Lana Holley	charlevilleshow@bigpond.com	4654 2290	PO Box 188	Charleville	Waiver of fees for venues for Show Ball and Showgirl judging. Waiver of fees for showgrounds, water truck, chairs, portable stage (2 days) electricity for showgrounds, 2 large truck loads of sawdust, dirt for rodeo arena.	\$11,500.00	1999-0100-0025		
Charleville Small Bore Rifle Club	Miriam Blythe	csbrclub@gmail.com	456191077	PO Box 237	Charleville	Rates Assistance (2x \$400), cleaning of fence line to put fire break and give us access to the club. Slashing for annual shoot held May long weekend.	\$2,500.00	1999-0100-0026		
Far West Indigenous Family Violence Ser	Donna Enders	denders@cphcc.com.au	428600677	9 Wills St	Charleville	Waiver of hire fees for approx. 8 events at Town Hall	\$1,500.00	1999-0100-0030		
Morven Historical Museum	Ethel Johnson	morvenmuseum@bigpond.com	07 4654 8131	53 Albert St	Morven	Loam for landscaping, tables, chairs bins for market day, backhoe to shift machinery if needed, tree lopping, pest control	\$3,500.00	1999-0100-0033		
SW District Retirement Village	Trudy Kerr	rtkerr@bigpond.com.au	0428 584 903	PO Box 246	Charleville	slasing of block if needed, loam, chopping of trees	\$4,000.00	1999-0100-0039		
Warrego Equestrian Club Inc.	Michelle Gordon	gordonpm@bigpond.net.au	427166127	PO Box 489	Charleville	Waiver of hire fees an sponsorship of ribbons	\$2,000.00	1999-0100-0048		
Warrego Campdraft Assoc. Inc.	Jess Rule	warregocampdraft@hotmail.com	427256075	PO Box 448	Charleville	water truck, bins, use of toilets and showers at showgrounds	\$ 8,200.00	1999-0100-0042		
						WORK Camp	\$ 10,000.00			
							\$ 103,300.00			



Murweh Shire Council Debt Policy

Policy No:	FIN-003	Date adopted:	July 2021
Council Resolution Ref:		Review Date:	June 2022
Responsible Officer:	Director of Corporate Services	Version No:	5

1. Legislative Authority

Local Government Act 2009 Section 104
Local Government Regulation 2012 Section 192

2. Commencement of Policy

This Policy will commence on adoption. It replaces all other specific Debt policies of Council (whether written or not).

3. Introduction

Section 192 of the *Local Government Regulation 2012* requires Local Governments to adopt a debt policy each year.

The debt policy must state:

- The new borrowings planned for the current financial year and the next 9 financial years; and
- The time over which the local government plans to repay existing and new borrowings.

4. Purpose

4.1 PURPOSES FOR WHICH BORROWING IS ALLOWABLE

Council shall, where necessary, undertake borrowing for the following purposes only:

- Road works/ Street works construction/reconstruction
- Bridgeworks construction/reconstruction
- Water Supply Infrastructure construction/reconstruction
- Urban Waste Water Infrastructure construction/reconstruction
- Aerodrome construction/reconstruction/upgrade
- Building construction/reconstruction
- Drainage works construction/reconstruction
- Community Services Infrastructure construction/reconstruction
- Urban and Industrial Land development

Borrowing for the above purposes is subject to the following restrictions in addition to those imposed elsewhere in this policy:-

4.1.1 Roadwork's construction / reconstruction

Construction / Reconstruction to bitumen or equivalent standard Construction / Reconstruction of major road drainage works

4.1.2 Bridgeworks construction / reconstruction

Construction / Reconstruction of major bridges

4.1.3 Water Supply Infrastructure construction / reconstruction

Any construction / reconstruction which cannot be funded from revenue

4.1.4 Urban Waste Water Infrastructure construction / reconstruction

Any construction / reconstruction which cannot be funded from revenue

4.1.5 Aerodrome construction / reconstruction

Aerodrome pavement reconstruction etc.

4.1.6 Building construction / reconstruction

Major public building construction / reconstruction

4.1.7 Drainage works construction / reconstruction

Major storm water drainage works / flood mitigation works

4.1.8 Community Services Infrastructure

Major Recreation / Sport / Economic Development / Cultural infrastructure construction / reconstruction which cannot be funded from revenue.

4.1.9 Urban and Industrial Land Development

Develop sites to facilitate the growth in economic activity

4.2 FINANCIAL CONSTRAINTS ON BORROWING

4.2.1 General Programmes

Borrowing shall not be undertaken if the effect of such borrowing will result in annual Interest and Redemption payments exceeding 20% of Council's general rate revenue unless specifically authorised otherwise by resolution of Council.

4.2.2 Urban Water Programme

Borrowing shall not be undertaken if the effect of such borrowing will result in annual Interest and Redemption payments exceeding 20% of Council's urban water utility charge revenue unless specifically authorised otherwise by resolution of Council.

4.2.3 Urban Waste Water Programme

Borrowing shall not be undertaken if the effect of such borrowing will result in annual Interest and Redemption payments exceeding 20% of Council's Urban Waste Water utility charge revenue unless specifically authorised otherwise by resolution of Council.

4.3 METHOD OF BORROWING

Council will borrow from the Queensland Treasury Corporation.

4.4 TERMS OF BORROWING

The repayment period of a loan shall not exceed the useful life of the asset being created. For example: - A loan for the construction of a bitumen road with an expected life of 15 years shall not have a repayment period in excess of 15 years.

4.5 BORROWING PROGRAMME

Council's borrowing programme for the current financial year and the proposed borrowing programme (tentative) for the next nine (9) financial years is outlined in 4.7.

4.6 EXISTING BORROWINGS

Council's existing borrowings shall be redeemed over the period originally negotiated, excepting that Council may negotiate new repayment schedules which shorten the term of the loan.

4.7 PROPOSED BORROWINGS

No new borrowings are identified from 2021-22 to 2030-31 financial years.

5. Variations

Murweh Shire Council reserves the right to vary, replace or terminate this policy from time to time.

6. Audit and Review

This policy shall be reviewed every year or as required by changes to process of legislation, relevant Standards and industry best practice.



Murweh Shire Council Investment Policy

Policy No:	FIN-004	Date adopted:	July 2021
Council Resolution Ref:		Review Date:	June 2022
Responsible Officer:	Director of Corporate Services	Version No:	4

1. Legislative Authority

Local Government Act 2009 Section 104

Local Government Regulation 2012 Section 191

Under Section 191 of the *Local Government Regulation 2012*

- (1) A local government must prepare and adopt an investment policy.
- (2) The investment policy must outline—
 - (a) The local government’s investment objectives and overall risk philosophy; and
 - (b) Procedures for achieving the goals related to investment stated in the policy.

Investment of Council funds is to be in accordance with Council’s powers to invest under the *Statutory Bodies Financial Arrangements Act 1982*, as amended and the *Statutory Bodies Financial Arrangements Regulation 2007(SBFA)*

2. Commencement of Policy

This Policy will commence on adoption. It replaces all other specific Investment policies of Council (whether written or not).

3. Objectives

- To invest Council funds not immediately required for financial commitments.
- To maximise earning from authorised investments of such surplus funds after assessing counterparty, market and liquidity risks.

4. Purpose

4.1 Objectives

- To invest Council Funds not immediately required for financial commitments.
- To maximise earning from authorised investments of such surplus funds after assessing counterparty, market and liquidity risks.

4.2 Scope

The intent of this document is to outline Murweh Shire Council’s investment policy and guidelines regarding the investment of surplus funds, with the objective to maximise earnings within approved risk guidelines and to ensure the security of funds.

Investments will be managed with the care, diligence and skill that a prudent person would exercise in managing the affairs of other persons. This includes having in place appropriate

reporting requirements that ensure the investments are being reviewed and overseen regularly.

Investment officers are to manage the investment portfolios not for speculation, but for investment and in accordance with the spirit of this Investment Policy. Investment officers are to avoid any transaction that might harm confidence in Council. They will consider the safety of capital and income objectives when making an investment decision.

4.3 Delegation of Authority

Authority for the implementation of the investment policy is delegated by Council to the Chief Executive Officer.

The Chief Executive Officer may delegate this authority to the Director of Corporate Services in accordance with the *Local Government Act 2009*, Section 257-Delegation of Local Government powers and Section 259 - Delegation of Chief Executive Officer powers.

4.4 Term of Investment

Council's investment portfolio should be realisable, without penalty, in a reasonable timeframe. The term to maturity of Council investments should not exceed one year.

4.5 Authorised Investments

- Interest Bearing Deposits with the National Australia Bank (NAB)
- Deposits with Queensland Treasury Corporation (QTC)

4.6 Quotations on Investments

When investing quotes are to be obtained from the NAB and QTC. The best quote on the day will be successful after having regard to administrative and banking costs and credit rating of the institution.

4.7 Priority of Funds Placement

Investments will be placed to maximise interest income within acceptable risk standards. Consideration will be given to term to maturity and the amount Council would be compelled to hold to meet liabilities as and when they fall due, thus maximising funds available for investment.

4.8 Reporting

The investments with both the NAB and QTC are to be included in the monthly financial report to Council.

5. Variations

Murweh Shire Council reserves the right to vary, replace or terminate this policy from time to time.

6. Audit and Review

This policy shall be reviewed every year or as required by changes to process of legislation, relevant Standards and industry best practice.



Murweh Shire Council Procurement Policy

Policy No:	FIN-001	Date adopted:	July 2021
Council Resolution Ref:		Review Date:	June 2022
Responsible Officer:	Director of Corporate Services	Version No:	3

1. Purpose

This policy applies to the procurement of all goods, equipment and related services, construction contracts and service contracts (including maintenance) by Council and regulates the disposal of assets. It also provides information on the roles and responsibilities of key officers involved in the purchasing function to ensure compliance with the *Financial Management Systems* as laid down in Section 104 of the *Local Government Act 2009*.

2. Commencement of Policy

This Policy will commence on adoption. It replaces all other specific Procurement policies of Council (whether written or not).

3. Application

All purchases of goods and services must be carried out in compliance with the *Local Government Act 2009* as amended, and the *Local Government Regulation 2012* as amended.

Council officers responsible for purchasing goods and services are to comply with these instructions. It is the responsibility of each Council employee involved in the procurement process to understand the policies and procedures as well as their meaning and intent. Employees with any questions must raise these with their respective supervisor or department head.

Council will have regard to the sound contracting principles as defined in the *Local Government Act 2009* when entering into any contract.

The sound contracting principles are—

- value for money
- open and effective competition
- the development of competitive local business and industry
- environmental protection; and
- ethical behaviour and fair dealing

4. Process

4.1 Key Objectives

The key objectives of the Purchasing Policy are to:

- Advance shire interests;
- Achieve value for money; and
- Ensure probity and accountability for outcomes

4.2 CEO financial and procurement authority

In accordance with Section 257 of the *Local Government Act 2009* Council delegates the Chief Executive Officer (CEO) the authority to incur financial expenditure in accordance with this policy on behalf of Council, and to negotiate and conclude contracts to the value of \$200,000 under the following provisions:

- (a) There has been provision for the expenditure in the current approved budget; or
- (b) The contract has been entered into because of genuine emergency or hardship.

4.3 CEO may delegate financial and procurement authority

In accordance with Section 259 of the *Local Government Act 2009* the CEO may delegate authority to incur financial expenditure and negotiate and conclude contracts to officers to whom they deem appropriate.

The CEO must approve financial delegations in writing by recording them in the Register of Delegations. Any officer incurring expenditure may only do so in accordance with the constraints imposed by the Council or the CEO in respect to a financial delegation.

The CEO may review the level of the financial and procurement limit as deemed appropriate for a relevant officer.

4.4 Purchasing arrangements under the LGA

There are a number of arrangements available to Council under the *Local Government Regulation 2012* for the purchasing of goods and services. These are approved contractor lists, suppliers from a register of prequalified suppliers, preferred supplier arrangements and LGA arrangements. Council may establish such arrangements as deemed necessary to meet its business objectives. As there are significant benefits to be achieved through the Local Buy arrangements, where considered appropriate Council will endeavour to utilise this arrangement to make purchases as such an arrangement is exempt from any further requirement to seek tenders or quotes.

In accordance with Section 226 of the *Local Government Regulation 2012* Council will invite tenders before making a contract for carrying out works or the supply of goods or services involving costs of more than \$200,000. The purchase of goods and services must be provided in the annual budget.

4.5 Class A – Large sized contractual arrangements >\$200,000 – when tenders are required

In accordance with Section 226 of the *Local Government Regulation 2012* Council will invite tenders before making a contract for carrying out works or the supply of goods or services involving costs of more than \$200,000. The purchase of goods and services must be provided in the annual budget.

Class A decisions shall be made by a resolution of Council.

4.6 Class B – Medium sized contractual arrangements >\$15,000 < \$200,000 when written quotations are required

In accordance with Section 225 of the *Local Government Regulation 2012* Council will invite at least three written quotations before making a contract for carrying out works or the supply of goods or services involving costs of between \$15,000 and \$200,000.

The purchase of goods and services must be provided in the annual budget.

4.7 Class C – Policy for acquisition of goods and services < \$15,000

The following procedure will apply to the purchase of goods and services with a value less than \$15,000. The purchase of goods and services must be provided in the annual budget.

- < \$1,000 - Guided by sound contracting principles
- \$1,000 < \$5,000 - At least two verbal quotations must be sought and documented;
- \$5,000 < \$15,000 - Two written quotations must be sought from suppliers who could be reasonably expected to offer the goods or services on a competitive basis.

Detailed specifications may be required if considered advantageous. Class C decisions are made in accordance with delegated authorities.

4.8 Encouragement of the development of competitive local business and industry

In accordance with Section 104 (3) (c) of the *Local Government Act 2009* Council wishes to pursue the principle of the development of competitive local business and industry as part of the process of making its purchase decisions. For this purpose:

1. Where price, performance, quality, suitability and other evaluation criteria are comparable, the following areas may be considered in evaluating offers:
 - Creation of local employment opportunities
 - More readily available servicing support
 - More convenient communications for contract management
 - Economic growth within the local area
 - Benefit to Council of associated local commercial transaction
2. Council may accept a tender, quote or offer from a local supplier in preference to a comparable tender or offer from a non-local supplier even if the tender or offer from a non-supplier has been assessed as more favourable in terms of one or more of the assessment criteria applied (including but not limited to price), so long as the overall differences are not substantial, and so long as it is clear that the selected local supplier can meet Council's requirements at an acceptably high standard which is generally comparable to that of other offers.

In this policy a 'local supplier' is a supplier which:

- Is beneficially owned by persons who are residents or ratepayers in the local government area of Murweh Shire Council, or
- Has its principle place of business within the local government area of Murweh Shire Council, or
- Otherwise has a place of business within the local government area of Murweh Shire Council which solely or primarily employs persons who are residents or ratepayers of the local government area.

A 'non-local supplier' is a supplier which is not a local supplier.

4.9 Exemption from requirement to tender or quote

In accordance with Sections 229-235 of the *Local Government Regulation 2012* Council can enter a contract to a value above \$200,000 without a tender or a contract above \$15,000 and less than \$200,000 without seeking quotations if:

- (a) Council resolves that it is satisfied that there is only one supplier reasonably available; or
- (b) Council resolves that the services being sought are of such a specialised or confidential nature that it would be impractical or disadvantageous to seek quotations or tenders; or
- (c) A genuine emergency exists; or
- (d) The contract is for purchase of goods and is made by auction; or
- (e) The contract is for the purchase of second hand goods; or
- (f) The contract is made with a person on an approved contractor list; or
- (g) The contract is made with a supplier from a register of prequalified suppliers; or
- (h) The contract is made with a supplier from a register of preferred supplier; or
- (i) The contract is made under a LGA Arrangement i.e. Local Buy; or
- (j) The contract is made under an arrangement with a government body.

4.10 Evaluation of offers

In accordance with Section 104 of the *Local Government Act 2009* Council will accept the offer most advantageous to it. In deciding which offer is most advantageous Council will have regard for sound contracting principles. All offers will be evaluated on appropriate selection criteria. Typical selection criteria may include, but are not limited to compliance with specifications, price, suitability for purpose, delivery, stock holding, product support and training, availability of guarantees of goods and services quality, quality assurance status and past performance, experience, knowledge and ability to perform of the supplier.

Tender documents shall include selection criteria and the evaluation will be completed by the responsible officer and a report on the tender/quotation must be prepared and a recommendation made to Council for approval where required Council will pay a price premium of up to 2% for goods or services from within the local area assuming all other selection criteria are equal.

4.11 Goods and services tax (GST)

Council will compare pricing of tenders or quotations on the basis of net cost to Council after input tax credits are claimed.

4.12 Disposal of valuable non-current assets

In accordance with Section 227 of the *Local Government Regulation 2012* Council will dispose valuable noncurrent assets by auction or inviting tenders.

A valuable non-current asset is—

- (a) Land; or
- (b) Another non-current asset that has an apparent value that is equal to or more than the following limits;
 - for plant or equipment—\$5,000;
 - for another type of non-current asset—\$10,000

4.13 Exemption from disposal by auction or tender

In accordance with *Local Government Regulation 2012* goods with an apparent value of less than the above thresholds do not have to be auctioned or tendered and can be disposed of

at the discretion of the CEO. In exercising this discretion the CEO will have consideration to the following principles:-

- (a) Open and effective competition;
- (b) The best return for Council;
- (c) Environmental protection; and
- (d) Ethical behaviour and fair dealing.

4.14 Exemption to disposal by tender of auction

In accordance with Section 236 of the *Local Government Regulation 2012* Council may dispose of non-current assets other than by tender or auction if:

- (a) The disposal is to a government body; or
- (b) The disposal is to a community organisation that is a non-profit entity or exists for a public purpose; or
- (c) The non-current asset has been offered for sale by tender or auction but was not sold; and
- (d) Is sold for more than the highest tender or auction bid that was received; or
- (e) For non-current assets other than land, the disposal is by way of a trade-in for the supply of goods or services to Council.
- (f) The Minister exempts Council from complying with section 236 of the *Local Government Regulation 2012*.

4.15 Ethical behaviour

Officers undertaking a purchasing responsibility must act ethically and must be seen by all parties involved in a purchasing transaction (internally within Council and externally in the market place) to be acting ethically.

Officers with procurement responsibilities are to behave with impartiality, fairness, independence, openness, integrity, and professionalism in their discussions and negotiations with suppliers and their representatives.

Council officers with procurement responsibilities are to advance the interests of Council in all transactions with suppliers' representatives and act in accordance with the policies and procedures contained herein. Officers must not release information, including names of tenderers to other tenderers, prior to the opening of a tender.

4.16 Publishing details of particular contracts

In accordance with Section 237 *Local Government Regulation 2012*, Chapter 6 Contracting, Part 4 Publishing details of particular contracts; Council will as soon as practicable after entering a contract worth \$200,000 or more (exclusive of GST):

- (a) Publish the relevant details of the contract on Council's website; and
- (b) Display the relevant details of the contract in a conspicuous place in Council's public office.

The relevant details must be published or displayed for a period of at least 12 months.

Relevant details, of a contract, means the following:

- (a) The person with whom Council has entered into the contract;
- (b) The value of the contract;

(c) The purpose of the contract. Example— the particular goods or services to be supplied under the contract.

4.17 Splitting orders

Council officers are prohibited from splitting orders for the purposes of acquiring goods or services above their delegated financial and procurement levels, or to avoid the necessity to obtain quotes or calls for tenders.

4.18 Repeat orders

Council officers must identify and assess the total likely requirements of the Council over a given period. Where repeat orders are required from a single supplier and are estimated to exceed \$10,000 consideration must be given to establishing an appropriate purchasing arrangement.

5. Variations

Murweh Shire Council reserves the right to vary, replace or terminate this policy from time to time.

6. Audit and Review

This policy shall be reviewed every three years or as required by changes to process of legislation, relevant Standards and industry best practice.

7. References

- *Local Government Act 2009* Chapter 4, Part 3, Section 104 Financial Management Systems
- *Local Government Regulation 2012* Chapter 6, Part 3 Default contracting procedures
- *Local Government Regulation 2012* Chapter 5, Part 6 Spending



Financial Hardship Policy

Policy No:	FIN-007
Council Resolution Ref:	
Responsible Officer:	Director of Corporate Services
Date Adopted:	July 2021
Review Date:	June 2022
Version No:	3

1. Purpose

The Purpose of this policy is to provide guidelines for Murweh Shire Council (MSC) to ensure that a fair and consistent approach is followed in providing assistance to those ratepayers who suffer genuine financial hardship in regard to the payment of their rates and charges, deferring payment of rates and charges and the application of penalty interest to overdue rates & charges.

This policy recognises that due to exceptional circumstances, ratepayers may at times encounter difficulty in paying their rates and charges. The Local Government Regulation 2012 allows Council to provide a range of measures to assist those ratepayers.

This policy prescribes the procedures to be followed in providing financial concessions to those *ratepayers and debtors who are suffering genuine financial hardship with the payment of their rates and /or other charges*.

2. Commencement of Policy

This Policy will commence on adoption. It replaces all other specific Financial Hardship policies of Council (whether written or not).

3. Application

This policy applies to eligible ratepayers within the Murweh Shire Council Local Government area who are experiencing genuine financial difficulties in paying their rates and charges.

4. Definitions

Concession	for rates or charges, means a concession granted under chapter 4, part 10 LG Regulation 2012
Ratepayer	is a person who is liable to pay rates or charges
Rates	includes any interest accrued, or premium owing, on the rates.

5. Objectives

5.1 Objective

The objectives of this policy are:

1. To provide financial assistance to ratepayers and other debtors who are experiencing genuine financial hardship with the payment of their rates and charges.

2. To provide a decision making framework for the appropriate assessment of all financial hardship applications.
3. To fulfil the statutory requirements of the Local Government Regulation 2012 and other relevant legislation in relation to the recovery of rates, charges, fees and other debts.

5.2 Hardship Criteria

The following conditions apply to all applications under this policy:

- That the property for which the hardship application relates is the principal place of residency or occupancy of the applicant.
- That the actual hardship exists and is genuine.

5.3 Application

Ratepayers seeking concessions for financial hardship are to submit a written application in the form of a letter outlining their particular circumstances. The application will be reviewed by the Director Corporate Services with final approval agreed by Council Resolution.

A determination under this policy will be assessed against financial data provided by the applicant.

Supporting documentation may include but is not limited to:

- Copy of recent bank statements for all accounts
- Details of all income and expenditure (monthly budget analysis)
- Letter confirming financial hardship from a recognised financial counsellor or financial planner.

All applications for hardship caused through revaluation must be received within 2 months of the due date for payment of the first instalment notice where the new valuation has taken effect.

5.4 Procedures

The following procedures will be followed with all financial hardship concessions:

- Any mutually acceptable repayment schedules have a maximum 12 month term.
- All repayment schedules are to be reviewed at the end of each 6 month period and upon the raising of further rates and charges.
- Any future rates and charges raised against a property are due and payable on the due dates.
- Interest is charged and then written off where a repayment schedule is adhered to and the arrangement provides for accrued interest to be waived.
- Where a scheduled repayment default occurs, the levying of interest charges are to be reactivated from the last payment made in accordance with the repayment schedule. The ratepayer will be contacted in regard to the repayment default.

5.5 Amount of Hardship Concession

The amount of any financial hardship concession will be determined on the merits of the particular application but will generally be limited to the waiving of interest charges that would otherwise be applicable during the period of a mutually acceptable repayment arrangement.

6. Variations

Murweh Shire Council reserves the right to vary, replace or terminate this policy from time to time.

7. Audit and Review

This policy shall be reviewed every three years or as required by changes to process of legislation, relevant Standards and industry best practice.

8. References & Related Documents

Local Government Regulation 2012, Part 10 Concessions sections 119 to 122

Revenue Statement 2021-22

Murweh Shire Council	
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DESCRIPTION	GST	LG Act 2009	2021/2022
BUILDING & PLUMBING WORKS CAN BE OBTAINED ON REQUEST			
Archival fee	No GST	s97(2)(a)	\$ 132.00
Building Classification Certificate	No GST	s97(2)(a)	\$ 99.00
Building Application - Special Meeting fee	No GST	s97(2)(a)	\$ 160.00
Disposal of Construction/Inert Material			
1-5 tonne per load	GST	s262(3)(c)	\$ 57.00
5-8 tonne per load	GST	s262(3)(c)	\$ 74.00
Over 8 tonne per load	GST	s262(3)(c)	\$ 132.00
BUILDING AND PLUMBING WORKS			
1 SINGLE DWELLING			
Building Work			
Lodgement Fees	No GST	s97(2)(e)	\$ 85.00
Re-Lodgement and assessment fees	No GST	s97(2)(e)	\$ 56.00
Assessment/Inspection Up to 250m2	GST	s97(2)(e)	\$ 142.00
Assessment/Inspection Greater than 250m2	GST	s97(2)(e)	\$ 174.00
Private Certification - Archival Fee only	No GST	s97(2)(e)	\$ 132.00
Inspection Fees (up to and including 50kms) Inspections			
4 inspections	GST	s97(2)(e)	\$ 525.00
3 inspections	GST	s97(2)(e)	\$ 383.00
2 inspections	GST	s97(2)(e)	\$ 278.00
1 inspection	GST	s97(2)(e)	\$ 142.00
Inspections Fees (up to and including 100kms) Inspections			
4 inspections	GST	s97(2)(e)	\$ 1,049.00
3 inspections	GST	s97(2)(e)	\$ 768.00
2 inspections	GST	s97(2)(e)	\$ 525.00
1 inspection	GST	s97(2)(e)	\$ 274.00

DESCRIPTION	GST	LG Act 2009	2021/2022
Cost per re-inspection of defective work	GST	s97(2)(e)	\$ 132.00
Additional to standard inspections fees (outside urban area) - per inspection	GST	s97(2)(e)	\$ 174.00
Refundable Building/Street Bond \$760.00 for all relocation & demolitions.			
Plumbing Work			
Lodgement Fee (If not lodged with a building application)	No GST	s97(2)(e)	\$ 85.00
Re-Lodgement and assessment fees	No GST	s97(2)(e)	\$ 56.00
Assessment/Inspection Fees Per fixture	GST	s97(2)(e)	\$ 68.00
Minimum Fee	GST	s97(2)(e)	\$ 203.00
Household Sewerage Treatment Plant (additional charge)	No GST	s97(2)(e)	\$ 278.00
Design of Septic and/or Sullage trench - per system	No GST	s97(2)(e)	\$ 278.00
Additional to standard inspections fees (outside urban area) - per inspection	GST	s97(2)(e)	\$ 174.00
Cost per re-inspection of defective work	GST	s97(2)(e)	\$ 142.00
Water Connection			
Up to 20mm	No GST	s262(3)(c)	\$ 861.00
Additional cost per meter of water service greater than 5m in length to boundary of property	No GST	s262(3)(c)	\$ 36.00
NOTE: Water service greater than 20mm to domestic premises to be approved by Council			
Sewerage Connection			
Assessment and Installation of sewer connection	No GST	s262(3)(c)	\$ 1,061.00

DESCRIPTION	GST	LG Act 2009	2021/2022
2 UNITS/COMMERCIAL/INDUSTRIAL (NEW)			
Lodgement Fees	No GST	s97(2)(e)	\$ 85.00
Re-Lodgement Fee	No GST	s97(2)(e)	\$ 85.00
Assessment/Inspection Fees- all charges, including alterations			
Tenancy Fitout	GST	s97(2)(e)	\$ 335.00
Cost per re-inspection of defective work	GST	s97(2)(e)	\$ 142.00
Additional to standard inspections fees (outside urban area) per inspection	GST	s97(2)(e)	\$ 167.00
Plumbing Work			
Lodgement Fee - If no building application is lodged	No GST	s97(2)(e)	\$ 85.00
Assessment/Inspection fees /per fixture - (Owner to provide plan)	No GST	s97(2)(e)	\$ 85.00
Minimum fee	No GST	s97(2)(e)	\$ 278.00
Additional to standard inspections fees (outside urban area) - per inspection	GST	s97(2)(e)	\$ 174.00
Cost per re-inspection of defective work	GST	s97(2)(e)	\$ 142.00
Water connection			
Up to 20mm	No GST	s262(3)(c)	\$ 861.00
Up to 25mm	No GST	s262(3)(c)	\$ 1,048.00
Up to 40mm	No GST	s262(3)(c)	\$ 1,608.00
Up to 50mm	No GST	s262(3)(c)	\$ 2,202.00
Up to 100mm	No GST	s262(3)(c)	\$ 9,084.00
NOTE: Additional cost per meter - water service greater than 5m	No GST	s262(3)(c)	\$ 142.00
in length to boundary of property			
Cost of main extension - per meter	No GST	s262(3)(c)	\$ 142.00

DESCRIPTION	GST	LG Act 2009	2021/2022
Health			
Lodgement Fee	No GST	s97(2)(e)	\$ 56.00
Re-Lodgement and assessment fees	No GST	s97(2)(e)	\$ 42.00
Assessment and inspection	GST	s97(2)(e)	\$ 210.00
Cost per re-inspection of defective work	GST	s97(2)(e)	\$ 104.00
Fire fighting service (Hose Reel, Hydrant)	No GST	s97(2)(e)	\$ 85.00
Registration of Backflow Prevention Device (per testable device)	No GST	s97(2)(e)	\$ 56.00
Trade waste assessment and inspection (per fixture)	GST	s97(2)(e)	\$ 103.00
Port-a-loo (per day)	No GST	s97(2)(e)	\$ 51.00
3 ROOFED PERGOLA, PATIO, CARPORT, DOMESTIC SHED & GARAGE			
Lodgement Fees	No GST	s97(2)(e)	\$ 85.00
Re-Lodgement Fee	No GST	s97(2)(e)	\$ 42.00
Assessment/inspection Fee	GST	s97(2)(e)	\$ 210.00
Cost per re-inspection of defective work	GST	s97(2)(e)	\$ 142.00
Plumbing Work			
Lodgement Fee if not lodged with building works	No GST	s97(2)(e)	\$ 85.00
Assessment/ Inspection Fee			
Extra Fixtures - (owner to provide plan)	GST	s97(2)(e)	\$ 68.00
Extra fixture - (council to provide plan)	GST	s97(2)(e)	\$ 103.00
Drainage alteration only, no extra fixtures	GST	s97(2)(e)	\$ 142.00
Cost per re-inspection of defective work	GST	s97(2)(e)	\$ 142.00
Minimum Fee	GST	s97(2)(e)	\$ 142.00

DESCRIPTION	GST	LG Act 2009	2021/2022
4 ENCLOSED ALTERATIONS AND ADDITIONS TO DWELLING			
Building Work			
Lodgement Fees	No GST	s97(2)(e)	\$ 85.00
Re-Lodgement Fee	No GST	s97(2)(e)	\$ 42.00
Assessment/inspection Fee - all classes including alterations			
up to 50m2 - 1 inspection	GST	s97(2)(e)	\$ 349.00
Greater than 250m2 - 1 Inspection	GST	s97(2)(e)	\$ 420.00
Cost per re-inspection of defective work	GST	s97(2)(e)	\$ 142.00
Additional to standard inspections fees (outside urbam area)	GST	s97(2)(e)	\$ 174.00
Plumbing Work			
Lodgement Fee if not lodged with building works	No GST	s97(2)(e)	\$ 85.00
Lodgement Fee	No GST	s97(2)(e)	\$ 42.00
Assessment/inspection Fee	GST	s97(2)(e)	\$ 68.00
Extra Fixtures - (owner to provide plan)	GST	s97(2)(e)	\$ 68.00
Extra fixture - (council to provide plan)	GST	s97(2)(e)	\$ 103.00
Drainage alteration only, no extra fixtures	GST	s97(2)(e)	\$ 142.00
Cost per re-inspection of defective work	GST	s97(2)(e)	\$ 142.00
Minimum Fee	GST	s97(2)(e)	\$ 142.00
5 SWIMMING POOLS			
Building Work			
Lodgement Fees	No GST	s97(2)(e)	\$ 85.00
Re-Lodgement Fee	No GST	s97(2)(e)	\$ 42.00
Assessment/inspection Fee	GST	s97(2)(e)	\$ 278.00
In-ground Pool (final inspection)	GST	s97(2)(e)	\$ 278.00
Above ground (final inspection)	GST	s97(2)(e)	\$ 278.00

DESCRIPTION	GST	LG Act 2009	2021/2022
Reinforcing inspection (if requested)	GST	s97(2)(e)	\$ 142.00
Advice on compliance of existing fences	GST	s97(2)(e)	\$ 142.00
Additional to standard inspections fees outside urban area	GST	s97(2)(e)	\$ 174.00
Cost per re-inspection of defective work	GST	s97(2)(e)	\$ 142.00
Health Assessment			
Domestic	GST	s97(2)(a)	\$ 85.00
Commercial	GST	s97(2)(a)	\$ 174.00
Cost per re-inspection of defective work	GST	s97(2)(a)	\$ 142.00
6 DEMOLITIONS			
Lodgement Fees	No GST	s262(3)(c)	\$ 85.00
Administrative Fee and Inspection	GST	s262(3)(c)	\$ 349.00
Bond (refundable after site cleaned and inspected)	No GST	s262(3)(c)	\$ 839.00
Plumbing Work			
Sewer disconnection inspection	GST	s97(2)(e)	\$ 85.00
Water supply disconnection inspection	GST	s97(2)(e)	\$ 85.00
Health Assessment			
Domestic	GST	s97(2)(a)	\$ 85.00
Commercial	GST	s97(2)(a)	\$ 174.00
Cost per re-inspection of defective work	GST	s97(2)(a)	\$ 142.00
7 HOUSE REMOVAL			
Preliminary Approval			
Lodgement Fees	No GST	s262(3)(c)	\$ 85.00
Amenity and Aesthetics	No GST	s262(3)(c)	\$ 420.00
Bond (refund after site cleaned and inspected)	No GST	s262(3)(c)	\$ 839.00

DESCRIPTION	GST	LG Act 2009	2021/2022
Plumbing Work			
Sewer disconnection inspection	GST	s97(2)(e)	\$ 85.00
Water supply disconnection inspection	GST	s97(2)(e)	\$ 85.00
8 AMENDED BUILDING / PLUMBING PLAN			
Minor amendments Class 1 and 10	GST	s97(2)(e)	\$ 103.00
Minor amendments Class 2 to 9	GST	s97(2)(e)	\$ 245.00
LICENCES - ENVIRONMENTAL HEALTH SERVICES - All Licences are valid from 1/9/16 to 31/8/2017			
Accommodation Annual Registration Hotel	No GST	s97(2)(a)	\$ 383.00
Motel	No GST	s97(2)(a)	\$ 222.00
Caravan Parks Annual License	No GST	s97(2)(a)	\$ 210.00
Food Premises			
Food Licence	No GST	s97(2)(a)	\$ 123.00
Reinspection of food premises	No GST	s97(2)(a)	\$ 92.00
Footpath - Annual Licence Valid from 1/9/2017 till 31/8/2018			
Placement of signage/booth/stall permitted 1.2m from shop front only (Public liability Insurance must be presented)	No GST	s97(2)(a)	\$ 88.00
Higher Risk Personal Appearance Licence			
Skin piercing & tattoos	No GST	s97(2)(a)	\$ 52.00
Vendors Licence - Valid from 01/09/2017 till 31/08/2018			
Local Resident	No GST	s97(2)(a)	\$ 43.00
Itinerant	No GST	s97(2)(a)	\$ 118.00
ERA - Annual Licence	No GST	s97(2)(a)	\$ 167.00
ANIMALS			
Agistment Fees on Reserves and Commons - Domestic Users			
Horses/cattle	GST	s97(2)(a)	\$ 3.00
Cattle Tailing	GST	s97(2)(a)	\$ 23.00
Sheep	GST	s97(2)(a)	\$ 5.00

DESCRIPTION	GST	LG Act 2009	2021/2022
Agistment Fees on Reserves and Commons - Commercial Users			
Horses/Cattle	GST	s97(2)(a)	\$ 3.00
Cattle Tailing	GST	s97(2)(a)	\$ 38.00
Sheep	GST	s97(2)(a)	\$ 6.00
Impounding Fees for Stock on Reserves and Commons			
Sheep - A charge at the rate of \$1.80 per head for every 24 hours or part there of from the time of seizure plus any cost incurred in effecting the seizure of the stock with a minimum total charge as set out.	No GST	s97(2)(d)	\$ 174.00
Horses and Cattle - A charge at the rate of \$18.00 per head for every 24 hours or part there of from the time of seizure plus any cost incurred in effecting the seizure of the stock with a minimum total charge as set out.	No GST	s97(2)(d)	\$ 174.00
Dogs			
2 dogs only permitted per household (register at 6 months of age)			
Desexed and Micro-chipped (Certificate must be presented) Life Time Fee	No GST	s97(2)(a)	\$ 24.00
Registration for 1st dog (not desexed)	No GST	s97(2)(a)	\$ 86.00
Registration for 2nd dog (not desexed)	No GST	s97(2)(a)	\$ 112.00
Replacement Dog Tag	No GST	s97(2)(a)	\$ 5.00
Impoundment - Release Fee 1st Offence Registered Dog	No GST	s97(2)(d)	\$ 81.00
1st Offence Unregistered Dog	No GST	s97(2)(d)	\$ 248.00
2nd Offence for any Dog	No GST	s97(2)(d)	\$ 420.00
Anti Barking Collar - Bond \$50			
Refundable bond fee only			
Dog /Cat Trap - Bond \$50			
Refundable bond fee only			
Horse Stables			
Annual Licence (for existing horse stables only)	No GST	s97(2)(a)	\$ 88.00
Note: Value of a penalty unit fee is determined by the Department of State Development, Infrastructure, Local Government and Planning. The fee for 2021-22 is \$137.85			
www.statedevelopment.qld.gov.au/local-government/governance/laws/value-of-a-penalty-unit			

DESCRIPTION	GST	LG Act 2009	2021/2022
RATE SEARCHES			
Full Rate Search	No GST	s97(2)(e)	\$ 175.00
Building Classification	No GST	s97(2)(e)	\$ 100.00
Building Compliance Report	No GST	s97(2)(e)	\$ 100.00
Limited Town Plan Report	No GST	s97(2)(e)	\$ 174.00
Health Inspection	No GST	s97(2)(e)	\$ 115.00
TOWN PLANNING FEES			
Reconfiguration of a Lot to divide one block into two	No GST	s97(2)(e)	\$ 301.00
Each additonal block	No GST	s97(2)(e)	\$ 99.00
Resealing Survey Plan	No GST	s97(2)(e)	\$ 99.00
Material Change of Use (Rezoning)			
MCU standard application	No GST	s97(2)(e)	\$ 147.00
Application fee including Public Notification	No GST	s97(2)(e)	\$ 851.00
Certificate	No GST	s97(2)(e)	\$ 74.00
Certificate of Town Plan Approval for Commercial Premises only	No GST	s97(2)(e)	\$ 193.00
CEMETERY FEES			
Single adult grave (Week days only)	GST	s262(3)(c)	\$ 726.00
Child's grave Infant to 12 years (Week days only)	GST	s262(3)(c)	\$ 648.00
Reserved Grave Application	GST	s262(3)(c)	\$ 40.00
Monumental Fees	GST	s262(3)(c)	\$ 56.00
Internment of Cremated Remains	GST	s262(3)(c)	\$ 191.00
Lawn cemetery plot including standard plaque (included in price)	GST	s262(3)(c)	\$ 1,105.00
Columbarium Internment of Ashes			
Provision of and placement of a standard plaque included in price	GST	s262(3)(c)	\$ 287.00
SHOWGROUNDS - All functions must pay \$500 Bond			
Functions (including camping of people of function) per day	GST	s262(3)(c)	\$ 188.00
Camping - Vehicles only per veicle per night	GST	s262(3)(c)	\$ 30.00
Annual Show	GST	s262(3)(c)	\$ 1,997.00
Use of Showgrounds (including oval/toilets) per day	GST	s262(3)(c)	\$ 159.00
Use of Showgrounds (including oval/toilets) per half day	GST	s262(3)(c)	\$ 86.00

DESCRIPTION	GST	LG Act 2009	2021/2022
Horse Stalls - per horse per week	GST	s262(3)(c)	\$ 19.00
Pony Club Area - per annum	GST	s262(3)(c)	\$ 199.00
Cattle Yards - Community event (eg. Campdraft)	GST	s262(3)(c)	\$ 122.00
Sale type event	GST	s262(3)(c)	\$ 349.00
Pavilion - per day	GST	s262(3)(c)	\$ 420.00
Pavilion - per half day	GST	s262(3)(c)	\$ 203.00
Camping in Pavilion (on application) per person per night	GST	s262(3)(c)	\$ 10.00
Kitchen (Pavilion) - per day	GST	s262(3)(c)	\$ 210.00
- per half day	GST	s262(3)(c)	\$ 103.00
Night Hire (Oval) not including metered lights - per hour	GST	s262(3)(c)	\$ 19.00
Bar - per day	GST	s262(3)(c)	\$ 103.00
- per half day	GST	s262(3)(c)	\$ 56.00
Kiosk (not available for food preparation)			
Circus			
Showgrounds - per day	GST	s262(3)(c)	\$ 489.00
Whirlygigs (casual) - per day	GST	s262(3)(c)	\$ 106.00
Racecourse Stables			
Race Meetings	GST	s262(3)(c)	\$ 720.00
Horse Stables - Inside - per horse per week	GST	s262(3)(c)	\$ 16.00
SWIMMING POOL CHARGES			
Daily Sessions:			
Adults	GST	s262(3)(c)	\$ 3.50
Students up to & including 18 years	GST	s262(3)(c)	\$ 2.00
Non swimming observers	GST	s262(3)(c)	\$ -
Children under school supervision	GST	s262(3)(c)	\$ -
Season Tickets:			
Adults	GST	s262(3)(c)	\$ 130.00
Family	GST	s262(3)(c)	\$ 250.00
Children	GST	s262(3)(c)	\$ 75.00
Eligible Pensioners	GST	s262(3)(c)	\$ 75.00

DESCRIPTION	GST	LG Act 2009	2021/2022
Hire Fees:			
Swimming Clubs or similar (after 5pm) - per hour	GST	s262(3)(c)	\$ 37.00
Private Functions eg. Christmas Parties - per hour	GST	s262(3)(c)	\$ 60.00
School Swimming Carnivals - per day or part thereof	GST	s262(3)(c)	\$ 303.00
RACECOURSE COMPLEX - All functions must pay \$500 Bond			
Warrego Room (No Foodstuffs & Drinks)			
Half day hire	GST	s262(3)(c)	\$ 154.00
Day (6am - 6pm)	GST	s262(3)(c)	\$ 309.00
Night (6pm - 12 midnight)	GST	s262(3)(c)	\$ 335.00
Every hour or part thereof after midnight	GST	s262(3)(c)	\$ 56.00
Entertainment (Travelling out of town Shows)	GST	s262(3)(c)	\$ 572.00
Warrego Room (Foodstuffs & Drinks)			
NOTE - SERVING OF LIQUOR IS PERMITTED ONLY FROM OUTSIDE BAR AREA			
(Consumption of liquor is permitted inside Warrego Room)			
Day (light refreshments, no liquor) (6am - 6pm)	GST	s262(3)(c)	\$ 328.00
Half day Hire	GST	s262(3)(c)	\$ 163.00
Night (6pm - 12 midnight)	GST	s262(3)(c)	\$ 635.00
Every hour or part thereof after midnight	GST	s262(3)(c)	\$ 55.00
Entertainment (Travelling out of town Shows)	GST	s262(3)(c)	\$ 1,048.00
Rehearsals/Decorations (only if no bookings received)	GST	s262(3)(c)	\$ 49.00
Newmarket Bar (No foodstuffs & drinks)			
Day (6am - 6pm)	GST	s262(3)(c)	\$ 154.00
Half Day	GST	s262(3)(c)	\$ 74.00
Night (6pm - 12 Midnight)	GST	s262(3)(c)	\$ 159.00
Every hour or part thereof after midnight	GST	s262(3)(c)	\$ 55.00
Entertainment (Travelling out of town Shows)	GST	s262(3)(c)	\$ 335.00
Newmarket Bar (Foodstuffs and Drinks)			
Day (6am - 6pm)	GST	s262(3)(c)	\$ 309.00
Half Day	GST	s262(3)(c)	\$ 154.00
Night (6pm - 12 midnight)	GST	s262(3)(c)	\$ 420.00
Every hour or part thereof after midnight	GST	s262(3)(c)	\$ 55.00
Entertainment (Travelling out of town Shows)	GST	s262(3)(c)	\$ 525.00

DESCRIPTION	GST	LG Act 2009	2021/2022
Outside Bar (Foodstuffs & drinks) Day Hire	GST	s262(3)(c)	\$ 174.00
Half Day hire	GST	s262(3)(c)	\$ 88.00
Night hire	GST	s262(3)(c)	\$ 320.00
Racetrack Hill (eg. Open air concerts)	GST	s262(3)(c)	\$ 607.00
Meeting room (fish bowl)			
Day	GST	s262(3)(c)	\$ 18.00
Night	GST	s262(3)(c)	\$ 43.00
Kitchen Hire (for preparation of food) per day	GST	s262(3)(c)	\$ 301.00
Kitchen hire included in normal hire for once day or night.			
Charge is applicable if the use of the coldroom extends to either the day prior to or after the event.			
Coldroom Hire (Power Charge)	GST	s262(3)(c)	\$ 49.00
Coldroom hire included in normal hire for one day or night. Charge is applicable if the use of the coldroom extends to either the day prior to			
Stage Lighting			
Local Organisation	GST	s262(3)(c)	\$ 245.00
Non-Local Organisation	GST	s262(3)(c)	\$ 309.00
PA System - \$250 Bond Required			
Speakers & Micro-phones	GST	s262(3)(c)	\$ -
COSTS FOR DAMAGE TO RACEVIEW COMPLEX			
Parquetry Floor (beer spillage - inside bar, gouges, etc)	GST	s262(3)(c)	\$ 278.00
Additional Cleaning	GST	s262(3)(c)	\$ 112.00
Table Damage - actual cost to replace table			
Chair Damage - 50% of cost of new chair			
BOND \$500.00 All monies must be paid prior to event			

DESCRIPTION	GST	LG Act 2009	2021/2022
TOWN HALL - CHARLEVILLE - All functions must pay \$500 BOND			
Charleville Town Hall Hire - no foodstuff & drinks	GST	s262(3)(c)	\$ 99.00
Half Day - (No more than 6 hours duration)	GST	s262(3)(c)	\$ 49.00
Town Hall Hire - foodstuffs & drinks	GST	s262(3)(c)	\$ 154.00
Rehearsals for plays etc - Day	GST	s262(3)(c)	\$ 8.00
(Local organisations) - Night	GST	s262(3)(c)	\$ 17.00
Public Meetings	GST	s262(3)(c)	\$ 42.00
Travelling Shows (Commercial ventures must apply to Council)	GST	s262(3)(c)	\$ 278.00
AUGATHELLA & MORVEN TOWN HALLS - Local functions must pay \$100 Bond			
Travelling Shows are required to pay \$200 Bond			
Town Hall Hire - No foodstuff & drinks	GST	s262(3)(c)	\$ 56.00
Town Hall Hire - Foodstuff & drinks	GST	s262(3)(c)	\$ 118.00
Supper Room - Morven Only	GST	s262(3)(c)	\$ 12.00
N.B Public Meetings in Augathella and Morven Town Halls will not be required to pay Bond money.			
GRID APPLICATION FEES			
	GST	s262(3)(c)	\$ 54.00
LOCAL LAW copy per sheet			
Annual Report	No GST	s97(2)(a)	\$ 1.00
Annual Report	No GST	s97(2)(a)	\$ 86.00
ANNUAL REPORT			
	No GST	s97(2)(a)	\$ 20.00
CHAIR HIRE - \$100 Refundable Bond			
Private Hire	GST	s262(3)(c)	\$ 1.00
Commercial Hire	GST	s262(3)(c)	\$ 1.00
PORT-A-LOO HIRE - \$100 Refundable Bond			
Per day rate	GST	s262(3)(c)	\$ 51.00
WHEELIE BINS			
Wheelie Bins Charleville (large)	GST	s262(3)(c)	\$ 106.00
Wheelie Bins Augathella and Morven (small)	GST	s262(3)(c)	\$ 66.00

DESCRIPTION	GST	LG Act 2009	2021/2022
CHARLEVILLE COSMOS CENTRE & VISITOR INFORMATION CENTRE - effective 1 April - 31 March			
Astronomy By Day Entry Fees			
Adult	GST	s262(3)(c)	Free
Concession	GST	s262(3)(c)	Free
Child (4-14 yrs)	GST	s262(3)(c)	Free
Family Pass (2A + 2C) - additional children charged at child rate	GST	s262(3)(c)	Free
Big Sky Observatory Entry Fees			
Adult	GST	s262(3)(c)	\$ 35.00
Concession	GST	s262(3)(c)	\$ 30.00
Child (4-14 yrs)	GST	s262(3)(c)	\$ 25.00
Family Pass (2A + 2C) - additional children charged at child rate	GST	s262(3)(c)	\$ 95.00
Big Sky Twilight Session Entry Fees			
Adult	GST	s262(3)(c)	\$ 17.50
Concession	GST	s262(3)(c)	\$ 15.00
Child (4-14 yrs)	GST	s262(3)(c)	\$ 12.50
Family Pass (2A + 2C) - additional children charged at child rate	GST	s262(3)(c)	\$ 47.50
Our Star Entry Fees			
Adult	GST	s262(3)(c)	\$ 22.50
Concession	GST	s262(3)(c)	\$ 20.50
Child (4-14 yrs)	GST	s262(3)(c)	\$ 16.50
Family Pass (2A + 2C) - additional children charged at child rate	GST	s262(3)(c)	\$ 61.50
Small & Personal Entry Fees			
Adult	GST	s262(3)(c)	\$ 80.00
Concession	GST	s262(3)(c)	\$ 70.00
Child (4-14 yrs)	GST	s262(3)(c)	\$ 55.00
Family Pass (2A + 2C) - additional children charged at child rate	GST	s262(3)(c)	\$ 215.00
The Astro Dome - Birth of Planet Earth, Beyond the Sun & World 2 War Entry Fees			
Adult	GST	s262(3)(c)	\$ 10.00
Concession	GST	s262(3)(c)	\$ 8.00
Child (4-14 yrs)	GST	s262(3)(c)	\$ 6.00
Family Pass (2A + 2C) - additional children charged at child rate	GST	s262(3)(c)	\$ 26.00
Universal Dreaming Entry Fees			
Adult	GST	s262(3)(c)	\$ 22.50
Concession	GST	s262(3)(c)	\$ 20.50
Child (4-14 yrs)	GST	s262(3)(c)	\$ 16.50
Family Pass (2A + 2C) - additional children charged at child rate	GST	s262(3)(c)	\$ 61.50

DESCRIPTION	GST	LG Act 2009	2021/2022				
Top Secret WWII Tour Entry Fees							
Adult	GST	s262(3)(c)	\$	25.00			
Concession	GST	s262(3)(c)	\$	22.50			
Child (4-14 yrs)	GST	s262(3)(c)	\$	10.00			
Family Pass (2A + 2C) - additional children charged at child rate	GST	s262(3)(c)	\$	60.00			
WWII Secret Base Entry Fees							
Adult	GST	s262(3)(c)	\$	8.00			
Concession	GST	s262(3)(c)	\$	8.00			
Child (4-14 yrs)	GST	s262(3)(c)	\$	5.00			
Family Pass (2A + 2C) - additional children charged at child rate	GST	s262(3)(c)	\$	20.00			
Top Secret WWII Tour							
Town Tour and Top Secret WWII	GST	s262(3)(c)	\$	200.00			
Top Secret Tour and Group Rate Guide provided	GST	s262(3)(c)	\$	200.00			
Postage (Souvenirs)							
Flat Rate, Small Items	GST	s262(3)(c)	\$	9.00			
Larger Items	GST	s262(3)(c)		On request			
MORVEN							
Historical Museum & Miniature Building Display - Adult Entry Fee	GST	s262(3)(c)	\$	2.00			
CHARLEVILLE AERODROME							
			2021/22				
Hangarage Charges	GST	LG Act	CLASS	FLOOR AREA M2	DAILY \$	WEEKLY \$	MONTHLY \$
	GST	s262(3)(c)	A	up to 60	\$ 8.80	\$ 34.40	\$ 135.50
	GST	s262(3)(c)	B	61-100	\$ 10.50	\$ 44.60	\$ 181.20
	GST	s262(3)(c)	C	101-150	\$ 12.20	\$ 58.30	\$ 234.60
	GST	s262(3)(c)	D	151-200	\$ 13.50	\$ 71.90	\$ 284.60
	GST	s262(3)(c)	E	201-250	\$ 15.90	\$ 86.90	\$ 347.70
	GST	s262(3)(c)	F	251-300	\$ 19.80	\$ 115.40	\$ 454.50
	GST	s262(3)(c)	G	301-350	\$ 23.60	\$ 141.60	\$ 568.90
	GST	s262(3)(c)	H	351-450	\$ 27.10	\$ 168.80	\$ 674.40
	GST	s262(3)(c)	I	451-550	\$ 32.00	\$ 194.90	\$ 780.00
	GST	s262(3)(c)	J	551-650	\$ 36.10	\$ 223.40	\$ 894.30
	GST	s262(3)(c)	K	651-750	\$ 39.60	\$ 249.50	\$ 1,268.40
	GST	s262(3)(c)	L	751-850	\$ 43.20	\$ 276.80	\$ 1,106.70
	GST	s262(3)(c)	M	851-950	\$ 47.20	\$ 304.40	\$ 1,212.60
	GST	s262(3)(c)	O	Each 100 over 950	\$ 3.90	\$ 19.10	\$ 76.20

CHARLEVILLE AIRPORT PASSENGER FEES & LANDING CHARGES – 2021/22
(GST applicable and included)

1. Charge levied for airport usage based on the certified maximum take-off weight of the aircraft. A charge may apply to a landing or a departure and is calculated as follows:-
 - i) \$11.70 per tonne, minimum charge \$11.00 for AVTUR fuelled aircraft
 - ii) \$14.30 per engine (flat rate) for AVGAS fuelled aircraft
 - iii) A fee per annum, on application, applicable to AVGAS fuelled aircraft:-

Aircraft (Charleville based including	
Murweh Shire Ratepayers)	- \$626.00 single engine
	- \$1,080.00 twin engine
Aircraft (not local airport based)	
	- \$1,080.00 single engine
	- \$1,465.10 twin engine
Local Courier	- \$1,080.00
 - iv) A fee per annum, on application, applicable to landing of helicopters - \$277.70
 - v) Regional Express Head tax: passenger embarking & disembarking Charleville airport a flat fare of \$ 13.20 (single embarking & disembarking)
 - vi) Qantas Link Passenger Fee

Adult	\$ 17.10
Child	\$ 8.80

The charges 2021/2022 require to be renegotiated with 3 months' notice given to Qantas.

2. That for the purpose of establishing liability for charges a flight by an aircraft may be identified by documentation which includes: -
 - a) Flight strip summary used to compile records of movements of aircraft in relation to aerodromes.
 - b) Messages extracted from the Aeronautical Telecommunication Network
 - c) A flight plan submitted to Air Traffic Control
 - d) Information supplied by the Civil Aviation Authority
 - e) Recordings of messages broadcast to or from the aircraft
 - f) Recordings of movement of aircraft by ground staff (Aerodrome Attendant)
3.
 - i) The holder of the certificate of registration for the aircraft as recorded by the Civil Aviation Authority, or
 - ii) Where the aircraft is operated under an airline or cargo licence, by the holder of the licence.
4. That charges and fees are payable by the end of the month in which they are billed, after which they become overdue for payment. That overdue amount attracts a late payment fee

calculated as the greater of \$40.00 or 1.5% of the unpaid amount for each month or part month they remain overdue.

5. That aircraft for which charges are overdue for payment may be prohibited from using the airport, except in a declared emergency.
6. That Avdata Services be engaged to act as agent for the purpose of collecting airport charges, as per their Terms and Conditions.

Murweh Shire Council

Estimated 2020-21 Statement of Financial Position

Jun-21 Estimates

Assets	\$'000
Current assets	
Cash and cash equivalents	4,013
Trade and other receivables	2,342
Inventories	244
Other current assets	237
Total current assets	6,836
Non-current assets	
Property, plant & equipment	409,807
Other non-current assets	25
Total non-current assets	409,832
Total assets	416,668
Liabilities	
Current liabilities	
Trade and other payables	1,376
Borrowings	224
Provisions	1,142
Total current liabilities	2,742
Non-current liabilities	
Borrowings	2,958
Provisions	2,034
Total non-current liabilities	4,992
Total liabilities	7,734
Net community assets	408,934
Community equity	
Asset revaluation surplus	279,794
Retained surplus	129,140
Total community equity	408,934

Murweh Shire Council

Estimated 2020-21 Statement of Cash Flows

	Jun-21 Estimates \$'000
Cash flows from operating activities	
Receipts from customers	12,307
Payments to suppliers and employees	(27,364)
Interest received	98
Non-capital grants and contributions	15,728
Borrowing costs	(93)
Net cash inflow from operating activities	676
Cash flows from investing activities	
Payments for property, plant and equipment	(13,952)
Payments for intangible assets	(200)
Proceeds from sale of property, plant and equipment	500
Grants, subsidies, contributions and donations	9,623
Other cash flows from investing activities	1,255
Net cash inflow from investing activities	(2,774)
Cash flows from financing activities	
Proceeds from borrowings	2,180
Repayment of borrowings	(1,160)
Repayments made on finance leases	(84)
Net cash inflow from financing activities	936
Total cash flows	
Net increase in cash and cash equivalent held	(1,163)
Opening cash and cash equivalents	5,176
Closing cash and cash equivalents	4,013

Murweh Shire Council

Estimated 2020-21 Statement of Comprehensive Income

Jun-21 Estimates

Revenue	<u>\$'000</u>
Operating revenue	
General rates	3,969
Water	1,715
Water consumption, rental and sundries	98
Sewerage	991
Waste management	642
Less: discounts	(611)
Less: pensioner remissions	(96)
Net rates, levies and charges	<u>6,708</u>
Fees and charges	763
Interest received	98
Sales revenue	4,963
Other income	74
Grants, subsidies, contributions and donations	<u>15,985</u>
Total operating revenue	28,592
Capital revenue	
Grants, subsidies, contributions and donations	<u>9,623</u>
Total revenue	38,214
Capital income	
Total capital income	<u>5</u>
Total income	38,219
Expenses	
Operating expenses	
Employee benefits	7,341
Materials and services	17,810
Finance costs	313
Depreciation and amortisation	6,344
Total operating expenses	<u>31,809</u>
Net result	<u><u>6,411</u></u>
Operating result	
Operating revenue	28,592
Operating expenses	31,809
Operating result	<u><u>(3,217)</u></u>

Murweh Shire Council

Estimated 2020-21 Statement of Changes in Equity

Jun-21 Estimates

\$'000

Asset revaluation surplus

Opening balance	276,181
Net result	na
Increase in asset revaluation surplus	3,613
Closing balance	279,794

Retained surplus

Opening balance	122,729
Net result	6,411
Increase in asset revaluation surplus	na
Closing balance	129,140

Total

Opening balance	398,910
Net result	6,411
Increase in asset revaluation surplus	3,613
Closing balance	408,934

Murweh Shire Council Budget 2021-22

Statement of Financial Position

	Jun-22 Budget	Jun-23F	Jun-24F
Assets	\$'000	\$'000	\$'000
Current assets			
Cash and cash equivalents	4,699	5,773	6,813
Trade and other receivables	2,333	1,709	1,748
Inventories	244	244	244
Other current assets	237	237	237
Total current assets	7,513	7,963	9,042
Non-current assets			
Property, plant & equipment	417,318	420,856	424,764
Other non-current assets	192	353	320
Total non-current assets	417,510	421,209	425,084
Total assets	425,023	429,172	434,126
Liabilities			
Current liabilities			
Trade and other payables	1,355	710	724
Borrowings	174	156	144
Provisions	1,142	1,142	1,142
Total current liabilities	2,671	2,008	2,010
Non-current liabilities			
Borrowings	2,784	2,628	2,484
Provisions	2,034	2,034	2,034
Total non-current liabilities	4,818	4,662	4,518
Total liabilities	7,489	6,671	6,528
Net community assets	417,534	422,501	427,597
Community equity			
Asset revaluation surplus	283,568	287,425	291,334
Retained surplus	133,966	135,077	136,263
Total community equity	417,534	422,501	427,597

Murweh Shire Council Budget 2021-22

Statement of Cash Flows

	Jun-22 Budget	Jun-23F	Jun-24F
	\$'000	\$'000	\$'000
Cash flows from operating activities			
Receipts from customers	12,710	13,021	13,401
Payments to suppliers and employees	(24,557)	(17,472)	(17,170)
Interest received	110	157	219
Non-capital grants and contributions	15,684	8,392	7,885
Borrowing costs	(72)	(64)	(60)
Net cash inflow from operating activities	3,874	4,033	4,275
Cash flows from investing activities			
Payments for property, plant and equipment	(10,793)	(6,900)	(7,400)
Payments for intangible assets	(200)	-	-
Proceeds from sale of property, plant and equipment	500	110	120
Grants, subsidies, contributions and donations	7,508	4,000	4,200
Other cash flows from investing activities	20	5	-
Net cash inflow from investing activities	(2,965)	(2,785)	(3,080)
Cash flows from financing activities			
Proceeds from borrowings	-	-	-
Repayment of borrowings	(204)	(169)	(156)
Repayments made on finance leases	(20)	(5)	-
Net cash inflow from financing activities	(224)	(174)	(156)
Total cash flows			
Net increase in cash and cash equivalent held	686	1,074	1,039
Opening cash and cash equivalents	4,013	4,699	5,773
Closing cash and cash equivalents	4,699	5,773	6,813

Murweh Shire Council Budget 2021-22

Statement of Comprehensive Income

	Jun-22 Budget	Jun-23F	Jun-24F
	\$'000	\$'000	\$'000
Revenue			
Operating revenue			
General rates	4,081	4,232	4,388
Water	1,758	1,823	1,891
Water consumption, rental and sundries	99	103	107
Sewerage	1,017	1,055	1,094
Waste management	654	678	703
Less: discounts	(614)	(637)	(661)
Less: pensioner remissions	(103)	(107)	(111)
Net rates, levies and charges	6,891	7,146	7,411
Fees and charges	847	856	873
Interest received	110	157	219
Sales revenue	4,900	4,954	5,053
Other income	89	90	92
Grants, subsidies, contributions and donations	15,657	7,741	7,896
Total operating revenue	28,495	20,945	21,544
Capital revenue			
Grants, subsidies, contributions and donations	7,508	4,000	4,200
Total revenue	36,003	24,945	25,744
Capital income			
Total capital income	-	10	10
Total income	36,003	24,955	25,754
Expenses			
Operating expenses			
Employee benefits	7,764	7,936	8,114
Materials and services	16,736	8,865	9,042
Finance costs	108	91	87
Depreciation and amortisation	6,569	6,952	7,325
Total operating expenses	31,176	23,845	24,568
Net result	4,827	1,111	1,186
Operating result			
Operating revenue	28,495	20,945	21,544
Operating expenses	31,176	23,845	24,568
Operating result	(2,682)	(2,899)	(3,024)

Murweh Shire Council Budget 2021-22

Statement of Changes in Equity

	Jun-22 Budget	Jun-23F	Jun-24F
	\$'000	\$'000	\$'000
Asset revaluation surplus			
Opening balance	279,794	283,568	287,425
Net result	na	na	na
Increase in asset revaluation surplus	3,774	3,857	3,910
Closing balance	283,568	287,425	291,334
Retained surplus			
Opening balance	129,140	133,966	135,077
Net result	4,827	1,111	1,186
Increase in asset revaluation surplus	na	na	na
Closing balance	133,966	135,077	136,263
Total			
Opening balance	408,934	417,534	422,501
Net result	4,827	1,111	1,186
Increase in asset revaluation surplus	3,774	3,857	3,910
Closing balance	417,534	422,501	427,597

Murweh Shire Council
10 Year Statement of Financial Position

	Jun-22 Budget	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F
Assets	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Current assets										
Cash and cash equivalents	4,699	5,773	6,813	7,781	8,679	8,788	8,534	9,133	10,085	11,151
Trade and other receivables	2,333	1,709	1,748	1,798	1,845	1,893	1,937	1,993	2,045	2,086
Inventories	244	244	244	244	244	244	244	244	244	244
Other current assets	237	237	237	237	237	237	237	237	237	237
Total current assets	7,513	7,963	9,042	10,060	11,005	11,162	10,952	11,608	12,612	13,718
Non-current assets										
Property, plant & equipment	417,318	420,856	424,764	428,506	432,491	437,397	442,178	447,578	452,794	453,619
Other non-current assets	192	353	320	287	253	220	187	153	120	110
Total non-current assets	417,510	421,209	425,084	428,793	432,744	437,617	442,365	447,732	452,914	453,729
Total assets	425,023	429,172	434,126	438,853	443,749	448,779	453,317	459,339	465,526	467,447
Liabilities										
Current liabilities										
Trade and other payables	1,355	710	724	742	758	774	789	808	826	842
Borrowings	174	156	144	131	133	135	138	140	143	145
Provisions	1,142	1,142	1,142	1,142	1,142	1,142	1,142	1,142	1,142	1,142
Total current liabilities	2,671	2,008	2,010	2,015	2,033	2,052	2,069	2,091	2,111	2,129
Non-current liabilities										
Borrowings	2,784	2,628	2,484	2,354	2,220	2,085	1,947	1,807	1,664	1,519
Provisions	2,034	2,034	2,034	2,034	2,034	2,034	2,034	2,034	2,034	2,034
Total non-current liabilities	4,818	4,662	4,518	4,388	4,254	4,119	3,981	3,841	3,698	3,553
Total liabilities	7,489	6,671	6,528	6,402	6,287	6,171	6,050	5,931	5,809	5,682
Net community assets	417,534	422,501	427,597	432,451	437,461	442,608	447,267	453,408	459,717	461,765
Community equity										
Asset revaluation surplus	283,568	287,425	291,334	295,302	299,327	303,411	307,564	311,785	316,075	316,105
Retained surplus	133,966	135,077	136,263	137,149	138,134	139,198	139,703	141,622	143,642	145,660
Total community equity	417,534	422,501	427,597	432,451	437,461	442,608	447,267	453,408	459,717	461,765

Murweh Shire Council

10 Year Statement of Cash Flows

	Jun-22 Budget \$'000	Jun-23F \$'000	Jun-24F \$'000	Jun-25F \$'000	Jun-26F \$'000	Jun-27F \$'000	Jun-28F \$'000	Jun-29F \$'000	Jun-30F \$'000	Jun-31F \$'000
Cash flows from operating activities										
Receipts from customers	12,710	13,021	13,401	13,788	14,198	14,617	15,052	15,492	15,956	16,275
Payments to suppliers and employees	(24,557)	(17,472)	(17,170)	(17,529)	(17,901)	(18,279)	(18,668)	(19,058)	(19,463)	(19,852)
Interest received	110	157	219	244	268	290	297	297	315	321
Non-capital grants and contributions	15,684	8,392	7,885	8,039	8,202	8,366	8,535	8,702	8,878	9,055
Borrowing costs	(72)	(64)	(60)	(55)	(53)	(50)	(48)	(46)	(43)	(41)
Net cash inflow from operating activities	3,874	4,033	4,275	4,488	4,713	4,943	5,168	5,387	5,642	5,758
Cash flows from investing activities										
Payments for property, plant and equipment	(10,793)	(6,900)	(7,400)	(7,400)	(7,800)	(8,900)	(8,850)	(8,850)	(8,850)	(8,850)
Payments for intangible assets	(200)	-	-	-	-	-	-	-	-	-
Proceeds from sale of property, plant and equipment	500	110	120	125	115	100	100	100	100	100
Grants, subsidies, contributions and donations	7,508	4,000	4,200	3,900	4,000	4,100	3,463	4,100	4,200	4,200
Other cash flows from investing activities	20	5	-	-	-	-	-	-	-	-
Net cash inflow from investing activities	(2,965)	(2,785)	(3,080)	(3,375)	(3,685)	(4,700)	(5,287)	(4,650)	(4,550)	(4,550)
Cash flows from financing activities										
Proceeds from borrowings	-	-	-	-	-	-	-	-	-	-
Repayment of borrowings	(204)	(169)	(156)	(144)	(131)	(133)	(135)	(138)	(140)	(143)
Repayments made on finance leases	(20)	(5)	-	-	-	-	-	-	-	-
Net cash inflow from financing activities	(224)	(174)	(156)	(144)	(131)	(133)	(135)	(138)	(140)	(143)
Total cash flows										
Net increase in cash and cash equivalent held	686	1,074	1,039	969	898	109	(254)	599	952	1,065
Opening cash and cash equivalents	4,013	4,699	5,773	6,813	7,781	8,679	8,788	8,534	9,133	10,085
Closing cash and cash equivalents	4,699	5,773	6,813	7,781	8,679	8,788	8,534	9,133	10,085	11,151

Murweh Shire Council

10 Year Statement of Comprehensive Income

	Jun-22 Budget	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue										
Operating revenue										
General rates	4,081	4,232	4,388	4,551	4,719	4,894	5,075	5,262	5,457	5,566
Water	1,758	1,823	1,891	1,960	2,033	2,108	2,186	2,267	2,351	2,398
Water consumption, rental and sundries	99	103	107	111	115	119	124	128	133	136
Sewerage	1,017	1,055	1,094	1,134	1,176	1,220	1,265	1,312	1,360	1,387
Waste management	654	678	703	729	756	784	813	843	874	892
Less: discounts	(614)	(637)	(661)	(685)	(711)	(737)	(764)	(792)	(822)	(838)
Less: pensioner remissions	(103)	(107)	(111)	(115)	(119)	(124)	(128)	(133)	(138)	(140)
Net rates, levies and charges	6,891	7,146	7,411	7,685	7,969	8,264	8,570	8,887	9,216	9,400
Fees and charges	847	856	873	891	909	927	945	964	984	1,003
Interest received	110	157	219	244	268	290	297	297	315	321
Sales revenue	4,900	4,954	5,053	5,154	5,257	5,362	5,470	5,579	5,690	5,804
Other income	89	90	92	94	96	98	100	102	104	106
Grants, subsidies, contributions and donations	15,657	7,741	7,896	8,054	8,215	8,379	8,547	8,718	8,892	9,070
Total operating revenue	28,495	20,945	21,544	22,122	22,714	23,320	23,928	24,547	25,201	25,705
Capital revenue										
Grants, subsidies, contributions and donations	7,508	4,000	4,200	3,900	4,000	4,100	3,463	4,100	4,200	4,284
Total revenue	36,003	24,945	25,744	26,022	26,714	27,420	27,391	28,647	29,401	29,989
Capital income										
Total capital income	-	10	10	15	15	10	10	10	10	10
Total income	36,003	24,955	25,754	26,037	26,729	27,430	27,401	28,657	29,411	29,999
Expenses										
Operating expenses										
Employee benefits	7,764	7,936	8,114	8,295	8,481	8,671	8,865	9,064	9,267	9,498
Materials and services	16,736	8,865	9,042	9,223	9,408	9,596	9,788	9,983	10,183	10,387
Finance costs	108	91	87	83	81	79	78	76	74	71
Depreciation and amortisation	6,569	6,952	7,325	7,549	7,774	8,021	8,165	7,615	7,867	8,024
Total operating expenses	31,176	23,845	24,568	25,150	25,744	26,367	26,896	26,738	27,391	27,981
Net result	4,827	1,111	1,186	886	985	1,063	506	1,919	2,020	2,018
Operating result										
Operating revenue	28,495	20,945	21,544	22,122	22,714	23,320	23,928	24,547	25,201	25,705
Operating expenses	31,176	23,845	24,568	25,150	25,744	26,367	26,896	26,738	27,391	27,981
Operating result	(2,682)	(2,899)	(3,024)	(3,029)	(3,030)	(3,047)	(2,968)	(2,191)	(2,190)	(2,276)

Murweh Shire Council 10 Year Statement of Changes in Equity

	Jun-22 Budget	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Asset revaluation surplus										
Opening balance	279,794	283,568	287,425	291,334	295,302	299,327	303,411	307,564	311,785	316,075
Net result	na	na	na	na	na	na	na	na	na	na
Increase in asset revaluation surplus	3,774	3,857	3,910	3,968	4,025	4,084	4,153	4,222	4,290	30
Closing balance	283,568	287,425	291,334	295,302	299,327	303,411	307,564	311,785	316,075	316,105
Retained surplus										
Opening balance	129,140	133,966	135,077	136,263	137,149	138,134	139,198	139,703	141,622	143,642
Net result	4,827	1,111	1,186	886	985	1,063	506	1,919	2,020	2,018
Increase in asset revaluation surplus	na	na	na	na	na	na	na	na	na	na
Closing balance	133,966	135,077	136,263	137,149	138,134	139,198	139,703	141,622	143,642	145,660
Total										
Opening balance	408,934	417,534	422,501	427,597	432,451	437,461	442,608	447,267	453,408	459,717
Net result	4,827	1,111	1,186	886	985	1,063	506	1,919	2,020	2,018
Increase in asset revaluation surplus	3,774	3,857	3,910	3,968	4,025	4,084	4,153	4,222	4,290	30
Closing balance	417,534	422,501	427,597	432,451	437,461	442,608	447,267	453,408	459,717	461,765

Financial Sustainability Ratios	Jun-21Est	Jun-22B	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F
Operating surplus ratio (%)	-11.3%	-9.4%	-13.8%	-14.0%	-13.7%	-13.3%	-13.1%	-12.4%	-8.9%	-8.7%	-7.6%

Measures the extent to which operating revenues raised cover operational expenses only or are available for capital funding purposes or other purposes.

Target between: 0% to 10%

Net financial liabilities ratio (%)	3%	0%	-6%	-12%	-17%	-21%	-21%	-20%	-23%	-27%	-31%
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Measures the extent to which the net financial liabilities of Council can be repaid from operating revenues

Target: not greater than 60%

Asset sustainability ratio (%)	104%	133%	100%	101%	98%	101%	111%	109%	117%	113%	113%
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This ratio reflects the extent to which the infrastructure assets managed by Council are being replaced as they reach the end of their useful lives.

Target: greater than 90%

Project Description	Budget 2021/22	Grants (R2R)	LRCI	Grants W4Qld	TIDS	Other State/Other Federal	Trade in/Contribution	General Revenue (budget amt less external funding source)
Airport Reseal - LRCI Stage 2	250,000		250,000					\$0
Augathella Airstrip Upgrade/Extension	\$150,000					\$75,000		\$75,000
	\$400,000	\$0	\$250,000	\$0	\$0	\$75,000	\$0	\$75,000
LRCI Stage 3 - Projects TBA	\$2,432,178		\$2,432,178					\$0
Charleville Aged Care Upgrade - Drought	\$27,000					\$27,000		\$0
Augathella Aged Care Upgrade - Drought	\$50,000					\$50,000		\$0
Charleville Gym Expansion-BoR	\$137,000					\$137,000		\$0
Upgrade Council Chambers (outside and internal floor coverings)	\$30,000		\$30,000					\$0
Morven Tourist Office-COVID	\$88,000			\$88,000				\$0
Augathella History Museum-COVID	\$14,000			\$14,000				\$0
Town Hall Upgrades - Augathella & Morven COVID	\$30,000			\$30,000				\$0
	\$2,808,178	\$0	\$2,462,178	\$132,000	\$0	\$214,000	\$0	\$0
Morven Rail (Freight) Hub	\$200,000							\$200,000
Upgrade existing Toddler Pool at Charleville Swimming pool - W4Qld	\$230,000			\$230,000				\$0
Charleville Weighbridge - W4Qld	\$400,000			\$400,000				\$0
Ward River Ablution Block - W4 Qld	\$150,000			\$150,000				\$0
Amenities at Angellala Bridge Hero Site - W4Qld	\$250,000			\$250,000				\$0
Refurbish Shire Libraries -W4Qld	\$150,000			\$150,000				\$0
Upgrade Morven Camp - W4Qld	\$150,000			\$150,000				\$0
Cosmos renewals	\$20,000							\$20,000
Sound system - Showgrounds	\$100,000							\$100,000
Morven Freight Hub Truck Wash Facility	\$290,000					\$290,000		\$0
Morven Rec Lighting - Drought	\$110,000					\$110,000		\$0
Charleville Racecourse Works - W4Qld	\$86,000			\$86,000				\$0
Charleville Racecourse LRCI	\$200,000		\$200,000					\$0
Botanical renewals (LRCI 2)	\$30,000		\$30,000					\$0
Park furniture (LRCI 2)	\$38,000		\$38,000					\$0
	\$2,404,000	\$0	\$268,000	\$1,416,000	\$0	\$400,000	\$0	\$320,000
Plant Purchase	\$1,800,000						\$500,000	\$1,300,000
Plant Purchase - carry over 2021	\$280,000							\$280,000
	\$ 2,080,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,580,000
Kerb and Channel renewals LRCI 2	\$100,000		\$100,000					\$0
Khyber Rd 28.1 - 30.76	\$450,000	\$225,000			\$225,000			\$0
Khyber Rd 56 - 61	\$900,000	\$450,000			\$450,000			\$0
Killarney 76.73 - 80.87	\$600,000	\$300,000			\$300,000			\$0
Town St Reseals R2R	\$241,089	\$241,089						\$0
Footpath renewals	\$150,000							\$150,000
Kerb and Channel renewals	\$100,000							\$100,000
	\$2,541,089	\$1,216,089	\$100,000	\$0	\$975,000	\$0	\$0	\$250,000
Charleville water renewals	\$150,000							\$150,000
Morven water renewals	\$100,000							\$100,000
Augathella water renewals	\$50,000							\$50,000
Bores - Colladi	\$35,000							\$35,000
	\$335,000	\$0	\$0	\$0	\$0	\$0	\$0	\$335,000
Sewerage Augathella Annual Bud	\$50,000							\$50,000
Charleville Sewerage Annual	\$150,000							\$150,000
	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Computers Renewals	\$25,000							\$25,000
IT/Finance and Records System	\$200,000							\$200,000
	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
Loan repayments	\$245,497	\$0	\$0	\$0	\$0	\$0	\$0	\$245,497
Totals	\$11,238,764	\$1,216,089	\$3,080,178	\$1,548,000	\$975,000	\$689,000	\$500,000	\$3,230,497

Change in Rates & Charges

Local Government Regulation 2012

Section 169 – Preparation and content of budget

(6) The budget must include the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget.

(7) For calculating the rates and utility charges levied for a financial year, any discounts and rebates must be excluded.

TOTAL VALUE OF CHANGE IN RATES AND CHARGES

Pursuant to sections 169(6) and 169(7) of *Local Government Regulation 2012*, the total value of the change, expressed as a percentage, in the rates and charges budgeted to be levied for the 2021/22 financial year compared with the rates and charges budgeted to be levied in the 2020/21 financial year is 2.9%. For the purpose of this calculation any discounts and rebates are excluded.

Description	2020-21	2021-22	Increase \$	Increase %
General rates	3,945,694	4,090,843	145,150	3.7%
Water	1,745,580	1,780,118	34,539	2%
Sewerage	1,003,548	1,023,130	19,582	2%
Refuse	647,974	658,290	10,316	2%
Total	\$ 7,342,796	\$ 7,552,381	\$ 209,586	2.9%

CODE OF COMPETITIVE CONDUCT

Section 39 of Local Government Regulation 2012

Prescribed business activities—Act, s 47(7)

- (1) A business activity is prescribed for section 47(7) of the Act for a financial year if the amount of current expenditure for the business activity for the previous financial year is \$340,000 or more.
- (2) The amount of **current expenditure** for a business activity for a financial year is the total of the following amounts spent in conducting the activity for the year—
- (a) operational costs;
 - (b) administrative and overhead costs;
 - (c) cost of resources;
 - (d) depreciation.

Local Government Act 2009

Section 47 Code of competitive conduct

- (1) This section is about the code of competitive conduct.
- (2) The code of competitive conduct is the code of competitive conduct prescribed under a regulation.

A local government must apply the code of competitive conduct to the conduct of the following business activities of the local government—

- (a) a building certifying activity;
 - (b) a roads activity, other than a roads activity for which business is conducted only through a sole supplier arrangement.
- (4) A building certifying activity is a business activity that—
- (a) involves performing building certifying functions (within the meaning of the Building Act, section 10);
 - and
 - (b) is prescribed under a regulation.
- (5) A roads activity is a business activity (other than a business activity prescribed under a regulation) that involves—
- a) constructing or maintaining a State-controlled road, that the State put out to competitive tender; or
 - (b) submitting a competitive tender in relation to—
 - (i) constructing or maintaining a road in the local government area, that the local government put out

